

Articles of Association

of

LATIN LINK

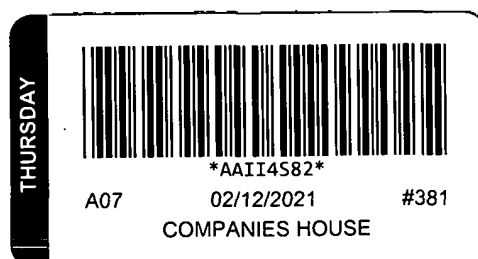
COMPANY LIMITED BY GUARANTEE AND
NOT HAVING A SHARE CAPITAL

THE COMPANIES ACT 2006

(as adopted by Special Resolution dated 09/11/2021)

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Ref: PW1 49840.0001



PART A. INTRODUCTION

1 INTERPRETATION

1.1 In these Articles:

"the Act"	means the Companies Acts (as defined in Section 2 of the Companies Act 2006) insofar as they apply to the Charity and any statutory modification or re-enactment thereof for the time being in force
"the Articles"	means these Articles of Association of the Charity
"the Board"	means the board of Trustees of the Charity and (where appropriate) includes a Committee and the Trustees acting by written resolution
"Board Meeting"	means a meeting of the Board
"Business Day"	means any day other than a Saturday, Sunday, bank holiday or public holiday
"Chair"	means (subject to the context) either the person elected as chair of the Charity under Article 27 or where the chair of the Charity is not present or has not taken the chair at a meeting means the person who is chairing a Board Meeting or General Meeting at the time
"the Charity"	means the company named in Article 2 and intended to be regulated by the Articles
"Charity Commission"	means the Charity Commission for England and Wales
"Clear Days"	in relation to a period of notice means the period excluding the day when the notice is given or deemed to be given and the day for which it is given or on which it is to take effect
"Committee"	means a committee of the Board exercising powers delegated to it by the Board
"Companies House"	means the office of the Registrar of Companies
"General Meeting"	means a meeting of Company Members
"including"	means "including without limitation" and "include" and "includes" are to be construed accordingly
"Company Member"	means a company member for the time being of the Charity who is admitted under Article 6 (For clarity: company membership is not, therefore, conferred by involvement in the Latin Link mission community or being part of the staff or mission programmes)
"the Objects"	means the objects of the Charity set out in Article 3

“Observers”	means those persons (other than Trustees) present under Article 29 at a Board Meeting
“Registered Office”	means the registered office of the Charity
“Secretary”	means the secretary of the Charity including a joint, assistant or deputy secretary
“Statement of Faith”	means the statement of beliefs set out in Article 40
“Trustee”	means a company director and charity trustee of the Charity who is appointed under Article 19
“United Kingdom”	means Great Britain and Northern Ireland
“Vice-Chair”	means a person elected as a Vice-Chair of the Charity under Article 27
“Working Party”	means a body established by the Board to make recommendations to the Board but without decision-making powers

1.2 In the Articles:

- 1.2.1 terms defined in the Act are to have the same meaning;
 - 1.2.2 references to the singular include the plural and vice-versa;
 - 1.2.3 references to “organisations” or “persons” include corporate bodies, public bodies, unincorporated associations and partnerships;
 - 1.2.4 references to legislation, regulations, determinations and directions include all amendments, replacements or re-enactments and references to legislation (where appropriate) include all regulations, determinations and directions made or given under it;
 - 1.2.5 references to articles are to those within the Articles; and
 - 1.2.6 headings are not to affect the interpretation of the Articles.
- 1.3 For the avoidance of doubt the system of law governing the Articles is the law of England and Wales.
 - 1.4 None of the model articles in the Companies (Model Articles) Regulations 2008 apply to the Charity.
 - 1.5 Throughout the Articles “charitable” means charitable in accordance with the law of England and Wales provided that it will not include any purpose that is not charitable in accordance with Section 7 of the Charities and Trustee Investment (Scotland) Act 2005 and Section 2 of the Charities Act (Northern Ireland) 2008.

2 NAME

The name of the Charity is Latin Link.

3 OBJECTS

The Objects of the Charity are:-

3.1 to advance the mission of Christ, principally in and from Latin America and also amongst Spanish and Portuguese speaking people elsewhere in the world and in particular (but without limitation to the foregoing) to join in evangelism, church-planting, the discipling of Christians and the training of leaders, working in partnership with Christians in Latin America; and

3.2 the relief of those who are suffering hardship or injustice by reason of their physical, social, environmental or economic conditions, including working to prevent the causes of such hardship and injustice.

Any change to the Objects is subject to consultation with the wider Latin Link mission community.

4 POWERS

The Charity may do anything that a natural or corporate person can lawfully do which is not expressly prohibited by the Articles in order to further the Objects (but not otherwise) and in particular it has powers:

Staff and Volunteers

- 4.1 to employ staff or engage consultants and advisers on such terms as the Board thinks fit and to provide pensions and other appropriate financial support to staff, their relatives and dependants;
- 4.2 to recruit or assist in recruiting and managing voluntary workers, including paying their reasonable expenses;

Property

- 4.3 to purchase, lease, exchange, hire or otherwise acquire any real or personal property rights or privileges (including shared or contingent interests);
- 4.4 to construct, alter, improve, convert, maintain, equip, furnish and/or demolish any buildings, structures or property;
- 4.5 to sell, lease, license, exchange, dispose of or otherwise deal with property (subject to the restrictions in the Charities Act 2011);
- 4.6 to provide accommodation for any other charitable organisation on such terms as the Board decides (including rent-free or at nominal or non-commercial rents) subject to the restrictions in the Charities Act 2011;

Borrowing

- 4.7 to borrow and give security for loans;

Grants and Loans

- 4.8 to make grants, donations or loans, to give guarantees and to give security for those guarantees (subject to the restrictions in the Charities Act 2011);

Fund Raising

- 4.9 to raise funds, to invite and receive donations;

Trading

- 4.10 to trade in the course of carrying out the Objects and to charge for services;

Publicity and research

- 4.11 to hold, conduct or promote meetings, conferences, lectures, exhibitions or training courses and to disseminate information in such forms as the Trustees may determine to publicise the work of the Charity and other organisations operating in similar fields;
- 4.12 to promote or carry out research and publish the results of it;

Contracts

- 4.13 to co-operate with and enter into contracts with any person;

Financial accounts

- 4.14 to operate any appropriate financial accounts in the name of the Charity including bank and building society accounts;

Investments

- 4.15 to:
- 4.15.1 deposit or invest funds;
 - 4.15.2 employ a professional fund-manager; and
 - 4.15.3 arrange for the investments or other property of the Charity to be held in the name of a nominee

in the same manner and subject to the same conditions as trustees of a trust are permitted to do by the Trustee Act 2000.

Insurance

- 4.16 to insure the assets of the Charity to such amount and on such terms as the Board decides, to pay premiums out of income or capital and to use any insurance proceeds as the Board decides (without necessarily having to restore the asset);

- 4.17 to insure and to indemnify the Charity's employees and voluntary workers from and against all risks incurred in the proper performance of their duties;
- 4.18 to take out insurance to protect the Charity and those who use premises owned by or let or hired to the Charity;
- 4.19 to provide indemnity insurance for the Trustees in accordance with, and subject to the conditions in, section 189 of the Charities Act 2011;

Other Organisations

- 4.20 to establish, promote, assist or support (financially or otherwise) any trusts, companies, community benefit societies, associations or institutions which have purposes which include the Objects or to carry on any other relevant charitable purposes;
- 4.21 to co-operate or join with any charity, voluntary body or public or statutory authority or any other organisation in any location whatsoever in furthering the Objects or allied charitable purposes, to exchange information and advice and to undertake joint activities with them;
- 4.22 to amalgamate with any charity which has objects similar to the Objects;
- 4.23 to undertake and execute any charitable trusts;
- 4.24 to affiliate, register, subscribe to or join any organisation;
- 4.25 to act as agent or trustee for any organisation;

Reserves

- 4.26 to accumulate income in order to set aside funds for special purposes or as reserves against future expenditure; and

General

- 4.27 to do anything else within the law which is incidental and conducive to the Objects.

5 APPLICATION OF FUNDS

5.1 General

The income and property of the Charity must be applied solely towards promoting the Objects and (except to the extent authorised by this Article 5):

- 5.1.1 no part may be paid or transferred directly or indirectly by dividend bonus or profit to a Company Member; and
- 5.1.2 a Trustee may not directly or indirectly receive any payment of money or benefit from the Charity.

5.2 Benefits to Company Members

Notwithstanding Article 5.1, the Charity may make the following payments or grant the following benefits to Company Members:

Interest and Rent

- 5.2.1 reasonable and proper interest, which must be no more than the Bank of England bank rate (also known as the base rate), on money lent by any Company Member to the Charity;
- 5.2.2 reasonable rent, service charges or other payments properly payable under the provisions of any lease, agreement for lease or licence in respect of premises let by any Company Member to the Charity or a reasonable hiring fee for premises hired by any Company Member to the Charity;

Supply of Goods or Services

- 5.2.3 reasonable payments to a Company Member in return for goods and/or services supplied to the Charity pursuant to a contract;

Out of Pocket Expenses

- 5.2.4 reasonable and proper out of pocket expenses to Company Members who are engaged by the Charity as volunteers in the work of the Charity and which are actually incurred by them in carrying out their work as volunteers; and

Benefits to Company Members

- 5.2.5 the grant of a benefit to a Company Member who is a beneficiary of the Charity in the furtherance of the Objects provided that a majority of Company Members do not benefit in this way.

5.3 Benefits to Trustees

Notwithstanding Article 5.1, the Charity may make the following payments or grant the following benefits to Trustees:

Out of pocket expenses

- 5.3.1 the reimbursement of reasonable and proper out-of-pocket expenses (including travel and dependants' care costs) actually incurred in enabling them to carry out their duties as Trustees;
- 5.3.2 reasonable and proper out of pocket expenses to those Trustees who are engaged by the Charity as volunteers in the work of the Charity and which are actually incurred by them in carrying out their work as volunteers;

Indemnity

- 5.3.3 an indemnity in respect of any liabilities properly incurred in running the Charity (including the costs of a successful defence to criminal proceedings);
- 5.3.4 the benefit of indemnity insurance under Article 4.19;

Fees to companies in which Trustees have negligible interests

- 5.3.5 a payment to a company in which a Trustee has no more than a 1% shareholding;

Interest and Rent

- 5.3.6 reasonable and proper interest, which must be no more than the Bank of England bank rate (also known as the base rate), on money lent by any Trustee to the Charity;
- 5.3.7 reasonable rent, service charges or other payments properly payable under the provisions of any lease, agreement for lease or licence in respect of premises let by any Trustee to the Charity or a reasonable hiring fee for premises hired by any Trustee to the Charity;

Beneficiaries

- 5.3.8 benefits provided in furtherance of the Objects to Trustees who are beneficiaries of the Charity where those benefits are the same as or similar to benefits provided to other beneficiaries provided that a majority of Trustees do not benefit in this way;

Exceptional Circumstances

- 5.3.9 other payments or benefits (approved in writing in advance by the Charity Commission) in exceptional cases.
- 5.4 The provisions in this Article 5 on the making of payments and the granting of benefits by the Charity to Trustees shall also extend to payments made to Trustees by any other company in which the Charity
 - 5.4.1 holds more than 50% of the shares; or
 - 5.4.2 controls more than 50% of the voting rights attached to the shares; or
 - 5.4.3 has the right to appoint more than 50% of the directors to its board.
- 5.5 For the purposes of Article 5.3 a payment to or a benefit granted to a dependant relative or the spouse of the Trustee shall be deemed to be a payment to the Trustee and shall be permitted to the same extent that payments to or benefits granted to Trustees are permitted.

5.6 Amendments

This Article may not be amended without the prior written consent of the Charity Commission.

PART B. COMPANY MEMBERSHIP

6 COMPANY MEMBERS

The Company Members are to be:-

6.1 the existing Company Members as at the date of adoption of the Articles; and

6.2 others admitted to membership of the Charity by the Board under the Articles.

7 ADMISSION OF MEMBERS

7.1 A person may not be admitted by the Board as a Company Member:-

7.1.1 unless he/she has signed a written application to become a Company Member in such form as the Board requires;

7.1.2 if he/she has ceased to be a Company Member by reason of his/her being removed as a Trustee under Article 21.1.5 or Article 21.1.7 or Article 21.1.8 or Article 21.1.9;

7.1.3 unless he/she is aged 18 or over;

7.1.4 if he/she would immediately cease to be a Company Member or Trustee under the Articles; and

7.1.5 unless he/she has subscribed to the Statement of Faith.

7.2 Since Company Members are also appointed as Trustees under Article 19.1 the Board must ensure that when admitting Company Members it takes into account (to the extent the Board considers it practicable to do so) the need for Company Members who become Trustees to contribute to the skills mix and balance of the Board as a whole.

7.3 Company membership is personal and not transferable.

8 TERMINATION OF MEMBERSHIP

A person will cease to be a Company Member:-

8.1 if he/she dies;

8.2 on delivering written notice of resignation to the Registered Office; or

8.3 if he/she ceases to be a Trustee.

9 LIABILITY OF COMPANY MEMBERS

9.1 The liability of the Company Members is limited.

9.2 Every Company Member promises, if the Charity is wound up whilst he/she is a Company Member or within one year after ceasing to be a Company Member, to contribute such amount as is required up to a maximum of £1 towards:

9.2.1 winding up the Charity;

9.2.2 the payment of the debts and the payment of the costs, charges and expenses of liabilities incurred whilst the contributor was a Company Member; and

9.2.3 the adjustment of the rights of the contributories among themselves.

PART C. GENERAL MEETINGS

10 GENERAL MEETINGS

- 10.1 The Board may call a General Meeting at any time, to be held at such time and place as the Board decides subject to Article 11.
- 10.2 On receiving a requisition from the percentage of Company Members required under the Act the Board must promptly convene a General Meeting.

11 NOTICE OF GENERAL MEETINGS

- 11.1 Every General Meeting must be called by at least 14 Clear Days' notice.
- 11.2 A General Meeting may be called by shorter notice if this is agreed by a majority in number of the Company Members who may attend and vote and who together hold 90% or more of the total voting rights of all of the Company Members at the General Meeting.
- 11.3 The notice must specify:-
 - 11.3.1 the time, date and place of the General Meeting;
 - 11.3.2 the general nature of the business to be transacted; and
 - 11.3.3 if a special resolution is proposed, the fact that the proposed resolution is a special resolution and the wording of the resolution.
- 11.4 Subject to the Act no business may be transacted at a General Meeting except that specified in the notice convening the meeting.
- 11.5 Notice of a General Meeting must be given to all of the Company Members, the Trustees and the Charity's auditors (if any).
- 11.6 The accidental omission to give notice of a General Meeting to, or the non-receipt of notice of a General Meeting by, any person entitled to receive notice will not invalidate the proceedings at that General Meeting.

12 QUORUM

- 12.1 No business may be transacted at a General Meeting unless a quorum is present.
- 12.2 The quorum for General Meetings is one-third of the Company Members for the time being (rounded up to the nearest whole number) or five Company Members (whichever shall be the greater) present in person or by proxy.
- 12.3 A Company Member may be part of the quorum at a General Meeting if he/she can hear, comment and vote on the proceedings through telephone, video conferencing or other communications equipment.
- 12.4 If a quorum is not present within 15 minutes from the time of the General Meeting or a quorum ceases to be present during a General Meeting it must be adjourned to

such time and place as the Board decides.

- 12.5 If at the adjourned meeting there are again insufficient Members present within 15 minutes from the time of the adjourned General Meeting to constitute a quorum then the meeting shall be dissolved.
- 12.6 Reasonable notice of an adjournment of a General Meeting because of a lack of quorum and the time and place of the adjourned General Meeting must be given to all Company Members.

13 CHAIR AT GENERAL MEETINGS

- 13.1 The Chair is to chair General Meetings.
- 13.2 If the Chair is not present within 15 minutes from the time of the General Meeting or is unwilling to act then the Vice-Chair, if any, must chair the General Meeting.
- 13.3 If neither the Chair nor the Vice-Chair, if any, is present and willing to act within 15 minutes from the time of the General Meeting, the Members present must choose one of their number to chair the General Meeting.

14 ADJOURNMENT OF GENERAL MEETINGS

- 14.1 The Chair may, with the consent of a General Meeting at which a quorum is present (and must if so directed by the General Meeting), adjourn it to a time and place agreed by the General Meeting.
- 14.2 The Chair may also adjourn a General Meeting if it appears to the Chair that for any other reason an adjournment is necessary for the business of the meeting to be properly conducted.
- 14.3 The only business that may be transacted at an adjourned General Meeting is that left unfinished from the General Meeting that was adjourned.
- 14.4 It is not necessary to give notice of a General Meeting which is adjourned under Article 14.1 or 14.2 unless it is adjourned for 30 days or more in which case 7 Clear Days' notice must be given.
- 14.5 Resolutions passed at an adjourned General Meeting are to be treated as having been passed on the date on which they were actually passed.

15 VOTING AT GENERAL MEETINGS

- 15.1 Resolutions are to be decided on a show of hands unless a ballot is properly demanded. Subject to the provisions of these Articles or of any statute such a resolution may be passed by a simple majority of the votes cast at a General Meeting including proxy votes.
- 15.2 Each Company Member present in person or by proxy has one vote both on a show of hands and a ballot.
- 15.3 If there is an equality of votes on a show of hands or a ballot the Chair is not entitled to a second or casting vote and resolutions which fail to achieve the required majority

will be lost.

- 15.4 An objection to the qualification of any voter may only be raised at the General Meeting at which the vote objected to is tendered. Every vote not disallowed at the General Meeting is valid. An objection made in time must be referred to the Chair whose decision is final.
- 15.5 A declaration by the Chair that a resolution has been carried (or not carried) unanimously, or by a particular majority, which is entered into the minutes of the meeting is conclusive evidence of the fact unless a ballot is demanded.

16 BALLOTS

- 16.1 A ballot may be demanded by the Chair or by any two Company Members before or on the declaration of the result of a show of hands.
- 16.2 A demand for a ballot may be withdrawn before the ballot is taken. If the demand for a ballot is withdrawn the result of the show of hands will stand.
- 16.3 The demand for a ballot will not prevent the General Meeting continuing to transact business other than in relation to the question on which the ballot is demanded.
- 16.4 A ballot is to be taken as the Chair directs. The Chair may appoint scrutineers (who need not be Company Members) and set a time and place to declare the result. The result will be the resolution of the General Meeting at which the ballot was demanded but will be treated as passed when the result is declared.
- 16.5 A ballot on the election of a chair or an adjournment must be taken immediately. A ballot on any other question may be taken either immediately or at such time and place as the Chair directs.
- 16.6 At least 7 Clear Days' notice must be given of the time and place at which the ballot is to be taken unless the time and place are announced at the General Meeting at which it is demanded.

17 PROXIES

- 17.1 A Company Member may validly appoint a proxy by notice in writing which
 - 17.1.1 states the name and address of the Company Member appointing the proxy;
 - 17.1.2 identifies the person appointed to be that Company Member's proxy and the General Meeting in relation to which that person is appointed;
 - 17.1.3 is signed by or on behalf of the Company Member appointing the proxy, or is authenticated in such manner as the Trustees may determine; and
 - 17.1.4 is delivered to the Charity in accordance with the articles and any instructions contained in the notice of the General Meeting to which they relate.
- 17.2 A proxy need not be a Company Member. The Board may from time to time prescribe a form to appoint a proxy by standing orders made under Article 38. A proxy may not appoint another proxy.

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- 17.3 The document appointing a proxy may instruct the proxy which way to vote on particular resolutions.
- 17.4 A proxy will only be valid if the document appointing a proxy (and any power of attorney or other authority (if any) under which it is signed) or a properly certified copy is deposited at the Registered Office at least 24 hours before the starting time for the General Meeting or adjourned General Meeting at which the proxy proposes to vote.
- 17.5 No document appointing a proxy will be valid for more than 12 months.
- 17.6 A vote given or ballot demanded by proxy is to be valid despite:-
- 17.6.1 the revocation of the proxy; or
 - 17.6.2 the death or insanity of the principal
- unless written notice of the death, insanity or revocation is received at the Registered Office before the start of the General Meeting or adjourned General Meeting at which the proxy is used.
- 17.7 A proxy form will not be valid for any part of a General Meeting at which the Company Member who appointed the proxy is present.

18 COMPANY MEMBERS' WRITTEN RESOLUTIONS

- 18.1 A written resolution approved by a simple majority (or in the case of a special resolution by a majority of not less than 75%) of eligible Company Members (provided that those Company Members would constitute a quorum at a General Meeting) is as valid as if it had been passed at a General Meeting provided that:
- 18.1.1 a copy of the proposed resolution has been sent to every eligible Company Member;
 - 18.1.2 a simple majority (or in the case of a special resolution a majority of not less than 75%) of Company Members have signified their agreement to the resolution; and
 - 18.1.3 such agreement is contained in an authenticated document that has been received at the Registered Office within the period of 28 days beginning with the circulation date.
- 18.2 A resolution under Article 18.1 may consist of several documents in similar form each approved by one or more Company Members.

PART D. TRUSTEES

19 APPOINTMENT OF TRUSTEES

- 19.1 The Trustees shall be the Company Members for the time being and a person may not be a Trustee unless he/she is a Company Member.
- 19.2 On or before the appointment of a person as a Trustee the person must confirm his/her consent to be appointed as a Trustee in whatever format the Board may require and provide the information necessary to register the person online at Companies House as a director. The appointment of any person as a Trustee, who has not complied with the requirements of this Article 19.2 within one month of appointment, is to lapse unless the Board resolves that there is good cause for the delay.
- 19.3 A Trustee shall serve for a term of three years from the date of his/her appointment. A Trustee who reaches the end of his/her term of office may be re-appointed for a further term provided that a Trustee may not serve for more than four terms.
- 19.4 When considering the appointment or re-appointment of a Trustee the Board shall have regard to any relevant Charity Commission guidance and to the need to ensure appropriate diversity, experience and skills mix within the Board as a whole.

20 OBLIGATIONS OF TRUSTEES

- 20.1 The Board must set out in writing the principal obligations of every Trustee to the Board and to the Charity. The statement of Trustees' obligations is not intended to be exhaustive and the Board may review and amend it from time to time.
- 20.2 The statement of the obligations of the Trustees to the Charity must include:-
- 20.2.1 a commitment to its values and objectives;
 - 20.2.2 an obligation to contribute to and share responsibility for the Board's decisions;
 - 20.2.3 an obligation to read Board papers and to attend meetings, training sessions and other relevant events;
 - 20.2.4 an obligation to declare relevant interests;
 - 20.2.5 an obligation (subject to any overriding legally binding requirement to the contrary) to keep confidential the affairs of the Board;
 - 20.2.6 an obligation to comply with statutory and fiduciary duties, including:-
 - 20.2.6.1 to act in the best interests of the Charity;
 - 20.2.6.2 to declare any interests a Trustee may have in matters to be discussed at Board meetings and not put himself/herself in a position where his/her personal interest or a duty owed to another conflicts with the duties owed to the Charity;

- 20.2.6.3 to secure the proper and effective use of the Charity's property;
 - 20.2.6.4 to act personally;
 - 20.2.6.5 to act within the scope of any authority given;
 - 20.2.6.6 to use the proper degree of skill and care when making decisions particularly when investing funds; and
 - 20.2.6.7 to act in accordance with the Articles; and
- 20.2.7 a reference to obligations under the general law.
- 20.3 A Trustee must sign and deliver to the Board a statement confirming he/she will meet his/her obligations to the Board and to the Charity within one month of his/her appointment.

21 RETIREMENT AND REMOVAL OF TRUSTEES

- 21.1 A Trustee will cease to hold office if he/she:-
- 21.1.1 dies;
 - 21.1.2 cease to be a director under the Act, is prohibited by law from being a director or a charity trustee or is disqualified from acting as a charity trustee under the Charities Act 2011;
 - 21.1.3 in the reasonable opinion of the Board, becomes incapable of fulfilling his/her duties and responsibilities as a Trustee because of illness or injury and the Board resolves that he/she be removed as a Trustee;
 - 21.1.4 is declared bankrupt or makes any arrangement or composition with his/her creditors;
 - 21.1.5 is in the opinion of the Board guilty of conduct detrimental to the interests of the Charity and the Board resolves by a 75% majority of the Trustees present and voting at a properly convened Board Meeting that he/she should be removed provided that the Trustee concerned has first been given an opportunity to put his/her case and to justify why he/she should not be removed as a Trustee;
 - 21.1.6 resigns by written notice to the Charity at the Registered Office;
 - 21.1.7 is absent without good reason from three consecutive Board Meetings held no more frequently than once per month and the Board resolves (by a 75% majority of the Trustees present and voting at a properly convened Board Meeting) that he/she should cease to be a Trustee;
 - 21.1.8 fails to sign a statement of his/her obligations under Article 20 within one month of his/her appointment and the Board resolves that he/she be removed;
 - 21.1.9 has, in the reasonable opinion of the Board, ceased to subscribe to the Statement of Faith and the Board resolves (by a 75% majority of the Trustees

present and voting at a properly convened Board Meeting) that he/she should cease to be a Trustee;

21.1.10 comes to the end of his/her term of office and he/she is not re-appointed in accordance with Article 19; or

21.1.11 ceases to be a Company Member.

22 CONFLICTS OF INTEREST

22.1 Declaration of interests

22.1.1 If a Trustee is in any way, directly or indirectly, interested in a proposed transaction or arrangement with the Charity, he/she must declare the nature and extent of that interest to the other Trustees.

22.1.2 In accordance with the Act, the declaration may be made at a Board Meeting or by written notice.

22.1.3 If a declaration of interest proves to be or becomes inaccurate or incomplete a further declaration must be made.

22.1.4 Any required declaration of interest must be made before the Charity enters into the transaction or arrangement.

22.1.5 A declaration is not required in relation to an interest of which the Trustee or is not aware or where the Trustee is not aware of the transaction or arrangement in question. For this purpose a Trustee is treated as being aware of matters of which he/she ought reasonably to be aware.

22.1.6 A Trustee need not declare an interest:-

22.1.6.1 if it cannot reasonably be regarded as likely to give rise to a conflict of interests; or

22.1.6.2 if, and to the extent that, the other Trustees are already aware of it (and for this purpose the other Trustees are treated as being aware of anything of which they ought reasonably to be aware).

22.2 Authorisation of direct conflicts of interest

A Trustee may enter into a transaction or arrangement with the Charity only if and to the extent that such an arrangement is authorised by Article 5.

22.3 Authorisation of indirect conflicts of interest

22.3.1 Where, for whatever reason, a Trustee has any form of indirect interest in relation to a transaction or arrangement with the Charity (which shall include a conflict of duty) and the transaction or arrangement is not authorised by virtue of any other provision in the Articles then it may be authorised by those Trustees not having a conflict provided that:-

22.3.1.1 the Trustee with the conflict (and any other interested Trustee) is not counted when considering whether or not there is a valid quorum for that part of the meeting and does not vote in relation

to the matter giving rise to the conflict; and

22.3.1.2 the Trustees who do not have a conflict in relation to the matter in question consider it is in the best interests of the Charity to authorise the transaction.

22.3.2 The Trustees who do not have a conflict in relation to the matter in question may, in their absolute discretion, determine that the Trustee with the conflict and/or any other interested Trustee should absent himself/herself from the part of the meeting at which there is discussion concerning the transaction or arrangement giving rise to the conflict.

PART E. BOARD MEETINGS

23 FUNCTIONS OF THE BOARD

- 23.1 The Board must direct the Charity's affairs in such a way as to promote the Objects. The Board's functions include:-
- 23.1.1 defining and ensuring compliance with the values and objectives of the Charity;
 - 23.1.2 establishing policies and plans to achieve those objectives;
 - 23.1.3 approving each year's budget and accounts before publication;
 - 23.1.4 establishing and overseeing a framework of delegation of its powers to Committees and Working Parties (under Article 28) and employees with proper systems of control;
 - 23.1.5 monitoring the Charity's performance in relation to its plans, budget controls and decisions;
 - 23.1.6 appointing (and if necessary removing) the Chief Executive Officer / Team Leader
 - 23.1.7 satisfying itself that the Charity's affairs are conducted in accordance with generally accepted standards of performance and propriety; and
 - 23.1.8 ensuring that appropriate advice is taken on the items listed in this Article 23 and in particular on matters of legal compliance and financial viability.

24 POWERS OF THE BOARD

- 24.1 Subject to the Act and the Articles, the business of the Charity is to be managed by the Board who may exercise all of the powers of the Charity.
- 24.2 An alteration to the Articles does not invalidate earlier acts of the Board which would have been valid without the alteration.

25 BOARD MEETINGS

- 25.1 Subject to the Articles, the Board may regulate Board Meetings as it wishes.
- 25.2 Board Meetings may be called by any Trustee or the Secretary (if appointed).
- 25.3 7 days' notice of Board Meetings must be given to each of the Trustees.
- 25.4 A Board Meeting which is called on shorter notice than required under Article 25.3 is deemed to have been duly called if at least two Trustees certify in writing that because of special circumstances it ought to be called as a matter of urgency.
- 25.5 Matters arising at a Board Meeting are to be decided by a simple majority of votes

and, subject to Article 25.6, each Trustee is to have one vote.

25.6 If there is an equality of votes the Chair is entitled to a second or casting vote.

25.7 A technical defect in the appointment of a Trustee or in the delegation of powers to a Committee of which the Board is unaware at the time does not invalidate decisions taken in good faith.

26 QUORUM FOR BOARD MEETINGS

26.1 The quorum for Board Meetings is one-third (rounded up to the nearest whole number) of the Trustees for the time being or five Trustees whichever shall be the greater.

26.2 A Trustee may be part of the quorum at a Board Meeting if he/she can hear, comment and vote on the proceedings through telephone, video conferencing or other communications equipment.

26.3 If the number of Trustees is less than seven then the Board may act only to admit Company Members under Article 6.

26.4 At a Board Meeting which remains inquorate for 15 minutes after its starting time or one which becomes inquorate for more than 15 minutes the Trustees present may act only to:-

26.4.1 adjourn it to such other time and place as they decide; or

26.4.2 call a General Meeting; or

26.4.3 admit Company Members under Article 6.

26.5 If at the adjourned Board Meeting there are again insufficient Trustees present within 15 minutes from the time of the adjourned Board Meeting to constitute a quorum then those Trustees who are present (provided that they number at least two) shall constitute a quorum for the purpose of allowing any business of the adjourned meeting to be conducted.

27 CHAIR AND VICE-CHAIR

27.1 The Charity must have a Chair and may have a Vice-Chair. The Chair and the Vice-Chair, if any, are to be elected by the Board. The Board must decide the period during which they are each to hold office and the precise point at which their term of office ends. Both the Chair and the Vice-Chair, if any, may be re-elected by the Board.

27.2 The Chair and the Vice-Chair, if any, may resign from their positions at any time (without necessarily resigning as Trustees at the same time).

27.3 Where there is no Chair the first item of business at a Board Meeting must be to elect a Chair in accordance with Article 27.1.

27.4 The Chair and the Vice-Chair, if any, may be removed only at a Board Meeting called for the purpose at which a resolution with a majority in favour is passed. The Chair or the Vice-Chair (as the case may be) must be given an opportunity to say why he/she should not be removed.

- 27.5 The Chair is to chair all Board Meetings and General Meetings at which he/she is present unless he/she does not wish or is not able to do so.
- 27.6 If the Chair is not present within 5 minutes after the starting time of a Board Meeting or is unwilling or unable to chair a Board Meeting, then the Vice-Chair, if any, must chair the Board Meeting unless he/she is unwilling or unable to do so.
- 27.7 If both the Chair and the Vice-Chair, if any, are not present within 5 minutes after the starting time of a Board Meeting or both are unwilling or unable to chair the meeting then the Board must elect one of the Trustees who is present to chair the Board Meeting.
- 27.8 The functions of the Chair are:-
- 27.8.1 to act as an ambassador for the Charity and to represent the views of the Board to the general public and other organisations;
 - 27.8.2 to ensure that Board Meetings and General Meetings are conducted efficiently;
 - 27.8.3 to give all Trustees an opportunity to express their views;
 - 27.8.4 to establish a constructive working relationship with and to provide support for the employees;
 - 27.8.5 where necessary (and in conjunction with the other Trustees) to ensure that, where the post of Chief Executive Officer / Team Leader is or is due to become vacant, a replacement is found in a timely and orderly fashion;
 - 27.8.6 to encourage the Board to delegate sufficient authority to its Committees to enable the business of the Charity to be carried on effectively between Board Meetings;
 - 27.8.7 to ensure that the Board monitors the use of delegated powers; and
 - 27.8.8 to encourage the Board to take professional advice when it is needed and particularly before considering the dismissal of an employee.
- 27.9 The role of the Vice-Chair, (if any,) is to deputise for the Chair during any period of his/her absence and, for that period, his/her functions shall be the same as those of the Chair.

28 COMMITTEES AND WORKING PARTIES

- 28.1 The Board may:-
- 28.1.1 establish Committees consisting of those persons whom the Board decide;
 - 28.1.2 delegate to a Committee any of its powers; and
 - 28.1.3 revoke a delegation at any time.
- 28.2 The Board may establish Working Parties consisting of those persons whom the Board decide. A Working Party may not take decisions on behalf of the Board but

may consider issues in depth with a view to making recommendations to the Board.

- 28.3 The members of a Committee or a Working Party are to be appointed by the Board but the Board may give a Committee or a Working Party the right to co-opt individuals to its membership. The Board is to determine the chair of each Committee or Working Party.
- 28.4 Each member of a Committee or Working Party (including the chair) is to hold office from the date of his/her appointment until the term of office for which he/she has been appointed expires or until he/she resign or are removed by the Board from the Committee or Working Party.
- 28.5 The Board must determine the quorum for each Committee and Working Party it establishes.
- 28.6 The Board must specify the financial limits within which any Committee may function. A Working Party can have no authority to incur expenditure.
- 28.7 Every Committee or Working Party must report its proceedings and decisions to the Board as the Board determines.

29 OBSERVERS

- 29.1 Subject to Article 29.4, the Board may allow individuals who are not Trustees to attend Board Meetings as Observers on whatever terms the Board decides.
- 29.2 Observers may not vote but may take part in discussions with the prior consent of the Chair.
- 29.3 The Board may exclude Observers from any part of a Board Meeting where the Board considers the business is private.
- 29.4 The Board must exclude an Observer from any Board Meeting at which a possible personal benefit to him/her is being considered.

30 TRUSTEES' WRITTEN RESOLUTIONS

- 30.1 A written resolution approved by all of the Trustees entitled to receive notice of a Board Meeting (provided they would constitute a quorum at a Board Meeting) is as valid as if it had been passed at a Board Meeting.
- 30.2 A written resolution approved by a simple majority of the members of a Committee (provided they would constitute a quorum of that Committee) is as valid as if it had been passed at a meeting of that Committee.
- 30.3 A resolution under Articles 30.1 or 30.2 may consist of several documents in similar form each approved by one or more of the Trustees or Committee members.

PART F. OFFICERS

31 THE SECRETARY

- 31.1 The Board may decide whether or not a Secretary is appointed.
- 31.2 Where appointed, a Secretary may be removed by the Board at any time.
- 31.3 If a Trustee is appointed as Secretary he/she may not receive any remuneration for acting in that.

32 INDEMNITIES FOR OFFICERS AND EMPLOYEES

- 32.1 The Charity may indemnify any officer or employee (other than a Trustee) against any liability incurred by him/her in his/her capacity as such except when that liability is due to his/her own dishonesty or gross negligence.
- 32.2 Subject to the Act (in particular sections 232-238 or any section of any other statute amending or replacing sections 232-238) and Article 32.3, the Charity may indemnify any Trustee against any liability incurred by him/her in his/her capacity as such.
- 32.3 The indemnity provided to a Trustee in accordance with Article 32.2 may not include any indemnity against liability:-
 - 32.3.1 to the Charity or a company associated with it;
 - 32.3.2 for fines or penalties; or
 - 32.3.3 incurred as a result of his/her unsuccessful defence of criminal or civil proceedings.
- 32.4 The indemnity provided to a Trustee in accordance with Article 32.2 may include the provision of funds to cover his/her legal costs as they fall due on terms that the Trustee in question will repay the funds if he/she is unsuccessful in his/her defence of the criminal or civil proceedings to which these costs relate
- 32.5 In respect to its auditor the Charity may:-
 - 32.5.1 purchase and maintain insurance for his/her benefit against any liability incurred by him/her in his/her capacity as such; and
 - 32.5.2 indemnify him/her against any liability incurred in defending any proceedings (whether civil or criminal) in which judgment is given in his/her favour or he/she is acquitted or in connection with any application under Section 1157 of the Act or any section of any other statute amending or replacing Section 1157 in which relief is granted to him/her by the Court.

PART G. STATUTORY AND MISCELLANEOUS

33 MINUTES

- 33.1 The Board must arrange for minutes to be kept of all General Meetings and Board Meetings. The names of the Trustees present must be included in the minutes.
- 33.2 Copies of the draft minutes of Board Meetings must be distributed to the Trustees as soon as reasonably possible after the meeting and in any case seven days before the next Board Meeting (unless the next Board Meeting is an urgent Board Meeting).
- 33.3 Minutes must be approved as a correct record at the next General Meeting (as regards minutes of General Meetings) or Board Meeting (as regards minutes of Board Meetings). Once approved they must be signed (which term includes electronic signing) by the person chairing the meeting at which they are approved.
- 33.4 The Board must keep minutes of all of the appointments made by the Board.

34 ACCOUNTS, ANNUAL RETURN AND CONFIRMATION STATEMENT

- 34.1 The Charity must comply with the Charities Act 2011 and the Trustees must comply with their obligations as charity trustees under the Charities Act 2011 including preparing and filing an annual return, an annual Trustees' report and annual accounts with the Charity Commission.
- 34.2 The Charity must comply with the Act and the Trustees must comply with their obligations as company directors under the Act including preparing and filing the annual accounts and annual confirmation statement with the Registrar of Companies.
- 34.3 The Charity must comply with the Act in relation to the audit or examination of accounts (to the extent that the law requires).
- 34.4 The annual Trustees' report and accounts must contain:
 - 34.4.1 revenue accounts and balance sheet for the last accounting period;
 - 34.4.2 the auditor's report on those accounts (if applicable); and
 - 34.4.3 the Board's report on the affairs of the Charity.
- 34.5 The accounting records of the Charity must always be open to inspection by a Trustee.

35 BANK AND BUILDING SOCIETY ACCOUNTS

- 35.1 All bank and building society accounts must be controlled by the Board and must include the name of the Charity.
- 35.2 A cheque or order for the payment of money must be signed in accordance with the Board's instructions.

36 EXECUTION OF DOCUMENTS

Unless the Board decides otherwise, documents which are executed as deeds must be signed by:

- 36.1 two Trustees; or
- 36.2 one Trustee and the Secretary (where appointed); or
- 36.3 one Trustee in the presence of a witness who attests the Trustee's signature.

37 NOTICES

- 37.1 Except for notices calling Board Meetings (which may be in writing but do not have to be) notices under the Articles must be in writing. In this Article writing includes email.
- 37.2 A Company Member present in person at a General Meeting is deemed to have received notice of the General Meeting and (where necessary) of the purposes for which it was called.
- 37.3 The Charity may give a notice to a Company Member, Trustee or auditor either:
 - 37.3.1 personally;
 - 37.3.2 by sending it by post in a prepaid envelope;
 - 37.3.3 by facsimile transmission;
 - 37.3.4 by leaving it at his/her address; or
 - 37.3.5 by email.
- 37.4 Notices under Article 37.3.2 to 37.3.5 may be sent:-
 - 37.4.1 to an address in the United Kingdom which that person has given the Charity;
 - 37.4.2 to the last known home or business address of the person to be served; or
 - 37.4.3 to that person's address in the Charity's register of Company Members.
- 37.5 Proof that an envelope containing a notice was properly addressed prepaid and posted is conclusive evidence that the notice was given 48 hours after it was posted.
- 37.6 Proof that a facsimile transmission was made is conclusive evidence that the notice was given at the time stated on the transmission report.
- 37.7 A copy of the notification from the system used by the Charity to send emails, that the email has been sent to the particular person, will be conclusive evidence that the notice was sent and such notice will be deemed to have been delivered 24 hours after it was sent.
- 37.8 A notice may be served on the Charity by delivering it or sending it to the Registered Office.
- 37.9 The Board may make standing orders to define other acceptable methods of

delivering notices.

38 STANDING ORDERS

38.1 Subject to Article 38.4:

38.1.1 the Board may from time to time make, alter, add to or repeal standing orders for the proper conduct and management of the Charity; and

38.1.2 the Charity in General Meeting may alter, add to or repeal the standing orders.

38.2 The Board must adopt such means as they think sufficient to bring the standing orders to the notice of Company Members.

38.3 Standing orders are binding on all Company Members and Trustees.

38.4 No standing order may be inconsistent with or may affect or repeal anything in the Articles.

39 WINDING UP

39.1 Subject to appropriate consultation with the wider Latin Link mission community, the Company Members may at any time before, and in expectation of, its dissolution resolve that any net assets of the Charity after all its debts and liabilities have been paid, or provision has been made for them, shall on or before the dissolution of the Charity be applied or transferred in any of the following ways:

39.1.1 directly for the Objects; or

39.1.2 by transfer to any charity or charities for purposes similar to the Objects; or

39.1.3 to any charity for use for particular purposes that fall within the Objects.

39.2 Subject to any such resolution of the Company Members and appropriate consultation with the wider Latin Link mission community, the Trustees may at any time before and in expectation of its dissolution resolve that any net assets of the Charity after all its debts and liabilities have been paid, or provision made for them, shall on dissolution of the Charity be applied or transferred:

39.2.1 directly for the Objects; or

39.2.2 by transfer to any charity or charities for purposes similar to the Objects; or

39.2.3 to any charity or charities for use for particular purposes that fall within the Objects.

39.3 In no circumstances shall the net assets of the Charity be paid to or distributed among the Company Members and if no resolution is passed by the Company Members or the Trustees the net assets of the Charity shall be applied for charitable purposes as directed by the court or the Charity Commission.

PART H. STATEMENT OF FAITH

40 STATEMENT OF FAITH

The Charity is committed to the fundamental truths of historic biblical Christianity which include:

GOD - There is one God who exists eternally in three distinct but equal persons: The Father, the Son and the Holy Spirit. God is the almighty Creator, Saviour and Judge who sustains and governs all things according to his sovereign will and is accomplishing all his purposes in the world and in the church.

THE BIBLE - God has revealed himself for all peoples of the world in the Bible. It consists of the Old and New Testaments alone and as originally given is without error. Though written by human authors, every word was given by the inspiration of God so that the Bible is in its entirety the Word of God and fully reliable. It is the final authority in all matters of faith and conduct.

THE HUMAN RACE - All men and women being created in the image of God have inherent and equal dignity and worth. Their greatest purpose is to love, worship and obey God. As a result of the disobedience of our first parents, every aspect of human nature is affected by sin and all men and women are without true spiritual life, guilty and alienated from God. Every person is therefore under the just condemnation of God and needs to be born again, forgiven and reconciled to God. Only so can they be delivered from the dominion of the Devil and of evil powers and be enabled to know God and please him.

THE LORD JESUS CHRIST - The Lord Jesus Christ is fully God and fully man. He was conceived by the Holy Spirit, born of a virgin and lived a sinless life in obedience to the Father. On the cross he died in the place of sinners bearing the punishment for their sin, redeeming them by his blood. He was raised from the dead and in his resurrection body ascended into heaven where he is exalted as Lord of all. He intercedes for his people in the presence of the Father as the only mediator between God and Man.

SALVATION - Salvation is entirely a work of God's grace. Sinners who repent and trust in the Lord Jesus Christ receive pardon from guilt and penalty of sin and are freely justified through faith in Christ alone and are adopted into the family of God. There is no other way to be saved.

THE HOLY SPIRIT - The Holy Spirit has been sent from heaven to glorify Christ and to apply his work of salvation. He convicts sinners, imparts spiritual life and gives a true understanding of the Bible. He indwells all believers, brings assurance of salvation and produces increasing likeness to Christ. He distributes gifts to each believer for the building up of the Church of the Lord Jesus Christ and empowers its members to worship and serve God and to carry out the great commission in God's world.

THE CHURCH - The one universal Church is the body of which Christ is the head and to which all who are saved belong. The church is called to worship God, proclaim his gospel to all people, to contend for his truth, to exhibit his character and to demonstrate the reality of his kingdom by righteousness and sacrificial living.

THE FUTURE - The Lord Jesus Christ will return in glory to bring his kingdom to fulfilment. He will raise the dead and judge the world with complete justice. Unbelievers will suffer eternal

punishment and separation from God and believers will be welcomed into a life of joy and fellowship with God. God will make things new and will be glorified forever.

This Statement of Faith may not be amended unless the wider Latin Link mission community has been consulted in relation to any proposed amendments.