Registration number: 02845617

# **SURREY NATIONAL GOLF CLUB LIMITED**

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Annual Report and Financial Statements for the Year Ended 30 April 2022



## **BREBNERS**

Chartered Accountants & Statutory Auditor
1 Suffolk Way
Sevenoaks
Kent
TN13 1YL

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# **Company Information**

**Directors** 

Mr S Hodsdon

Mr R O Noades Mrs N L Nugee

Registered office

Streete Court Rooks Nest Park

Godstone Surrey RH9 8BY

**Auditor** 

Brebners

Chartered Accountants & Statutory Auditor

1 Suffolk Way Sevenoaks TN13 1YL

## Strategic Report for the Year Ended 30 April 2022

The directors present their strategic report for the year ended 30 April 2022.

#### Principal activity

The principal activity of the company is that of the management of a golf club and venue hire.

The company is home to a unique golfing venue in the heart of Surrey. Surrey National is a superb par 72 course in excess of 7,000 yards and built to a high standard with USGA specification greens and full irrigation throughout, allowing play 12 months of the year.

Surrey National's first class practice facilities include an indoor training area, short game practice area, putting greens and driving range. The Club's impressive, contemporary clubhouse, offers excellent facilities and exceptional cuisine, backed by first class service, making it the perfect venue for any event from weddings and celebrations to societies and corporate days.

#### Fair review of the business

The profit for the year was £517,022 (2021: £346,858). Net assets increased in the year to £6,633,404 (2021: £6,116,382).

Turnover increased by 74% as restrictions imposed following the Covid-19 pandemic were lifted and large events were once again able to take place. During the pandemic, a significant number of events were postponed and subsequently took place in the year ended 30 April 2022, resulting in a substantial increase in catering income.

The increased popularity of golf during the pandemic as an outside activity also continued into 2022, with the company experiencing strong growth in golf revenue.

Overall, 2022 has been an excellent year for the company, with both increased turnover and profit. The directors are pleased with how the business has recovered strongly from Covid-19 and are confident that future financial performance will remain strong as Surrey National Golf Club continues to be recognised as a popular golf and wedding venue in an ever competitive market.

The directors expect the principal activity of the company for the year ending 30 April 2023 to remain consistent.

#### **Key Performance Indicators**

The company's key financial and other performance indicators during the year were as follows:

Financial KPIs	Unit	2022	2021
Turnover	000£	2,027	1,165
Percentage Change	%	74	(27)
Gross Profit	£000	1,329	705
Gross Profit Margin	· %	66	61

#### Non-Financial Key Performance Indicators

The company seeks to ensure that responsible business practice is fully integrated into the management of all its operations and into the culture of all parts of its business. It believes that the constant adoption of reasonable business practice is essential for operational excellence which in turn ensures the delivery of its core objective of sustained profitability.

In a company of this size the directors consider there are collectively numerous non-financial performance indicators but that individually none are key.

## Strategic Report for the Year Ended 30 April 2022

#### Principal risks and uncertainties including Covid-19

By 30 April 2022, the restrictions brought about by the Covid-19 pandemic have largely been lifted by the UK government and trading had not just returned to but had exceeded pre-pandemic levels. The directors continue to closely monitor the company's operational and financial exposure to Covid-19 whilst being prepared to react quickly should the government reintroduce any restrictions to trading as a result of the re-emergence of the pandemic.

The directors have considered the risks faced by the business and the controls in place to mitigate those risks including those arising from the Covid-19 outbreak. The directors are responsible for determining the level of risk acceptable to the company and this is subject to regular review.

#### **Operational Risk**

Operational risk is caused by failures in business processes or the systems or physical infrastructure that support them that have the to result in financial loss or reputation damage. This includes errors, omissions, systems failure, lack of resources or physical assets and deliberate acts such as fraud.

The directors impose continuing self assessment and appraisals along with continually seeking to improve its operating efficiencies and standards.

#### **Credit Risk**

Credit risk is the risk that counter-parties will not be able to meet their obligations as they fall due. The company closely monitors outstanding debts from all sources resulting in minimal exposure to bad debts.

#### Liquidity Risk

The company ensures that liquidity is maintained and financial obligations are met by monitoring the cash balances daily to ensure it retains flexibility in the management of cash flow. In the event that cash flows would not cover financial obligations the company has credit facilities available.

#### **Market Risk**

Golf-related income is a discretionary spend and the directors are aware that the business may have some exposure to the current climate and its impact on consumer spending. However the directors note that Golf was able to continue and abide by Government restrictions and therefore has not been overly affected by market risk. The directors feel their reputation and location ensure it is not exposed to significant market risk.

#### Foreign Currency Risk

As the company only deals in Sterling it is not exposed to foreign currency risk.

#### Interest Rate Risk

The company is exposed to interest rate risk as its own funds are held on deposit. Interest rates are regularly monitored by the directors. The directors ensure that sufficient resources are available so obligations can be met when they fall due.

## **Risk Summary**

The directors continuously monitor and respond to changes in the company's risk environment, so ensuring that the company remains well placed to address operational, reputational, financial and business risks in a timely and appropriate manner.

## Strategic Report for the Year Ended 30 April 2022

#### **Future developments**

The directors have ensured that there are appropriate cash and cost management measures to provide suitable working capital facilities at Group level. The company has prepared projected cashflows and budgets that covers the period to 30 April 2023 to ensure it has sufficient working capital for the foreseeable future.

Based on the information available and the company's current trading performance the directors continue to invest in new products and its facilities, to ensure the club maintains its reputation as a renowned golf club. The directors continue to develop their knowledge and experience, and a focus is being placed on staff training and welfare whilst also ensuring a better understanding to meet the needs of each individual customer. The principal activity of the company is expected to remain consistent for the foreseeable future.

Approved by the Board on	11-Jan-23	and signed on its behalf by:
Simon Hodsdon		
Mr S Hodsdon Director		

## Directors' Report for the Year Ended 30 April 2022

The directors present their report and the financial statements for the year ended 30 April 2022.

#### Directors of the company

The directors who held office during the year were as follows:

Mr S Hodsdon

Mr R O Noades

Mrs N L Nugee

#### **Dividends**

The directors do not recommend the payment of a final dividend. No interim dividends have been paid in the

#### Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditors are

#### Disclosure of information in the strategic report

The company has chosen in accordance with Section 414C(11) Companies Act 2006 to set out in the company's strategic report information required by Schedule 7 of the large and medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 to be contained in the directors' report. It has done so in respect of financial risk management, exposure and future developments.

11-Jan-23 Approved by the director on ...... and signed by:

Mr S Hodsdon

Simon Hodsdon

Director

## Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Independent Auditor's Report to the Members of Surrey National Golf Club Limited for the Year Ended 30 April 2022

#### Opinion

We have audited the financial statements of Surrey National Golf Club Limited (the 'company') for the year ended 30 April 2022, which comprise the Statement of Income and Retained Earnings, Statement of Financial Position, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 April 2022 and of its profit for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# Independent Auditor's Report to the Members of Surrey National Golf Club Limited for the Year Ended 30 April 2022

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities (set out on page 6), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

# Independent Auditor's Report to the Members of Surrey National Golf Club Limited for the Year Ended 30 April 2022

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the company and the industry in which it operates, we determined that the principal risks of non-compliance with laws and regulations related to the reporting framework (FRS 102 and the Companies Act 2006) and UK corporate taxation laws, health and safety legislation and data protection legislation. These risks were communicated to our audit team and we remained alert to any indications of non-compliance throughout our audit.

We understood how the company is complying with relevant legislation by making enquiries of management and those responsible for legal and compliance procedures. We also considered the results of our audit procedures and to what extent these corroborate this understanding and assessed the susceptibility of the company's financial statements to material misstatement. This included consideration of how fraud might occur and evaluation of management's incentives and opportunities for fraudulent manipulation of the financial statements.

We designed our audit procedures to identify any non-compliance with laws and regulations. Such procedures included, but were not limited to, inspection of any regulatory or legal correspondence; challenging assumptions and judgements made by management; identifying and testing journal entries with a focus on large or unusual transactions as determined based on our understanding of the business; and identifying and assessing the effectiveness of controls in place to prevent and detect fraud.

Owing to the inherent limitations of an audit, there remains a risk that a material misstatement may not have been detected, even though we have properly planned and performed our audit in accordance with auditing standards. We are not responsible for preventing non-compliance with laws and regulations and cannot be expected to detect all instances of non-compliance.

The primary responsibility for the detection and prevention of fraud rests with those responsible for governance and management. The further removed non-compliance with laws and regulations is from the events reflected in the financial statements, the less likely the auditor will become aware of it.

The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment, collusion, omission, misrepresentation or forgery.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

## Independent Auditor's Report to the Members of Surrey National Golf Club Limited for the Year Ended 30 April 2022

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Brebuers

Martin Widdowson (Senior Statutory Auditor)
For and on behalf of

Brebners, Statutory Auditor 1 Suffolk Way Sevenoaks TN13 1YL

11-Jan-23 Date:

# Statement of Income and Retained Earnings for the Year Ended 30 April 2022

	Note	2022 £	2021 £
Turnover	3	2,026,938	1,165,138
Cost of sales		(698,321)	(460,099)
Gross profit		1,328,617	705,039
Administrative expenses		(692,642)	(524,965)
Other operating income	4	10,281	254,193
Operating profit	5	646,256	434,267
Interest payable and similar charges	6	(4,380)	(6,032)
		(4,380)	(6,032)
Profit before tax		641,876	428,235
Taxation	9	(124,854)	(81,377)
Profit for the financial year		517,022	346,858
Retained earnings brought forward		6,115,382	5,768,524
Retained earnings carried forward	,	6,632,404	6,115,382

## Statement of Financial Position as at 30 April 2022

	Note	2022 £	2021 £
Fixed assets			
Tangible assets	10	6,457,073	6,424,284
Current assets			
Stocks	11	61,333	40,031
Debtors	12	798,566	714,901
Cash at bank and in hand		25,202	22,952
	•	885,101	777,884
Creditors: Amounts falling due within one year	14	(602,270)	(976,278)
Net current assets/(liabilities)		282,831	(198,394)
Total assets less current liabilities		6,739,904	6,225,890
Creditors: Amounts falling due after more than one year	14	(73,339)	(91,432)
Provisions for liabilities	16	(33,161)	(18,076)
Net assets	:	6,633,404	6,116,382
Capital and reserves			
Called up share capital		1,000	1,000
Retained earnings		6,632,404	6,115,382
Shareholders' funds		6,633,404	6,116,382

Company registration number: 02845617

Approved and authorised by the Board on ...... and signed on its behalf by:

Simon Hodsdon

Mr S Hodsdon Director

Ryan Mades

Mr R O Noades

Director

The notes on pages 13 to 22 form an integral part of these financial statements.

## Notes to the Financial Statements for the Year Ended 30 April 2022

## 1 GENERAL INFORMATION

The company is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is: Streete Court Rooks Nest Park Godstone Surrey RH9 8BY

The principal activity of the company is that of the management of a golf club and venue hire.

The principal place of business is: Rook Lane Chaldon Surrey CR3 5AA

#### **2 ACCOUNTING POLICIES**

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

### Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

#### Basis of preparation

These financial statements have been prepared using the historical cost convention except any items disclosed in the accounting policies as being shown at fair value and are presented in sterling, which is the functional currency of the entity.

#### **Disclosure exemptions**

The entity satisfies the criteria of being a qualifying entity as defined in FRS 102. Its financial statements are consolidated into the financial statements of Altonwood Holdings Limited which can be obtained from Companies House. As such, advantage has been taken of the following disclosure exemptions available under paragraph 1.12 of FRS 102.

- (a) No cash flow statement has been presented for the company.
- (b) No disclosure has been given for the aggregate remuneration of key management personnel.

## Notes to the Financial Statements for the Year Ended 30 April 2022

#### Going concern

The company made a profit for the year ended 30 April 2022 and had net assets at that date of £6,633,404.

The company has traded profitably since the lockdown restrictions were lifted and the directors are confident that the Covid-19 pandemic will have no further effect.

On the basis of the above, and after making enquiries, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, the directors continue to adopt the going concern basis in preparing the financial statements.

#### Judgements and key sources of estimation

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. Key assumptions and other estimation uncertainties provide a risk of causing a material adjustment to the carrying values of assets and liabilities.

Judgements and estimates that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows:

Tangible fixed assets are depreciated to their estimated residual values over their estimated useful lives. The company exercises judgement to determine these useful lives and residual values.

#### Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the company's activities.

Turnover represents members clubs' subscriptions receivable, green fees and other golfing and ancillary income receivable from members and visitors. Membership fees received in advance are released to the income statement over the relevant period. Turnover is shown net of sales/value added tax, returns, rebates and discounts.

#### **Government grants**

Grants are accounted under the accruals model as permitted by FRS 102. Grants of a revenue nature are recognised in other income in the same period as the related expenditure.

#### Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a charge attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income.

Deferred tax is recognised in respect of all timing differences between taxable profits and profits reported in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference.

## Notes to the Financial Statements for the Year Ended 30 April 2022

#### **Tangible assets**

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

#### Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

#### Asset class

Plant and machinery
Furniture, fixtures and fittings
Motor vehicles
Freehold buildings

#### Depreciation method and rate

20% straight line 25% straight line 25% straight line 2% straight line

Freehold buildings are depreciated over their economic useful life based on original cost less estimated residual value. The estimated residual value is such that no material annual depreciation charge arises.

#### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method.

The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

#### Notes to the Financial Statements for the Year Ended 30 April 2022

#### Finance leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Assets held under finance leases are recognised at the lower of their fair value at inception of the lease and the present value of the minimum lease payments. These assets are depreciated on a straight-line basis over the shorter of the useful life of the asset and the lease term. The corresponding liability to the lessor is included in the Statement of Financial Position as a finance lease obligation.

Lease payments are apportioned between finance costs in the Income Statement and reduction of the lease obligation so as to achieve a constant periodic rate of interest on the remaining balance of the liability.

Assets held under hire purchase contracts are capitalised at the lesser of fair value or present value of minimum lease payments in the statement of financial position. The present value of the minimum lease payments is calculated using the interest rate implicit in the lease. A corresponding liability is recognised at the same value in the statement of financial position. The asset is then depreciated over its useful life.

The minimum lease payments are apportioned between the finance charge recognised in the income statement and the reduction of the outstanding liability using the effective interest method. The finance charge in each period is allocated so as to produce a constant periodic rate of interest on the remaining balance of the liability.

#### Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

#### Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### **Borrowings**

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the income statement over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

# Notes to the Financial Statements for the Year Ended 30 April 2022

3	REVENUE		•
	The analysis of the company's revenue for the year from continuing operations is	as follows:	
		2022	2021
	Rendering of services	£ 2,026,938	£ 1,165,138
	recitating of services		.,,
	Turnover is attributable to the principal activity of the company undertaken in the	United Kingdom.	
4	OTHER OPERATING INCOME		
	The analysis of the company's other operating income for the year is as follows:		
		2022 £	2021 -£
	Government grants receivable	10,281	154,193
	Insurance claim	-	100,000
		10,281	254,193
5	OPERATING PROFIT		
	Arrived at after charging/(crediting)		
		2022	2021
		£	£
	Depreciation expense	67,158	70,133
6	INTEREST PAYABLE AND SIMILAR EXPENSES		
		2022	2021
		£	£
	Interest on obligations under finance leases and hire purchase contracts	4,347	5,690
	Interest expense on other finance liabilities	33	342
		4,380	6,032

# Notes to the Financial Statements for the Year Ended 30 April 2022

## 7 STAFF COSTS

	2022 £	2021 £
Wages and salaries	483,036	370,711
Social security costs	35,369	25,519
Pension costs, defined contribution scheme	8,169	5,621
Other employee expense	5,569	1,046
	532,143	402,897
The average number of persons employed by the company during	ng the year, analysed by category w	vas as follows:
	2022 No.	2021 No.
Catering	44	25
Administration and support	2	2
Golf	16	13
•	62	40
AUDITOR'S REMUNERATION		
	2022 £	2021 £
Audit of the financial statements	6,000	6,000
Other fees to auditors		
	2,000	2,000

## Notes to the Financial Statements for the Year Ended 30 April 2022

9 7	ΓΑΧΑ	ATIO	N
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Tax charged	/(credited) in	the income statement
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	2022 £	2021 £
Current taxation		
UK corporation tax	109,769	86,640
Deferred taxation		
Arising from origination and reversal of timing differences	15,085	(5,263)
Tax expense in the income statement	124,854	81,377

The tax on profit before tax for the year is lower than the standard rate of corporation tax in the UK (2021 - higher than the standard rate of corporation tax in the UK) of 19% (2021 - 19%).

The differences are reconciled below:

	2022 £	2021 £
Profit before tax	641,876	428,235
Corporation tax at standard rate	121,956	81,365
Effect of expense not deductible in determining taxable profit (tax loss)	226	12
Tax increase from effect of capital allowances and depreciation	2,672	
Total tax charge	124,854	81,377
Deferred tax		
Deferred tax assets and liabilities		
	Asset	Liability
2022	£	£
Accelerated capital allowances		33,162
		33,162
	Asset	Liability
2021	£	£
Accelerated capital allowances		18,076
	_	18 076

## Notes to the Financial Statements for the Year Ended 30 April 2022

#### 10 TANGIBLE ASSETS

	Land and buildings £	Furniture, fittings and equipment £	Motor vehicles £	Plant and machinery £	Total £
Cost or valuation					
At 1 May 2021	6,262,929	426,076	7,939	735,138	7,432,082
Additions	7,200	16,564		76,184	99,948
At 30 April 2022	6,270,129	442,640	7,939	811,322	7,532,030
Depreciation					
At 1 May 2021	-	386,815	5,411	615,572	1,007,798
Charge for the year	<del>-</del>	18,593	789	47,777	67,159
At 30 April 2022		405,408	6,200	663,349	1,074,957
Carrying amount			÷		
At 30 April 2022	6,270,129	37,232	1,739	147,973	6,457,073
At 30 April 2021	6,262,929	39,261	2,528	119,566	6,424,284

#### Assets held under finance leases and hire purchase contracts

The net carrying amount of tangible assets includes the following amounts in respect of assets held under finance leases and hire purchase contracts:

Plant and machinery	2022 £ 86,027	<b>2021</b> £ 75,956
11 STOCKS		
	2022 £	2021 £
Stock	61,333	40,031
12 DEBTORS		
	2022 £	2021 £
Trade debtors	51,321	71,020
Amounts owed by group undertakings	674,294	517,356
Other debtors	-	105,414
Prepayments	72,951	21,111
Total current trade and other debtors	798,566	714,901

# Notes to the Financial Statements for the Year Ended 30 April 2022

13 CASH AND CASH EQUIVALENTS			
		2022 £	2021 £
Cash on hand	•	150	150
Cash at bank		25,052	22,802
		25,202	22,952
14 CREDITORS			
14 OKEDITORS			
	Note	2022 £	2021 £
Due within one year			
Loans and borrowings	15	27,874	31,090
Trade creditors		86,780	54,509
Amounts due to group undertakings		144,029	536,342
Social security and other taxes		43,441	20,116
Other creditors		2,513	. 1,326
Accrued expenses		267,664	319,259
Corporation tax liability		29,969	13,636
		602,270	976,278
Due after one year			
Loans and borrowings	15	59,607	57,055
Other non-current financial liabilities		13,732	34,377
•		73,339	91,432
15 LOANS AND BORROWINGS			
		2022	2021
Current loans and borrowings		£	£
Hire purchase contracts		27,874	31,090
•			
		2022	2021
N		£	£
Non-current loans and borrowings Hire purchase contracts	:	59,607	57,055
11. 1 16 1 11.490			

Hire purchase and finance lease liabilities are secured on the assets involved.

## Notes to the Financial Statements for the Year Ended 30 April 2022

#### 16 DEFERRED TAX AND OTHER PROVISIONS

	Deferred tax £	Total £
At 1 May 2021	18,076	18,076
Increase (decrease) in existing provisions	15,085	15,085
At 30 April 2022	33,161	33,161

#### 17 PENSION AND OTHER SCHEMES

#### Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £8,169 (2021 - £5,621).

#### **18 SHARE CAPITAL**

#### Allotted, called up and fully paid shares

	2022		2021	
	No.	£	No.	£
Ordinary shares of £1 each	1,000	1,000	1,000	1,000

There are no restrictions on the distribution of dividends or the repayment of capital.

#### 19 COMMITMENTS, GUARANTEES AND CONTINGENCIES

The company has jointly guaranteed the group's bank loan and overdraft facilities. The amount outstanding at 30 April 2022 amounted to £5,360,669. The guarantee is secured by a fixed and floating charge over the assets and undertakings of the company. No liability is expected to arise from this guarantee.

#### **20 RELATED PARTY TRANSACTIONS**

Exemption has been taken under FRS 102 Paragraph 33.1A, not to disclose transactions or amounts falling due with other companies that are wholly owned within the group.

#### 21 PARENT AND ULTIMATE PARENT UNDERTAKING

The parent of the smallest and largest group preparing group accounts including the results of the company is Altonwood Holdings Limited.

The address of Altonwood Holdings Limited is Streete Court, Rooks Nest Park, Godstone, Surrey, RH9 8BY.

The company's immediate and ultimate parent is Altonwood Holdings Limited .

Ultimate control vests with the Trustees of the Ron Noades Childrens Trust and Ron Noades Trust for his Wife Novello .