2979406

YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 JULY 2001

PKF



# YMCA GEORGE WILLIAMS COMPANY ACCOUNTS YEAR ENDED 31 JULY 2001

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## YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee) TRUSTEES AND ADVISORS YEAR ENDED 31 JULY 2001

# **DIRECTORS**

F C Slater

H F White

J Hutcheson

J Milburn

E Thomas

A Hay

N Vallely

A Bell

C Roles

E Rand-Greaves

F Georges

P Smillie

A Kirwan

J Salter

J Murrell

P Seaman

#### **SECRETARY**

F C Slater

#### REGISTERED OFFICE

199 Freemasons Road Canning Town London E16 3PY

# **AUDITORS**

PKF New Garden House 78 Hatton Garden London EC1N 8JA

#### **BANKERS**

NatWest Bank Plc P O Box 306 11 The Parade Canterbury Kent CT1 2DT

# **CHARITY NUMBER**

1044624

# **COMPANY NUMBER**

2978406

# YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee) DIRECTORS' REPORT

The directors present their report and the accounts for the year ended 31 July 2001.

#### PRINCIPAL ACTIVITIES

The College is one of the largest providers of professional training for youth work, community work and community education in the United Kingdom. It is the only College in England to offer UK-wide qualifications in its field. The College has pioneered a number of significant developments in the delivery of vocational higher education and continues to secure additional support for key areas of work. The Rank Foundation currently supports work specifically in the areas of research, pre-qualifying programmes and distance learning qualifying programmes. The Jack Petchey Foundation supports taught Foundation Studies programmes as well as offering bursaries to local full-time students. The College is now the largest provider in the region of training for Personal Advisers for the new Connexions Service and has piloted the first "Understanding Connexions" course offered in London and the South East. Members of the academic staff team are active contributors in the field as researchers, published authors, speakers at conferences and as external examiners or as Visiting Professor in related higher education institutions.

### **DIRECTORS**

The directors who served during the year were:-

F C Slater

J C G Binfield (retired January 2001)

H F White

J Hutcheson

J Milburn

E Thomas

A Hay

N Vallely

A Bell

C Roles

E Rand-Greaves

F Georges

P Smillie

A Kirwan

J Salter

J Murrell

P Seaman (appointed October 2000)

## DEVELOPMENTS IN THE YEAR

During the past year, the College has revalidated its BA(Hons) Informal and Community Education programmes and validated the Diploma for Professional Advisers (Connexions). The MA programmes have been successfully revalidated subject only to the development of further materials. The College enrolled 74 full-time, undergraduate students and 400 distance learning students across its pre-qualifying, undergraduate and postgraduate programmes. The Introductory Studies programme area successfully secured a further three years of funding from the time expired Lottery Fund grant which came to an end in September 2001. The total grant will be £191,374 over 3 years.

#### **AUDITORS**

During the year PKF were appointed as auditors. PKF are eligible for re-appointment as auditors and a resolution proposing their re-appointment will be proposed at the annual general meeting.

BY ORDER OR THE BOARD

OF C Slater

Secretary

5 December 2001

# YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee) CORPORATE GOVERNANCE STATEMENT

The Charitable Company's (College) Governing Body comprises a Board of sixteen members consisting of two staff members, one student member and thirteen independent members. The Board of Governors meets four times a year. The Board appoints a Chairman whose role is separate from the role of the College's Chief Executive, the Principal.

The Board of Governors is responsible for:

- the determination of the educational character and mission of the College and for oversight of its activities;
- the effective and efficient use of resources, the solvency of the Company and the safeguarding of its assets;
- · approving annual estimates of income and expenditure;
- the appointment, grading, suspension, dismissal and determination of the pay and conditions of service of holders of Senior Posts;
- setting of framework for the pay and conditions of service of all College Staff Members other than the holders of Senior Posts; and
- the welfare of Students.

The Board acknowledge their responsibility for ensuring that the College has in place a system of controls that is appropriate to the various business environments in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used with the College or for publication;
- the maintenance of proper accounting records;
- the safeguarding of assets against unauthorised use or disposition;

It is the Board's responsibility to establish and maintain systems of internal financial control. Key elements include ensuring that:

- formal policies are in place, including rules relating to the delegation of authorities, which allow the monitoring of controls and restrict the unauthorised use of the College's assets;
- experienced and suitably qualified staff take responsibility for important functions;
- forecasts and budgets are prepared which allow the Board and management to monitor business risks and financial
  objectives, and progress towards plans set for the year and medium term; regular management accounts are prepared
  promptly, providing relevant, reliable and up to date financial and other information and significant variances from
  budgets are investigated as appropriate;
- all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures, through formal relevant sub-committees comprising Board Members and other.

The College has established a Finance and General Purposes Sub-Committee consisting of Board Members and staff non-board members which meets approximately nine times a year. In respect of financial matters the Board receives recommendations and advice from the Finance and General Purposes Sub-Committee. The Sub-Committee reviews reports from management and from external auditors to provide reasonable assurance that control procedures are in place and are being followed. This includes a general review of the risk facing the College. No weaknesses were found in internal financial controls which resulted in material losses, contingencies, or uncertainties that require disclosure in the financial statements or in the Auditors' report on the financial statements.

The College's academic governance is the responsibility of an Academic Board subject to agreements with its principal validating body, Canterbury Christ Church University College, and where appropriate other validating and accrediting bodies. The Academic Board comprises the Principal and other College Staff Members and College Students. The Academic Board is responsible for:

• general issues relating to research, scholarship, teaching and courses at the College, including the fixing of criteria for the admission of students;

# YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee) CORPORATE GOVERNANCE STATEMENT

- the appointment and removal of internal and external examiners;
- policies and procedures for assessment and examination of the academic performance of students;
- the content of the curriculum;
- academic standards and the validation and review of courses;
- the procedures for the award of qualifications and honorary academic titles;
- the procedures for the expulsion of students for academic reasons.

The Board will take recommendations and advice from the Academic Board on academic matters and the development of academic activities.

## YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee) STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the profit or loss of the charitable company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the charitable company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for ensuring that the Directors' Report is prepared in accordance with company law in the United Kingdom.

# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee)

We have audited the financial statements of YMCA George Williams Company (Incorporated) for the year ended 31 July 2001 which comprise the Income and Expenditure Account, the Balance Sheet, the Cash Flow Statement and the related notes. These financial statements have been prepared under the accounting policies set out therein.

### Respective responsibilities of directors and auditors

The responsibilities of the directors for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Statements are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the charitable company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

## Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## **Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the charitable company at 31 July 2001 and of the surplus of income over expenditure for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

**K**F

Registered Auditors

London, UK

February 2002

	Notes	<u>2001</u> ₤	2000 £
INCOME			
Funding council grants Academic fees and grants Other income Profit from sale of property Interest receivable	2 3	477,774 610,129 3,999 - 10,195	497,578 534,903 16,281 22,820 5,806
		1,102,097	1,077,388
EXPENDITURE		<del></del>	
Staff costs Depreciation Additional depreciation Other operating expenses Bank interest and charges	4 7 7 5	(741,881) (11,729) (297,590) (850) (1,052,050)	(629,797) (24,312) (521,635) (280,799) (1,224)
SURPLUS/(DEFICIT) FOR THE	VFAR		
FROM CONTINUING ACTIVITI		50,047	(380,379)
Appropriated from/(to) Designated reserve	13	15,000	(55,000)
NET SURPLUS/(DEFICIT)		65,047	(435,379)
Balance brought forward at I Augus	t 2000	330,845	766,224
BALANCE CARRIED FORWAR AT 31 JULY 2001	D	395,892	330,845

All amounts relate to continuing operations.

The company has no recognised gains and losses other than the surplus for the year.

# YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee) BALANCE SHEET 31 JULY 2001

	<u>Notes</u>	200 <u>1</u>	<u>2000</u> ₤
FIXED ASSETS			
Tangible assets	7	266,332	276,945
CURRENT ASSETS			-
Debtors Cash at bank and in hand	8	18,586 363,634	6,298 400,812
		382,220	407,110
CREDITORS			
Amounts falling due within one year	9	(136,337)	(155,018)
NET CURRENT ASSETS		245,883	252,092
TOTAL ASSETS LESS CURREN LIABILITIES	Т	512,215	529,037
CREDITORS			
Amounts falling due after more than one year	10	(76,323)	(143,192)
TOTAL NET ASSETS		435,892	385,845
RESERVES			
Income and Expenditure Account Designated Reserve	13	395,892 40,000	330,845 55,000
		435,892	385,845

Approved by the board on 5 December 2001

Wouldly

Director Ohtfutchesm

# YMCA GEORGE WILLIAMS COMPANY (INCORPORATED) (Limited by Guarantee) CASH FLOW STATEMENT 31 JULY 2001

	£	<u>2001</u> ₤	£	2000 £
Reconciliation of net movement in funds				
to net cash inflow from operating activities				
Net movement in funds		50,047		(380,379)
(Increase)/decrease in debtors		(12,288)		14,476
(Decrease)/increase in creditors		(16,416)		(186,812)
Depreciation		11,729		545,947
Gain on disposal of fixed assets		(10.105)		(22,820)
Returns on investments and servicing of finance		(10,195)		(5,806)
Net cash inflow/(outflow) from operating activities		22,877		(35,394)
				=======================================
Net cash inflow/(outflow) from		22 077		(25.204)
operating activities		22,877		(35,394)
Returns on investment and				
servicing of finance		10.107		
Investment income		10,195		5,806
Capital expenditure and				
financial investment	44 4 45			
Purchases of fixed assets	(1,116)		<b>40.020</b>	
Sale of fixed assets	-		78,020	
_		(1,116)		78,020
Financing				
Repayment of mortgage	(65,786)		(65,786)	
Capital element of finance leases	(3,348)		(4,000)	
-		(69,134)		(69,786)
Decrease in cash		(37,178)		(21,354)

### 1 ACCOUNTING POLICIES

## (a) Accounting convention

These financial statements have been prepared under the historical cost convention and in accordance with Statement of Recommended Practice: Accounting in Further and Higher Education Institutions and applicable accounting standards.

#### (b) Income

All income is accounted for on a receivable basis as and when it falls due.

Income from specific grants and donations is included to the extent of the relevant expenditure incurred during the year.

## (c) Expenditure

Expenditure, including staff costs, is included in the accounts on an accruals basis.

#### (d) Depreciation

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost, less estimated residual value, of each asset evenly over its expected useful life, as follows:

Freehold buildings

over 50 years

Fittings

over 4 to 10 years

## (e) Capital expenditure

All capital expenditure below £5,000 is written off as and when it is incurred.

# (f) Pensions

The charitable company participates in a defined benefit scheme, as set out in note 16. Pension costs are assessed in accordance with the advice of an actuary based on the most recent actuarial valuations of the schemes and are accounted for on the basis of charging the cost of providing pensions over the period during which the charitable company benefits from the employees' services.

### (g) Leases

Assets held under finance leases and the related lease obligations are recorded in the balance sheet at the cost of the leased assets at the inception of the lease. The amounts by which the lease payments exceed the recorded lease obligations are treated as finance charges which are amortised over each lease term to give a constant rate of charge on the remaining balance of the obligation.

Instalments under operating lease agreements are charged to the income and expenditure account in the year in which they are incurred. Minimum operating lease commitments are shown in Note 12.

## (h) Fund accounting

The Income and Expenditure Account represents the accumulated funds which are available for use at the discretion of the directors in furtherance of the objectives of the charitable company.

The Designated Reserve represents an amount set aside out of general funds to finance specific anticipated expenditure incurred in the rewriting and revalidation of the BA course.

2	FUNDING COUNCIL GRANT	<u>2001</u> ₤	<u>2000</u> £
	Recurrent grant Canterbury Christ Church University College	477,774	497,578
3	ACADEMIC FEES AND GRANTS		
	Academics fees: Full time students Part-time fees Rank funded students Other courses Grants:	67,456 161,728 128,176 80,806	82,674 143,503 147,264 66,964
	Rank Fellowship Joseph Rank Benevolent Trust Lottery Connexions	25,000 34,740 103,823 8,400	30,900 33,723 29,875
		610,129	534,903
4	STAFF	<u>2001</u> €	2000 £
	Wages and salaries Social security costs Other pension costs Staff recruitment and development	649,152 43,554 40,217 8,958	556,147 35,189 30,922 7,539
		741,881	629,797
	The above emoluments include amounts payable to the Principal of:	2001 £	2000 £
	Salary Benefits in kind	38,236 -	43,023
		38,236	43,023
	Pension contributions	4,853	4,302

The Pension contributions in respect of the Principal are employer's contributions to the YMCA England Scheme (see note 16) and are paid at the same rate as for other employees.

The directors did not receive any payment from the College other than the reimbursement of travel and subsistence expenses incurred in the course of their duties. During the year 5 directors were reimbursed travel expenses totalling £2,574.

# 4 STAFF (Continued)

The average weekly number of persons (including senior post-holders) employed by the College during the period, expressed as full-time equivalents, was:

				2001 <u>Number</u>	<u>2000</u> <u>Number</u>
	Academic			9.85	9.40
	Administrative			10.71	9.85
	Freelance Lecturers			8.00	8.00
	Supervisors			2.00	2.00
				30.56	29.25
					<del></del>
5	OTHER OPERATING EXPENSES			2001 £	2000 £
	Academic costs			122,051	150,606
	Premises costs			59,892	35,562
	Administration costs			101,772	86,519
	Auditors remuneration			4,750	8,112
	Connexions costs			9,125	
				297,590	280,799
	Other operating expenses include: Payments made under operating leases –	equipment		7,980	4,904
					<del></del>
6	ANALYSIS OF EXPENDITURE BY	ACTIVITY			
		Staff		Other	
		Costs	Depreciation	expenses	Total
		£	£	£	Total
	Academic departments	461,059	•	6,048	467,107
	Academic services	83,621	-	58,456	142,077
	Other support services	186,514	-	11,660	198,174
	General education expenses	-	-	55,012	55,012
	Premises	-	5,909	59,892	65,801
	Administration	10,687	5,820	106,522	123,029
	Total per Income and				<del></del> -
	Expenditure account	741,881	11,729	297,590	1,051,200
			-		<del> =</del>

7	TANGIBLE ASSETS	<u>Fittings</u> £	Freehold land and <u>buildings</u> £	Total £
	Cost At 1 August 2000	45,097	326,558	371,655
	Additions	1,116	<del></del>	1,116
	At 31 July 2001	46,213	326,558	372,771
	Depreciation At 1 August 2000 Charge for the year	28,152 5,820	66,558 5,909	94,710 11,729
	At 31 July 2001	33,972	72,467	106,439
	Net book value At 31 July 2001	12,241	254,091	266,332
	At 31 July 2000	16,945	260,000	276,945
		· · · · · · · · · · · · · · · · · · ·		<del></del>

The directors became aware in the year ended 31 July 2000 that the carrying value of the freehold premises occupied by the charitable company had become impaired. They were advised in a valuation prepared by Palmer Payne, Chartered Surveyors, on 23 November 1999 that the open market value of the freehold land and buildings was £260,000, which the directors considered to be a reasonable approximation of an existing use value. There was therefore an impairment write down by way of an additional depreciation charge of £521,635 in the year ended 31 July 2000.

8	DEBTORS	2001 £	<u>2000</u> £
	Debtors Prepayments and accrued income	10,227 8,359	4,271 2,027
		18,586	6,298
9	CREDITORS	<u>2001</u> ₤	<u>2000</u> €
	Amounts falling due within one year:  Bank loan (note 11)  Trade creditors  Other creditors  Other taxes and social security costs  Accruals and deferred income	65,786 440 15,345 4,666 50,100	65,783 10,404 16,945 61,886
		136,337	155,018

10	CREDITORS	2001 £	2000 £
	Amounts falling due after more than one year: Bank loan (note 11) Obligations under finance leases	76,323	142,109
		76,323	143,192
11	BANK LOAN		
	The long term bank loan bears interest at 8.5% per annum and is repayable in monthly loan is secured via a fixed charge over the freehold premises.	instalments of	£5,482. The
		£	£
	Amounts repayable within one year		65,786
	Amounts repayable between one and two years Amounts repayable between two and five years	65,786 10,537	
	Total due after one year		76,323
			142,109
12	LEASE COMMITMENTS		
	The minimum annual commitments due under operating leases are as follows:	<u>2001</u>	<u>2000</u>
	Expiring between two and five years: Equipment	£ 8,848	4,904
13	DESIGNATED FUNDS		£
	Balance brought forward at 1 August 2000 Released to Income and Expenditure Account		55,000 (15,000)
	Balance carried forward at 31 July 2001		40,000

The Designated Reserve represents an amount set aside out of general funds to finance specific anticipated expenditure incurred in the rewriting and revalidation of the BA course.

#### 14 ANALYSIS OF CHANGES IN NET FUNDS

	Cash at <u>2000</u> £	Cash flows	Cash at <u>2001</u> ₤
Bank investment deposits Other cash at bank	150,000 250,812	113,591 (150,769)	263,591 100,043
	400,812	(37,178)	363,634
Debt due within 1 year Debt due after 1 year Finance leases	(65,786) (142,109) (5,083)	65,786 3,348	(65,786) (76,323) (1,735)
Total	187,834	31,956	219,790

#### 15 RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS

	2001 £	2000 £
Increase/(decrease) in cash in the year	(37,178)	(21,354)
Cash outflow from mortgage payments	65,786	65,786
Change in net debt resulting from finance lease	3,348	4,000
		•
Movement in net funds in the year	31,956	48,432
Net funds at 1 August 2000	187,834	139,402
Net funds at 31 July 2001	219,790	187,834

#### 16 PENSION COMMITMENT

Pension arrangements for the College's staff are made through the YMCA England contributory pension plan, which provides its members with defined benefits based on final pensionable pay. The assets of the Plan are held separately from those of YMCA England being invested in the Legal & General, Morley Fund Management and Schroders Managed Funds Units. The contributions are determined by a qualified actuary on the basis of triennial valuations using the projected unit method.

The most recent completed valuation was as at 1 May 1999. The assumptions used which have the most significant effect on the results of the valuation are those relating to the investment yield of 8% per annum and the rate of earnings increase of 6.25% per annum. The result of the valuation showed that the actuarial value of the assets was £30.5m. This represented 107% of the benefits that had accrued to members, after allowing for expected future increases in earnings. However, under Section 56 of the Pensions Act 1995, the Minimum Funding Requirement (the MFR) funding level was 92%.

During the year ended 31 March 2001, contributions for employees were 6% of salary and the employer contributions were 10%. In light of the MFR funding level the employer contributions will increase to 14% of salaries from 1 May 2001 until 30 April 2007.

The pension charge for the year is given in note 4. It is not at present practicable to obtain the additional information required for disclosures under Financial Reporting Standard 17 "Retirement Benefits".