Company Number: 3014676

## **EUROCOMBAT LIMITED**

# ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31ST DECEMBER 2000

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## **EUROCOMBAT LIMITED**

#### REPORT OF THE DIRECTORS

The Directors present their report for the year ended 31st December 2000.

#### **Activities**

The Company has not traded on its own account during the year.

#### **Directors**

The Directors of the Company during the year were:

Miss C.A. Jones Mr. C.R. Richardson

None of the Directors is due to retire from the Board under the provisions of the Company's Articles of Association.

None of the Directors has (or has had) any beneficial interest in the share capital of the Company, (or any subsidiary company of the BAE SYSTEMS group of companies). The Directors who held office at the end of the year had the following interests in the share capital of the Company's ultimate holding company, BAE SYSTEMS plc:

| Ord. Shares of 2.5p |        |          | Share Options |           |         |          |
|---------------------|--------|----------|---------------|-----------|---------|----------|
| Directors           | 1.1.00 | 31.12.00 | 1.1.00        | Exercised | Granted | 31.12.00 |
| Miss C.A. Jones     | 153    | 241      | 6,225         | -         | 6,280   | 12,505   |
| Mr. C.R. Richardson | 153    | 241      | 62,339        | -         | -       | 62,339   |

|                     | Conditional Awards of Shares under BAe Performance Share Plan |                      |         |          |  |
|---------------------|---|----------------------|---------|----------|--|
| Director            | 1.1.00  | Exercised/<br>Lapsed | Granted | 31.12.00 |  |
| Mr. C.R. Richardson | -   | -                    | 16,990  | 16,990   |  |

BY ORDER OF THE BOARD

D.S. Parkes Secretary

## **EUROCOMBAT LIMITED**

#### BALANCE SHEET AS AT 31ST DECEMBER 2000

| Amount owed by group companies (Note 3)  | 2000<br>£<br>1 | 1999<br>£<br>1 |
|--|----------------|----------------|
| Financed by:   |                |                |
| Ordinary Share Capital<br>Issued and fully paid:<br>Ordinary Shares of £1 each | 1              | 1              |

- (a) For the year ended 31<sup>st</sup> December 2000 the company was entitled to exemption under section 249AA(1) of the Companies Act 1985.
- (b) Members have not required the company to obtain an audit in accordance with section 249B(2) of the Companies Act 1985.
- (c) The directors acknowledge their responsibility for:
  - i. ensuring the company keeps accounting records which comply with section 221; and
  - ii. preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its profit or loss for the financial year, in accordance with the requirements of section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

These accounts were approved by the Board of Directors on  $12^{\rm th}$  October 2001 and were signed on its behalf by:

C.R. Richardson Director

The notes on page 4 form part of these accounts.

Min

## **EUROCOMBAT LIMITED**

#### NOTES TO THE ACCOUNTS

#### 1. Profit and Loss Account

The Company has not traded during the accounting period, has received no income and incurred no expenditure, and consequently has made neither a profit nor a loss. A profit and loss account has therefore not been prepared.

#### 2. <u>Directors' Emoluments</u>

No Director received any emoluments from the Company during the year (1999: £nil).

#### 3. Amount Owed by Group Companies

The amount owed by group companies is in respect of a loan to BAE SYSTEMS plc. The loan bears no interest and is repayable on demand.

#### 4. Ultimate Holding Company

The ultimate holding company is BAE SYSTEMS plc, a company incorporated in Great Britain, and registered in England and Wales. Copies of the group accounts of BAE SYSTEMS plc, the largest and smallest group in which the results of the company are consolidated, can be obtained from Warwick House, Farnborough Aerospace Centre, Farnborough, Hants, GU14 6YU.