

**Report and Financial Statements** 

**31 December 1998** 



Deloitte & Touche Hill House 1 Little New Street London EC4A 3TR





# **REPORT AND FINANCIAL STATEMENTS 1998**

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### **REPORT AND FINANCIAL STATEMENTS 1998**

### OFFICERS AND PROFESSIONAL ADVISERS

### **DIRECTORS**

The Rt Hon M R D Heseltine CH MP (Chairman)

DB Fraser

FCA

A S Kemp

Lord Levene of Portsoken KBE

J L Masters

S P Tindall

### **SECRETARY**

DB Fraser

**FCA** 

### REGISTERED OFFICE

174 Hammersmith Road

London

W6 7JP

### **BANKERS**

National Westminster Bank PLC

### **AUDITORS**

Deloitte & Touche Chartered Accountants Hill House 1 Little New Street London EC4A 3TR



# DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 31 December 1998.

#### **ACTIVITY**

The principal activity of the group continues to be the publishing and development of magazines. The directors do not anticipate any major changes in the foreseeable future.

#### REVIEW OF DEVELOPMENTS

The group's results for the year and state of affairs at 31 December 1998 are shown in the attached financial statements. The introduction of FRS10, "Goodwill and intangible assets" has led to an amortisation charge for the group in the year. Excluding this amortisation charge the group profit before tax has risen from £14,452,000 to £18,280,000.

A dividend of £2,628,000 (1997 - £1,314,000) has been paid and the retained profit for the financial year was £7,928,000 (1997 - £8,353,000).

The group is currently addressing Year 2000 problems and the impact on computer and other electronic systems. This process also covers the progress made by suppliers and other intermediaries. In performing remedial work the group is incurring additional external costs, but the total is not expected to be material.

#### **DIRECTORS AND THEIR INTERESTS**

The present membership of the Board is set out on page 1. All directors served throughout the year. The interests of the directors in the shares of the company were as follows:

	Ordinary shares of 1p each at 1 January 1998	Ordinary shares of 1p each at 31 December 1998
M R D Heseltine (Chairman)	16,611,650	16,611,650
DB Fraser	1,483,640	1,483,640
J L Masters	1,158,220	1,158,220
S P Tindall	3,433,435	3,537,715

The directors of the company do not have any interests in the shares of subsidiary undertakings.

#### EMPLOYMENT OF DISABLED PERSONS

The company and its subsidiaries have continued the policy regarding the employment of disabled persons. Full and fair consideration is given to applications for employment made by disabled persons having regard to their particular aptitude and abilities.

### **DONATIONS**

During the year the group made charitable donations of £34,000 (1997 - £13,000) and made a donation of £1,000 to the Conservative Party (1997 - £50,000).

#### **AUDITORS**

Deloitte & Touche have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

D B Fraser Secretary

11 May 1999



### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group as at the end of the financial year and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the group to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



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### **AUDITORS' REPORT TO THE MEMBERS OF** HAYMARKET GROUP LIMITED

We have audited the financial statements on pages 5 to 25 which have been prepared under the accounting policies set out on pages 10 and 11.

### Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### **Basis of opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's and the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group as at 31 December 1998 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

South North

11 May 1999





CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 31 December 1998

	Note	1998 £'000	1998 £'000	Restated 1997 £'000	Restated 1997 £'000
TURNOVER Group and share of joint ventures Less: share of joint ventures		120,664 (8,323)		109,174 (6,916)	
Group turnover Cost of sales	2		112,341 (90,760)		102,258 (85,724)
Gross profit Amortisation of publishing and exhibition rights Other administrative expenses		(1,324)	21,581	(1,249)	16,534
Administrative expenses			(2,553)		(1,249)
Other operating income			40		59
OPERATING PROFIT Share of profit of joint ventures Share of profit of associates Profit on disposal of associated undertakings Profit on disposal of fixed assets Investment income Interest payable and similar charges	5 6 7		19,068 6 36 - 280 77 (2,656)		15,344 604 251 94 26 59 (1,926)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Tax on profit on ordinary activities	8		16,811 (5,950)		14,452 (4,529)
PROFIT ON ORDINARY ACTIVITIES  AFTER TAXATION  Equity minority interests			10,861 (305)		9,923 (256)
PROFIT FOR THE FINANCIAL YEAR ATTRIBUTABLE TO THE MEMBERS OF HAYMARKET GROUP LIMITED Equity dividends paid		,	10,556 (2,628)		9,667 (1,314)
RETAINED PROFIT FOR THE GROUP AND I SHARE OF ASSOCIATES AND JOINT VENT			7,928		8,353

All activities derive from continuing operations.



# CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 31 December 1998

### STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

	1998 £'000	1997 £'000
Profit for the year	10,556	9,667
Currency translation differences on foreign currency net investments	<u>-</u>	(27)
Adjustment on revaluation of fixed assets	1,623	847
Total recognised gains and losses relating to the year	12,179	10,487



**CONSOLIDATED BALANCE SHEET** 31 December 1998

	Note		1998	·	Restated 1997
		£'000	£'000	£'000	£'000
FIXED ASSETS	10		22 011		24.400
Intangible assets Tangible assets	10 11		23,811		24,480
Investments	12		24,957 70		20,908
Investments in associates	12		115		242 2
Investments in joint ventures	12		113		2
- Gross assets	12	6,297		3,073	
- Gross liabilities		(3,619)		(3,073)	
			2,678	(5,5.5)	-
			£1.721		45.620
			51,631		45,632
CURRENT ASSETS					
Stocks	13		1,265		1,338
Debtors falling due within one year	14(a)		21,781		21,266
Debtors falling due after more than one year	14(b)		406		2,693
Cash at bank and in hand			769		318
			24,221		25,615
CREDITORS: amounts falling due					
within one year	15		(42,759)		(45,910)
NET CURRENT LIABILITIES			(18,538)		(20,295)
TOTAL ASSETS LESS CURRENT			22.002		25 227
LIABILITIES			33,093		25,337
CREDITORS: amounts falling due	16		(25.269)		(27.467)
after more than one year	10		(35,368)		(37,467)
<b>EQUITY MINORITY INTEREST</b>			(585)		(281)
			(2,860)		(12,411)
CAPITAL AND RESERVES					
Called up share capital	18		335		335
Capital redemption reserve	19		177		177
Revaluation reserve	20		6,394		4,771
Merger reserve	21		6,236		6,236
Profit and loss account	22		(16,002)		(23,930)
EQUITY SHAREHOLDERS' DEFICIT			(2,860)		(12,411)

These financial statements were approved by the Board of Directors on 11 May 1999.

Signed on behalf of the Board of Directors

The Rt. Hon. M R D Heselline CH MP

Director



BALANCE SHEET 31 December 1998

	Note	1998 £'000	1997 £'000
FIXED ASSETS			
Investments	12	359	359
CURRENT ASSETS			
Debtors falling due within one year	14(a)	39,653	40,068
Debtors falling due after more than one year	14(b)	31,033	18,178
		39,684	58,246
CREDITORS: amounts falling due		37,001	00,210
within one year	15	(12,928)	(15,507)
NET CURRENT ASSETS		26,756	42,739
TOTAL ASSETS LESS CURRENT LIABILITIES		27,115	43,098
<u> </u>		, <b>,</b>	,
CREDITORS: Amounts falling due after			
more than one year	16	(7,723)	(20,434)
		19,392	22,664
CAPITAL AND RESERVES			= <del></del>
Called up share capital	18	335	335
Capital redemption reserve	19	177	177
Profit and loss account	22	18,880	22,152
EQUITY SHAREHOLDERS' FUNDS		19,392	22,664

These financial statements were approved by the Board of Directors on 11 May 1999.

Signed on behalf of the Board of Directors

The Rt. Hon. MRD Heseltine CHMP

Director



CONSOLIDATED CASH FLOW STATEMENT Year ended 31 December 1998

	Note	£'000	1998 £'000	£'000	1997 £'000
Net cash inflow from operating activities Dividends received from associated undertakings Returns on investments and servicing of finance	24		20,491 47		21,766 575
Interest received Dividends received Interest paid		30 47 (2,533)		7 52 (1,741)	
Net cash outflow from returns on investments and servicing of finance			(2,456)		(1,682)
Taxation UK corporation tax paid (including advance corporation tax)		(2,224)		(8,067)	
Total tax paid			(2,224)		(8,067)
Capital expenditure and financial investment Purchase of tangible fixed assets Purchase of intangible fixed assets Proceeds from sale of intangible asset Proceeds from sale of tangible fixed assets Proceeds from sale of investment		(4,332) (684) 40 178 385		(5,698) (2,275) 120 249	
Net cash outflow from capital expenditure and financial investment			(4,413)		(7,604)
Acquisitions and disposals Purchase of interest in associated undertakings		(2,934)		<u>-</u>	
Net cash outflow from acquisitions and disposals			(2,934)		-
Equity dividends paid			(2,628)		(1,314)
Net cash inflow before financing			5,883		3,674
Financing Bank loan drawdown Redemption of loan stock Redemption of share capital Issue of loan stock	25 25	10,300 (15,285) -		15,000 (17,859) (40,126) 39,797	
Net cash outflow from financing		····	(4,985)	. —	(3,188)
Increase in cash	26	;	898		486



### NOTES TO THE ACCOUNTS Year ended 31 December 1998

#### 1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

#### Accounting convention

The financial statements are prepared under the historical cost convention as amended by the revaluation of certain fixed assets.

#### Basis of consolidation

The consolidated financial statements include the financial statements of the company and its subsidiaries for the year ended 31 December 1998, as restated under FRS9.

In the consolidated accounts, shares in associated undertakings are accounted for using the equity method of accounting. The consolidated profit and loss account includes the group's share of the pre-tax profits or losses and attributable taxation of the associated undertakings.

In the consolidated balance sheet the shares in the associated undertakings are shown at the group's share of the net assets of the associated undertakings. Joint ventures' assets and liabilities have been disclosed gross in accordance with FRS9.

#### Acquisitions

On the acquisition of a business, including an interest in an associated undertaking, fair values are attributed to the group's share of net assets. Where the cost of the acquisition exceeds the values attributed to such net assets, the difference is treated as purchased goodwill. From 1 January 1998, purchased goodwill will be capitalised and amortised at 5% per annum. Previously it was written off directly to reserves.

### Publishing and exhibition rights

Prior to FRS10 'Goodwill and intangible assets', Haymarket Group Limited and its fellow group companies capitalised its acquired publishing and exhibition rights and periodic impairment write downs were made. In the light of the more conservative approach recommended by FRS10 the directors have determined that publishing and exhibition rights are to be amortised on a straight line basis at 5% per annum commencing in 1998.

### Tangible fixed assets

Short leasehold properties are amortised over the period of the lease. No depreciation is usually charged on freehold land. When it has proved impossible to obtain a split between land and buildings for a property then the full cost has been depreciated. Other assets are depreciated by equal annual instalments over the anticipated lives of the assets, principally at the following rates:

Freehold properties 2% Vehicles, furniture and equipment 20% - 25%

#### Investments

Investments are stated at cost less provision for permanent diminution in value.

#### Stocks

Stocks are valued at the lower of cost and net realisable value. Stocks of magazine back issues are not valued.

Agricultural stock is included at independent professional valuation.



### 1. ACCOUNTING POLICIES (continued)

#### **Deferred taxation**

Deferred taxation is provided at the anticipated tax rates on differences arising from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements to the extent that it is probable that a liability or asset will crystallise in the future.

#### Loan stock

Provision is made for the accrued premium payable on the redemption of redeemable loan stock.

### Foreign currency

Foreign currency assets and liabilities are translated into sterling at the rates of exchange ruling at the balance sheet date. Exchange differences are dealt with in the profit and loss account. The financial statements of foreign subsidiary undertakings are translated into sterling at the closing rates of exchange and the differences arising from the translation of the opening net investment in subsidiary undertakings at the closing rates are taken directly to reserves.

#### **Pension costs**

The company operates a defined contribution pension scheme. Pension costs are charged to the profit and loss account in the period in which they become payable.

### Operating leases

Rentals are charged to the profit and loss account in equal annual amounts over the lease term.

#### 2. TURNOVER

Turnover represents revenue receivable and the value of goods (excluding VAT) sold to third parties. All turnover and profit before tax relates to the group's principal activity.

		1998	1997
		£'000	£'000
	Geographical analysis		
	United Kingdom	108,433	99,242
	Other Countries	3,908	3,016
		112,341	102,258
3.	INFORMATION REGARDING DIRECTORS AND EMPLOYEES		
		1998	1997
		£'000	£'000
	Directors' emoluments		
	Emoluments	1,016	831
	Remuneration of highest paid director	252	252
		No.	No.
	Average number of persons employed (including directors)	844	821

There is a defined contributions pension plan for the benefit of three directors. The contributions by the group in the year were £nil (1997 - £nil).



# NOTES TO THE ACCOUNTS Year ended 31 December 1998

# 3. INFORMATION REGARDING DIRECTORS AND EMPLOYEES (continued)

	•	/	
		1998 £'000	1997 £'000
	Staff costs during the year	£ 000	£ 000
	Wages and salaries	22,912	20,272
	Social security costs	2,202	2,012
	Pension costs	970	934
		26,084	23,218
4.	OPERATING PROFIT		
••	0.2	1998	1997
		£'000	£'000
	Operating profit is after charging:	2 000	
	Depreciation	1,805	1,270
	Rentals under operating leases	544	447
	Auditors' remuneration - audit	96	116
	- other services	168	206
	Amortisation of publishing and exhibition rights	1,324	
5.	PROFIT ON DISPOSAL OF FIXED ASSETS		
		1998	1997
		£'000	£'000
	Profit on disposal of intangible assets	12	26
	Profit on disposal of freehold property	55	•
	Profit on disposal of investments	213	
		280	26
6.	INVESTMENT INCOME		
υ.	INVESTMENT INCOME		
		1998 £'000	1997 £'000
	Income from other fixed asset investments	47	52
	Interest receivable and similar income	30	7
		77	59



### 7. INTEREST PAYABLE AND SIMILAR CHARGES

		1998 £'000	1997 £'000
	Bank loan and overdraft interest	1,890	1,140
	Other interest payable	616	607
	Premium on loan stock	105	179
	Foreign exchange	45	-
		2,656	1,926
8.	TAX ON PROFIT ON ORDINARY ACTIVITIES		
		1998	1997
		£'000	£'000
	United Kingdom corporation tax at 31%	•	
	(1997 – 31%)	5,884	4,159
	Group share of tax on profits of:		
	Joint ventures	42	195
	Associates	24	85
		5,950	4,439
	Adjustment in respect of prior years	<u> </u>	90
		5,950	4,529

### 9. LOSS ATTRIBUTABLE TO MEMBERS OF THE COMPANY

As permitted by Section 230 of the Companies Act 1985 the profit and loss account of the company is not presented as part of these financial statements. The company's loss for the year amounted to £644,000 (1997–loss £714,000).



### 10. INTANGIBLE FIXED ASSETS

Group Publishing and exhibit		
Cost or valuation	£'000	
At 1 January 1998	28,314	
Additions during the year	684	
Disposals	(1,237)	
At 31 December 1998	27,761	
Accumulated amortisation		
At I January 1998	3,834	
Charged in the year	1,324	
Disposals	(1,208)	
At 31 December 1998	3,950	
Net book value		
At 31 December 1998	23,811	
At 31 December 1997	24,480	

### 11. TANGIBLE FIXED ASSETS

	Freehold	Short leasehold	Vehicles, furniture and	
Group	properties	properties	equipment	Total
Cost or valuation	£'000	£'000	£'000	£'000
At 1 January 1998	17 290	127	0 500	26 224
<u>-</u>	17,289	437	8,598	26,324
Foreign exchange translation differences	2.452	(1)	(2)	(3)
Additions	2,452	-	1,880	4,332
Adjustment on revaluation	1,296	-	-	1,296
Disposals		(131)	(643)	(774)
At 31 December 1998	21,037	305	9,833	31,175
Accumulated depreciation				
At 1 January 1998	317	347	4,752	5,416
Foreign exchange translation differences	-	(1)	(1)	(2)
Charge for the year	343	22	1,440	1,805
Adjustment on revaluation	(327)	_	, -	(327)
Disposals	•	(131)	(543)	(674)
At 31 December 1998	333	237	5,648	6,218
Net book value				
At 31 December 1998	20,704	68	4,185	24,957
At 31 December 1997	16,972	90	3,846	20,908



### 11. TANGIBLE FIXED ASSETS (continued)

Freehold properties at 31 December 1998 comprise properties at open market value as determined by the directors of £17,700,000 (1997 - £11,150,000) and properties at cost of £3,004,000 (1997 - £5,822,000).

The net book value of freehold properties comprises land of £1,831,000 (1997 - £1,817,000) and properties for which no split can be obtained of £18,873,000 (1997 - £15,155,000).

	properties £'000
The comparable amounts for properties at valuation	
determined according to the historical cost convention:	
Cost	16,168
Accumulated depreciation	(1,362)
Net book value at 31 December 1998	14,806
Net book value at 31 December 1997	10,303

#### 12. INVESTMENTS HELD AS FIXED ASSETS

	Group		Company	
	1998 £'000	1997 £'000	1998 £'000	1997 £'000
Shares in subsidiary undertakings (a)	•	-	359	359
Other investments (b) Investments in associated	70	242	-	-
undertakings (c)	2,793	2	<u> </u>	-
	2,863	244	359	359

### (a) Shares in subsidiary undertakings

The principal subsidiary undertakings, all of which are registered in England and Wales and operate principally in the United Kingdom, are as follows:

	Percentage of equity held	Principal Activity
Subsidiary undertakings		
Haymarket Business Publications Limited	100%	Magazine publishing
Haymarket Medical Limited	100%	Magazine publishing
Haymarket Magazines Limited *	95%	Magazine publishing
Haymarket Exhibitions Limited*	100%	Exhibition organising
Haymarket Publishing Services Limited*	100%	Administrative services
Ansdell Street Properties Limited	100%	Property investment
Teddington Properties Limited	100%	Property investment

<sup>\*</sup> Shares held by Haymarket Publishing Group Services Limited



# 12. INVESTMENTS HELD AS FIXED ASSETS (continued)

# (b) Other investments

		Other	Other	
		Listed	Unlisted	Total
	Cost	£'000	£'000	£'000
	At 1 January 1998	70	172	242
	Disposal	-	(172)	(172)
	At 31 December 1998	70	0	70
			1998	1997
			£'000	£'000
	Market value of investments listed on a recognised stock exchange (cost £54,069 (1997 - £54,069))		4,822	3,201
(c)	Associated undertakings	Joint		
(-)		Ventures £'000	Associates £'000	Total £'000
	Share of net assets			
	At 1 January 1998	0	2	2
	Additions	2,786	148	2,934
	Share of retained profits/(losses)	27	(25)	2
	At 31 December 1998	2,813	125	2,938
	Amortisation			
	At 1 January 1998	0	0	0
	Charge for the year	(135)	(10)	(145)
	At 31 December 1998	(135)	(10)	(145)
	Net book value			
	At 31 December 1998	2,678	115	2,793
	At 31 December 1997	0	2	2



### NOTES TO THE ACCOUNTS Year ended 31 December 1998

### 12. INVESTMENTS HELD AS FIXED ASSETS (continued)

Details of investments representing more than 10% of the company's issued share capital:

	Country of incorporation/ registration and principal place of operation	Percentage of equity held	Principal activity
Associated undertakings			
Associates:			
Frontline Limited*	England and Wales	Ordinary 'A' shares 5%	Distribution of magazines
		Ordinary 'C'	
		shares 100%	
		Ordinary 'E'	
		shares 25%	
		Ordinary 'F'	
		shares 17%	
Graduate Group Limited	England and Wales	25%	Training service provider
Joint ventures:			
SCMP Haymarket*	Hong Kong	49%	Magazine publisher
BBC Haymarket Exhibitions Limited*	England and Wales	50%	Organisation of exhibitions

<sup>\*</sup> Shares held by a subsidiary undertaking

The group's share of SCMP Haymarket and Graduate Group Limited were acquired on 29 September 1998 and 9 April 1998 respectively.

### (d) Transactions with associated undertakings

Frontline Limited is the Group's agent in relation to the sale of publications to third parties.

Distribution services totalling £2,584,000 (1997 - £2,213,000) were provided to the Group by Frontline Limited.

During the year the Group provided the following services to BBC Haymarket Exhibitions Limited:

,	1998	1997
	£,000	£'000
Administrative services	935	828
Editorial and advertising services	26	25
		·

Amounts owed to and from associated undertakings are shown in notes 14 and 15 to the accounts.



### NOTES TO THE ACCOUNTS Year ended 31 December 1998

### 13. STOCKS

Group	£'000	1997 £'000
Raw materials and consumables	1,265	1,338

Raw materials and consumables include £130,000 (1997 - £149,000) of agricultural stocks which are included at independent professional valuation.

The balance represents stocks of paper for which, in the directors' opinion, the replacement cost does not differ significantly from the value included in the financial statements.

### 14. DEBTORS

	Group		Company	
	1998	1997	1998	1997
(a) Falling due within one year	£'000	£'000	£'000	£'000
Trade debtors	14,073	13,156	-	-
Amounts owed by subsidiary undertakings	-	-	39,622	39,931
Amounts owed by associated undertakings	2,534	2,890	-	-
Other debtors	684	1,326	31	137
Prepayments and accrued income	4,490	3,894		
	21,781	21,266	39,653	40,068
	<del> </del>			

Other debtors includes £30,000 (1997 - £134,000) of taxation recoverable for the group and £nil (1997 - £nil) for the company. Amounts owed by associated undertakings include £2,100,000 (1997 - £2,100,000) owed by Frontline Limited.

(b) Falling due after more than one year	1998 £'000	1997 £'000	1998 £'000	1997 £'000
Amounts owed by subsidiary undertakings	-	-	-	15,792
Advance corporation tax recoverable	31	2,386	31	2,386
Other debtors	375	307		
	406	2,693	31	18,178



### 15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Group		Co	mpany
	1998 £'000	1997 £'000	1998 £'000	1997 £'000		
	2000	2000	2 000	2,000		
Bank overdraft	22	469	•	-		
1.667% unsecured loan stock (see note 16)	4,593	4,593	4,593	4,593		
1.6087% unsecured loan stock (see note 16)	8,117	10,691	8,117	10,691		
Trade creditors	8,218	9,899	· -	-		
Other creditors including taxation and social security	6,212	5,709	218	223		
Accruals and deferred income	15,597	14,549				
	42,759	45,910	12,928	15,507		
Other creditors including taxation and social security:						
Amounts owed to associated undertakings	214	581	-	-		
Corporation tax	2,778	1,577	218	223		
Taxation and social security	2,485	2,058	_	-		
Other creditors	735	1,493	-			
	6,212	5,709	218	223		
	-,	- 7 - 7 -				

The bank overdraft is secured by fixed and floating charges on the assets of the group.

At the end of the year no balances were owed to any director.

During the year the group entered into the following transactions with its directors:

	MRD	JL	SP
	Heseltine	Masters	Tindall
	£	£	£
1998			
Personal costs paid for by the group and fully reimbursed	94,000	43,000	34,000
Other costs paid for by the group and fully reimbursed	85,000	76,000	121,000
	MRD	JL	SP
	Heseltine	Masters	Tindall
1997	£	£	£
Purchase of fixed and other assets from a subsidiary undertaking	-	100,400	3,500
Personal costs paid for by the group and fully reimbursed	79,000	123,000	157,000
Other costs paid for by the group and fully reimbursed	-	183,000	297,000
Income collected and repaid	-	219,000	135,000



### 16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	pany
1998	1997
£'000	£'000
-	-
-	4,594
7,723	15,840
-	•
7,723	20,434
	£'000 - - 7,723

Interest on the unsecured loan stock 2004 is payable at 0.25% below the base lending rate of National Westminster Bank Plc.

In 1997 the company issued £39,797,274 1.6087% unsecured loan stock. £15,445,617 was issued to S P Tindall, a director of the company, and Island Trustees (Jersey) Limited as a trustee of a trust for the benefit of, or nominee for, certain members of his family. £24,351,657 of the stock was issued to Mr J L Masters which is redeemable in three equal annual instalments which commenced on 1 June 1997. The remaining stock relating to Mr S P Tindall is redeemable in three instalments payable on 1 June 1997, 1 June 1998 and 31 December 2000 at 33.3%, 16.7% and 50%, respectively.

In 1996, the company issued £13,300,000 1.667% Unsecured Loan Stock to Walbrook Trustees (Jersey) Limited and R&H Trust Co (Jersey) Limited as trustees of trusts for the benefit of, or nominee for, certain members of the family of Mr J L Masters. The Stock is redeemable by three equal annual instalments commencing on 1 June 1997, at a premium of £480,360.

Of the bank loans £15m bear fixed interest at 8.7% for five years after drawdown and 1 3/8% above LIBOR thereafter. The remaining £10.3m bears interest at a variable rate. These are secured by fixed and floating charges on the assets of the group and are repayable by instalments as follows:

	£'000
Between two and five years	14,300
After more than five years	11,000
	25,300

4000



### NOTES TO THE ACCOUNTS Year ended 31 December 1998

#### 17. PROVISIONS FOR LIABILITIES AND CHARGES

Under the policy stated in note 1 no deferred tax is provided on capital allowances in excess of depreciation or surpluses on revaluation.

The unprovided deferred tax assets are:

£'000	£'000
(120)	(134)
1,086	885
(576)	(382)
576	382
966	751
	1,086 (576) 576

#### 18. CALLED UP SHARE CAPITAL

Authorised:	199	97 and 1998 £'000
52,000,000 ordinary shares of 1p each		520
	No.	£'000
Allotted, called up and fully paid:	33,522,805	335

In 1997 the company entered into an agreement with J L Masters whereby it can be required to purchase 1,158,220 ordinary shares of 1p each, the cost to be determined on the basis of the net asset value of the Group at the immediately preceding accounting date. If the company is required to purchase these shares on or before 31 December 1999 the cost will be approximately £6,600,000.

In 1997 the company purchased 8,016,310 ordinary shares of 1p each from Walbrook Trustees (Jersey) Ltd as trustees of trusts for the family of J L Masters, for an aggregate price, including associated costs of £24,552,800.

In 1997 the company purchased 5,084,535 ordinary shares of 1p each from Walbrook Trustees (Jersey) Ltd as trustees of trusts for the family of S P Tindall, for an aggregate price, including associated costs of £15,573,200.

The Rt. Hon, M R D Heseltine and his family have a controlling interest in the company.

#### 19. CAPITAL REDEMPTION RESERVE

	£^000
Group and company	177
As at 1 January 1998 and 31 December 1998	1//



### 20. REVALUATION RESERVE

		1998 £'000	1997 £'000
	Group	£ 000	£ 000
	At 1 January	4,771	3,924
	Revaluation of freehold properties	1,623	847
	At 31 December	6,394	4,771
21.	MERGER RESERVE		
			£'000
	Group		
	At 1 January 1998 and 31 December 1998		6,236

### 22. PROFIT AND LOSS ACCOUNT

	Group		Company	
	1998	1997	1998	1997
	£'000	£'000	£'000	£'000
At 1 January	(23,930)	7,870	22,152	64,306
Profit/(loss) for the financial year	10,556	9,667	(644)	(714)
Dividends	(2,628)	(1,314)	(2,628)	(1,314)
Currency translation differences on				
foreign currency net investments	-	(27)	_	-
Redemption of share capital, with associated costs	-	(40, 126)	_	(40,126)
	<u> </u>		<del></del>	
At 31 December	(16,002)	(23,930)	18,880	22,152
	<del></del>			

### 23. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

Group		Company	
1998	1997	1998	1997
£'000	£'000	£'000	£'000
10,556	9,667	(644)	(714)
-	(27)	-	-
(2,628)	(1,314)	(2,628)	(1,314)
7,928	8,326	(3,272)	(2,028)
-	(40,126)	-	(40,126)
1,623	847		<u> </u>
9,551	(30,953)	(3,272)	(42,154)
(12,411)	18,542	22,664	64,818
(2,860)	(12,411)	19,392	22,664
	1998 £'000 10,556 (2,628) 7,928 1,623 9,551 (12,411)	1998 1997 £'000 £'000  10,556 9,667 - (27) (2,628) (1,314)  7,928 8,326 - (40,126) 1,623 847  9,551 (30,953) (12,411) 18,542	1998       1997       1998         £'000       £'000       £'000         10,556       9,667       (644)         -       (27)       -         (2,628)       (1,314)       (2,628)         7,928       8,326       (3,272)         -       (40,126)       -         1,623       847       -         9,551       (30,953)       (3,272)         (12,411)       18,542       22,664



25.

26.

# NOTES TO THE ACCOUNTS Year ended 31 December 1998

#### 24. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING **ACTIVITIES**

	1998 £'000	1997 £'000
Operating profit	19,068	15,344
Depreciation (net of profits on disposal)	1,783	1,247
Amortisation of publishing and exhibition rights	1,324	_
Foreign exchange adjustment	•	(27)
Increase in debtors	(687)	(1,367)
Decrease in stocks	73	121
(Decrease)/increase in creditors	(1,070)	6,448
Net cash inflow from operating activities	20,491	21,766
AND A VOIC OF OUR MORE IN FIRM MOUNT BUILDING THE SERVE	<del></del>	
ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR		
	Bank	Loan
	loans	stock
	1998	1998
	£'000	£'000
Balance at 1 January	15,000	36,799
Cash inflow/(outflow) from financing	10,300	(15,285)
Premium payable on and interest accrued on loan stock	-	71
Balance at 31 December	25,300	21,585
RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN N	ET DEBT	
		400=
	1998	1997
	£'000	£'000
Increase in cash in the period	898	486
Cash outflow/(inflow) from debt financing	4,985	(36,938)
Cubii Valita III III III III III III III III III I		
Change in net debt resulting from cash flows	5,883	(36,452)
Interest accumulated on loan notes	(71)	(62)
Movement in net debt in the period	5,812	(36,514)
Net debt at 1 January	(51,950)	(15,436)
•		
Net debt at 31 December	(46,138)	(51,950)



#### 27. ANALYSIS OF NET DEBT

	At 1 January 1998 £'000	Cash flow £'000	Other non-cash changes £'000	At 31 December 1998 £'000
Cash at bank and in hand	318	451	-	769
Overdrafts	(469)	447		(22)
	(151)	898	-	747
Debt due after one year	(36,515)	2,411	(71)	(34,175)
Debt due within one year	(15,284)	2,574		(12,710)
	(51,950)	5,883	(71)	(46,138)

### 28. CAPITAL COMMITMENTS

There were no capital commitments at 31 December 1998 (1997 - £575,000) relating to the group and £nil (1997 - £nil) relating to the company.

### 29. OPERATING LEASE COMMITMENTS

As at 31 December 1998 the group was committed to making the following payments during the next year in respect of operating leases:

#### Group

	Motor vehicles £'000	Land and buildings £'000	Total £'000
Leases which expire:			
Within one year	5	9	14
Within two to five years	•	299	299
After five years	-	259	259
	5	567	572

### 30. CONTINGENT LIABILITIES

A subsidiary undertaking has granted a put option to a shareholder in another subsidiary undertaking under which it may be required to purchase all or part of the shareholding. The maximum liability under this put option as at 31 December 1998 was £2,068,000 (1997 - £1,428,000).

#### 31. PENSION SCHEME

The principal scheme operated by the group is a defined contribution scheme in which eligible employees participate in personal pension plans to which the company contributes 8% and the employees contribute a minimum of 5% of relevant earnings. The assets of the individual plans are held separately from those of the company in independently administered funds.



### NOTES TO THE ACCOUNTS Year ended 31 December 1998

### 32. POST BALANCE SHEET EVENTS

A freehold property has been sold for an amount in excess of its balance sheet value and land owned by the group has been sold for £525,000. Publishing rights of £2,150,000 have been purchased since the year end.