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CONTENTS

Page	
1	Report of the Directors
3	Statement of Directors' Responsibilities
4	Independent Auditor's Report to the Members of Allied Domecq Medical Expenses Trust Ltd
5	Accounting Policies
6	Profit and Loss Account
7	Balance Sheet
8	Reconciliation of Movements in Shareholders' Funds
9	Notes to the Accounts

Report of the Directors

YEAR TO 31 AUGUST 2003

The financial statements for the period are set out on pages 5 to 11.

REVIEW OF THE FINANCIAL PERIOD

The profit after taxation for the year ended 31 August 2003 was £1,000. The directors do not propose to declare a dividend.

PRINCIPAL ACTIVITIES

The principal activity of the company is providing medical treatment for certain employees or retired employees of the Allied Domecq PLC group and their dependants where the group so decides.

DIRECTORS

The following served as directors during the period:

N G Martin

resigned 22 November 2002

TFR Brown

R Solk

appointed 22 November 2002

Directors' Interests

The beneficial interests of directors in the ordinary share capital of Allied Domecq PLC as at 31 August 2003 were as follows:

	At 31 August 2003	At 31 August 2002/date of appointment
T F R Brown	Ordinary Shares	Ordinary Shares
R Solk	-	
Total of directors' beneficial interests		

During the year options in respect of ordinary shares in Allied Domecq PLC were granted to T F R Brown (161,975) and Richard Solk (50,000). None of the directors serving at the end of the year exercised any options in respect of ordinary shares in Allied Domecq PLC during the year. These figures include options under Allied Domecq PLC's savings-related share option schemes.

Report of the Directors

YEAR TO 31 AUGUST 2003

GOING CONCERN

After making enquiries, the directors, at the time of approving the financial statements, have determined that there is reasonable expectation that the company has adequate resources to continue operating for the foreseeable future. For this reason, the directors have adopted the going concern basis in preparing the financial statements.

AUDITOR

In accordance with Section 385 of the Companies Act 1985, a resolution for the re-appointment of KPMG Audit Plc as the auditor to the company will be proposed at the next Annual General Meeting.

By order of the Board

M J Feather

SECRETARY

1812 December 2003

Statement of Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss for that year. In preparing those financial statements the directors are required to:-

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibilities for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Report of the Auditors

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ALLIED DOMECQ MEDICAL EXPENSES TRUST LIMITED

We have audited the financial statements on pages 5 to 11.

This report is made solely to the company's members as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's member as a body for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the directors' report and, as described on page 3, the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and by our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if the information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 August 2003 and of its profit for the year then ended, and have been properly prepared in accordance with the Companies Act 1985.

KPMG Audit Plc

Chartered accountants Registered auditor London

What told the

22 December 2003

Accounting Policies

YEAR TO 31 AUGUST 2003

BASIS OF ACCOUNTING

The accounts are prepared under the historical cost convention, and comply with applicable UK Accounting Standards. Last year the company adopted Financial Reporting Standard 19, Deferred Tax. This had no impact on the financial statements.

The company is exempt from the requirement of Financial Reporting Standard 1 to prepare a cash flow statement as it is a wholly owned subsidiary undertaking of Allied Domecq PLC, and its cash flows are included within the consolidated cash flow statement of the group.

The company is exempt under paragraph 3(c) of Financial Reporting Standard 8, Related Party Transactions, from disclosing transactions with entities that are part of the group.

TURNOVER

Turnover represents amounts invoiced in relation to medical expenses.

DEFERRED TAXATION

Full provision is made for deferred tax assets and liabilities arising from timing differences. Deferred tax assets are recognised to the extent that they are regarded as recoverable.

ALLIED DOMECQ MEDICAL EXPENSES TRUST LIMITED

Profit and Loss Account

YEAR TO 31 AUGUST 2003

		Year to 31 August 2003	Year to 31 August 2002
	Note	£'000	£'000
Turnover from continuing operations		1,055	1,014
Cost of sales		(1,055)	(1,014)
Operating costs		(2)	-
Operating loss from continuing operations	i	(2)	-
Interest receivable and similar income	4	3	4
Profit on ordinary activities before taxation		1	4
Taxation on profit on ordinary activities	5	-	(98)
Dividends		-	-
Retained profit / (loss)	9	1	(94)

There is no difference between the profit on ordinary activities for the year as disclosed in the profit and loss account and the results stated on an unmodified historical cost basis.

There are no recognised gains or losses other than the profit for the year.

ALLIED DOMECQ MEDICAL EXPENSES TRUST LIMITED

Balance Sheet

AS AT 31 AUGUST 2003

	Note	2003 £'000	2002 £'000
Current Assets			
Debtors	6	1,393	1,547
Cash at bank and in hand		154	47
Creditors (due within one year)	7	(1,426)	(1,474)
Net current assets		121	120
Capital and reserves			
Called up share capital	8	-	-
Profit and loss account	9	121	120
Shareholders' funds		121	120

Approved by the board on 8 December 2003 and signed on its behalf by:

R Solk DIRECTOR

Reconciliation of Movements in Shareholders' Funds

YEAR TO 31 AUGUST 2003

	Year to 31 August 2003 £'000	Year to 31 August 2002 £'000
Shareholders' funds at the beginning of the year	120	214
Profit / (loss) for the financial year	1	(94)
Shareholders' funds at the end of the year	121	120

Notes to the Accounts

YEAR TO 31 AUGUST 2003

1 OPERATING COSTS

The auditor's remuneration for their services in the year is borne by another group company.

2 STAFF COSTS

The company had no employees during the year (2002: nil).

3 DIRECTORS' REMUNERATION

The directors received no remuneration in respect of their services to the company during the year (2002: nil).

The interest of directors in the ordinary share capital of Allied Domecq PLC and in options in respect of ordinary shares in Allied Domecq PLC are given on page 1.

	Year to	Year to
	31 August 2003	31 August 2002
INTEREST RECEIVABLE AND SIMILAR INCOME	£'000	£'000
Bank deposit interest	3	4
	3	4
	Year to	Year to
	31 August 2003	31 August 2002
TAXATION	000°£	£'000
The charge / (credit) for taxation on the profit for the year cor	nprises:	
UK Corporation tax at 30% (2002: 30%)	(14)	(2)
Prior year charge	-	97
Deferred tax	14	3
	_	98

Notes to the Accounts

YEAR TO 31 AUGUST 2003

5 TAXATION continued

A reconciliation of the current tax charge at the UK corporation tax rate of 30% (2002: 30%) to the current tax on profit on ordinary activities is shown below:

	Year to	Year t
	31 August 2003	31 August 200
	£,000	£'00
Profit on ordinary activities before taxation	1	4
Tax charge at UK corporation tax rate	-	1
Adjustments to prior period tax charges	-	97
Timing differences	(14)	(3
Current tax charge	(14)	95
	2003	2002
5 DEBTORS	£'000	£'000
Trade debtors	29	13
Amounts owed by group undertakings	922	1,090
Taxation	14	2
Deferred taxation (see below)	428	442
	1,393	1,547
	Year to	Year to
	31 August 2003	31 August 2002
Deferred tax	£'000	£'000
Operating losses	-	
Provisions for post retirement benefits	_	_
Provisions	-	_
Others	428	442
Deferred tax asset	428	442
	2003	2003
7 CREDITORS	£'000	£'000
Amounts falling due within one year		
Deferred premiums owed to group companies	1,426	1,474

Notes to the Accounts

YEAR TO 31 AUGUST 2003

	Authorised		Allotted, called up and fully paid	
	2003	2002	2003	2002
8 SHARE CAPITAL	£	£	£	£
Ordinary shares of £1 each	1,000	1,000	2	2
	1,000	1,000	2	2

	Share Capital	Profit and loss account	Total	
9 CAPITAL AND RESERVES	£'000		£'000	
At the beginning of the year	-	120	120	
Retained profit for the year	-	1	1	
At the end of the year	-	121	121	

10 ULTIMATE PARENT COMPANY

The largest group in which the results of the company are consolidated is that headed by Allied Domecq PLC, a company incorporated in England and Wales. The consolidated accounts of this company are available to the public and may be obtained from:

The Company Secretary Allied Domecq PLC The Pavilions Bridgwater Road Bedminster Down BRISTOL BS13 8AR

No other group accounts include the results of the company.