



BLUEPRINT
Company Secretary

Please complete in typescript,
or in bold black capitals.

CHFP055

Company Number 3043813

Company Name in full Courage Limited

288a

APPOINTMENT of director or secretary

(NOT for resignation (use Form 288b) or
change of particulars (use Form 288c))

Appointment form

Notes on completion
appear on reverse.

Date of appointment	Day	Month	Year	†Date of Birth	Day	Month	Year									
	2	0	0	3	2	0	0	0	2	3	0	6	1	9	5	0
Appointment as director	<input checked="" type="checkbox"/>			as secretary	<input type="checkbox"/>			Please mark the appropriate box. If appointment is as a director and secretary mark both boxes.								
NAME *Style / Title	Mr							*Honours etc								
Forename(s)	John William															
Surname	McAlister															
Previous Forename(s)																
Previous Surname																
Usual residential address	Money's Orchard															
	Donnington Village															
Post town	Newbury							Postcode	RG14 2LG							
County / Region	Berkshire							Country	England							
† Nationality	BRITISH							† Business occupation	DIRECTOR							
† Other directorships (additional space overleaf)	None															
I consent to act as ** director / secretary of the above named company																

Consent Signature

Date

04/04/00

A director, secretary etc must sign the form below.

Signed

Date

04/04/00

(*a director / secretary / administrator / administrative receiver / receiver manager / receiver)

<Insert Presenter Details Here>

Mr M Stevens
Company Secretary Assistant
Scottish & Newcastle PLC
50 East Fettes Avenue
Edinburgh EH4 1RR

Please give the name, address,
telephone number and, if available,
a DX number and Exchange of
the person Companies House should
contact if there is any query



A10
COMPANIES HOUSE
MA0T62QDB*
0687
10/05/00

When you have completed and signed the form please send it to the
Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff
for companies registered in England and Wales or
Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB
for companies registered in Scotland **DX 235 Edinburgh**

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† Directors only.

† Other directorships

NOTES

Show the full forenames, NOT INITIALS. If the director or secretary is a corporation or Scottish firm, show the name on surname line and registered or principal office on the usual residential line.

Give previous forenames or surname(s) except:

- for a married woman, the name by which she was known before marriage need not be given.
- for names not used since the age of 18 or for at least 20 years

A peer or individual known by a title may state the title instead of or in addition to the forenames and surname and need not give the name by which that person was known before he or she adopted the title or succeeded to it.

Other directorships.

Give the name of every company incorporated in Great Britain of which the person concerned is a director or has been a director at any time in the past five years.

You may exclude a company which either is, or at all times during the past five years when the person concerned was a director, was

- dormant
- a parent company which wholly owned the company making the return, or
- another wholly owned subsidiary of the same parent company.