# REGISTERED NUMBER: 02845617 (England and Wales)

**Surrey National Golf Club Limited** 

**Abbreviated Audited Accounts** 

for the Year Ended 30 April 2014

Alton & Co Chartered Accountants & Statutory Auditors 237 Kennington Lane London SE11 5QU

THURSDAY



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# Company Information for the year ended 30 April 2014

**DIRECTORS:** Mr S Hodsdon

Mr R O Noades Mrs N L Noades

**SECRETARY:** 

**REGISTERED OFFICE:** Streete Court

Rooks Nest Park

Godstone Surrey RH9 8BY

**REGISTERED NUMBER:** 02845617 (England and Wales)

**AUDITORS:** Alton & Co

Chartered Accountants & Statutory Auditors 237 Kennington Lane

London SE11 5QU

# Strategic Report for the year ended 30 April 2014

The directors present their strategic report for the year ended 30 April 2014.

#### **REVIEW OF BUSINESS**

Results achieved by the company in the year under review are in line with the management's expectations.

In June 2013, a brand-new flexible club membership was launched in the name of "Altonwood Season Ticket". This unique style membership gives access to the five golf courses (under the group) in the heart of Surrey and Kent countryside. Many golfers do not play often enough to make full club membership worthwhile. However, many of these golfers would still like to enjoy the benefits of belonging to a club and participating in club competitions while not being confined to playing just the one course over and over again. Other benefits offered as part of the season ticket include a free lesson and discounts on green fees, buggies, range balls and in the club bar.

Although the turnover for the year at £1,699,563 was up by 1.4% only on the previous year's turnover, the operating profits have increased by 7.8% to £426,693 compared with £395,823 in the previous year. The directors believe that trading activity is coming back to normal level after an unusually tough financial year impacted by the one off national events of the Golden jubilee celebrations and the London 2012 Olympics.

The Balance Sheet of the company continues to look strong with net assets of £3,630,143 and places the company in a good position to grow the business further or capitalise on new opportunities as they may arise.

The directors recognise the importance of the staff employed and would like to thank them for all their hard work and efforts throughout the year.

The results for the year and the financial position of the company and the group are as shown in the annexed financial statements.

## PRINCIPAL RISKS AND UNCERTAINTIES

The principal activity of the company is impacted by poor weather conditions. To manage this risk, the group aims to provide equal importance to non-golf revenue streams like venue hire and catering. This currently stands at around 56% of the total revenue.

In accordance with the company's treasury policy, financial instruments are not entered into for speculative purposes.

Liquidity risk: The company manages its cash and borrowing requirements in order to maximise interest income and minimise interest expense, whilst ensuring the company has sufficient liquid resources to meet the operating needs of the business.

Interest Rate risk: The company is exposed to cash flow interest rate risk on bank overdrafts. The company policy permits but does not demand that a mix of fixed and variable rate debt is used to reduce exposure to changes in interest rates.

Credit risk: The company places its cash with creditworthy institutions and performs ongoing credit evaluations of its debtor's financial condition. The carrying amount of cash and debtors represent the maximum credit risk that the company is exposed to. All customers who wish to trade on credit terms are subject to credit verification procedures. Trade debtors are reviewed on a regular basis and provision is made for doubtful debts when necessary.

# Strategic Report for the year ended 30 April 2014

## KEY PERFORMANCE INDICATORS

The main performance indicators are sales and profit margins. All costs, apart from cost of sales, are fairly fixed. The directors monitor these on a monthly basis to ensure that poor performers are picked up and consequently dealt with on a timely basis.

The directors believe that other variables of performance indicators are marginal and therefore are not the best indicators of the overall performance, development and position of the group.

## **FUTURE DEVELOPMENTS**

An extension of club house is planned and this is known as "Phase 3". There is also a plan for a subsequent extension, known as "Phase 4", to build a golf teaching facility connected to the clubhouse. This fourth phase is only at the very beginning of planning stages.

### ON BEHALF OF THE BOARD:

Mr S Hodsdon - Director

Date:

# Report of the Directors for the year ended 30 April 2014

The directors present their report with the accounts of the company for the year ended 30 April 2014.

### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of he ownership and management of a golf club

#### **DIVIDENDS**

No dividends will be distributed for the year ended 30 April 2014.

#### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 May 2013 to the date of this report.

Mr S Hodsdon Mrs N L Noades

Other changes in directors holding office are as follows:

Mr R G Noades - deceased 24 December 2013 Mr R O Noades - appointed 24 December 2013

Ms K J Noades ceased to be a director after 30 April 2014 but prior to the date of this report.

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

# Report of the Directors for the year ended 30 April 2014

## **AUDITORS**

The auditors, Alton & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

Mr S Hodsdon - Director

Date: 07.01.15

## Report of the Independent Auditors to the Members of Surrey National Golf Club Limited

We have audited the financial statements of Surrey National Golf Club Limited for the year ended 30 April 2014 on pages eight to twenty. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 April 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

## Report of the Independent Auditors to the Members of Surrey National Golf Club Limited

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Altan Kemal ACA FCCA (Senior Statutory Auditor)

for and on behalf of Alton & Co

Chartered Accountants

& Statutory Auditors

237 Kennington Lane

London

SE11 5QU

Date: 27 th January 2015

# Profit and Loss Account for the year ended 30 April 2014

|  | Notes | 2014<br>£ | 2013<br>£ |
|--|-------|-----------|-----------|
| TURNOVER                                   |       | 1,699,563 | 1,676,082 |
| Cost of sales                              |       | 689,661   | 684,920   |
| GROSS PROFIT                               |       | 1,009,902 | 991,162   |
| Administrative expenses                    |       | 640,477   | 641,970   |
|  |       | 369,425   | 349,192   |
| Other operating income                     |       | 57,268    | 46,631    |
| OPERATING PROFIT                           | 3     | 426,693   | 395,823   |
| Interest payable and similar charges       | 4     | 4,112     | 6,754     |
| PROFIT ON ORDINARY ACTIVIT BEFORE TAXATION | TIES  | 422,581   | 389,069   |
| Tax on profit on ordinary activities       | 5     | (11,023)  | (25,387)  |
| PROFIT FOR THE FINANCIAL YEAR              |       | 433,604   | 414,456   |

## **CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous year.

## TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year.

# Balance Sheet 30 April 2014

|   |          | 20            | 14          | 20        | 13          |
|---|----------|---------------|-------------|-----------|-------------|
|   | Notes    | £             | £           | £         | £           |
| FIXED ASSETS  |          |               |             |           |             |
| Tangible assets                                       | 6        |               | 6,173,383   |           | 6,177,087   |
| CURRENT ASSETS  |          |               |             |           |             |
| Stocks  | 7        | 43,860        |             | 36,153    |             |
| Debtors   | 8        | 283,070       |             | 183,404   |             |
| Cash at bank and in hand                              |          | 429,612       |             | 276,684   |             |
|   |          | 756,542       |             | 496,241   |             |
| CREDITORS   | 0        | 2 2 4 0 0 5 0 |             | 2 411 502 |             |
| Amounts falling due within one year                   | 9        | 3,248,850     |             | 3,411,592 |             |
| NET CURRENT LIABILITIES                               |          |               | (2,492,308) |           | (2,915,351) |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES              |          |               | 3,681,075   |           | 3,261,736   |
| CREDITORS Amounts falling due after more than or year | ne<br>10 |               | (19,944)    |           | (34,209)    |
| •   |          |               | , , ,       |           | , , ,       |
| PROVISIONS FOR LIABILITIES                            | 12       |               | (30,988)    |           | (30,988)    |
| NET ASSETS  |          |               | 3,630,143   |           | 3,196,539   |
| CAPITAL AND RESERVES                                  |          |               |             |           |             |
| Called up share capital                               | 13       |               | 1,000       |           | 1,000       |
| Profit and loss account                               | 14       |               | 3,629,143   |           | 3,195,539   |
| SHAREHOLDERS' FUNDS                                   | 19       |               | 3,630,143   |           | 3,196,539   |
|   |          |               |             |           |             |

The financial statements were approved by the Board of Directors on  $\frac{1}{27}\sqrt{31/2015}$  and were signed on its behalf by:

Mr R O Noades - Director

# Cash Flow Statement for the year ended 30 April 2014

|   |       | 201     | 4                  | 2013   | 3                 |
|---|-------|---------|--------------------|--------|-------------------|
|   | Notes | £       | £                  | £      | £                 |
| Net cash inflow from operating activities                 | 1     |         | 503,658            |        | 484,479           |
| Returns on investments and servicing of finance           | 2     |         | (4,112)            |        | (6,754)           |
| Taxation  |       |         | (10,729)           |        | (60,723)          |
| Capital expenditure                                       | 2     |         | (69,288)           |        | (60,204)          |
|   |       |         | 419,529            |        | 356,798           |
| Management of liquid resources                            | 2     |         | (251,940)          |        | (260,555)         |
| Financing   | 2     |         | (14,661)           |        | (52,965)          |
| Increase in cash in the period                            |       |         | 152,928            |        | 43,278            |
| Reconciliation of net cash flow to movement in net funds  | 3     | *****   |                    |        |                   |
| Increase in cash in the period Cash outflow               |       | 152,928 |                    | 43,278 |                   |
| from decrease in debt and lease financing                 |       | 14,661  |                    | 52,965 |                   |
| Change in net funds resulting from cash flows             |       |         | 167,589            |        | 96,243            |
| Movement in net funds in the period<br>Net funds at 1 May | d     |         | 167,589<br>198,208 |        | 96,243<br>101,965 |
| Net funds at 30 April                                     |       |         | 365,797            |        | 198,208           |

# Notes to the Cash Flow Statement for the year ended 30 April 2014

# 1. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

2.

|  | 2014         | 2013      |
|--|--------------|-----------|
|  | £            | £         |
| Operating profit   | 426,693      | 395,823   |
| Depreciation charges   | 74,890       | 68,229    |
| Profit on disposal of fixed assets                           | (1,900)      |           |
| (Increase)/decrease in stocks                                |              | 5,288     |
| Increase in debtors  | (7,460)      | (2,183)   |
| Increase in creditors  | 19,142       | 17,322    |
| Net cash inflow from operating activities                    | 503,658      | 484,479   |
| ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN TI             | HE CASH FLOW | 7         |
|  | 2014         | 2013      |
|  | £            | £         |
| Returns on investments and servicing of finance              |              |           |
| Interest paid  | (9)          | (276)     |
| Interest element of hire purchase payments                   | (4,103)      |           |
| 1.,  |              |           |
| Net cash outflow for returns on investments and servicing of |              |           |
| finance  | (4,112)      | (6,754)   |
|  |              |           |
| Capital expenditure  |              |           |
| Purchase of tangible fixed assets                            | (88,188)     | (60,204)  |
| Sale of tangible fixed assets                                | 18,900       | -         |
|  |              |           |
| Net cash outflow for capital expenditure                     | (69,288)     | (60,204)  |
|  |              |           |
| Management of liquid resources                               |              |           |
| Management of liquid resources                               | (251,940)    | (260,555) |
| Net cash outflow from management of liquid resources         | (251,940)    | (260,555) |
|  |              | ===       |
| Financing  |              |           |
| Capital repayments in year                                   | (14,661)     | (52,965)  |
|  | <u> </u>     |           |
| Net cash outflow from financing                              | (14,661)     | (52,965)  |

# Notes to the Cash Flow Statement for the year ended 30 April 2014

# 3. ANALYSIS OF CHANGES IN NET FUNDS

| N. C. and                             | At 1/5/13<br>£ | Cash flow | At<br>30/4/14<br>£ |
|---------------------------------------|----------------|-----------|--------------------|
| Net cash:<br>Cash at bank and in hand | 276,684        | 152,928   | 429,612            |
|                                       | 276,684        | 152,928   | 429,612            |
| Debt:<br>Hire purchase                | (78,476)       | 14,661    | (63,815)           |
| rific purchase                        | <del></del>    |           | <u> </u>           |
|                                       | (78,476)       | 14,661    | (63,815)           |
| Total                                 | 198,208        | 167,589   | 365,797            |

# Notes to the Financial Statements for the year ended 30 April 2014

### 1. ACCOUNTING POLICIES

## **Accounting convention**

The financial statements have been prepared under the historical cost convention.

### Related party exemption

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 8 Related Party Disclosures, not to disclose related party transactions with wholly owned subsidiaries within the group.

#### Turnover

Turnover represents net invoiced sales of goods, excluding value added tax.

Turnover is generated from the ordinary activities of the business.

The membership turnover is recognised when the monthly subscriptions become due from the members at the beginning of the month. The shop and catering turnover are recognised when the customers take delivery of the goods.

### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Plant and machinery - 20% on cost Fixtures and fittings - 20% on cost Motor vehicles - 25% on cost

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Cost is determined on a first in first out basis. Net realisable value represents estimated selling price less any additional costs to sell.

### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

## Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability.

### Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the profit and loss account in the period to which they relate.

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# Notes to the Financial Statements - continued for the year ended 30 April 2014

## 1. ACCOUNTING POLICIES - continued

## Going concern

In the directors' assessment of the company's ability to continue as a going concern, there are no material uncertainties that may cast significant doubt about the company's ability to continue as a going concern.

## 2. STAFF COSTS

|   | 2014    | 2013    |
|---|---------|---------|
|   | £       | £       |
| Wages and salaries  | 436,470 | 442,127 |
| Social security costs   | 32,733  | 32,690  |
| Other pension costs   | 5,740   | 6,798   |
|   | 474,943 | 481,615 |
| The average monthly number of employees during the year was as follows: |         |         |
|   | 2014    | 2013    |
| Administration  | 3       | 2       |
| Greenkeeping/Course   | 5       | 6       |
| Food & Beverage   | 21      | 25      |
| Kitchen   | 10      | 7       |
| Pro Shop/Reception  | 4       | 5       |
| Marshals  | 3       | 3       |
| Directors   | 3       | 4       |
|   |         |         |
|   | 49      | 52      |
|   |         |         |

## 3. **OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

|  | 2014    | 2013   |
|--|---------|--------|
|  | £       | £      |
| Depreciation - owned assets                      | 31,338  | 28,076 |
| Depreciation - assets on hire purchase contracts | 43,554  | 40,153 |
| Profit on disposal of fixed assets               | (1,900) | -      |
| Auditors' remuneration                           | 5,500   | 7,500  |
| Auditors' remuneration for non audit work        | 4,000   | -      |
|  | ===     |        |
|  |         |        |
| Directors' remuneration                          | -       | -      |
|  |         |        |

# Notes to the Financial Statements - continued for the year ended 30 April 2014

## 4. INTEREST PAYABLE AND SIMILAR CHARGES

|                        | 2014  | 2013  |
|------------------------|-------|-------|
|                        | £     | £     |
| Interest and penalties | 9     | 276   |
| Hire purchase          | 4,103 | 6,478 |
|                        |       |       |
|                        | 4,112 | 6,754 |
|                        |       |       |

## 5. TAXATION

## Analysis of the tax credit

| The tax credit on the profit on ordinary activities for the year was as follows: |          |           |
|--|----------|-----------|
|  | 2014     | 2013      |
|  | £        | £         |
| Current tax:   |          |           |
| UK corporation tax   | 6,000    | 14,047    |
| Under/(over) provision in  |          |           |
| respect of prior year  | (3,318)  | (39,434)  |
|  |          | (2.5.0.5) |
| Total current tax  | 2,682    | (25,387)  |
| Deferred tax   | (13,705) |           |
| Deterred tax   | (13,703) |           |
| Tax on profit on ordinary activities   | (11,023) | (25,387)  |
|  |          |           |

# Factors affecting the tax credit

The tax assessed for the year is lower than the standard rate of corporation tax in the UK. The difference is explained below:

|  | 2014<br>£   | 2013<br>£ |
|--|-------------|-----------|
| Profit on ordinary activities before tax   | 422,581     | 389,069   |
| Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20% (2013 - 23%) | 84,516      | 89,486    |
| Effects of:  |             |           |
| Expenses not deductible for tax purposes   | 423         | 1,144     |
| Income not taxable for tax purposes  | (380)       | -         |
| Capital allowances in excess of depreciation   | (7,328)     | (12,500)  |
| Utilisation of tax losses  | (71,231)    | (66,684)  |
| Under/over provision as shown in accounts  | (3,318)     | (39,434)  |
| Adjustment due to marginal relief  |             | 2,601     |
| Current tax credit   | 2,682       | (25,387)  |
|  | <del></del> |           |

# Notes to the Financial Statements - continued for the year ended 30 April 2014

## 6. TANGIBLE FIXED ASSETS

|                           |           |           | Fixtures |          |           |
|---------------------------|-----------|-----------|----------|----------|-----------|
|                           | Freehold  | Plant and | and      | Motor    |           |
|                           | property  | machinery | fittings | vehicles | Totals    |
|                           | £         | £         | £        | £        | £         |
| COST                      |           |           |          |          |           |
| At 1 May 2013             | 7,470,172 | 482,266   | 420,071  | 3,800    | 8,376,309 |
| Additions                 | 24,402    | 61,624    | 2,162    | -        | 88,188    |
| Disposals                 | -         | (51,000)  | (16,961) | -        | (67,961)  |
| Reclassification/transfer | -         | 74,964    | (74,964) |          |           |
| At 30 April 2014          | 7,494,574 | 567,854   | 330,308  | 3,800    | 8,396,536 |
| DEPRECIATION              |           |           |          |          |           |
| At 1 May 2013             | 1,470,172 | 366,011   | 361,582  | 1,457    | 2,199,222 |
| Charge for year           | -         | 60,891    | 13,241   | 760      | 74,892    |
| Eliminated on disposal    | -         | (34,000)  | (16,961) | -        | (50,961)  |
| Reclassification/transfer | <u> </u>  | 68,684    | (68,684) | -        |           |
| At 30 April 2014          | 1,470,172 | 461,586   | 289,178  | 2,217    | 2,223,153 |
| NET BOOK VALUE            |           |           |          |          |           |
| At 30 April 2014          | 6,024,402 | 106,268   | 41,130   | 1,583    | 6,173,383 |
| At 30 April 2013          | 6,000,000 | 116,255   | 58,489   | 2,343    | 6,177,087 |
|                           |           |           |          |          |           |

Depreciation is not provided in respect of freehold property. This policy represents a departure from the rules set out in the Companies Act 2006 which require all fixed assets to be depreciated over their expected useful lives. The company's property is maintained to such a standard that its residual value is not less than its cost and the directors consider that systematic annual depreciation would be inappropriate.

The directors consider that the policy adopted is necessary in order that the financial statements give a true and fair view. The amount of depreciation which might otherwise have been provided cannot be separately identified or quantified.

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# Notes to the Financial Statements - continued for the year ended 30 April 2014

# 6. TANGIBLE FIXED ASSETS - continued

| Fixed assets | included in the abo | ve. which are he | ld under hire | purchase contrac | ets are as follows: |
|--------------|---------------------|------------------|---------------|------------------|---------------------|
|              |                     |                  |               |                  |                     |

|    | rixed assets, included in the above, which are field under thre purchase of | indees are as re | Plant and machinery |
|----|---|------------------|---------------------|
|    | COST  |                  |                     |
|    | At 1 May 2013   |                  | 251,767             |
|    | Disposals   |                  | (51,000)            |
|    | At 30 April 2014  |                  | 200,767             |
|    | DEPRECIATION  |                  |                     |
|    | At 1 May 2013   |                  | 137,352             |
|    | Charge for year   |                  | 43,554              |
|    | Eliminated on disposal  |                  | (34,000)            |
|    | At 30 April 2014  |                  | 146,906             |
|    | NET BOOK VALUE  |                  |                     |
|    | At 30 April 2014  |                  | 53,861              |
|    | At 30 April 2013  |                  | 114,415             |
| 7. | STOCKS  |                  |                     |
|    |   | 2014             | 2013                |
|    |   | £                | £                   |
|    | Stocks  | 43,860           | 36,153              |
|    |   |                  | <del></del>         |
| 8. | DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR                                |                  |                     |
|    |   | 2014             | 2013                |
|    |   | £                | £                   |
|    | Trade debtors   | 25,294           | 23,494              |
|    | Amounts owed by group undertakings  | 179,961          | 101,460             |
|    | Deferred tax asset  | 13,705           | -                   |
|    | Prepayments   | 64,110           | 58,450              |
|    |   | 283,070          | 183,404             |
|    |   |                  |                     |

# Notes to the Financial Statements - continued for the year ended 30 April 2014

| 9.  | CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR |             |           |
|-----|--|-------------|-----------|
|     |  | 2014        | 2013      |
|     |  | £           | £         |
|     | Hire purchase contracts (see note 11)          | 43,871      | 44,267    |
|     | Trade creditors                                | 88,760      | 159,446   |
|     | Amounts owed to group undertakings             | 2,608,132   | 2,781,573 |
|     | Tax  | 6,000       | 14,047    |
|     | Social security and other taxes                | 9,579       | 7,981     |
|     | VAT  | 72,572      | 68,182    |
|     | Other creditors                                | 5,846       | -         |
|     | Accruals and deferred income                   | 414,090     | 336,096   |
|     |  | 3,248,850   | 3,411,592 |
| 10. | CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN |             |           |
|     | ONE YEAR                                       |             |           |
|     |  | 2014<br>£   | 2013<br>£ |
|     | Hire purchase contracts (see note 11)          | 19,944      | 34,209    |
|     |  | <del></del> |           |
| 11. | OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS      |             |           |
|     |  | 2014        | 2013      |
|     |  | £           | £         |
|     | Net obligations repayable:                     |             |           |
|     | Within one year                                | 43,871      | 44,267    |
|     | Between one and five years                     | 19,944      | 34,209    |
|     |  |             |           |
|     |  | 63,815      | 78,476    |
|     |  |             |           |
| 12. | PROVISIONS FOR LIABILITIES                     |             |           |
|     |  | 2014        | 2013      |
|     |  | £           | £         |
|     | Other provisions                               |             |           |
|     | Provision for obligation under                 | 20.000      | 30,988    |
|     | operating lease commitments                    | 30,988      |           |
|     |  | 30,988      | 30,988    |
|     |  |             | Deferred  |
|     |  |             | tax       |
|     |  |             | £         |
|     | Credit to Profit and Loss Account during year  |             | (13,705)  |
|     | Balance at 30 April 2014                       |             | (13,705)  |
|     |  |             |           |

# Notes to the Financial Statements - continued for the year ended 30 April 2014

## 12. PROVISIONS FOR LIABILITIES - continued

In an earlier year a provision was made in accordance with the Financial Reporting Standard 12, for the net present value of the company's obligation in respect of the lease agreement for equipment now considered to be obsolete. Notwithstanding this provision, the company is currently disputing this liability and will vigorously defend any claim in respect thereof which may arise in the future.

## 13. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

14.

| Number: | Class:     | Nominal | 2014  | 2013     |
|---------|------------|---------|-------|----------|
|         |            | value:  | £     | £        |
| 760     | Ordinary A | £1      | 760   | 760      |
| 240     | Ordinary B | £1      | 240   | 240      |
|         |            |         | 1,000 | 1,000    |
|         |            |         |       | =        |
| RESERVE | S          |         |       |          |
|         |            |         |       | Profit   |
|         |            |         |       | and loss |
|         |            |         |       | account  |
|         |            |         |       | r        |

| At 1 May 2013       | 3,195,539 |
|---------------------|-----------|
| Profit for the year | 433,604   |
| At 30 April 2014    | 3,629,143 |

### 15. ULTIMATE PARENT COMPANY

In directors' opinion the company's parent company and controlling party is Altonwood Limited, a company incorporated in England. The company's ultimate parent company is Altonwood Holdings Limited, a company incorporated in England.

## 16. **CONTINGENT LIABILITIES**

The company has given guarantees to its bankers in respect of other group companies' borrowings which amounted to £5,682,746 as at 30 April 2014 (30 April 2013 £5,914,464).

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# Notes to the Financial Statements - continued for the year ended 30 April 2014

## 17. RELATED PARTY DISCLOSURES

## Accounting & Business Services (South) LLP

RG Noades, the deceased director, was a member till 24.12.2013

Accountancy and administration services of £22,870 (2013 £22,536) was obtained from the company during the year.

|   | 2014 | 2013  |
|---|------|-------|
|   | £    | £     |
| Amount due to related party at the balance sheet date | -    | 2,254 |
|   |      |       |

## 18. ULTIMATE CONTROLLING PARTY

The ultimate controlling party is Mrs N L Noades.

The company's ultimate controlling party is Mrs Novello Noades by virtue of her 51% interest in shareholding of Altonwood Holdings Ltd, the ultimate parent company.

Mr R G Noades, the deceased husband of Mrs N Noades, was the the ultimate controlling party during the previous year by virtue of his shareholding in Altonwood Holdings Ltd, the ultimate parent company.

## 19. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

| £                    | £                    |
|----------------------|----------------------|
| 433,604              | 414,456              |
| 433,604<br>3,196,539 | 414,456<br>2,782,083 |
| 3,630,143            | 3,196,539            |
|                      | 433,604<br>3,196,539 |

# Trading and Profit and Loss Account for the year ended 30 April 2014

|                               | 2014     |           | 2013     |           |
|-------------------------------|----------|-----------|----------|-----------|
|                               | £        | £         | £        | £         |
| Turnover                      |          |           |          |           |
| Memberships subscriptions     | 287,779  |           | 285,657  |           |
| Green fees                    | 297,384  |           | 290,347  |           |
| Shop sales                    | 81,499   |           | 76,526   |           |
| Bar sales                     | 369,894  |           | 363,648  |           |
| Catering sales                | 526,109  |           | 527,702  |           |
| Range tokens                  | 28,935   |           | 29,137   |           |
| Room hire                     | 52,457   |           | 62,696   |           |
| Hire of buggy                 | 48,113   |           | 40,369   |           |
| Miscellaneous sales           | 7,393    |           | -        |           |
|                               |          | 1,699,563 |          | 1,676,082 |
| Cost of sales                 |          |           |          |           |
| Opening stock                 | 36,153   |           | 41,441   |           |
| Wages                         | 312,998  |           | 324,453  |           |
| Social security               | 20,953   |           | 21,782   |           |
| Pensions                      | 5,740    |           | 6,798    |           |
| Other purchases               | 4,684    |           | 17,097   |           |
| Bar purchases                 | 120,290  |           | 110,053  |           |
| Catering purchases            | 158,635  |           | 138,672  |           |
| Shop purchases                | 61,753   |           | 59,134   |           |
| Other staff costs             | 3,296    |           | 1,643    |           |
| Discounts                     | 9,019    |           |          |           |
|                               | 733,521  |           | 721,073  |           |
| Closing stools                | (43,860) |           | (36,153) |           |
| Closing stock                 | (43,800) | 689,661   | (30,133) | 684,920   |
|                               |          |           |          |           |
| GROSS PROFIT                  |          | 1,009,902 |          | 991,162   |
| Other income                  |          |           |          |           |
| Rental income                 | 4,950    |           | 2,700    |           |
| Sundry receipts               | -        |           | 3,881    |           |
| Management charges receivable | 32,834   |           | 40,050   |           |
| Insurance claims              | 19,484   |           | -        |           |
|                               |          | 57,268    |          | 46,631    |
|                               |          | 1,067,170 |          | 1,037,793 |
| Expenditure                   |          |           |          |           |
| Wages                         | 123,472  |           | 117,674  |           |
| Social security               | 11,780   |           | 10,908   |           |
| Rates, light & heat           | 109,250  |           | 114,970  |           |
| Telephone                     | 9,852    |           | 3,983    |           |
| Post and stationery           | 5,582    |           | 9,325    |           |
| Advertising                   | 14,938   |           | 17,835   |           |
|                               |          |           |          |           |
| Carried forward               | 274,874  | 1,067,170 | 274,695  | 1,037,793 |

This page does not form part of the statutory financial statements

# Trading and Profit and Loss Account for the year ended 30 April 2014

|                                       | 201     | 4         | 201     | 3         |
|---------------------------------------|---------|-----------|---------|-----------|
|                                       | £       | £         | £       | £         |
| Brought forward                       | 274,874 | 1,067,170 | 274,695 | 1,037,793 |
| Travelling                            | 514     |           | 314     |           |
| Licences and insurance                | 17,449  |           | 19,063  |           |
| Computer costs                        | 10,387  |           | 7,685   |           |
| Repairs and cleaning                  | 81,026  |           | 56,461  |           |
| Uniform & protective clothing         | 181     |           | -       |           |
| Course maintenance                    | 41,126  |           | 67,998  |           |
| Sundry expenses                       | 34      |           | 2       |           |
| Accountancy                           | 22,870  |           | 22,536  |           |
| Management charges                    | 80,908  |           | 86,724  |           |
| Subscriptions and licences            | 10,762  |           | 9,627   |           |
| Recruitment fee                       | 195     |           | -       |           |
| Legal and professional fee            | 2,719   |           | 4,425   |           |
| Auditors' remuneration                | 5,500   |           | 7,500   |           |
| Auditors' remuneration for non audit  |         |           |         |           |
| work .                                | 4,000   |           |         |           |
| Profit/loss on sale of tangible fixed |         |           |         |           |
| assets                                | (1,900) |           | -       |           |
| Entertainment                         | 2,117   |           | 4,466   |           |
|                                       |         | 552,762   |         | 561,496   |
|                                       |         | 514,408   |         | 476,297   |
|                                       |         |           |         |           |
| Finance costs                         |         |           |         |           |
| Bank charges                          | 12,825  |           | 12,245  |           |
| Interest and penalties                | 9       |           | 276     |           |
| Hire purchase                         | 4,103   | 16000     | 6,478   | 10.000    |
|                                       |         | 16,937    |         | 18,999    |
|                                       |         | 497,471   |         | 457,298   |
| Depreciation                          |         |           |         |           |
| Plant and machinery                   | 60,890  |           | 55,521  |           |
| Fixtures and fittings                 | 13,240  |           | 11,948  |           |
| Motor vehicles                        | 760     |           | 760     |           |
| Micros vernotes                       |         | 74,890    |         | 68,229    |
| NET PROFIT                            |         | 422,581   |         | 389,069   |
|                                       |         |           |         |           |