# MOTORING & LEISURE SERVICES LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2007

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#### **Directors**

DT Fams C Fillery M J Rothery C J Slinn

## Secretary and Registered Office

C J Slinn Britannia House Station Street Brighton BN1 4DE

#### **Auditors**

Moore Stephens LLP
Chartered Accountants and
Registered Auditor
Priory House
Sydenham Road
Guildford
Surrey GU1 3RX

## Report of the Directors

The directors present their report and the audited financial statements for the year ended 31 December 2007

#### **Review of Activities**

The principal activities of the company are the provision to members of the parent company, The Civil Service Motoring Association Limited ("csma"), of services including roadside recovery, motoring and financial services, leisure properties and other benefits to its members. Some of these services are also provided to members of the public. The company also provides management and support services to csma and its subsidiary companies.

2007 was a very successful year for the company which saw significant activity in strategic acquisitions and disposals and progress with the strategy of investing in member benefits. At the end of 2007 net assets of the company were £21 9m compared to £6 1m at the end of 2006

In 2006 the decision was taken to sell the Britannia Road Recovery business with the aim of securing a fair price for the business, continuing to ensure Britannia remains a long term benefit for csma members and allowing csma to have influence over the product offered. The board were delighted to achieve these objectives through the sale to Liverpool Victoria which was completed in May 2007. The sale of Beechgrove Hall was also completed in early 2008. In line with the strategic objectives of the company the sale proceeds will be used to ensure the company continues to have financial stability and there is a broad range of member benefits available for csma members. In 2007 there was a significant contribution to the defined benefit pension fund which has removed the pension deficit and, as a result, significantly increased the financial strength of the group. The property portfolio was also developed with the purchase of Wheel Farm which will provide members with a high quality, good value holiday destination and will complement the existing Leisure Properties owned by the group.

## Report of the Directors for the Year Ended 31 December 2007

#### continued

## **Review of Activities (continued)**

Tumover in the year to December 2007 was 4% lower than in the year to December 2006 due mainly to the sale of Britannia and as a result of the very competitive market in the insurance and financial services industry which has resulted in a fall in the number of general insurance policies held by members. The board continues to develop strategy and to work very closely with our suppliers to counter this trend

The management team have continued to reduce operating costs and increase the financial efficiency of the company. Operating result has improved from a loss of £68k in 2006 to a profit of £4.1m in 2007 whilst operating profit as a percentage of turnover was 18% compared to -0.3% in 2006. Tight cost management has resulted in operating costs reducing by 22% in the year.

Going forward the board will continue to focus on providing a broad range of benefits to csma members whilst ensuring there is a strong and efficient financial base for the company. The management team are working closely with our commercial partners in ensuring that quality benefits are offered at competitive rates which will help to counter the fierce competition in the insurance and road recovery sector.

#### **Dividends**

The directors do not recommend the payment of a dividend for the year

#### **Directors**

The following directors have held office since 1 January 2007 up to the date of this report

C Fillery C J Slinn

The following directors have resigned since 1 January 2007

P E Denny (on 1 January 2008)
G C Lockwood (on 1 January 2008)
D Sampson (on 1 January 2008)
C Smith (on 1 January 2008)
M D Phillips (on 1 March 2008)
M Oakley (on 1 May 2008)

The following directors have been appointed since 1 January 2007

D T Farns (on 1 March 2008) M J Rothery (on 12 May 2008)

## **Equal Opportunities**

The company is committed to providing equality of opportunity for all of its employees and eliminating discrimination. We ensure that all applicants and employees receive equal treatment regardless of their race, gender, marital status, sexual orientation, age, religion or religious belief or disability. The company recognises and accepts its responsibility as an employer to promote Equal Opportunities and ensures that the principles of the policy are communicated and implemented accordingly.

## Informing Employees

The company's policy is to achieve awareness on the part of all employees of matters likely to affect their interests. Information on such matters is given through information bulletins.

## Report of the Directors for the Year Ended 31 December 2007

#### continued

#### Disclosure of Information to Auditors

The Directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware, and each Director has taken all steps that he or she ought to have taken as a Director to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information

## **Auditors**

The auditors, Moore Stephens LLP, have expressed their willingness to continue in office. A resolution for their re-appointment and authorising the directors to fix their remuneration will be proposed at the forthcoming annual general meeting.

By order of the Board

C J Slinn Secretary

5 June 2008

## Statement of Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## Independent Auditors' Report to the Shareholders of Motoring & Leisure Services Limited

We have audited the financial statements of Motoring & Leisure Services Limited for the year ended 31 December 2007 set out on pages 6 to 23 These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

## Respective Responsibilities of Directors and Auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the Directors' Report is consistent with the financial statements,

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

## **Basis of Audit Opinion**

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregulanty or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## **Opinion**

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2007 and of its profit for the year then ended,
- the financial statements have been properly prepared in accordance with the Companies Act 1985,
   and
- the information given in the Directors' Report is consistent with the financial statements

Priory House Sydenham Road Guildford Surrey GU1 3RX

Moore Stephens LLP Registered Auditors Chartered Accountants

12 June 2008

## Profit and Loss Account for the Year Ended 31 December 2007

	Note	2007 £	2006 £
Turnover			
Continuing operations Discontinued operations		17,141,027 4,603,065	17,050,657 5,721,219
		21,744,092	22,771,876
Cost of Sales		(3,882,424)	(3,644,357)
Gross Profit		17,861,668	19,127,519
Administrative Expenses		(13,781,054)	(19,196,028)
Operating Profit/(Loss)	4	4,080,614	(68,509)
Analysed between			
Continuing operations Discontinued operations		1,027,224 3,053,390	(1,019,505) 950,996
		4,080,614	(68,509)
Profit on Disposal of Discontinued Operations	7	14,481,173	-
Profit on Disposal of Freehold Property		572,389	395,567
Interest Receivable and Similar Income	8	245,427	955,890
Interest Payable and Similar Charges	9	(83,000)	(276,000)
Profit on Ordinary Activities Before Taxation		19,296,603	1,006,948
Taxation	10	(5,127,003)	(16,301)
Profit on Ordinary Activities After Taxation		14,169,600	990,647

There is no material difference between the result for the year on an historical cost basis and that reported above

# Statement of Total Recognised Gains and Losses for the Year Ended 31 December 2007

	Note	2007 €	2006 £
Retained profit for the year		14,169,600	990,647
Actuarial gain on pension scheme Deferred tax on actuarial gain		2,314,000 (694,200)	801,000 (240,300)
Total recognised gains and losses relating to the year		15,789,400	1,551,347

## Balance Sheet at 31 December 2007

	Note	£	2007 £	£	2006 £
Fixed Assets	11010	4	~	•	~
Intangible Assets	12		42,000		1,163,549
Tangible Assets	13		16,153,771		14,951,617
Investments	14		200		200
			16,195,971		16,115,366
Current Assets					
Stocks	15	81,942		98,333	
Debtors	16	6,134,497		10,569,310	
Investments	17	-		8,566,141	
Cash at Bank and in Hand		27,135,820		1,610,510	
		33,352,259		20,844,294	
Creditors Amounts Falling Due Within One Year	18	(7,294,098)		(5,242,536)	
Net Current Assets			26,058,161		15,601,758
Total Assets Less Current Liabilities			42,254,132		31,717,124
Creditors Amounts Falling Due After More Than One Year	19		(20,513,531)		(20,776,354)
Provisions for Liabilities	20		-		(184,069)
			21,740,601		10,756,701
Pension Asset / (Liability)	11		219,800		(4,585,700)
, ,,			21,960,401		6,171,001
			=======================================		
Capital and Reserves					
Called Up Share Capital	21		12,600,100		12,600,100
Merger Reserve	22		8,140,364		7,272,792
Revaluation Reserve	22		2,160,645		2,184,407
Pension Reserve	22		219,800		(4,585,700)
Profit and Loss Account	22		(1,160,508)		(11,300,598)
Shareholder's Funds			21,960,401		6,171,001

Approved by the Board on 5 June 2008

C Fillery Director

#### Notes to the Financial Statements for the Year Ended 31 December 2007

## 1 Accounting Policies

#### **Basis of Accounting**

The financial statements have been prepared under the historical cost convention (as modified by the revaluation of certain fixed assets) and in accordance with applicable accounting standards

#### **Cash Flow Statement**

The company has taken advantage of the exemption in Financial Reporting Standard No 1 from the requirement to produce a cashflow statement on the grounds that it is a wholly owned subsidiary of The Civil Service Motoring Association Limited

#### Turnover

Turnover includes the allowed percentage of gross premiums to meet the expenses of claims handling, adjusted to reflect the value of the claims handling fee unearned at the year end and, in respect of other services, amounts earned from customers excluding Value Added Tax

#### **Intangible Fixed Assets**

Intangible fixed assets are stated at cost and amortised on a straight line basis over the following periods

**Development Costs - 4 Years** 

Goodwill - 3 Years

Intangible fixed assets are capitalised where it is expected that future revenues will exceed costs incurred and amortised over the period during which the company is expected to benefit from them.

## **Tangible Fixed Assets**

Freehold property occupied by group undertakings is stated at professional valuation, on an existing use basis, less accumulated depreciation

Other freehold property is classed as investment property and included at valuation by the directors, on an open market basis, and not depreciated. This represents a departure from the requirements of the Companies Act 1985 in respect of the depreciation of fixed assets. The directors consider that this departure is necessary in order that the financial statements give a true and fair view of the state of affairs of the company. Depreciation is only one of many factors reflected in the valuation and the amount which might otherwise have been charged cannot be separately identified or quantified.

Land and Buildings freehold

Land no depreciation

Buildings 2% - 4% per annum on cost Fixtures, Fittings & equipment 6% - 33% per annum on cost Motor vehicles 25% per annum on cost

No depreciation is provided in respect of the exhibits at the Cotswold Motor Museum, as the residual value of these assets is expected to exceed their current book value

## **Operating Leases**

Costs in respect of operating leases are charged on a straight line basis over the lease term

## Stocks

Stocks are stated at the lower of cost and net realisable value. The cost of stocks is calculated on a first in first out basis.

#### **Deferred Taxation**

Full provision is made for deferred taxation as a result of timing differences between the recognition of income or expenses in the financial statements and their treatment for tax purposes. Liabilities are calculated on the basis of the rates at which the timing differences are estimated to reverse under current legislation.

#### Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

#### **Investments**

Investments in group undertakings are held as fixed assets and stated at cost less amounts written off

#### **Pension Costs**

The group operates both defined contribution and defined benefit pension schemes

Contributions payable in the year to the defined contribution pension schemes are charged to operating profit in the group profit and loss account

A full actuarial valuation of the defined benefit scheme is carried out every three years and updated to 31 December each year by an independent qualified actuary. The difference between the market value of the scheme's assets and the present value of the liabilities is included in the company's balance sheet as an asset (to the extent that it is recoverable through reduced future contributions) or a liability, net of recoverable deferred tax.

The cost for the year of accruing pension benefits (the current service cost) is charged to operating profit and the expected return on the scheme's assets less the interest cost on the liabilities is credited (or charged) to other finance income (or costs), in the company's profit and loss account. Differences between the expected and actual returns on the scheme's assets and any changes in the scheme's liabilities due to experience or changes in actuarial assumptions are recognised in the company's statement of total recognised gains and losses

## 2 Analysis of Operations

	£	2007 £	£	2006 £
Turnover	L		L	£
Continuing operations Discontinued operations	17,141,027 4,603,065		17,050,657 5,721,219	
		21,744,092		22,771,876
Cost of Sales				
Continuing operations	3,882,424		3,644,357	
		(3,882,424)		(3,644,357)
Gross Profit		<del></del>		
Continuing operations Discontinued operations	13,258,603 4,603,065		13,406,300 5,721,219	
		17,861,668		19,127,519
Administrative Expenses				
Continuing operations Discontinued operations	12,231,379 1,549,675		14,425,805 4,770,223	
		(13,781,054)		(19,196,028)
Operating Profit				
Continuing operations Discontinued operations	1,027,224 3,053,390		(1,019,505) 950,996	
		4,080,614		(68,509)

## Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

## 3 Segmental Information

Turnover is wholly attributable to the company's principal activities undertaken wholly in the United Kingdom

The turnover of the company can be analysed between the following segments

		2007	2006
	March or Convers	£ 7.464.626	£
	Member Services Road Rescue	7,161,636 5,878,749	6,665,595 6,334,665
	Leisure Property Income	3,839,880	4,669,759
	Management Charge Income	4,863,827	5,101,857
		21,744,092	22,771,876
4	Operating Profit		
		2007	2006
		£	£
	Operating profit is stated after charging		
	Depreciation of tangible assets	826,891	980,473
	Amortisation of intangible assets	235,534	535,847
	Operating lease charges - land &		
	buildings	21,027	62,188
	Operating lease charges - other assets	95,459	125,074
	Auditors' remuneration - audit	71,158	66,911
	Auditors' remuneration - other	57,317	92,494
5	Directors' Emoluments		
		2007	2006
		£	٤
	Directors' emoluments	688,492	586,699
	Pension costs	22,474	6,701
		710,966	593,400

<sup>1 (2006 - 1)</sup> director was a member of the defined benefit pension scheme and 3 (2006 - 3) were members of the defined contribution scheme

During the year amounts of £nil (2006 - £191,869) were paid to directors as compensation for loss of office

The emoluments of the highest paid director were £369,759 (2006 - £161,651)

At the end of the year, the highest paid director's accrued pension was £24,334 (2006 - £21,511) and accrued lump sum was £113,658 (2006 - £89,414)

#### Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

#### 6 Staff Costs

Staff costs, excluding costs relating to directors, were as follows

	2007 £	2006 £
Wages and Salanes Social Security Costs Pension Costs	4,691,852 498,724 929,290	6,754,439 622,140 904,694
	6,119,866	8,281,273

The average monthly number of employees was 259 (2006 - 335).

All of the company's employees work in the provision of services to members of CSMA and to the public

## 7 Profit on Disposal of Discontinued Operations

On 17 May 2007 the company sold the trade and assets of its Britannia road recovery business to Liverpool Victoria General Insurance Group Limited for gross proceeds of £18 million. The profit on disposal is recorded after deducting the book value of the assets disposed of and costs relating to the sale.

#### 8 Interest Receivable and Similar Income

	Bank Interest Other interest (Loss) / profit on disposal of investments	2007 £ 644,210 37 (398,820)	2006 £ 65,515 96,854 793,521
		245,427	955,890
9	Interest Payable and Similar Charges		
		2007 £	2006 £
	Finance costs relating to the pension scheme	83,000	276,000

## Notes to the Financial Statements for the Year Ended 31 December 2007

## continued

## 10 Taxation

	2007 £	2006 £
UK Corporation Tax - Current Year UK Corporation Tax - Adjustment to	4,697,359	-
Prior Years Receipts in Respect of Group Relief	14,269 -	(57,084) (120,230)
	4,711,628	(177,314)
Deferred Taxation	415,375	193,615
	5,127,003	16,301
The tax assessed for the year differs from the standard r	rate of tax as follows	
	2007 £	2006 £
Profit on ordinary activities before tax	19,296,603	1,006,948
Profit on ordinary activities at standard		
rate of tax 30% (2006 - 30%) Expenses not deductible for tax	5,788,981	302,084
purposes	117,510	324,238
Capital items expensed	7,125	8,099
Fixed asset profit on disposal Capital allowances in excess of	(129,391)	(119,722)
depreciation Timing differences on pension	160,145	160,581
contributions	(553,709)	(176, 100)
Transfer pricing adjustment	(450,254)	(614,485)
Effects of group relief	•	120,230
Tax losses brought forward	(243,048)	(4,925)
Current tax charge for the year	4,697,359	
	<del></del>	

The company has tax losses of nil (2006 - nil) carned forward for relief against future trading profits

No deferred taxation has been provided in relation to the revaluation of the company's freehold property in respect of which there is no binding sale agreement

#### Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

#### 11 Pension Schemes

The company operates defined contribution and defined benefit schemes for its employees

The profit and loss account charge in respect of the defined contribution pension schemes represents the contributions payable in the year. The charge for the year was £84,378 (2006 - £66,615)

The Civil Service Motoring Association Limited Pension & Life Assurance Scheme is a funded defined benefit scheme, the assets of which are held separately from those of the employer and are managed by Trustees A full actuarial valuation was carned out at 31 December 2004 and updated to 31 December 2007 by an independent qualified actuary. The major assumptions used by the actuary were (in nominal terms)

	2007 %	2006 %	2005 %
Rate of increase in salaries Rate of increase of pensions in payment where these are guaranteed to increase in line with inflation	5 30	5 00	4 80
subject to the maximum of 5% per annum	3 30	3 00	2 80
Rate of increase of pensions in deferment	3 30	3 00	2 80
Discount rate	5 70	5 00	4 75
Inflation assumption	3 30	3 00	2 80

The assets in the scheme and the expected rate of return (net of expenses) were

	2	2007	2	:006	2	005
	%	£'000's	%	£'000's	%	£'000's
Equities Bonds	6 80 4 60	9,437 11,772	6 90 4 70	6,992 8,226	6 40 4 20	6,869 6,152
Cash	5 50	52	4 80	221	4 30	397
Total market value of assets Actuarial value of liability	-	21,261 (20,947)	-	15,439 (21,990)	_	13,418 (21,357)
Recoverable surplus/(deficit) in the scheme	_	314	_	(6,551)		(7,939)
Related deferred tax (liability)/asset		(94)		1,965		2,382
Net pension asset/(liability)	-	220	-	(4,586)	-	(5,557)

Analysis of the amount charged to operating profit.

	2007 £'000's	2006 £'000's
Service cost Past service cost	477 375	805 -
Total operating charge	852	805

#### Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

Analysis of net return on pension scheme

position of the state of the st		
	2007 £'000's	2006 £'000's
Expected return on pension scheme assets Interest on pension liabilities	1,022 (1,105)	743 (1,019)
Net return Refund of unrecognised surplus	(83)	(276)
Other finance costs	(83)	(276)
Analysis of amount recognised in the statement of total recognise	ed gains and losses	<del> </del>
	2007 £'000's	2006 £'000's
Actual return less expected return on assets Experience gains and losses on liabilities Changes in assumptions	(61) 28 2,347	237 - 564
Net return Adjustment due to surplus cap	2,314	801
Net gain recognised	2,314	801
Movement in deficit during the year		
	2007 £'000's	2006 £'000's
Deficit in scheme at beginning of year Movement in year	(6,551)	(7,939)
Current service cost Contributions Past service costs Other finance costs Actuarial gain	(477) 5,486 (375) (83) 2,314	(805) 1,668 - (276) 801
Surplus/(deficit) in scheme at end of year Related deferred tax (liability)/asset	314 (94)	(6,551) 1,965
Pension asset/(liability) at end of year net of deferred tax	220	(4,586)

The actuarial investigation showed a decrease in the deficit from £6,551,000 as at 31 December 2006 to a surplus of £314,000 as at 31 December 2007

The employer's pension contributions in the year to 31 December 2007 were £5,486,000 (2006 - £1,668,000) Employer's contributions are being paid at the agreed rate of 26% of pensionable salaries in addition, a special contribution of £4.7 million was received during the year on the reorganisation of the business. As the scheme is closed to new members, the average age of members is expected to increase and the service cost will increase as a percentage of the pensionable salary.

## Notes to the Financial Statements for the Year Ended 31 December 2007

## continued

History of experience gains and losses:					
	2007	2006	2005	2004	2003
Difference between expected and actual return on scheme assets Amount (£'000's) Percentage of scheme assets	(61)	237 2%	1,162 9%	400 4%	149 2%
Experience gains and losses on scheme liabilities Amount (£'000's) Percentage of scheme assets	28 -	- -	385 2%	319 2%	(652) -4%
Total amount recognised in statement of total recognised gains and losses Amount (£'000's) Percentage of scheme assets	2,314 11%	801 4%	(2,329) -11%	377 2%	(1,657) -11%

The movement in the pension asset/(liability) (net of attributable deferred taxation) during the year was as follows

At 1 January 2007 Movement recognised in	(4,585,700)
the profit and loss account Movement recognised in the statement of total	3,185,700
recognised gains and losses	1,619,800
At 31 December 2007	219,800

## Notes to the Financial Statements for the Year Ended 31 December 2007

## continued

# 12 Intangible Fixed Assets

Cost	Goodwill £	Development Costs £	Total £
At 1 January 2007 Additions Disposals	42,000	2,366,003 117,486 (2,483,489)	2,366,003 159,486 (2,483,489)
At 31 December 2007	42,000	•	42,000
Amortisation At 1 January 2007 Amortisation for the year Disposals At 31 December 2007	· · ·	1,202,454 235,534 (1,437,988)	1,202,454 235,534 (1,437,988)
Net Book Value			
At 31 December 2007	42,000 ====	·	42,000
At 1 January 2007	<u>-</u>	1,163,549	1,163,549

Goodwill anses on the acquisition of Wheel Farm Country Cottages The values of the assets acquired were as follows

	T.
Freehold land and buildings	1,676,246
Fixtures, fittings and equipment	31,754
Purchased goodwill	42,000
Legal and professional fees	10,447
	1,760,447

Development costs comprised costs incurred in the development of bespoke computer software

#### Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

## 13 Tangible Fixed Assets

Cost (or valuation)	Land and Buildings £	Plant and Machinery £	Fixtures and Fittings	Motor Vehicles £	Total £
At 1 January 2007 Additions Disposals	16,496,052 1,689,045 (1,266,168)	69,709	7,166,673 659,616 (596,591)	313,949 (202,351)	24,046,383 2,348,661 (2,065,110)
At 31 December 2007	16,918,929	69,709 =====	7,229,698	111,598	24,329,934
<b>Depreciation</b> At 1 January 2007 Depreciation for the year Released on disposal	2,212,544 466,786 (1,016,168)	57,836 2,491	6,549,270 340,271 (540,959)	275,116 17,343 (188,367)	9,094,766 826,891 (1,745,494)
At 31 December 2007	1,663,162	60,327	6,348,582	104,092	8,176,163
Net Book Value					
At 31 December 2007	£15,255,767	£9,382	£881,116	£7,506	£16,153,771
At 1 January 2007	£14,283,508	£11,873	£617,403	£38,833 ———	£14,951,617

The net book value of land and buildings is split as follows

	2007 £	2006 £
Freehold	15,255,767	14,283,508

Included within the land and buildings held by the company is freehold property classed as investment property. This has an historic cost of £702,345 (2006 - £1,968,513) and is included in the balance sheet at valuation by the directors at the balance sheet date, on an open market basis, at £702,345 (2006 - £952,345). During the year the company sold Beechgrove Hall, Manby, Lincolnshire at a profit of £572,389 after deducting the book value of the property and costs relating to the sale.

The remaining land and buildings held by the company comprise freehold properties with a depreciated historic cost of £12,522,182 (2006 - £11,253,800), of which properties with a depreciated historic cost of £10,835,489 were valued on an existing use basis on 3 March 2006 by Savills and on 9 March 2006 by Knight Frank at £14,050,000 and £13,965,000 respectively. Each property is included in the balance sheet at the average of the two valuations adjusted for subsequent expenditure capitalised and depreciation charged.

The directors consider that there has been no material change to the value of the properties and that therefore no revaluation in this period is necessary as the carrying value in the financial statements does not differ materially from the market value

## Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

## 14 Fixed Asset Investments

	Shares in Group Undertakings £
Cost	_
As at 1 January 2007 & 31 December 2007	300
Impairment	
As at 1 January 2007 & 31 December 2007	100
Net Book Value	
As at 31 December 2007	200
As at 1 January 2007	200

## Holdings of more than 20%

The company holds more than 20% of the share capital of the following companies

Сотрапу	Country of	Principal Activity	Shares held	
	Registration or incorporation		Class	%
CSMA Rescue Limited CSMA Recovery Services Limited	Great Britain Great Britain	Dormant Dormant	Ordinary Ordinary	100 100
CSMA Leisure Properties Limited	Great Britain	Dormant	Ordinary	100

The aggregate amounts of capital and reserves of these undertakings for the last financial year were as follows

	Capital and	Profit for
	Reserves	Year
CSMA Rescue Limited	100	-
CSMA Recovery Services	100	•
CSMA Leisure Properties Limited	(8,140,264)	-

## Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

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	2007 £	2006 £
Consumables Goods for Resale	27,714 54,228	44,690 53,643
	81,942	98,333

#### 16 Debtors

	2007 £	2006 £
Trade Debtors	1,175,789	3,081,167
Group Balances	2,229,705	4,519,639
Other Debtors	826,984	2,665,895
Deferred Tax Asset (see note 20)	765,856	-,,
Prepayments and Accrued Income	1,136,163	302,609
	6,134,497	10,569,310

No date has been set for the repayment of amounts owed by group undertakings

## 17 Current Asset Investments

	2007	2006
	£	£
Listed Investments		8,566,141

The market value of listed investments is nil (2006 - £8,601,870)

The company has realised its current asset investments, the proceeds of which are currently held as cash on term deposit

## 18 Creditors: Amounts Falling Due Within One Year

	2007 £	2006 £
Bank Overdrafts	478,314	309,435
Trade Creditors	1,185,570	2,706,011
Corporation Tax	1,861,572	-
Other Taxation and Social Security	90,705	211,775
Other Creditors	1,532,300	9,000
Accruals and Deferred Income	2,145,637	2,006,315
	7,294,098	5,242,536
	<del></del>	

# Notes to the Financial Statements for the Year Ended 31 December 2007

## continued

19	Creditors: Amounts Falling Due After More Than One Year		
		2007	2006
		£	£
	Amounts Owed to Group Undertakings Accruals and Deferred Income	17,117,526 3,396,005	17,135,353 3,641,001
		20,513,531	20,776,354
	No date has been set for the repayment of amounts owed to group	undertakings	
20	Provisions for Liabilities		
	Deferred tax provided in the accounts, and the maximum potential	liability, are	
		2007 £	2006 £
	Accelerated Capital Allowances Short Term Timing Differences	63,253 (829,109)	184,069 -
		(765,856)	184,069
	The movement in the deferred tax provision during the year was as	follows	
	At 1 January 2007 Movement recognised in		£ 184,069
	the profit and loss account		(949,925)
	At 31 December 2007		<u>(765,856)</u>
21	Share Capital		
		2007	2006
		2007 £	2008 £
	Authorised		
	12,600,100 Ordinary Shares of £1 each	12,600,100	12,600,100
		2007 £	2006 £
	Allotted, Called Up and Fully Paid	-	
	12,600,100 Ordinary Shares of £1 each	12,600,100	12,600,100

## Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

#### 22 Reserves

	Merger Reserve £	Revaluation Reserve £	Pension Reserve £	Profit and Loss Account £	Total £
At 1 January 2007	7,272,792	2,184,407	(4,585,700)	(11,300,598)	(6,429,099)
Result for the year	•	-	-	14,169,600	14,169,600
Transfer on disposal of Britannia road recovery					
business	867,572	•	-	(867,572)	•
Transfer on depreciation of					
revalued assets	-	(23,762)	-	23,762	•
Actuarial gain	•	-	•	2,314,000	2,314,000
Deferred tax on actuanal					
gain	-	•	-	(694,200)	(694,200)
Movement in pension					
reserve		•	4,805,500	(4,805,500)	•
At 31 December 2007	8,140,364	2,160,645	219,800	(1,160,508)	9,360,301

#### 23 Reconciliation of Movements in Shareholders' Funds

	2007 £	2006 £
Profit for the financial year Actuarial gain Deferred tax on actuarial gain	14,169,600 2,314,000 (694,200)	990,647 801,000 (240,300)
Opening Shareholders' Funds	15,789,400 6,171,001	1,551,347 4,619,654
Closing Shareholders' Funds	21,960,401	6,171,001

#### 24 Commitments

The company has received advance commission from Liverpool Victoria Friendly Society Limited, repayable by deduction of £300,000 per annum from future commissions until 31 December 2027. The present value of this sum is included within deferred income.

The company is paying pension contributions at the agreed rate of 26 0% p a of pensionable sataries. The difference between the market value of the scheme's assets and the present value of the liabilities is included in the group's balance sheet as an asset, net of related deferred tax.

The company's commitments under operating leases for the next year are for leases expiring

Other Leases £

Within two to five years

40,708

## Notes to the Financial Statements for the Year Ended 31 December 2007

#### continued

#### 25 Related Parties and Control

The parent and ultimate controlling party of Motoring & Leisure Services Limited is The Civil Service Motoring Association Limited, which holds all of the company's share capital

The Civil Service Motoring Association Limited holds 50% of the share capital of Lynfold Limited, which is therefore a related party of Motoring & Leisure Services Limited

Included within other debtors at the year end are amounts totalling £227,410 (2006 - £227,410) due from Lynfold Limited

As a wholly owned subsidiary of a group which publishes group financial statements, the company has taken advantage of the exemption, in paragraph 3 of FRS 8, from the requirement to disclose transactions and balances with companies 90% or more of whose voting rights are controlled within the group

Copies of the group financial statements can be obtained from the registered office