FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 December 2015

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COMPANIES HOUSE

#189

REPORT OF THE DIRECTORS

The Directors submit their report together with the accounts for the year ended 31 December 2015.

1. Principal activities and review of the year

The principal activity of the Company continued to be that of the manufacture and sale of industrial fans. The results of the Company are included in the accounts on pages 5 to 19.

The financial information has been prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Comparative information has also been stated on an IFRS basis.

The Directors do not expect any significant change in the level of business in the foreseeable future.

2. Dividend

The Directors do not recommend a dividend (2014: £nil).

3. Directors

The Directors who served throughout the year (except where stated) were:

M Staff

I McEvoy (resigned 30 June 2015)

4. Financial risk management

Details of the Company's risk management objectives are given in note 24.

5. Directors' responsibility statement

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union and, as regards the Company financial statements, as applied in accordance with the provisions of the Companies Act 2006. Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the total comprehensive income of the Company for that period. In preparing these financial statements, the Directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgments and accounting estimates that are reasonable and prudent;
- state that the financial statements comply with IFRSs as adopted by the European Union.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

6. Disclosure of information to the auditors

In the case of each person who was a Director at the time this report was approved:

- so far as that Director was aware there was no relevant available information of which the Company's auditors were unaware; and
- that Director had taken all steps that the Director ought to have taken as a Director to make himself or herself aware of any relevant audit information and to establish that the Company's auditors were aware of that information.

This information is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

7. Auditors

Under section 487(2) of the Companies Act 2006, Nexia Smith & Williamson will be deemed to have been reappointed as auditors.

In preparing this report, the Directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

By Order of the Board

M Staff Director

For and on behalf of the Board of Directors

Date:

21/7/2016

Registered Office Address: Mistral Works, Unit 11, Elland Road, Brighouse, West Yorkshire HD6 2SD.

Nexia Smith & Williamson

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF HALIFAX FAN LIMITED

We have audited the financial statements of Halifax Fan Limited for the year ended 31 December 2015 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Cash Flows, the Statement of Changes in Equity and the related notes 1 to 26. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 2, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/auditscopeukprivate.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2015 and of its loss for the year then ended;
- have been properly prepared in accordance with IFRSs as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Andrew Edmonds

Senior Statutory Auditor, for and on behalf of Nexia Smith & Williamson Statutory Auditor **Chartered Accountants**

Imperial House 18-21 Kings Park Road Southampton Hampshire SO15 2AT

28th July 2016

HALIFAX FAN LIMITED Primary financial statements

Statement of Comprehensive IncomeFor the year ended 31 December 2015

	NOTES	Year ended 2015 £'000	Year ended 2014 £'000
Continuing operations			
Revenue	2	4,040	6,141
Cost of sales		(3,419)	(4,543)
Gross profit		1,421	1,598
Administrative expenses		(1,505)	(1,756)
Operating loss	4	(84)	(158)
Finance costs		(41)	(23)
Loss before tax		(125)	(181)
Taxation	8	50	. 66
Loss and total comprehensive loss for the year		(75)	(115)

HALIFAX FAN LIMITED Primary financial statements

Statement of Changes in Equity For the year ended 31 December 2015

	Share Capital £'000	Retained Earnings £'000	Total Equity £'000
Balance at 31 December 2013	13	577	590
Loss and total comprehensive loss for the year ended 31 December 2014	-	(115)	(115)
Balance at 31 December 2014	13	462	475
Loss and total comprehensive loss for the year ended 31 December 2015	-	(75)	(75)
Balance at 31 December 2015	13	387	400

HALIFAX FAN LIMITED Primary financial statements

Registered No. 02960571 Statement of Financial Position At 31 December 2015

	NOTES		
•		Year ended 2015 £'000	Year ended 2014 £'000
Non-current assets		2 000	2 000
Intangible assets	9	111	149
Property, plant & equipment	10	139	161
		250	310
Current Assets			
Inventories	11	183	314
Trade and other receivables	12	1,816	1,815
Current tax receivable	12	38	84
Cash and cash equivalents	13	29	97
		2,066	2,310
Total assets		2,316	2,620
Current liabilities			
Trade and other payables	14	(1,702)	(1,943)
Net current assets		364	367
Non-current liabilities			
Provisions	15	(180)	(156)
Deferred tax liabilities	16	(34)	(46)
		(214)	(202)
Net assets		400	475
Equity			
Capital and Reserves			***************************************
Share capital	17	13	13
Retained earnings	18	387	462
Total equity	,	400	475

The financial statements were approved and authorised for issue by the Board of Directors and were signed on its behalf by:

M Staff Director

Date

7/2016

HALIFAX FAN LIMITED Primary financial statements

Statement of Cash Flows For the year ended 31 December 2015

	NOTES	Year ended 2015 £'000	Year ended 2014 £'000
Net cash outflow from operating activities	19	(66)	(151)
Investing activities			
Payment to acquire intangible fixed assets	***************************************	(2)	(78)
Payment to acquire property, plant and equipment			(60)
Net cash used in investing activities		(2)	(138)
Net decrease in cash and cash equivalents		(68)	(289)
Cash and cash equivalents at beginning of year	***************************************	97	- 386
Cash and cash equivalents at end of year	13	29	97

Notes to the financial statements

1. Accounting policies

The principal accounting policies applied in the preparation of financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

Basis of preparation

Halifax Fan Limited is a limited Company, which is domiciled in the UK. The Company was incorporated in England and Wales.

The company's financial statements have been prepared in accordance with International Financial Reporting Standards "IFRS" as adopted by the European Union applied in accordance with the provisions of the Companies Act 2006.

The financial statements have been prepared under the historical cost convention.

Going Concern

The directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly they continue to adopt the going concern basis in preparing the annual report and financial statements.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements in conformity with generally accepted accounting practice requires management to make estimates and judgements that affect the reported amounts of assets and liabilities as well as the disclosure of contingent assets and liabilities at the statement of financial position date and the reported revenue and expenses during the reporting year.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Allowances for non-recoverability of trade receivables

An allowance is created for non-recoverability of trade receivables when management expect that the amount outstanding will not be repaid. Management exercise their judgement and experience when deciding the value of any such allowance. At the year end, the allowance totalled £13k (2014: £24k).

Provision for warranties

Management provide for the expected warranty cost arising from products sold under warranty. Warranty periods run between 12 and 24 months from the date of sale, and provision is made for the expected value of repairs and returns based on costs incurred historically and applying judgement were sales of new and bespoke products are made. At the year end an amount of £90k has been provided (2014: £96k).

Provision for dilapidations

Management provide for the expected cost arising from rectification work on leasehold property to bring the property up to standard per the terms of the lease. The lease runs until 2018 and the provision made is based on estimation by a surveyor. At the year end an amount of £90k has been provided for (2014: £60k).

Profit/(loss) from operations

Profit/(loss) from operations is stated after the inclusion of all operating items, but before financing costs.

Revenue recognition

Turnover comprises revenue recognised by the Company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts. Revenue is recognised on despatch of goods.

Interest income is accrued on a time basis.

Pensions and other post retirement benefits

The pension costs charged in the financial statements represent the contributions payable by the company during the year into a contribution pension scheme.

Intangible assets

Computer software is capitalised and stated at cost less amortisation. Amortisation is provided at rates calculated to write off the cost of intangible assets over their useful lives on the following basis:

Computer software

3-5 years straight line

Notes to the financial statements

Plant property and equipment

Plant property and equipment is stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant & machinery

10 years straight line

Fixtures & fittings

10 years straight line

Inventories

Inventories are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost is calculated using the everage cost method and consists of material and direct labour costs and appropriate proportion of production overheads.

Financial assets

The company's financial assets comprise trade and other receivables and cash and cash equivalents.

Trade and other receivables are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest method. A provision is established when there is objective evidence that the Company will not be able to collect all amounts due. Any provision against trade receivables is recognised in the statement of comprehensive income.

Cash and cash equivalents

For the purposes of the cash flow statement, cash and cash equivalents comprise balances with less than three months maturity from the date of acquisition, including cash and non-restricted balances with central banks, loans and advances to banks.

Adopted IFRS's not yet applied

New standards and interpretations currently in issue but not effective, based on EU mandatory effective dates, for accounting periods commencing on 1 January 2015 are:

- IFRS 9 Financial Instruments (IASB effective date 1 January 2018)
- IFRS 15 Revenue from Contracts with Customers (effective 1 January 2017)
- IFRS 16 Leases (effective 1 January 2019)
- Amendments to IFRS 11: Accounting for Acquisitions of Interests in Joint Operations (IASB effective date 1 January 2016)
- Clarification of Acceptable Methods of Depreciation and Amortisation Amendments to IAS 16 and IAS 38 (IASB effective date 1 January 2016)
- Annual Improvements to IFRSs 2012-2014 Cycle (effective 1 January 2016)
- Amendments to IAS 27: Equity Method in Separate Financial Statements (effective 1 January 2016)
- Sale or Contribution of Assets between an Investor and its Associate of Joint Venture Amendments to IFRS 10 and IAS 28 (effective 1 January 2016)

Notes to the financial statements

Income taxes, including deferred income taxes

Income tax payable on profits is recognised as an expense in the year in which profits arise. The tax effects of income tax losses available to carry forward are recognised as an asset when it is probable that future taxable profits will be available, against which these losses can be utilised

Deferred income tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Expected future tax rates are used in the determination of deferred income tax. A deferred tax asset is only recognised when it is anticipated that there will be sufficient future taxable profits to offset the asset against.

Deferred and current tax assets and liabilities are only offset when they arise in the same tax reporting group and where there is both the legal right and the intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Financial liabilities

Trade and other payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

Financial liabilities and equity instruments issued by the Company are classified in accordance with the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

Invoice discounting liabilities are recorded at the proceeds received, net of direct issue costs. Finance costs are accounted for on an accruals basis in the statement of comprehensive income using the effective interest method.

Operating leases

Rentals under operating leases are charged to the statement of comprehensive income on a straight line basis over the lease term.

Foreign currency

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at rates of exchange ruling at the date of the statement of financial position.

Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction.

Exchange gains and losses are recognised in the statement of comprehensive income.

2. Revenue

An analysis of the Company's revenue is as follows:

Continuing operations	Year ended	Year ended
	2015	· 2014
	£'000	£'000
Sale of goods	4,840	6,141
Total revenue	4,840	6,141

3. Segment information

The Company is considered to have one business segment.

A geographical analysis of turnover is as follows:

	Year ended	Year ended
	2015	2014
	£'000	£'000
UK	3,189	3,443
Europe	950	643
Rest of the World	701	2,055
Total	4,840	6,141

Notes to the financial statements

4. Loss from operations

Loss from operations has been arrived at after (crediting)/charging:

	Year ended 2015 £'000	Year ended 2014 £'000
Operating lease rentals	129	129
Depreciation	22	24
Amortisation	40	54
Foreign exchange differences	24	(15)
Staff costs (see note 6)	1,925	2,112
Auditors' remuneration for audit services (see note 5)	20	20

5. Auditors' remuneration

	Year ended 2015 £'000	Year ended 2014 £'000
Audit services		
- Statutory	20	20_
Total	20	20

6. Staff costs

The average monthly number of employees (including executive Directors) employed by the Company was 55 (2014: 61).

Their aggregate remuneration comprised:

	•	Year ended	Year ended
		2015	2014
	•	£'000	£,000
Wages and salaries		1,633	1,793
Social security costs		162	183
Other pension costs		130	136
		1,925	2,112

7. Directors' emoluments

	Year ended 2015 £'000	Year ended 2014 £'000
Salaries and fees	. 8	100
	8	100

Prior to February 2015, one director was remunerated through Halifax Fan Limited and their emoluments are disclosed above. Since February 2015, the directors received emoluments through another group company, Halifax Fan Hong Kong Limited. It was not practicable to allocate these emoluments between their services as directors of Halifax Fan Limited and their services as directors of the other group companies.

There were no directors who accrued benefits under Company pension schemes.

Notes to the financial statements

8. Taxation

Continuing operations	Year ended 2015 £'000	Year ended 2014 £'000
Current tax:		
UK corporation tax credit	(38)	(84)
Prior year adjustment	-	(2)
Deferred tax (note 16):		***************************************
Current year (credit)/charge	(12)	17
Prior year adjustment		3
Total tax credit	(50)	(66)

Corporation tax is calculated at 20.25% (2014: 21.49%) of the estimated assessable profit for the year.

The charge for the year can be reconciled to the profit per the statement of comprehensive income as follows:

	Year ended 2015 £'000	Year ended 2014 £'000
Loss before tax:	(125)	(181)
Tax at the UK corporation tax rate of 20.25% (2014: 21.49%)	(25)	(39)
Additional deduction for R&D expenditure	(36)	(75)
Surrender of tax losses for R&D tax credit refund	15	• 48
Income not taxable for tax purposes	-	(1)
Adjustment relating to prior year current tax	-	(2)
Adjustment to tax charge in respect of previous periods – deferred tax	-	3
Deferred tax adjustments	(4)	-
Total tax credit	(50)	(66)

9. Intangible assets

	€.000
Cost	
At 1 January 2014	209
Additions	78
At 1 January 2015	287
Additions	2
At 31 December 2015	289
Amortisation	
At 1 January 2014	84
Charge for the year	54
At 1 January 2015	138
Charge for the year	40
At 31 December 2015	178
Net book value	
At 31 December 2015	. 111
At 31 December 2014	149
At 31 December 2013	125

Notes to the financial statements

10. Property, plant and equipment

	· £'000
Cost	
At 1 January 2014	353
Additions	60
At 1 January 2015	413
Additions	-
Disposals	- (150)
At 31 December 2015	263
Depreciation	
At 1 January 2014	228
Charge for the year	24
At 1 January 2015	252
Charge for the year	• 22
Eliminated on disposals	(150)
At 31 December 2015	. 124
Net book value	•
At 31 December 2015	139
At 31 December 2014	161
At 31 December 2013	125

11. Inventories

•	2015	2014
	£'000	£'000
Raw materials	100	142
Work in progress	82	169
Finished goods	1	3
	183	314

The total inventory recognised in cost of sales during the year is £2,936k (2014: £4,062k)

12. Trade and other receivables

2015 £'000	2014 £'000
879	633
55	86
875	1,092
7	4
1,816	1,815
<u> </u>	
38	84
	£*000 879 55 875 7 1,816

An allowance for non-recoverability of trade receivables has been made where, in the opinion of the Directors, trade receivables are not recoverable at their book value. Any trade receivables where it is felt that recovery of the debt is uncertain are provided against in full. Trade receivables are stated net of related allowances for non-recoverable debts.

The Directors consider that the carrying amount of loans and receivables, after taking account of related allowances, approximates to their fair value.

'Trade and other receivables' and 'cash and cash equivalents' constitute the financial assets within the category 'Loans and receivables' as defined by IAS 39.

Trade receivables are non-interest bearing and generally have a 30 day term.

Notes to the financial statements

12. Trade and other receivables (cont.)

As at 31 December 2015 trade receivables of £440k (2014: £291k) were past due but not impaired. The ageing analysis of these trade receivables is as follows:

·	•	2015 £'000	2014 £'000
Up to 2 months past due	•	321	256
2 to 4 months past due		45	28
Over 4 months past due		74	7
		440	291

The movement in the provision for impairment of receivables were as follows:

				2015 ·	· 2014
	-		•	£'000	£,000
At 1 January		•		24	24
Amount released in the year				(24)	(7)
Additional provision in the year	*		 	13	7
At 31 December				13	24

13. Cash and cash equivalents

•	•	2015	2014
	<u> </u>	£,000	£'000
Cash at bank and in hand		29	97

The Directors consider that the carrying amount of these assets approximates to their fair value. The credit risk on liquid funds is limited because the counter-party is a bank with a high credit rating.

14. Trade and other payables

	2015	2014 £'000
	£'000	
Current		
Trade payables	494 -	971
Other taxes and social security	75	- 66
Other payables	194	110
Invoice discounting	357	. 271
Export financing	57	-
Amounts owed to group companies	525	525
	1,702	1,943

The Directors consider that the carrying amount of trade payables approximates to their fair value. No interest is charged on trade and other payables.

The invoice discounting balance is secured over the receivables of the Company but control over the receivables remains with the Company. The bank also has a fixed charge over book and other debts, both present and future dated 15 February 2010.

The export financing balance is secured over the specific receivables to which each draw-down relates. The Company has undertaken to indemnify the bank against any shortfall.

Trade payables, other payables, invoice discounting, export financing and amounts payable to group companies constitute the only financial liabilities measured at amortised cost as defined by IAS39.

Notes to the financial statements

15. Provisions

	2015 £'000	· 2014 £'000
Warranty Provisions		
At 1 January	96	99
Amounts used during the period	(25)	(25)
Additional provisions made in the period	19	22
At 31 December .	90	96

The warranty provision provides for the future cost of rectification works on products sold, held under warranty. Warranty periods run from 12 to 24 months.

	2015 £'000	2014 £'000
Dilapidations		
At 01 January	60	30
Additions in the year	30	30
	»	
At 31 December	90	60

During the year a dilapidations provision has been set up to provide for the expected future costs of rectification work on leasehold property to bring the property up to standard per terms of the lease.

16. Deferred tax

The following are the major deferred tax (asset)/liabilities recognised by the Company and the movements thereon during the current and prior reporting year.

	Accelerated tax depreciation	Short term timing differences	Total
	£'000	. £,000	£,000
At 31 December 2013	30	(4)	26
Charge to income	19	1	20
At 31 December 2014	49	(3)	46
(Credit)/charge to income	(14)	2	(12)
At 31 December 2015	35	(1)	34

17. Share capital

	2015 £'000	2014 £'000
Authorised:		
13,332 ordinary shares of £1 each	13	. 13
Allotted, called up and fully paid:		
13,332 ordinary shares of £1 each	13	13

18. Retained earnings

£ 000
577
(115)
462
(75)
387

Notes to the financial statements

19. Notes to the statement of cash flows

	2015	2014	
· · · · · · · · · · · · · · · · · · ·	£'000	£'000	
Loss from operations	(84)	(158)	
Interest paid	(41)	(23)	
Increase in receivables	(1)	(121)	
Amortisation	40	54	
Depreciation •	· 22	24	
Decrease/(increase) in inventories	· 131	(3)	
(Increase)/Decrease in payables	. (241).	24	
Increase in provisions	24	27	
Cash used in operations	(150)	(176)	
Income tax received	84	25	
Net cash flow from operating activities	(66)	(151)	

Cash and cash equivalents (which are presented as a single class of assets on the face of the statement of financial position) comprise cash at bank and other short-term highly liquid investments with a maturity of three months or less.

20. Retirement Benefit Schemes

The Company operates a defined contribution pension scheme which is open to all staff.

An amount of £130k was recognised as an expense for defined contribution plans in 2015 (2014: £136k). The amount is included in staff costs in the statement of comprehensive income. Of this amount, £9k was recognised for key management personnel for the year ended 31 December 2015 (2014: £9k).

21. Operating lease commitments

At the year end date, the Company has lease arrangements in respect of properties for which the payments extend over a number of years as follows:

	2015	2014 £'000	
<u>'</u>	£'000		
Due:		***************************************	
Within one year	. 125	129	
Within two to five years	170	295	
After five years			
Total	295	424	

22. Related party transactions

Trading transactions

During the year, the Company purchased advisory and outsourcing services from Greybeard Solutions Limited, a Company in which I McEvoy has a controlling interest, with a value of £94k (2014: £35k). At the year end, a balance of £9k (2014: £2k) was owed by the Company to Greybeard Solutions Limited and is included within the trade and other payables.

Additionally, the Company entered into the following transactions with other group companies during the year:

The Company was charged management fees by Halifax Fan (Hong Kong) Limited totalling £6k (2014: £73k).

The Company made sales to Halifax Fan (Hong Kong) Limited of £392k (2014: £1,404k) and bought goods to a value of £7k (2014: Nil). At the year end £875k (2014: £1,072k) was owed to the Company by Halifax Fan (Hong Kong) Limited and is included within trade and other receivables.

The Company made sales to Halifax Fan (ShenZhen) Company Limited of £17k (2014: £103k) and purchased goods for £nil (2014: £13k). At the year end £nil (2014: £20k) was owed to the Company by Halifax Fan (ShenZhen) Company Limited and is included within trade and other receivables.

At the year end £525k (2014: £525k) was owed by the Company to Halifax Fan Group Limited and is included within trade and other payables.

Notes to the financial statements

23. Remuneration of key management personnel

The remuneration of the Directors and key managers, who are the key management personnel of the Company, is set out below in aggregate for each of the categories specified in IAS 24 Related Party Disclosures.

	2015 £'000	2014 £'000
Short-term employee benefits	· 91	184
Post-employment benefits	9	9
	100	193

24. Financial instruments and risk management

The Company's financial instruments comprise cash and cash equivalents and items such as trade payables and trade receivables which arise directly from its operations.

The Company's operations expose it to a variety of financial risks that include the effects of the changes in credit risk and interest risk. The Company has in place a risk management programme that seeks to limit the adverse effects on the financial performance of the Company by monitoring levels of credit and interest rate risk.

Given the size of the Company, the Board have not delegated responsibility of monitoring financial risk management to a sub-committee of the Board. The policies set by the Board are monitored by the finance department.

Credit risk

The Company has implemented policies that require appropriate credit checks on potential customers before sales are made to them. The amount of exposure to any one party is reviewed by the finance department.

The carrying amount of financial assets recorded in the financial statements represents the Company's maximum exposure to credit risk. The maximum credit exposure to credit risk at the reporting date was:

	2015	. 2014
	£,000	£,000
Cash and cash equivalents	29	97
Trade & other receivables	1,816	1,815
	1,845	1,912

Interest rate risk

The Company has interest bearing assets. These assets include only cash balances which earn interest at a variable rate. Given the size of the Company, there is no requirement for a separate treasury department, therefore the finance department review the level of cash balances within the business.

The Company is exposed to interest rate risk as a result of positive and negative cash balances, which earn interest at a variable rate. As at 31 December 2015 if market interest rates had increased or decreased by 0.25% with all other variables held constant, there would have been negligible effect on post-tax profit and equity.

Liquidity risk

All of the Company's deposits are available on demand. The Directors review regularly if the level of the Company's cash deposits are sufficient to minimise the liquidity risk faced by the Company.

All of the Company's current financial liabilities which are measured at amortised cost are payable within 6 months.

Capital risk management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for shareholders and maintain an optimal capital structure to reduce the cost of capital.

The Company defines capital as being share capital plus reserves.

Notes to the financial statements

25. Financial instruments and risk management (cont.)

Foreign Exchange risk

The Company is exposed to foreign currency exchange rate risk as a result of cash balances held in EUR and USD as well as trade and other receivables in USD. At 31 December 2015 if GBP strengthened or weakened by 10% against EUR and USD, with all other variables held constant, the following movements would be seen in the balances:

		Increase o		Decrease of 10% In sterling strength £'000
Cash balances	•		(1)	1
Trade and other receivables			(5)	5

26. Parent undertaking and controlling party

The Company's immediate parent undertaking and controlling party is Halifax Fan Group Limited, a Company incorporated in the United Kingdom. The Registered Office Address of Halifax Fan Limited is Mistral Works, Unit 11, Elland Road, Brighouse, West Yorkshire. The ultimate parent and controlling party is Halifax Fan Holdings Limited, a Company incorporated in Hong Kong. This entity is the highest and lowest level of the group at which consolidated accounts are prepared. The registered office address is 2/F Shui On Centre, 6-8 Harbour Road, Wanchai, Hong Kong.