Libra Health Group Limited Annual report for the year ended<sup>1</sup> 31 December 1996

Registration Number: 2915765



# Libra Health Group Limited Annual report for the year to 31 December 1996

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### Libra Health Group Limited Report of the Directors for the year ended 31 December 1996

The directors have pleasure in submitting their report and financial statements for the year ended 31 December 1996.

### Principal activities and business review

The Group manages hospitals, a day care centre and nursing homes. Both the level of business and the year end financial position remain satisfactory, and the directors expect that the present level of activity will be sustained for the foreseeable future.

#### Financial results

The Group's results are shown in the Profit and Loss Account on page 5. The directors paid dividends of £285,460 in respect of Cumulative Redeemable Preference shares, and £10,173 in respect of Cumulative Convertible Participating Redeemable Preferred 'A' Ordinary shares. After charging appropriations and issue costs for non-equity shares the retained profit of £193,204 has been transferred to reserves (1995: £34,594)

#### **Directors**

The names of the directors who held office during the year are as follows:

G Wardale (Resigned 1 April 1996) R Wright - Chairman (Appointed 29 May 1996)

E Barton
J Priestley

D Torbett

R Vaughan

#### **Directors' interests**

The interests of the directors in the ordinary share capital of the Company were:

	<u>Ordinary</u>	1p shares
	31 December 1996	31 December 1995
J Priestley	52,500	52,500
D Torbett	16,000	16,000
R Vaughan	24,000	24,000

#### Fixed assets

Details of movements in the fixed assets of the Group are disclosed in Note 11 to the financial statements.

### **Employees**

Various methods are used by the Group to ensure that all its employees are provided with information concerning them as employees, particularly the economic and financial factors affecting the Group's performance.

### Disabled employees

The Group gives full consideration to applications for employment from disabled persons where the requirements of the job can be adequately fulfilled by a handicapped or disabled person.

### Charitable and political donations

Roman Vanyhon

No charitable or political donations were made during the year.

#### **Auditors**

Coopers & Lybrand offer themselves for re-election at the forthcoming Annual General Meeting.

Approved by the board on  $u^{\alpha}$  April 1997 and signed on its behalf by

R Vaughan

Secretary

# **Libra Health Group Limited Statement of Directors' responsibilities**

The directors are required by UK company law to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and the Group as at the end of the financial year and of the result for the period to that date. In preparing the financial statements the directors are required:

- to maintain adequate accounting records, to safeguard the assets of the Company and Group and to prevent and detect fraud and other irregularities;
- to apply suitable accounting policies in a consistent manner and make reasonable and prudent judgments and estimates where necessary;
- to comply with all applicable accounting standards;
- to confirm that the statements have been prepared on the going concern basis.

The directors confirm that these financial statements comply with these requirements.

### Libra Health Group Limited Report of the Auditors to the members of Libra Health Group Ltd

We have audited the financial statements on pages 5 to 20.

### Respective responsibilities of Directors and Auditors

As described on page 3 the Company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

### **Opinion**

In our opinion the financial statements give a true and fair view of the state of affairs of the Company and the Group at 31 December 1996 and of the profit, total recognised gains and cash flows of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Coopers & Lybrand

Chartered Accountants & Registered Auditors London

24th APRIL 1997

Coperor Lybrard

### Libra Health Group Limited Consolidated Profit and Loss Account for the year to 31 December 1996

	Note	1996	1995
		£	£
Turnover	2	17,496,058	14,896,760
Cost of sales		(15,047,001)	(12,558,722)
Gross profit		2,449,057	2,338,038
Administrative expenses		(990,699)	(892,069)
Operating profit		1,458,358	1,445,969
Profit on disposal of fixed asset	3	<u> </u>	37,161
Profit on ordinary activities before interest and taxation	6	1,458,358	1,483,130
Interest payable	7	(653,419)	(692,900)
Profit before taxation		804,939	790,230
Taxation	8	(156,181)	(313,252)
Profit after taxation		648,758	476,978
Dividends and appropriations	10	<u>(455,554)</u>	(442,384)
Retained profit for the year	19	193,204	34.594

All activities are continuing. A statement of total recognised gains and losses has not been prepared as there are no recognised gains or losses other than the result for the year. (There is no difference between the profit on ordinary activities before taxation and the retained profit for the year stated above, and their historical cost equivalents.) The Profit and Loss account shows the results of the Company's principal and only trading subsidiary, Libra Health Limited.

Reconciliation of movements in shareholders' funds	1996	1995
	£	£
Profit for year	648,758	476,978
Dividends and appropriations	<u>(455,554)</u>	_(442,384)
	193,204	34,594
Reversal of non-equity appropriations:		
- issue costs	27,158	90,854
- changes in appropriations for non-equity dividends	<u>132,764</u>	83,257
Net addition to shareholders' funds	353,126	208,705
Opening shareholders' funds	<u>7,218,459</u>	7,009,754
Closing shareholders' funds	7.571.585	7.218.459

# **Libra Health Group Limited Balance Sheets at 31 December 1996**

	Note	Group 1996 £	Company 1996 £	Group 1995 £	Company 1995 £
Fixed assets					
Tangible assets	11	15,045,512	-	15,111,130	-
Investments in subsidiary undertakings	12		<u>5,227,471</u>	<del> </del>	5,227,471
, .		<u>15,045,512</u>	5.227.471	<u>15,111,130</u>	5,227,471
Current assets					
Stocks	13	207,820	-	209,299	-
Debtors	14	2,501,143	10,718,175	2,139,343	10,784,858
Cash at bank and in hand		<u>26,050</u>	<del>_</del>	<u>397,155</u>	39,405
		2,735,013	10,718,175	2,745,797	10,824,263
Creditors: amounts falling due within one year	15	(2,383,488)	(317,284)	(2,575,378)	(538,860)
Net current assets		351,525	10,400,891	170,419	10,285,403
Total assets less current liabilities		15,397,037	15,628,362	15,281,549	15,512,874
Creditors: amounts falling due after one year	16	(7,825,452)	(7,825,452)	(8,063,090)	(8,063,090)
Net assets		<u>7.571.585</u>	7.802.910	<u>7.218.459</u>	<u>7.449.784</u>
Capital and reserves					
Called-up share capital	18	676,000	676,000	676,000	676,000
Share premium account	19	6,446,530	6,446,530	6,419,372	6,419,372
Profit and loss account	19	<u>505,379</u>	680,380	<u> 179,411</u>	<u>354,412</u>
		7,627,909	7,802,910	7,274,783	7,449,784
Goodwill reserve	19	(56,324)	-	(56,324)	*
Equity shareholders' funds	20	303,483	534,808	110,278	341,603
Non-equity shareholders' funds	20	7,268,102	7,268,102	7,108,181	7,108,181
Shareholders' funds		7.571.585	7.802.910	7.218.459	7.449.784

The financial statements on pages 5 to 20 were approved by the Board of directors on and were signed on its behalf by:

Directors J Priestley

R Vaughan Loman Varyher

# Libra Health Group Limited Consolidated cash flow statement for the year to 31 December 1996

	Note	1996 £	1996 £	1995 £	1995 £
	Note	æ	æ	*-	~
Net cash inflow from operating activities	21		1,803,235		1,337,432
Returns on investments and servicing of finance					
Interest received		6,631		12,334	
Interest paid		(597,688)		(649,853)	
Dividends paid		(295,633)		(268,272)	
Net cash outflow on the investments and servicing of finance			(886,690)		(905,791)
(C)					
Taxation UK corporation tax paid			(290,503)		(231,846)
Old collection and baild			( = ,= += )		,
Investing activities					
Purchase of tangible fixed assets		(418,696)		(717,488)	
Sale of tangible fixed assets		<u>25,945</u>		<u>269,960</u>	
Net cash inflow/(outflow) from investing activities			(392,751)		(447,528)
Net cash outflow before financing			233,291		(247,733)
Net cash outflow from financing Repayment of loan instalment			(345,000)		(90,000)
Decrease in cash and cash equivalents	23		(111.708)		(337.733)

### Libra Health Group Limited Notes to the Financial Statements for the year to 31 December 1996

### 1 Accounting policies

The financial statements have been prepared in accordance with applicable Accounting Standards in the United Kingdom under the historical cost convention. Accounts are made up to the nearest practicable Friday to 31 December each year. For this financial year the accounts represent a 53 week period. The comparable period is 52 weeks.

A summary of the more important group accounting policies is set out below:

### Accounting for capital instruments

The following policies have been adopted for the presentation in the Financial Statements in accordance with FRS4.

- a) The amount of shareholders' funds attributable to equity and non-equity interests has been separately disclosed.
- b) The direct costs incurred in connection with the issue of capital instruments have been deducted from the proceeds of the issue and the finance costs associated with debt and non-equity shares have been allocated to periods at a constant rate based on the carrying amount.

#### **Basis of consolidation**

Contributions to the defined benefits pension fund are determined on the basis of recommendations made by independent qualified actuaries, and are charged to Profit and Loss Account in such a way as to provide for the liabilities evenly over the remaining working lives of employees. Contributions to the Money Purchase Scheme are charged to the Profit and Loss Account as incurred.

#### Goodwill

Goodwill arising on consolidation represents the excess of the fair value of the consideration given over the fair value of the identifiable net assets acquired. Goodwill arising on the acquisition of subsidiaries is shown as a separate reserve as part of shareholders' funds.

### 1 Accounting policies (continued)

### Depreciation

Depreciation of fixed assets is provided where it is necessary to reflect a reduction from book value to its estimated residual value over the useful life of the asset to the Group. It is the Group's policy to maintain its properties in a state of good repair and in the case of freehold properties, the directors consider that the lives of these properties and their residual values are such that their depreciation is not significant. Accordingly, no depreciation is provided on freehold properties.

Other fixed assets are written off by equal annual installments over their anticipated useful lives of between three and sixteen years.

#### Stocks

Stocks for re-sale are valued at the lower of cost and net realisable value. Stocks of consumables are stated at cost.

#### **Deferred taxation**

Deferred taxation is provided on the liability method in respect of all timing differences between profits as stated in the accounts and as computed for taxation purposes where, in the opinion of the directors, it is probable that the liability will crystallise in the foreseeable future.

### Contributions to pension funds

Contributions to the defined benefits pension fund are determined on the basis of recommendations made by independent qualified actuaries, and are charged to the Profit and Loss Account in such a way as to provide for the liabilities evenly over the remaining working lives of employees. Contributions to the Money Purchase Scheme are charged to the Profit and Loss Account as incurred.

#### **Turnover**

Turnover represents the aggregate of amounts receivable, net of any value added tax, for goods and services supplied.

#### **Operating leases**

Rentals paid under operating leases are charged to the Profit and Loss Account as incurred over the term of the lease.

### 2 Turnover

Turnover arises from fees charged for care to patients attending the Group's hospitals, day care centre and nursing homes. All turnover arises in the United Kingdom.

### 3 Exceptional item

This relates to the profit on the sale of land and buildings arising in 1995.

### 4 Directors' emoluments

The remuneration paid to the directors of Libra Health Group Limited for the year to 31 December 1996 was as follows:

	1996	1995
	£	£
Salaries and benefits in kind	177,930	165,343
Fees	116,312	113,042
Pension contributions	11,009	<u>9,346</u>
	305.251	287.731

The directors' emoluments disclosed above include amounts paid:

	19	996	19	95
	Highest paid Director	Chairmen	Highest paid Director	Chairman
	£	£	£	£
Salary and benefits in kind	96,483	3,295	93,800	-
Fees	· -	20,658	•	24,000
Pension contributions	6,208		5,405	
	102,691	23.953	99.205	24.000

### 4 Directors' emoluments (continued)

The number of directors (including the chairman and the highest paid director) who received fees and other emoluments (excluding pension contributions) in the following ranges was:

	1996	1995
	Number	Number
£5,001 to £10,000	1	-
£10,001 to £15,000	1	1
£15,001 to £20,000	1	-
£20,001 to £25,000	-	1
£75,001 to £80,000	1	2
£85,001 to £90,000	1	-
£95,001 to £100,000	1	1

### 5 Employee information

	1996	1995
	Number	Number
The average weekly number of persons (including executive directors)		
employed by the Group during the period was:	<u>544</u>	<u>499</u>
	1996	1995
	£	£
Staff costs (for the above persons):		
Wages and salaries	8,150,250	6,563,232
Social security costs	690,403	506,217
Other pension costs (see Note 28)	<u> 148,541</u>	<u>99,536</u>
	<u>8.989.194</u>	<u>7.168.985</u>

The figure for the number of employees is based on the full time equivalent number of staff.

# Profit on ordinary activities before interest and taxation includes the following amounts in respect of the year

	1996	1995
	£	£
Profit on ordinary activities before taxation is stated after crediting:		
Profit on disposal of fixed assets	11,846	37,161
Rent receivable	<u>49.736</u>	70.615
And after charging:		
Depreciation of tangible fixed assets	419,949	428,587
Amortisation of deferred costs	57,040	57,039
Rent payable	145,008	125,644
Auditors' remuneration:		
Audit services (company: £1,815)	26,020	32,636
Non audit services	-	3,429
Hire of plant and machinery - operating leases	<u> 186.899</u>	150,064

### 7 Interest and similar charges for the year

	1996	1995
	£	£
Interest payable:		
Term loan, payable to banks	597,688	649,853
Interest appropriation	_62,362	<u>55,381</u>
	660,050	705,234
Interest receivable	<u>(6,631)</u>	(12,334)
	<u>653.419</u>	<u>692,900</u>

### 8 Taxation

	1996 £	1995 £
United Kingdom corporation tax at 33% Current	274,908	313,252
Over-provision for prior years	( <u>118,727)</u> 156.181	<del>313.252</del>

### 9 Profit for the year

As permitted by section 230 of the Companies Act 1985, the Holding Company's Profit and Loss Account has not been included in these financial statements. The Holding Company's profit for the financial period was £193,204. (1995: £209,594)

### 10 Dividends and appropriations

		1995	
	Paid	Appropriations	Total
	£	£	£
Fixed Cumulative Preference shares	165,205	172,708	337,913
Cumulative Conv. Part. Red. Pref. 'A'Ord shares	<u>6,658</u>	<u>6,959</u>	13,617
	171,863	179,667	351,530
Amortisation of non-equity share issue costs	-	90,854	90,854
	<u>171.863</u>	<u>270.521</u>	442,384
		1996	
	Paid	1996 Appropriations	Total
	Paid £		Total £
Fixed Cumulative Preference shares	Paid £ 285,460		_
Fixed Cumulative Preference shares Cumulative Conv. Part. Red. Pref. 'A'Ord shares	£	Appropriations £	£
Cumulative Conv. Part. Red. Pref. 'A'Ord shares	<b>£</b> 285,460	Appropriations £ 129,305	£ 414,765
	£ 285,460 <u>10,173</u>	Appropriations £ 129,305 3,458	£ 414,765 <u>13,631</u>

### 10 Dividends and appropriations (continued)

At the year end the company had accrued but not paid dividends of £299,100 (1995: £169,795) to the holders of the Fixed Cumulative Preference Shares and £10,300 (1995: £6,842) to the holders of the Cumulative Convertible Participating Redeemable Preferred 'A' ordinary shares.

### 11 Tangible fixed assets

	Land and buildings		Plant and	Plant and Fixtures &	
	Freehold £	Leasehold £	machinery £	fittings £	Total £
Cost or valuation	13,057,524	433,484	899,759	2,662,314	17,053,081
At 1 January 1996					
Additions	46,212	-	14,846	357,638	418,696
Disposals	-	-	-	(63,037)	(63,037)
Write off of fully depreciated assets	-	-	-	(98,674)	(98,674)
Transfer	(12,206)	(11,552)		23,758	
At 31 December 1996	13.091.530	421.932	<u>914.605</u>	2.881.999	17.310.066
Depreciation					
At 1 January 1996		71,868	378,450	1,491,633	1,941,951
Charge for year		50,266	52,915	367,034	470,215
Eliminated in respect of disposals		-	•	(48,938)	(48,938)
Eliminated in respect of write offs				(98,674)	(98,674)
At 31 December 1996		122,134	431,365	1.711.055	2.264.554
Net Book Value					
At 31 December 1996	13.091,530	299.798	<u>483.240</u>	1.170.944	15.045.512
Net Book Value					
At 31 December 1995	13.057,524	361.616	521.309	1.170.681	15.111.130

Land and buildings are included at cost to the Group on 17 June 1994. Cost has been calculated on the basis of existing use valuations carried out by Chesterton International Property Consultants.

### 12 Fixed asset investments

Company		
Interest in Group undertakings	1996	1995
	£	£
Cost at acquisition and at 31 December 1995	5,227,471	5,227,471

Libra Health Group Limited is the beneficial owner of the entire issued ordinary share capital of the following companies which are incorporated, operate, and registered in England and Wales and are involved in:

involved in:	scorporated, operate,	and registered	in England an	d Wales and are
Libra Health Limited (acute hospitals, day care centre and nursing homes) Libra Nursing Homes Limited (dormant)+ Salisbury Independent Hospital and Medical Services Limited (dormant)+ Ticehurst House Private Clinic Limited (dormant) + +subsidiaries of Libra Health Limited				ordinary £1 shares
13 Stocks				
	Group	Company	Group	Company
	1996	1996	1995	1995
_	£	£	£	£
Consumables and stores	95,948	-	91,147	-
Goods purchased for resale	<u>111,872</u>		<u>118,152</u>	
	207.820		209.299	<del></del>
14 Debtors				
	Group	Company	Group	Company
	1996	1996	1995	1995
	£	£	£	£
Amounts falling due within one yea				
Trade Debtors	2,256,765	-	1,857,349	-
Amounts owed by group undertaking	s -	10,550,777	-	10,634,423
Other debtors	5,029	141,072	10,225	67,068
Prepayments and accrued income	213,023	•	188,402	-
Deferred costs	<u>26,326</u>	<u>26,326</u>	<u>83,367</u>	<u>83,367</u>
	<u>2.501.143</u>	<u>10.718.175</u>	2.139.343	10.784.858

### 15 Creditors: amounts falling due within one year

1995 1995 £ £ 5,000 345,000 1,133 175,466 3,555 -
3,000 345,000 1,133 175,466
1,133 175,466
-
3,555 -
3,756 -
2,027 -
7,093 3,500
2,308 14,894
<u>),506</u> -
5378 538.860
Group     Company       1995     1995       £     £       5,664     6,485,664       7,426     1,577,426
3.090 8.063.090
<b>Cotal</b>
£
0,000
0,000
0,000
<u>,000</u>
),000
5,631)
<u>1,083</u> 5,452
629775 72000 75000 6000 6000 6000 6000 6000 6000

The bank loan and overdraft are secured by fixed and floating charges over the assets of the Group. The bank loan bears interest at 2.25% over LIBOR and is repayable in varying quarterly installments to June 2009.

The loan note is unsecured and repayable in equal annual installments of £250,000 commencing 30 June 1999. The loan is interest free until 30 June 1997, after which time interest is charged at 5% until 30 June 1999 and at 1% over LIBOR thereafter.

#### 17 Deferred taxation

The deferred taxation provision provided in the financial statements, and the total potential liability including the amounts for which provision has been made, are as follows:

		(	Group			Con	npany	
		mount rovided	Total ;	potential liability		mount ovided	_	otential liability
	1996	1995	1996	1995	1996	1995	1996	1995
	£	£	£	£	£	£	£	£
Tax effect of timing differences:								
Excess of tax allowances over								
depreciation	-	-	98,000	169,000	-	_	_	_
Other short term timing differences		<u>-</u>	(5,000)	(5,000)			<u> </u>	
		-	93,000	<u>164,000</u>		<del></del>	_	<u>_</u>

In addition to the potential liability shown above, a taxation charge of approximately £960,000 (1995: £1,019,000) would arise on chargeable gains in the event of the Group's properties being realised at amounts at which they are included in the balance sheet at 31 December 1996.

### 18 Called up Share Capital

	1996 £	1995 £
Authorised	<b></b>	£
6,700,000 Cumulative Redeemable 10p Preference Shares	670,000	670,000
Cumulative Convertible Participating Redeemable Preferred:	0,0,000	0,0,000
435,000 'A' 1p shares	4,350	4,350
30,000 'B' 1p shares	300	300
150,000 1p ordinary shares	1,500	1,500
	676.150	676.150
Allotted, called up and fully paid		
6,700,000 Cumulative Redeemable 10p Preference Shares	670,000	670,000
Cumulative Convertible Participating Redeemable Preferred:	,	0,0,000
435,000 'A' 1p shares	4,350	4,350
15,000 'B' 1p shares	150	150
150,000 1p ordinary shares	1,500	1,500
	676.000	676.000

Cumulative Redeemable 10p Preference shares will be redeemed at £1 in three equal installments on 30 June 2001, 30 June 2002 and 30 June 2003. The shares have voting rights of 1 vote per share and have a preferential right to return of capital on a winding up. The shares are entitled to a fixed cumulative dividend of 5p per share to 31 December 1995 and of 6p per share thereafter. These shares are classified as non-equity.

### 18 Called up Share Capital (continued)

Cumulative Convertible Participating Redeemable Preferred 'A' 1p shares are entitled to fixed cumulative preferential net cash dividend of 3.1034p per share payable half yearly on 1 July and 31 December. The shares may be redeemed, or converted to ordinary shares on certain dates as set out by the Articles at the Company's option or, if still outstanding on 30 June 1999, must then be redeemed at £1. The shares have voting rights of 1 vote per share and have a preferential right to return of capital on a winding up. These shares are classified as non-equity.

The 'B' 1p shares have voting rights of 1 vote per share and are entitled to dividends equal to the 'A' shareholders dividends (provided there are sufficient distributable reserves). The shares have a right to capital payments equal to that paid to 'A' shareholders on a winding up. These shares are classified as equity.

The 1p ordinary shares have voting rights of 1 vote per share and are entitled to a share of any remaining profits (after all above dividends have been paid). The shares have a right to any remaining assets (after capital payments to above shareholders) on a winding up. These shares are classified as equity.

### 19 Share premium and reserves

•	Share premium £	Profit and Loss	Goodwill £
At 1 January 1996	6,419,372	179,411	(56,324)
Write back of non equity appropriation	, . -	(176,637)	
Retained profit for the year	-	193,205	
Non-equity issue costs amortised through profit		,	
and loss account	27,158	-	-
Reversal of non equity dividend accrued	<u>-</u> _	309,400	<del>_</del>
at 31 December 1996	6.446.530	505,379	(56.324)

#### Company

	Snare premium £	Profit and Loss
At 1 January 1996	6,419,372	354,412
Write back of non equity appropriation	•	(176,637)
Retained profit for the year	-	193,205
Non-equity issue costs amortised through profit		
and loss account	27,158	
Reversal of non equity dividend accrued		<u>309,400</u>
at 31 December 1996	6.446.530	680.380

### 20 Capital and Reserves

		Group		Company	
		1996	1995	1996	1995
		£	£	£	£
<u>Equity</u>					
Share capital	- B	150	150	150	150
	<ul> <li>Ordinary</li> </ul>	<u>1,500</u>	<u>1,500</u>	1,500	1,500
		1,650	1,650	1,650	1,650
Share premium	- B	14,175	14,175	14,175	14,175
	- Ordinary	<u>148,003</u>	<u>148,003</u>	148,003	148,003
		162,178	162,178	162,178	162,178
Profit and loss account		505,379	179,411	680,380	354,412
Accrued preference div	idends non equity	(309,400)	(176,637)	(309,400)	(176,637)
		195,979	2,774	370,980	177,775
Goodwill reserve		(56,324)	(56,324)		<u>-</u>
		303.463	110.278	<u>534.808</u>	341.603
Non-equity					
Share capital	- Preference	670,000	670,000	670,000	670,000
	- A	<u>4,350</u>	4,350	<u>4,350</u>	<u>4,350</u>
		674,350	674,350	674,350	674,350
Share premium	- Preference	5,861,530	5,838,288	5,861,530	5,838,288
	- A	422,822	<u>418,906</u>	<u>422,822</u>	418,906
		6,284,352	6,257,194	6,284,352	6,257,194
Accrued preference div	ridends non equity	309,400	176,637	309,400	<u>176,637</u>
		<u>7.268.102</u>	<u>7.108.181</u>	7.268.102	7.108.181

## 21 Reconciliation of operating profit to net cash inflow from operating activities

	1996	1995
	£	£
Continuing activities		
Operating profit	1,458,358	1,483,130
Depreciation on tangible fixed assets	470,215	428,587
Amortisation of deferred costs	57,041	57,039
Gain on sale of tangible fixed assets	(11,846)	(37,161)
(Increase)/ Decrease in stocks	1,479	(21,300)
(Increase)/ Decrease in debtors	(418,841)	(523,658)
(Decrease) Increase in creditors	_246,829	(49,205)
Net cash in flow from operating activities	1.803.235	1.337.432

### 22 Analysis of changes in financing during the year

	Share capital (including premium)		Loans	
	ົ 1996ິ	1995	1996	1995
	£	£	£	£
At 1 January	7,095,372	7,003,372	8,408,090	8,442,709
Repayment of loan Write back of non equity appropriation Issue costs amortised through Profit & Loss account and accrual for finance cost of debt		1,146	(345,000)	(90,000)
	27,158	90,854	62,362	55,381
At 31st December	7.122.530	7,095.372	8.125.452	8,408,090
23 Cash and cash equivalents				
Changes during the period At 1 January Net cash (outflow)/inflow As at 31 December	1996 £ 136,022 (111,708) _24.314	1995 £ 473,755 (337,733) 136.022		
Analysis of balance Cash at bank and in hand Bank overdraft As at 31 December	1996 £ 26,050 (1,736) 24.314	1995 £ 397,155 (261,133) _136.022		
24 Capital Commitments				
	Group 1996	Company 1996	Group 1995 £	1995
Contracted but not provided for	51.442		<del>78,390</del>	

#### 25 Other Financial Commitments

At 31 December 1996 the Group had annual commitments under non-cancelable operating leases as follows:

	1996		1995		
	Land and		Land and		
	buildings	Other	buildings	Other	
	£	£	£	£	
Expiring within one year	-	35,092	-	34,950	
Expiring between two and five					
years inclusive	57,000	115,912	57,000	68,780	
Expiring in over five years	90,000	39,038	<u>93,410</u>	<u>41,573</u>	
	147.000	190.042	<u>150.410</u>	145.303	

### 26 Contingent liabilities

The Company has entered into cross-guarantees in respect of Libra Health Limited amounting to £6,690,000 (1995: £7,035,000).

#### 27 Pension costs

The Group runs two pension schemes, a Final Salary Scheme and a Money Purchase Scheme.

The Final Salary Scheme was closed to new members on 23 February 1996. The pension cost is assessed with the advice of an independent qualified actuary using the attained age method. At the date of the latest actuarial valuation, 1st May 1995, the scheme had only recently been established and consequently had negligible assets and liabilities. The assumptions that have the most significant effect on the valuation are those relating to the rate of return on investments, rate of increase in dividends and the rates of increase in salaries and pensions. It was assumed that the investment return would be 10% per annum, dividend increases would be 4.65% per annum, that salary increases would average 8% per annum and that present and future pensions would increase at the rate of 5% per annum.