Company registration number 02878122 (England and Wales)	
EXCEL PARKING SERVICES LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2023	

COMPANY INFORMATION

Directors S Renshaw-Smith

A Cockcroft

Secretary K Gillott

Company number 02878122

Registered office 7 Europa View

Sheffield Business Park

Sheffield

S9 1XH

Auditor BHP LLP

2 Rutland Park Sheffield S10 2PD

Bankers Royal Bank of Scotland plc

Church Street Sheffield S1 1HF

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STRATEGIC REPORT

FOR THE YEAR ENDED 30 APRIL 2023

The directors present the strategic report for the year ended 30 April 2023.

Fair review of the business

This review aims to present a balanced and comprehensive review of the development and performance of the group during the financial year and of its position at the year end. The review is consistent with the size and complexity of the business and is written in the context of the risks and uncertainties faced by the business.

The Group continues to provide and operate public car parking facilities for its customers throughout the UK, and offers its managed clients comprehensive tailored high-quality solutions, rather than a basic management offering. Diversification has proven to be desirable to our clients and we remain committed to developing our corporate brand and strengthening our market share.

Operating across the UK our portfolio continues to grow in terms of size and diversity covering a wide range of sectors, including, retail, leisure, aviation, rail, residential, education, healthcare, logistics, auto trade, utilising a model of owned, leased and managed facilities.

The year recorded a significant increase in performance taking advantage of a buoyant market capitalising on long-standing client relationships and ongoing contracted agreements which will provide an opportunity to pursue further growth in to the future

Key employees with substantial industry experience and expertise proved invaluable and enabled the company to react with agility and flexibility to take advantage of the new business opportunities as they materialised throughout the year.

Despite a competitive market, the Group performed ahead of expectations. The business remains committed to developing its corporate brand, improving the customer experience and taking full advantage of emerging markets as they present themselves.

The business has continued to invest in information technology including ANPR & CCTV solutions to reduce staffing overhead and place more emphasis on technology based solutions to compliment the company's site ambassadors, fulfilling static and mobile patrols to the highest standard.

By directing the business in more IT led solutions it has enabled the business to secure extensions to existing contracts, thus providing stability and a secured revenue stream in the medium to long term.

Principal risks and uncertainties

The business environment in which the group operates continues to be a dynamic customer driven sector in a maturing market resulting in fewer direct opportunities. The Directors of the business bear in mind all known risks and uncertainties in making plans for the future development of the Group. However, they are aware that these plans may be subject to unforeseen future events outside of the Group's control.

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

Key performance indicators

	2023	2022	Inc/(Dec)
	£000's	£000's	%
Revenue	£ 16,158	£ 12,829	+ 26%
Gross profit	£ 8,833	£ 6,329	+ 38%
Profit Before Tax	£ 4,053	£ 2,013	+ 101%
Cash Position	£ 11,129	£ 7,824	+ 42%
EBITDA	£ 4,262	£ 2,235	+ 91%

Continued strong control of the cost base was influential in driving a profit before tax increase of £2,040k to £4,053k.

A strong balance sheet was also maintained allowing for a further improvement in Net assets to £15,185k from the previous year of £12,307k and no borrowings.

The Group continues to pursue and widen its appeal to corporate business by enhancing the current service offering, including cashless payment options, EV charging and barrierless free flow solutions, providing the motorist with an enhanced parking experience and encourage repeat business. Our Tier 1 operator status with blue-chip Commercial Agents has also provided additional reach and ability to deliver larger projects within the UK.

Whilst the Group remains confident in its continued organic growth, the group is confident in the performance expectation for the year ahead and it will continue to analyse the industry and associated sectors with a view to identifying potentially enhancing acquisition opportunities. The Group is well placed to explore new routes to market given its strong cash position and no borrowings, both nationally and internationally. Continued investment in new technologies and processes will drive efficiencies and improve operating margin.

Accreditations

The Company holds the following industry accreditations, demonstrating its commitment to providing excellence:

- International Parking Community (IPC) Approved Operator
- DVLA KADOE
- ISO 9001:2015
- ISO 14001:2015
- Safe Contractor
- Avetta
- · BPA member

The Group Managing Director holds a position on the IPC Board, ensuring that standards within the industry are continually monitored, reviewed and raised. The Board, continue to work on the long awaited industry single Code of Practice, which currently remains under government review.

Charity Activity

The company prides itself with contributing to charity and participates in events and activities on a monthly basis to raise funds for its nominated charities.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 30 APRIL 2023

On behalf of the board

S Renshaw-Smith **Director**

21 December 2023

DIRECTORS' REPORT

FOR THE YEAR ENDED 30 APRIL 2023

The directors present their annual report and financial statements for the year ended 30 April 2023.

Principal activities

The principal activity of the company is the provision and management of car parking facilities.

Results and dividends

The results for the year are set out on page 9.

Ordinary dividends were paid amounting to £412,881. The directors do not recommend payment of a further dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

S Renshaw-Smith

A Cockcroft

Auditor

The auditor, BHP LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the auditor of the company is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the auditor of the company is aware of that information.

Medium-sized companies exemption

This report has been prepared in accordance with the provisions applicable to companies entitled to the medium-sized companies exemption.

On behalf of the board

S Renshaw-Smith

Director

21 December 2023

DIRECTORS' RESPONSIBILITIES STATEMENT

FOR THE YEAR ENDED 30 APRIL 2023

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and company, and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the;
- prepare the on the going concern basis unless it is inappropriate to presume that the group and company will
 continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF EXCEL PARKING SERVICES LIMITED

Opinion

We have audited the financial statements of Excel Parking Services Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 30 April 2023 which comprise the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 30 April 2023 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF EXCEL PARKING SERVICES LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us: or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with management and trustees, and from our knowledge and experiences of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including, Companies Act 2006, data protection, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management.
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud and
- · considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF EXCEL PARKING SERVICES LIMITED

Auditor's responsibilities for the audit of the financial statements

To address the risks of fraud through management bias and override controls, we:

- · performed analytical procedures to identify any unusual or unexpected relationships;
- · tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 2 were indicative of potential bias; and
- · investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- · agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees' and other management.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Daniel Varley (Senior Statutory Auditor)
For and on behalf of BHP LLP

22 December 2023

Chartered Accountants Statutory Auditor

2 Rutland Park Sheffield S10 2PD

GROUP STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 APRIL 2023

		2023	2022
	Notes	£	£
Turnover	3	16,158,285	12,829,438
Cost of sales		(7,325,198)	(6,437,739)
Gross profit		8,833,087	6,391,699
Distribution costs		(591,692)	(498,437)
Administrative expenses		(4,238,460)	(4,133,012)
Other operating income		-	248,738
Operating profit	4	4,002,935	2,008,988
Interest receivable and similar income	8	50,147	3,857
Interest payable and similar expenses	9	-	(38)
Profit before taxation		4,053,082	2,012,807
Tax on profit	10	(762,591)	(393,212)
Profit for the financial year		3,290,491	1,619,595

Profit for the financial year is all attributable to the owners of the parent company.

Total comprehensive income for the year is all attributable to the owners of the parent company.

The profit and loss account has been prepared on the basis that all operations are continuing operations.

GROUP BALANCE SHEET

AS AT 30 APRIL 2023

		20	2023		22
	Notes	£	£	£	£
Fixed assets					
Tangible assets	13		1,995,979		2,281,923
Investments	14		6,500		6,500
			2,002,479		2,288,423
Current assets					
Stocks	16	170,530		177,361	
Debtors	17	7,193,972		7,001,581	
Cash at bank and in hand		11,128,869		7,824,410	
6 19 4 4 19 1 19 1		18,493,371		15,003,352	
Creditors: amounts falling due within one year	18	(5,175,378)		(4,836,345)	
Net current assets			13,317,993		10,167,007
Total assets less current liabilities			15,320,472		12,455,430
Creditors: amounts falling due after more	19		(2,789)		(36,157)
than one year	13		(2,700)		(00,107)
Provisions for liabilities					
Deferred tax liability	21	133,000		112,200	
			(133,000)		(112,200)
Net assets			15,184,683		12,307,073
					=====
Capital and reserves					
Called up share capital	23		150		150
Share premium account			349,950		349,950
Profit and loss reserves			14,834,583		11,956,973
Total equity			15,184,683		12,307,073

These financial statements have been prepared in accordance with the provisions relating to medium-sized groups.

The financial statements were approved by the board of directors and authorised for issue on 21 December 2023 and are signed on its behalf by:

S Renshaw-Smith

Director

Company registration number 02878122 (England and Wales)

COMPANY BALANCE SHEET

AS AT 30 APRIL 2023

		20	2023		2
	Notes	£	£	£	£
Fixed assets					
Tangible assets	13		1,930,902		2,214,774
Investments	14		30,000		30,000
			1,960,902		2,244,774
Current assets					
Stocks	16	170,530		177,361	
Debtors	17	6,021,382		5,886,611	
Cash at bank and in hand		6,486,600		4,643,787	
		12,678,512		10,707,759	
Creditors: amounts falling due within one year	18	(4,272,132)		(4,105,736)	
•					
Net current assets			8,406,380		6,602,023
Total assets less current liabilities			10,367,282		8,846,797
Creditors: amounts falling due after more			4		
than one year	19		(2,789)		(36,157)
Provisions for liabilities					
Deferred tax liability	21	118,000		121,000	
			(118,000)		(121,000)
Net assets			10,246,493		8,689,640
Capital and reserves					
Called up share capital	23		150		150
Share premium account			349,950		349,950
Profit and loss reserves			9,896,393		8,339,540
Total equity			10,246,493		8,689,640

As permitted by s408 Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £1,969,734 (2022 - £743,406 profit).

The financial statements were approved by the board of directors and authorised for issue on 21 December 2023 and are signed on its behalf by:

S Renshaw-Smith

Director

Company registration number 02878122 (England and Wales)

GROUP STATEMENT OF CHANGES IN EQUITY

		Share capital Shar ₽ rofit and loss Tota		Shar € rofit and loss	
	Notes	£	premium account £	reserves £	£
Balance at 1 May 2021		150	349,950	10,869,487	11,219,587
Year ended 30 April 2022: Profit and total comprehensive income Dividends	11	-	-	1,619,595 (532,109)	1,619,595 (532,109)
Balance at 30 April 2022		150	349,950	11,956,973	12,307,073
Year ended 30 April 2023: Profit and total comprehensive income Dividends	11	-	-	3,290,491 (412,881)	3,290,491 (412,881)
Balance at 30 April 2023		150	349,950	14,834,583	15,184,683

COMPANY STATEMENT OF CHANGES IN EQUITY

		Share capital Shar@rofit and loss To		Shar ₽ rofit and loss	
	Notes	£	premium account £	reserves £	£
Balance at 1 May 2021		150	349,950	8,128,243	8,478,343
Year ended 30 April 2022: Profit and total comprehensive income for the year Dividends	11	-	-	743,406 (532,109)	743,406 (532,109)
Balance at 30 April 2022		150	349,950	8,339,540	8,689,640
Year ended 30 April 2023: Profit and total comprehensive income Dividends	11	-	-	1,969,734 (412,881)	1,969,734 (412,881)
Balance at 30 April 2023		150	349,950	9,896,393	10,246,493

GROUP STATEMENT OF CASH FLOWS

		2023		202	2
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from operations Interest paid	28		3,625,426		1,394,181 (38)
Income taxes (paid)/refunded			(546,110)		14,939
Net cash inflow from operating activities			3,079,316		1,409,082
Investing activities					
Proceeds from disposal of intangibles		3,083		8,695	
Purchase of tangible fixed assets		(433,404)		(260,299)	
Proceeds from disposal of tangible fixed assets		1,051,566		11,328	
Interest received		50,147		3,857	
Net cash generated from/(used in) investing					
activities			671,392		(236,419)
Financing activities					
Payment of finance leases obligations		(33,368)		(30,587)	
Dividends paid to equity shareholders		(412,881)		(532,109)	
Net cash used in financing activities			(446,249)		(562,696)
Net increase in cash and cash equivalents			3,304,459		609,967
Cash and cash equivalents at beginning of year			7,824,410		7,214,443
Cash and cash equivalents at end of year			11,128,869		7,824,410

NOTES TO THE GROUP FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 APRIL 2023

1 Accounting policies

Company information

Excel Parking Services Limited ("the company") is a private limited company domiciled and incorporated in England and Wales. The registered office is 7 Europa View, Sheffield Business Park, Sheffield, S9 1XH.

The group consists of Excel Parking Services Limited and all of its subsidiaries.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures:
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues: Interest
 income/expense and net gains/losses for financial instruments not measured at fair value; basis of determining
 fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes
 recognised in profit or loss and in other comprehensive income;
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

1.2 Business combinations

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

1 Accounting policies (Continued)

1.3 Basis of consolidation

The consolidated group financial statements consist of the financial statements of the parent company Excel Parking Services Limited together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 30 April 2023. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the g roup.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

1.4 Going concern

At the time of approving the financial statements, the directors have considered budgets and forecasts which have been prepared for a period of 12 months following approval of these financial statements. The directors have a reasonable expectation that the group has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.5 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

1.6 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of a business over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is considered to have a finite useful life and is amortised on a systematic basis over its expected life.

For the purposes of impairment testing, goodwill is allocated to the cash-generating units expected to benefit from the acquisition. Cash-generating units to which goodwill has been allocated are tested for impairment at least annually, or more frequently when there is an indication that the unit may be impaired. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit.

1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings Freehold Nil

Land and buildings Leasehold Straight line over lease term
Plant and machinery 10%/20% straight line

Fixtures, fittings & equipment Up to 10 years / 25% straight line

Motor vehicles 25% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

Accounting policies

(Continued)

1.8 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

1.11 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.12 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

1 Accounting policies

(Continued)

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.13 Equity instruments

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

1.14 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

1.15 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

Accounting policies

(Continued)

1.16 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.17 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.18 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

1.19 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

1.20 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Parking Charge Notice Debtor

The valuation of the year end parking charge notice debtor is based on receipts following the year end in respect of parking charge notices issued up to 30 April 2023.

As at 30 April 2023 the trade debtors totalled £2,547,057 (2022: £1,977,361) of which £2,053,649 (2022: £1,521,695) relates to the parking charge notice debtor.

3 Turnover and other revenue

An analysis of the group's turnover is as follows:

		2023 £	2022 £
	Turnover analysed by class of business	ı.	Z.
	Provision and management of carparking facilities	16,158,285	12,829,438
		2023	2022
	Other revenue	£	£
	Interest income	50,147	3,857
	Grants received		248,738
4	Operating profit	2023	2022
	Operating profit for the year is stated after charging/(crediting):	£	£
	Exchange (gains)/losses	(92)	466
	Government grants	-	(248,738)
	Depreciation of owned tangible fixed assets	258,605	225,888
	Profit on disposal of tangible fixed assets	(590,823)	(5,142)
	Profit on disposal of intangible assets	(3,083)	(8,695)
	Operating lease charges	1,346,494	1,285,472
			_

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

5	Auditor's remuneration		
-	Fees payable to the company's auditor and associates:	2023 £	2022 £
		۲	~
	For audit services		
	Audit of the financial statements of the group and company	15,000	12,000
	Audit of the financial statements of the company's subsidiaries	8,000	4,250
		23,000	16,250

6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

		Group 2023 Number	2022 Number	Company 2023 Number	2022 Number
	Employees	181 	168	181	168
	Their aggregate remuneration comprised:				
		Group		Company	
		2023 £	2022 £	2023 £	2022 £
	Wages and salaries	4,521,741	3,974,061	3,053,682	2,820,852
	Social security costs	324,106	274,104	253,043	220,441
	Pension costs	63,218	72,096	49,599	60,332
		4,909,065	4,320,261	3,356,324	3,101,625
7	Directors' remuneration				
				2023 £	2022 £
	Remuneration for qualifying services			363,388	348,388
	Company pension contributions to defined contribu	ution schemes		-	3,520
				363,388	351,908

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

7	Directors' remuneration		(Continued)
	Remuneration disclosed above includes the following amounts paid to the highest paid direct	or:	
		2023 £	2022 £
	Remuneration for qualifying services Company pension contributions to defined contribution schemes	240,000	220,000 991
8	Interest receivable and similar income		
		2023 £	2022 £
	Interest income	EO 447	0.057
	Interest on bank deposits	50,147 ———	3,857
9	Interest payable and similar expenses		
		2023	2022
	Other interest on financial liabilities	£	£ 38 =====
10	Taxation		
,,,	T MANUEL TO THE TOTAL THE TOTAL TO THE TOTAL THE TOTAL TO THE TOTAL TH	2023 £	2022 £
	Current tax	-	-
	UK corporation tax on profits for the current period	741,791	356,212
	Deferred tax		
	Origination and reversal of timing differences	20,800	37,000
	Total tax charge	762,591	393,212

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

40	Taxation	(Continued)
10	Taxaudu	ICONUNUEO)

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	standard rate of tax as follows.		
		2023 £	2022 £
	Profit before taxation	4,053,082	2,012,807
	Expected tax charge based on the standard rate of corporation tax in the UK of		
	19.49% (2022: 19.00%)	790,073	382,433
	Tax effect of expenses that are not deductible in determining taxable profit Change in unrecognised deferred tax assets	1,148 121	1,607
	Effect of change in corporation tax rate	(738)	(285) 9,946
	Effect of change in deferred tax rate	(116,506)	9,940
	Fixed asset differences	(1,725)	(489)
	Other tax adjustments, reliefs and transfers	(96)	(409)
	Chargeable gains/(losses)	90,314	-
	Chargeable gams/(iosses)	90,314	
	Taxation charge	762,591	393,212
11	Dividends		
	Decompled as distributions to equity holders:	2023 £	2022 £
	Recognised as distributions to equity holders:	L	L
	Interim paid	412,881	532,109
12	Intangible fixed assets		
	Group		Goodwill
			£
	Cost		
	At 1 May 2022 and 30 April 2023		(17,983)
	Amortisation and impairment		
	At 1 May 2022 and 30 April 2023		(17,983)
	Carrying amount		
	At 30 April 2023		-
	At 30 April 2022		-

The company had no intangible fixed assets at 30 April 2023 or 30 April 2022.

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

13 Tangible fixed assets

Group	Land and	Land and		xtures, fittings Me	otor vehicles	Total
	buildings Freehold	buildings Leasehold	machinery	& equipment		
	£	£	£	£	£	£
Cost						
At 1 May 2022	1,550,590	53,326	1,963,707	767,492	759,048	5,094,163
Additions	-	6,349	160,673	22,754	243,628	433,404
Disposals	(410,330)		(70,058)	(123)	(59,926)	(540,437)
At 30 April 2023	1,140,260	59,675	2,054,322	790,123	942,750	4,987,130
Depreciation and impairment						
At 1 May 2022	-	699	1,471,050	640,733	699,758	2,812,240
Depreciation charged in the						
year	-	5,904	160,787	38,659	53,255	258,605
Eliminated in respect of disposals	-	-	(20,677)	(3)	(59,014)	(79,694)
At 30 April 2023	-	6,603	1,611,160	679,389	693,999	2,991,151
Carrying amount						
At 30 April 2023	1,140,260	53,072	443,162	110,734	248,751	1,995,979
At 30 April 2022	1,550,590	52,627	492,657	126,759	59,290	2,281,923

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

13	Tangible fixed assets						(Continued)
	Company	Land and buildings Freehold	Land and buildings Leasehold	Plant andFix machinery	ctures, fittings & equipment	Motor vehicles	Total
		£	£	£	£	£	£
	Cost						
	At 1 May 2022	1,550,590	53,326	1,729,602	767,492	533,251	4,634,261
	Additions	-	6,349	128,525	22,754	243,628	401,256
	Disposals	(410,330)		(70,058) ———	(123)	(38,742)	(519,253)
	At 30 April 2023	1,140,260	59,675	1,788,069	790,123	738,137	4,516,264
	Depreciation and impairment						
	At 1 May 2022	-	699	1,299,180	640,733	478,875	2,419,487
	Depreciation charged in the year	-	5,904	130,441	38,659	49,381	224,385
	Eliminated in respect of disposals	-	-	(20,677)	(3)	(37,830)	(58,510)
	At 30 April 2023	-	6,603	1,408,944	679,389	490,426	2,585,362
	Carrying amount						
	At 30 April 2023	1,140,260	53,072	379,125	110,734	247,711	1,930,902
	At 30 April 2022	1,550,590	52,627	430,422	126,759	54,376	2,214,774
14	Fixed asset investments						
				Group		Сотрапу	
		Not	es	2023 £	2022 £	2023 £	2022 £
	Investments in subsidiaries	1:	5 	6,500	6,500	30,000	30,000
	Movements in fixed asset inves	tments					Shares in
	•						subsidiaries £
	Cost or valuation At 1 May 2022 and 30 April 2023						6,500
	Carrying amount At 30 April 2023						6,500
	At 30 April 2022						6,500

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

14	Fixed asset investments	(Continued)
	Movements in fixed asset investments Company	Shares in subsidiaries
	Cost or valuation At 1 May 2022 and 30 April 2023	£ 30,000
	Carrying amount	
	At 30 April 2023	30,000
	At 30 April 2022	30,000

15 Subsidiaries

Details of the company's subsidiaries at 30 April 2023 are as follows:

Name of undertaking	Registered office	Class of	% Held	
		shares held	Direct	Indirect
Conkai Security Limited	United Kingdom	Ordinary	-	100.00
VCS (Car Park Management) Limited	United Kingdom	Ordinary	100.00	-
Vehicle Control Services Limited	United Kingdom	Ordinary	100.00	-

Conkai Security Limited is a 100% subsidiary of Vehicle Control Services Limited and is therefore ultimately controlled by Excel Parking Services Limited. The subsidiary is considered immaterial to the group and has therefore not been included in the consolidation

16 Stocks

		Group 2023 £	2022 £	Company 2023 £	2022 £
	Finished goods and goods for resale	170,530	177,361	170,530	177,361
17	Debtors				
		Group		Company	
		2023	2022	2023	2022
	Amounts falling due within one year:	£	£	£	£
	Trade debtors	2,547,059	1,977,361	1,410,802	996,016
	Corporation tax recoverable	101,800	15,164	101,800	15,164
	Other debtors	3,923,935	3,871,662	3,898,249	3,846,346
	Prepayments and accrued income	621,178	1,137,394	610,531	1,029,085
		7,193,972	7,001,581	6,021,382	5,886,611

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

	Creditors: amounts falling due within					
			Group		Company	
			2023	2022	2023	2022
		Notes	£	£	£	£
	Obligations under finance leases	20	33,369	33,369	33,369	33,369
	Trade creditors		1,009,165	1,066,720	854,565	982,425
	Amounts owed to group undertakings		-	-	139,651	354,111
	Corporation tax payable		617,535	335,218	441,800	132,899
	Other taxation and social security		1,794,046	1,556,479	1,782,101	1,542,616
	Other creditors		1,079,726	1,045,472	548,091	537,332
	Accruals and deferred income		641,537	799,087	472,555	522,984
			5,175,378	4,836,345	4,272,132	4,105,736
19	Creditors: amounts falling due after m	ore than one	year Group		Company	
19	Creditors: amounts falling due after m	ore than one Notes	-	2022 £	Company 2023 £	2022 £
19	Creditors: amounts falling due after m Obligations under finance leases		Group 2023		2023	
19		Notes	Group 2023 £	£	2023 £	£
	Obligations under finance leases	Notes	Group 2023 £	£	2023 £	£
	Obligations under finance leases	Notes	Group 2023 £ 2,789	£	2023 £ 2,789	£
	Obligations under finance leases	Notes	Group 2023 £ 2,789	36,157	2023 £ 2,789 ————————————————————————————————————	36,157
	Obligations under finance leases	Notes 20	Group 2023 £ 2,789 — Group 2023	£ 36,157	2023 £ 2,789 ————————————————————————————————————	36,157 ————————————————————————————————————
	Obligations under finance leases Finance lease obligations Future minimum lease payments due und	Notes 20	Group 2023 £ 2,789 — Group 2023	£ 36,157	2023 £ 2,789 ————————————————————————————————————	36,157 ————————————————————————————————————
	Obligations under finance leases Finance lease obligations Future minimum lease payments due und leases:	Notes 20	Group 2023 £ 2,789 Group 2023 £	£ 36,157 2022 £	2023 £ 2,789 ————————————————————————————————————	2022 £

21 Deferred taxation

Deferred tax assets and liabilities are offset where the group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	Liabilities 2023	Liabilities 2022
Group	£	£
Accelerated capital allowances	137,000	117,200
Short term timing differences	(4,000)	(5,000)
	133,000	112,200

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

21	Deferred taxation				(Continued)
	Company			Liabilities 2023 £	Liabilities 2022 £
	Accelerated capital allowances Short term timing differences			122,000 (4,000)	126,000 (5,000)
				118,000	121,000
	Movements in the year:			Group 2023 £	Company 2023 £
	Liability at 1 May 2022 Charge/(credit) to profit or loss			112,200 20,800	121,000 (3,000)
	Liability at 30 April 2023			133,000	118,000
22	Retirement benefit schemes				
	Defined contribution schemes			2023 £	2022 £
	Charge to profit or loss in respect of defined contribution	n schemes		63,218	72,096
	A defined contribution pension scheme is operated for separately from those of the group in an independently			ts of the scheme	e are held
23	Share capital				
	Group and company Ordinary share capital Issued and fully paid	2023 Number	2022 Number	2023 £	2022 £
	Ordinary shares of £1 each	150	150	150	150

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

24 Operating lease commitments

Lessee

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group		Сотрапу	
	2023	2022	2023	2022
	£	£	£	£
Within one year	867,758	973,341	867,758	973,341
Between two and five years	2,368,746	1,962,648	2,368,746	1,962,648
In over five years	1,250,733	1,604,374	1,250,733	1,604,374
	4,487,237	4,540,363	4,487,237	4,540,363

25 Capital commitments

Amounts contracted for but not provided in the financial statements:

	Group	Company		
	2023	2022	2023	2022
	£	£	£	£
Acquisition of tangible fixed assets	37,000	3,201	37,000	3,201

26 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2023 £	2022 £
Aggregate compensation	411,949	396,633

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 APRIL 2023

26 Related party transactions

(Continued)

Other information

- (i) ANPR International Limited
- S Renshaw-Smith owns 100% of the share capital of ANPR International Limited and is also a director of the company.

During the year Excel Parking Services Limited made purchases of £52,560 (2022: £176,879).

Excel Parking Services Limited recharged costs incurred of £122,021 (2022: £227,995).

At the year end the amount due to the group from ANPR International Limited was £861,122.64 (2022: £810,604)

- (ii) Siren Developments Limited
- S Renshaw-Smith owns 100% of the share capital of Siren Developments Limited and is also a director of the company.

A loan due to Excel Parking Services Limited of £506,761 (2022: £506,761) was outstanding at the year end.

- (iii) EPS Investments (St Cuthbert's Way) Limited
- S Renshaw-Smith owns 100% of the share capital of EPS Investments (St Cuthbert's Way) Limited and is also a director of the company.

A loan due to Excel Parking Services Limited of £1,550,000 (2022: £1,550,000) was outstanding at the year end. .

- (iv) EPS Investments (Europa Green) Limited
- S Renshaw-Smith owns 100% of the share capital of EPS Investments (Europa Green) Limited and is also a director of the company.

A loan due to Excel Parking Services Limited of £850,000 (2022: £850,000) was outstanding at the year end.

27 Directors' transactions

During the year to 30 April 2023 interim dividends were paid totalling £412,881 (2022: £532,109).

NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

28	Cash generated from group operations			
			2023	2022
			£	£
	Profit for the year after tax		3,290,491	1,619,595
	Adjustments for:			
	Taxation charged		762,591	393,212
	Finance costs		-	38
	Investment income		(50,147)	(3,857)
	Gain on disposal of tangible fixed assets		(590,823)	(5,142)
	Gain on disposal of intangible assets		(3,083)	(8,695)
	Depreciation and impairment of tangible fixed assets		258,605	225,889
	Movements in working capital:			
	Decrease/(increase) in stocks		6,831	(15,943)
	Increase in debtors		(105,755)	(1,351,285)
	Increase in creditors		56,716	540,369
	Cash generated from operations		3,625,426	1,394,181
29	Analysis of changes in net funds - group			
		1 May 2022	Cash flows	30 April 2023
		£	£	£
	Cash at bank and in hand	7,824,410	3,304,459	11,128,869
	Obligations under finance leases	(69,526)	33,368	(36,158)
		7,754,884	3,337,827	11,092,711

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.