A Company Limited by Guarantee

# REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED

**31ST JULY 1998** 





1 Chase Side Crescent, Enfield, Middlesex, EN2 0JA

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J.A. Daniels F.C.A.

## A Company Limited by Guarantee

# REPORT AND FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31ST JULY 1998

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#### DIRECTORS REPORT

#### FOR THE YEAR ENDED 31ST JULY 1998

#### STATUS AND ADMINISTRATION

Manor Lodge School was incorporated on 22 June 1993 and commenced activities on 19 November 1993. The Company changed its name from Forestpost Limited to Manor Lodge School Limited on 4 May 1995 and arranged pursuant to Section 30(5)(c) of the Companies Act 1985 to have the word "Limited" omitted from the Company name. The School registered as a Charity with the Charity Commissioners on 25 August 1995, number 1048874. Its registered company number is 2829156.

#### DIRECTORS

The Directors of the Company who are also the Charity Trustees and the Governors of the School and who served during the year were:

J Liddle (Chairman) #

P Marcuse # (resigned 12.06.98)

G Davies # (resigned 10.10.97)

Mrs J Jenkins #

Mrs J Evans (appointed 09.12.97)

A Phipps # (appointed 26.01.98)

Prof. R Bennett (Vice Chairman) \*

J A Corbett # (re-appointed 25.06.98 at AGM)

A Grant \* (re-appointed 25.06.98 at AGM)

Miss M de Villiers \* (re-appointed 25.06.98 at AGM)

S Evers \* (appointed 09.10.97)

The Governors are appointed by the Board of Governors for a term of three years. They can be re-elected.

Appointed by the main Governing Body:

G Davies

Miss M de Villers

J A Corbett

J Liddle

A Grant

S Evers

A Phipps

Appointed by parents:

P Marcuse

Mrs J Jenkins

Prof. R Bennett

Mrs J Evans

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare Financial Statements for each financial year which give a true and fair view of the state of the affairs of the Company and of the surplus or deficit of the Company for that year. In preparing those Financial Statements, the Directors are required to-

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the Financial Statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

<sup>\*</sup> Members of the Education Subcommittee

<sup>#</sup> Members of the Finance and General Purposes Subcommittee

### **DIRECTORS REPORT** - continued

### FOR THE YEAR ENDED 31ST JULY 1998

#### **OFFICERS**

The Head Mrs J M Smart

Deputy Head Miss A Goodson

The Bursar and Company Secretary and

Clerk to the Governors G P Simms

Address Manor Lodge School

Rectory Lane Ridge Hill Shenley

Radlett, Herts, WD7 9BG

**ADVISORS** 

Bankers Barclays Bank Plc

The Hampstead Group Business Centre

PO Box 2764 London, NW3 6JD

Solicitors Turner & Debenhams

48 Watling Street

Radlett

Herts, WD7 7NN

Auditors J Daniels & Co.

1 Chase Side Crescent

Enfield

Middlesex, EN2 0JA

Insurance Brokers Heath Crawford & Foster Limited

23-27 Church Road

Stanmore

Middlesex, HA7 4AR

#### **OBJECTS**

The objects are set out in the Memorandum and are to advance education in particular by establishing and carrying on in Great Britain (and any other countries) schools at or by means of which students may obtain education and instruction in all subjects whatsoever that may be included in a commercial, technical, scientific, classical or academic education, or may be conducive to knowledge of or skill in any trade, pursuant or calling.

### **ORGANISATION**

The Directors determine the general policy of the School. The day-to-day management of the School is delegated to the Head and the Bursar.

### **POLICY**

The School is a day school and provides education to both sexes from the ages of 4 - 11 years.

### **DIRECTORS REPORT** - continued

#### FOR THE YEAR ENDED 31ST JULY 1998

#### REVIEW

In 1998, Manor Lodge School had 335 pupils, with registrations for entry to Reception increasing. The end of year results for Years 2 and 6 once again exceeded those of previous years. This has been due to our continued evaluation of the curriculum and our constant endeavours to improve the focus of the teaching we offer.

During this academic year we have completed the first phase of our whole school curriculum planning. Music within the school continues to develop and we now have a large number of children learning to play string, woodwind and brass instruments. Our choir sang again this year at St Albans Abbey as part of the fundraising for Barnado's, whilst our own nominated charity was ASPIRE, the charitable arm of Stanmore Orthopaedic Hospital, which raises money to help adults and children with spinal injuries.

The Library has now been completely refurbished, the final phase having been completed during the Summer term and this is now an excellent resource for all the children within the school. Further work has taken place on the sports pitches to improve drainage and thus ensuring their use throughout the winter months. The exterior of the main school house was completely re-rendered and we are delighted with the result.

#### THE FINANCIAL RESULTS

The School's operating surplus of £236,913 for the year was higher than projected and is stated after charging interest of £104,332 on the long term bank loan. The increase in fee income reflects the increase in the number of pupils attending the School. The School funds now reflect a continuing improvement of retained income to date. The accumulation of retained income is integral to our plans to further enhance the school and service the existing debt. Our Development Plans involve significant future capital expenditure. The full results are shown in the accounts.

#### RESOURCES

Note 15 to the accounts sets out an analysis of the assets attributable to the various funds.

The School's tangible assets are all held for use by the School. In the present property market the Directors are unable to estimate whether their value is materially different from that shown in the accounts.

#### **AUDITORS**

In accordance with Section 384 of the Companies Act 1985 a resolution proposing the re-appointment of Messrs J Daniels & Co. as Auditors to the Company will be put to the Annual General Meeting.

#### REGISTERED OFFICE

Rectory Lane Ridge Hill Shenley Radlett Herts, WD7 9BG

Approved by the Board of Directors on 18.1.99 and signed on its behalf by:

G P Simms Esq, Secretary

#### TO THE MEMBERS OF MANOR LODGE SCHOOL

We have audited the Financial Statements on Pages 5 to 11, which have been prepared under the historical cost convention and the accounting policies set out on Page 7.

#### Respective Responsibilities of Directors and Auditors

As described on page 1, the Directors are responsible for the preparation of Financial Statements. It is our responsibility to form an independent opinion, based on our audit on those statements and to report our opinion to you.

### **Basis of Opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the Financial Statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the Financial Statements, and of whether the Accounting Policies are appropriate to the charitable Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the Financial Statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the Financial Statements.

#### Opinion

In our opinion, the Financial Statements, give a true and fair view of the state of the charitable Company's affairs as at 31st July 1998 and of its incoming resources and application of resources including its income and expenditure in the year then ended and have been properly prepared in accordance with the Companies Act 1985.

V. Jaines ~ C.

J. Daniels & Co.
1 Chase Side Crescent
Enfield
Middx
EN2 0JA

Date: 22nd January 1999

Registered Auditors

### A Company Limited by Guarantee

## STATEMENT OF FINANCIAL ACTIVITIES

### FOR THE YEAR ENDED 31ST JULY 1998

	Notes £	Unrestricted Funds £	Restricted Funds £	<u>Total</u> <u>1998</u> <u>£</u>	1997 <u>£</u>
INCOMING RESOURCES					
Fees Receivable	1(c)	1,500,302	-	1,500,302	1,356,427
Other Income	2	4,975	-	4,975	4,375
Bank Interest		45,066	_	45,066	32,119
Donations	1(f),8	<del>-</del>	10,100	10,100	
Total Incoming Resources		1,550,343	10,100	1,560,443	1,392,921
RESOURCES EXPENDED Direct Charitable Expenditure					
Teaching Costs		758,383	_	758,383	696,549
Welfare		122,056	_	122,056	107,128
Premises		159,614	-	159,614	153,677
Administration of the School		138,808	-	138,808	119,470
Restricted Funds - Depreciation		-	3,124	3,124	2,009
- Educational Supplies		-	2,674	2,674	1,998
		1,178,861	5,798	1,184,659	1,080,831
Other Expenditure Finance and Other Costs Management and Administration		116,083	-	116,083	127,838
of the Charity		22,788	-	22,788	20,201
Total Resources Expended	3,4	1,317,732	5,798	1,323,530	1,228,870
NET INCOMING RESOURCES Balances brought forward		232,611 198,836	4,302 14,719	236,913 213,555	164,051 49,504
BALANCES CARRIED FORWARD		431,447	19,021	450,468	213,555

### **BALANCE SHEET**

### **AS AT 31ST JULY 1998**

			1998		<u>1997</u>
	<u>Notes</u>	£	<u>£</u>	<u>£</u>	<u>£</u>
TANGIBLE FIXED ASSETS	7		819,877		837,631
CURRENT ASSETS					
Stocks	9	2,720		4,832	
Debtors	11	20,796		55,765	
Investments	10	877,359		738,829	
Cash at Bank and in hand		2,502		1,268	
		903,377		800,694	
		903,377		600,094	
CURRENT LIABILITIES					
Creditors: Amounts due within one year	12	152,746		200,904	
NET CURRENT ASSETS			750,631		599,790
TOTAL ASSETS LESS CURRENT LIABILITIES			1,570,508		1,437,421
CREDITORS: Amounts due after more than one year	12		1,120,040		1,223,866
TOTAL NET ASSETS			450,468		213,555
_					
RESTRICTED FUNDS	8(a)		19,021		14,719
UNRESTRICTED FUNDS					
Retained Income	8(b)		431,447		198,836
TOTAL FUNDS	15		450,468		213,555
			<del></del>		

Approved by the Board on 18th January 1999 and signed on its behalf by:

J Liddle, Chairman

### A Company Limited by Guarantee

#### **NOTES TO THE ACCOUNTS**

#### FOR THE YEAR ENDED 31ST JULY 1998

#### 1. ACCOUNTING POLICIES

#### a. Basis of Preparation

The accounts are prepared under the historical cost convention and in accordance with applicable standards and the Statement of Recommended Practice for Accounting by Charities.

#### b. Tangible Fixed Assets

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost over its expected useful life, as follows:

Freehold buildings
Furniture and equipment

2% straight line 20% straight line

#### c. Fees

Fees receivable are stated after deducting contribution allowances.

#### d. Cash Flow Statement

The company has taken advantage of the exemption in financial reporting standard No.1 from producing a cash flow statement on the grounds that it is a small company.

### e. Pension Schemes

The school contributes to the Teachers' Superannuation Scheme at rates set by the scheme actuary. The school also contributes to personal pension schemes for non-teaching staff.

### f. Donations

Donations subject to specific wishes of the donors are treated as restricted funds. Donations received for the general purpose of the school are treated as unrestricted funds.

2.	OTHER INCOME	<u>1998</u> <u>£</u>	<u>1997</u> <u>£</u>
	Registration Fees	<u>4,975</u>	<u>4,375</u>
3.	EXPENDITURE Other expenditure includes:	<u>1998</u> <u>£</u>	1997 <u>£</u>
	Auditors Remuneration Directors Insurance Life Assurance	3,950 1,456 2,052	3,100 1,435 1,241

## A Company Limited by Guarantee

## NOTES TO THE ACCOUNTS - continued

### FOR THE YEAR ENDED 31ST JULY 1998

#### 4. ANALYSIS OF RESOURCES EXPENDED

		Staff Costs £	Other £	$\frac{\textbf{Depreciation}}{\underline{\mathbf{f}}}$	Total
	Direct Charitable Expenditure: Teaching Costs Housekeeping Premises Administration of the School Restricted Funds	662,377 12,487 30,824 68,979	96,006 109,569 112,598 39,608 2,674	16,192 30,221 3,124	758,383 122,056 159,614 138,808 5,798
		774,667	360,455	49,537	1,184,659
	Other Expenditure: Finance and Other Costs Management and Administration of the Charity	- 22,788	116,083	-	116,083 22,788
		797,455	476,538	49,537	1,323,530
5.	STAFF COSTS  Social Security Costs Wages and Salaries Pension Costs			1998 £ 56,675 699,414 41,366	1997 £ 49,002 658,344 35,867
				797,455	743,213
	The average number of employees during	the year was made	up as follows:	<u>1998</u> <u>No.</u>	<u>1997</u> <u>No.</u>
	Teaching and Administration			<u>37</u>	<u>34</u>
6.	INTEREST PAYABLE AND SIMILAR	R CHARGES		<u>1998</u> <u>£</u>	1997 <u>£</u>
	On Bank Overdraft and Loans			104,332	<u>111,897</u>

7.

### A Company Limited by Guarantee

### NOTES TO THE ACCOUNTS - continued

### FOR THE YEAR ENDED 31ST JULY 1998

TANGIBLE FIXED ASSETS

7.	TANGIBLE FIXED ASSETS	<u>Equi</u>	and Fittings	Property £	Total £
	Cost or Valuation				
	As at 1st August 1997 Additions Disposals		152,041 26,809	806,686 4,974 -	958,727 31,783
	At 31st July 1998		178,850	811,660	990,510
	<u>Depreciation</u>				<del></del>
	As at 1st August 1997 Charge for Year Disposals		62,594 33,345	58,502 16,192	121,096 49,537
	At 31st July 1998		95,939	74,694	170,633
	Net Book Value				
	At 31st July 1998		<u>82,911</u>	<u>736,966</u>	<u>819,877</u>
	At 31st July 1997		<u>89,447</u>	<u>748,184</u>	<u>837,631</u>
8.	FUNDS				
	a) Restricted Funds	<u>Balance at</u> <u>1-8-97</u>	Incoming Resources	Resources Expended £	<u>Balance at</u> <u>31-7-98</u> <u>£</u>
	Friends of Manor Lodge Scho	.eol:	£	≛	*
	Football Pitch	3,866	-	(77)	3,789
	Staging	2,099	-	(420)	1,679
	Library Equipment	5,062	-	(1,012)	4,050
	Playground Equipment	3,192	-	(638)	2,554
	Educational Supplies	500	2,174	(2,674)	-
	Infant Play Equipment	-	1,598	(320)	1,278
	Yamaha Piano	-	2,022	(337)	1,685
	Computer	-	1,229	(205)	1,024
	Computer	-	662	(89)	573
	Printer	-	151 514	(12) (14)	139 500
	Shed Digital Camera	-	1,200	(14)	1,200
	Sewing Machine	- -	550	-	550
		14,719	10,100	5,798	19,021

Equipment, Fixtures

Freehold

<sup>&</sup>quot;Restricted Funds" are subject to specific trusts which arise from a donor's wishes or from the terms of an appeal.

## NOTES TO THE ACCOUNTS - continued

### FOR THE YEAR ENDED 31ST JULY 1998

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### b) Unrestricted Funds

The unrestricted funds are retained as necessary to cover working capital.

9.	STOCKS	<u>1998</u>	<u>1997</u>
	Stocks comprise of the following -	<u>£</u>	<u>£</u>
	Consumables	<u>2,720</u>	<u>4,832</u>
10.	INVESTMENTS	1998 <u>£</u>	1997 <u>£</u>
	Bank - Deposit Account Bank - Premium Account Bank - High Interest Account	143,250 86,792 647,317	119,250 298,849 320,730
		877,359 ——	738,829
11.	DEBTORS  Amounts falling due within one year:	1998 <u>£</u>	1997 <u>£</u>
	Fees Receivable Prepayments Other Debtors	783 12,832 7,181 ———————————————————————————————————	7,847 47,918 ————————————————————————————————————
12.	CREDITORS  Amounts falling due within one year:	1998 <u>£</u>	<u>1997</u> <u>£</u>
	Social Security payable and other Taxation Other Creditors and Accruals Bank Overdraft - Secured (Note 13) Bank Loan - Current Instalment (Note 13)	18,685 37,931 6,014 90,116	17,233 92,982 4,106 86,583 ————————————————————————————————————
		<del></del>	

### NOTES TO THE ACCOUNTS - continued

### FOR THE YEAR ENDED 31ST JULY 1998

12.	CREDITORS - continued		
	Amounts falling due after one year:	1998 <u>£</u>	1997 <u>£</u>
	Deposits Held Parents' Contributions Bank Loan - Repayable 22.11.2008 (Note 13)	144,750 109,000 866,290	119,750 142,500 961,616
		1,120,040	1,223,866

### 13. BANK BORROWING

The company's bank borrowing facilities are secured by way of a first charge over the freehold deeds of Manor Lodge School on bank form 552, dated 19th November 1993.

#### 14. CHARITABLE STATUS

On 25th August 1995 the Company was registered as a Charity.

### 15. ALLOCATION OF THE CHARITY NET ASSETS

The net assets are held for the various funds as follows:

	Fixed Assets £	Net Current Assets £	$\frac{\text{Long Term}}{\text{Liabilities}}$	Total <u>£</u>
Restricted Funds	19,021	-	-	19,021
General Funds: Retained Income	800,856	750,631	(1,120,040)	431,447
	819,877	750,631	(1,120,040)	450,468