Company Registration No. 02719699

The Football Association Premier League Limited

Annual Report and Financial Statements

For the year ended 31 July 2023

ACWCP963

07/02/2024 COMPANIES HOUSE

Report and financial statements 2023

Contents	Page
Officers and professional advisers	1
Strategic report	2
Directors' report	5
Corporate governance statement	8
Directors' responsibilities statement	10
Independent auditor's report	11
Parent company profit and loss account	14
Consolidated profit and loss account	15
Consolidated and parent company balance sheet	16
Consolidated statement of changes in equity and Parent company statement of changes in equity	17
Consolidated cash flow statement	18
Notes to the financial statements	10

Report and financial statements 2023

Officers and professional advisers

Directors

A J Brittain
P D G McCormick

Chair (appointed 3 January 2023) Interim Chair (resigned 3 January 2023)

R J Masters R M Fyfield D P Mistry Chief Executive
Non-Executive Director

Non-Executive Director

M C Ryder

Non-Executive Director (appointed 20 February 2023)

Company Secretary

K M Plumb

Chief Financial Officer

S R Christie

Registered Office

Brunel Building 57 North Wharf Road London W2 1HQ

Bankers

Barclays Bank PLC 1 Churchill Place London E14 5HP

Auditor

Deloitte LLP 1 New Street Square London EC4A 3HQ

Strategic report

This strategic report has been prepared for the Group as a whole and therefore gives greater emphasis to those matters which are significant to The Football Association Premier League Limited and its subsidiary undertakings when viewed as a whole.

Principal activities and business review

The Football Association Premier League Limited ("the Company") is a company limited by share capital. Its share ownership is restricted to Premier League clubs and the Football Association.

The principal activity of the Group is to manage the Premier League competition and to exploit broadcasting and other commercial rights granted to the Group by its member clubs for the benefit of the rights holders. There have been no significant changes in the Group's principal activities in the year under review. The directors do not envisage any major changes in the Group's activities in the foreseeable future.

Consistent with prior years, the Group uses foreign currency forward contracts to minimise the risk arising from foreign currency movements on cash flows available for distribution to the member clubs. This is seen as the equitable way to manage the business which has three clubs being promoted to and relegated from the League each year. The Group made an Underlying profit after tax of £0.2m (2022: £0.2m). The underlying performance is used to consider the funds available for club distribution and this year includes distributions of £2,832.8m (2022: £2,531.5m). The Group made a statutory profit after tax of £216.5m (2022: Loss £222.8m) however this performance includes a gain from the movement in fair value of foreign currency forward contracts of £215.9.m (2022: Loss £250.3m) which the Group uses to determine the sterling value of future foreign currency broadcasting contracts to provide more accurate forecasting of future club distributions. These fair value movements are the valuation of the contracts at a point in time and do not form part of the funds available for club distribution due to its volatility. Therefore, the directors include a three column format in the Company only income statement to show the Company's underlying performance, which is the statutory performance excluding the impact of Currency Remeasurements. The Underlying performance is the basis on which the Group makes payments to member clubs.

The period under review is the first year of a three-year cycle of broadcasting and other commercial rights contracts. Underlying turnover has increased 11.3% which is due to contracted increases in broadcasting revenue. Statutory turnover has increased by 13.6% with the differential 2.3% increase attributable to foreign exchange movements. Cost of sales has increased by 12.0% accordingly as a result of increased fee payments to clubs in line with underlying turnover. Operating expenses have increased by 13.6% mainly driven by the hiring of additional staff and an increase in wider football support. Finance income has increased 1,389.3% due to significantly increased global interest rates on cash balances.

The Group's principal financial assets are bank balances and cash, trade and other receivables. The Group's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables.

The Group's credit risk profile has exposure spread over a large number of counterparties and customers and the existence of financial security where warranted. The credit risk on liquid funds and derivative financial instruments is limited because the counterparties are banks with high credit ratings assigned by international credit rating agencies.

In February 2023, the Government published its White Paper 'A sustainable future – reforming football governance' setting out its plans to introduce a new independent Regulator for English football clubs. On 7 November 2023, it was announced in the King's Speech that the Government intends to bring forward legislation to safeguard the future of football clubs for the benefit of communities and fans. The Premier League continues to work with relevant stakeholders to prepare for the introduction of the Bill and an independent Regulator.

¹ Underlying is defined as total FRS 102 results adjusted to reflect the impact of Currency Remeasurements. Currency Remeasurements represent the fair value movements on derivative financial instruments, the revaluation of monetary assets and liabilities from forward contract rate to spot rate and the revaluation of revenue from achieved forward contract rate to spot rate.

Strategic report (continued)

Directors' duties - s172 Companies Act 2006

Section 172 of the Companies Act 2006 requires the Directors to take into consideration the interests of all stakeholders in promoting the success of the Company and the Group. The Directors acknowledge their responsibility to act in a manner that protects the interests of all stakeholders. Examples of how the directors have had regard to each of these matters is set out below, with reference to information found elsewhere in this Strategic report.

Making decisions in the long-term

The directors behave and carry out their activities to promote long-term success for the benefit of the Group's shareholders, employees, commercial partners and other stakeholders. The Board's decision-making processes are focused on providing a competitive and competitive and competition which appeals to fans around the world, whilst also providing an unprecedented level of support for clubs at all levels of football and communities across the country.

Interest of employees

The health, safety, and well-being of employees is one of the primary considerations of the Board. The culture and values promoted by the directors creates a focus across the business on observing and maintaining the highest standards of business conduct in promoting the long-term success of the Group. The Board receives updates on the people and culture within the company and is informed of the results and outputs of the annual staff engagement survey. For further information please refer to the Employee section within the Directors' report.

Fostering relationships with Shareholders, commercial partners and other stakeholders

Meaningful engagement with stakeholders is recognised across the organisation as a critical consideration in respect of how the Premier League operates. The Board engages with shareholders, commercial partners and other stakeholders to reflect their insights and views when making decisions on strategy, delivering operational effectiveness, making plans, driving initiatives, and committing to deliver outcomes that enhance social value.

Community and Environment

Contributing to the community is a key part of the Group's activities. The success of Premier League football has allowed the League to provide unparalleled levels of funding for communities and the wider football pyramid. The Premier League runs various projects and initiatives to support the community and works to mitigate the impact of football on the environment. For further information please refer to the Energy and carbon reporting sections within the Directors' report.

Maintaining a reputation for high standards of conduct

The Board aspires to the highest ethical standards in its management of the organisation. The Board achieves this internally by strict adherence to the company's codes of conduct, conflict of interest and anti-bribery policies and by prioritising the integrity of The Premier League in each decision it makes.

The narratives in the corporate governance statement highlight how the directors have observed these principles and engaged with shareholders, employees, commercial partners, and other stakeholders in decision-making and in promoting the long-term success of the Group.

Strategic report (continued)

Principal risks and uncertainties

Risk area	Potential Impact	Mitigation strategy
Credit risk of broadcasters	The Group sells broadcasting rights globally including to broadcasters based in countries where the economy is less stable. A risk exists over the ability for broadcasters to meet contractual commitments.	The Group performs credit checks on potential broadcasters before entering into contracts and will deal with reputable and established companies. Where management deem a potential broadcaster to be greater than normal risk, a parent company guarantee, a letter of credit from the broadcaster's bank or an accelerated payment schedule is agreed which means cash is received by the Group well in advance of the broadcasting period. Furthermore, the Group has a contractual right to switch off the broadcasting feed to any broadcaster failing to meet scheduled payments.
Fluctuation of foreign exchange rates	A significant amount of the Group's revenue is derived in US Dollars and Euros whilst payment to the Premier League clubs is denominated in Sterling. Any movement in the exchange rates between these currencies would have a significant impact on revenue and the amounts the Group pays to clubs.	The Group manages its exposure to foreign currency risks by entering into foreign currency derivative contracts designed to achieve, as far as possible, a minimum target exchange rate over the life of the broadcasting cycles. This target rate is set by the Group in consultation with the Audit and Finance Committee which monitors the process and results of the foreign exchange strategy.
Illegal broadcasting of Premier League football matches	The Group exploits the Intellectual Property (IP) in Premier League matches to generate revenues for Premier League clubs. The existence of illegal broadcasting may diminish the value of this IP.	The Group has an extensive anti-piracy programme in place to restrict the damage caused by illegal use of Premier League IP.

The Group carries out a regular risk assessment of its principal risks and uncertainties and is confident that it is managing its risk profile satisfactorily. The Group's risk register is updated regularly and independently reviewed by the Audit and Finance Committee.

Approved by the Board of Directors and signed on behalf of the Board on 5 December 2023

Directors' report

The directors present their annual report on the affairs of the Group, together with the financial statements and auditor's report, for the year ended 31 July 2023.

Information set out in the Strategic report

Disclosures relating to likely future developments in the business of the Group and financial risk management objectives can be found in the Strategic report on page 2.

Charitable and other contributions

During the year the Group made charitable donations of £58.1m (2022: £46.3m), principally to football related charities.

Additionally, the Group committed £188.9m (2022: £188.5m) towards wider football support and other good causes, including support to the Football League.

Dividends

The directors do not recommend the payment of a dividend for the year (2022: £nil).

Directors

The directors who served throughout the year and up to the date of signing the accounts are shown on page 1.

Going Concern

The directors have considered the financial position, resources and revenue streams of the Group. The Group has considerable financial resources and has broadcasting and commercial rights secured for the remaining two years of the current commercial cycle, and in some cases beyond. Therefore, the directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and accounts.

Environment

The Premier League is committed to reducing its environmental impact and supporting the wider football industry to become more sustainable. As part of this work, the company has:

- Signed up to the UN Sports for Climate Action Framework, committing to reduce absolute scope 1, 2 & 3
 greenhouse gas (GHG) emissions by 50%, by 2030, and to become net zero by 2040
- Established an internal sustainability steering group and delivered sustainability training to employees
- Hired a Head of Sustainability to establish and deliver a long-term environmental sustainability strategy for the Premier League
- Supported the League's UK host broadcast partners (Sky Sports, TNT Sport, Prime Video and BBC Sport) to ensure
 the delivery of Albert-certified match coverage
- Introduced new rules into the Premier League Handbook to reduce greenhouse gas emissions from broadcast operations on match days
- Extended environmental engagement and energy efficiency programmes to wider communities through the Premier League Inspires programme and the Premier League Stadium Fund

The Football Association Premier League Limited Company Registration No. 02719699 Directors' report (continued)

Energy and carbon reporting

We have reported on all sources of GHG emissions and energy usage as required under The Large and Medium-Sized Companies and Groups (Accounts and Reports) Regulations 2008 as amended.

GHG emissions and energy usage

GHG emissions and energy consumption data for period 1 August 2022 to 31 July 2023	UK and offshore		
, 10 - 1	2022/23	2021/22	
Emissions from combustion of gas (Scope 1 - tonnes/CO2e)	12.8	23.6	
Emissions from electricity purchased for own use (Scope 2 - tonnes/CO2e)	72.3	48.0	
Emissions from business travel in rental cars or employee-owned vehicles where company is responsible for purchasing the fuel (Scope 3 - tonnes/CO2e)	99.2	87.1	
Total gross CO2e based on above (tonnes/CO2e)	184	159	
Energy consumption used to calculate emissions (kWh)	349,368	248,385	
Intensity ratio (tCO2e/full-time employees)	0.71	0.74	

The Company has restated 2021/22 comparatives after undertaking a more detailed exercise for UN reporting. During the reporting period, absolute scope 1 emissions decreased by 46% against the previous year. This was primarily due to the installation of a ground-source heat pump system at the head office, leading to a reduction in the consumption of natural gas used for heating water.

Absolute scope 2 emissions increased by 50% and emissions from relevant business travel increased by 14%. This is a result of an increase in the number of full-time employees (FTE) during the reporting period and the continued trend of employees returning to the office on a regular basis following the easing of COVID-19 restrictions.

Despite business growth, the carbon intensity of operations (Total CO2e / FTE) reduced by 4% in the reporting year. This is a reflection of successful energy efficiency programmes delivered; notably the installation of a ground-source heat pump, but also the optimisation of energy consumption settings for fixtures and fittings across within kitchen and bathroom facilities.

Emissions have been calculated according to the GHG Protocol Corporate Accounting and Reporting Standard (revised edition). All emissions factors have been sourced from the UK Government's GHG Conversion Factors for Company Reporting, 2022.

Energy consumption data (scope 1 and 2) is collected from energy meters located within the head office building. No material scope 1 or scope 2 emission sources have been omitted from this analysis. Business travel data is extracted from internal accounting systems, based on expensed mileage from employees travelling on company business.

This analysis does not include the full range of emissions associated with the Premier League's complete scope 3 boundary.

Directors' report (continued)

Employees

Details of the number of employees and related costs can be found in note 6 to the Financial Statements on page 23.

The Group places considerable value on the involvement of its employees and has continued to keep them informed on matters affecting them as employees and on the various factors affecting the performance of the Group. This is achieved through formal and informal communications. Employees or Senior Managers are regularly consulted on a wide range of matters affecting their current and future interests. In addition, certain employees can receive a discretionary bonus related to their performance.

The Premier League is an equal opportunities employer and welcomes job applicants from all sections of society. Applications for employment of disabled persons are always fully and fairly considered, bearing in mind the aptitudes of the applicant concerned. It is the policy of the Group that the training, career development and promotion of disabled persons should, as far as possible, be identical with that of other employees.

Audit and Finance committee

The Audit and Finance Committee comprises of two non-executive directors and two club representatives.

The Committee presently comprises, Dharmash Mistry (Chair), Matthew Ryder, Andy Mollett (West Ham United) and Rebecca Caplehorn (Tottenham Hotspur FC).

Disclosure of information

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the Group's auditor is unaware; and
- the director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Group's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Auditor

Deloitte LLP will continue to be deemed reappointed as auditor in the absence of a Company resolution to the contrary.

Approved by the Board of Directors and signed on behalf of the Board

K M Plumb Secretary

5 December 2023

Corporate governance statement

The Premier League Board (the 'Board') is committed to excellent governance standards, which are central to the effective running of the Company and the following information outlines its governance principles.

Since the Company undertook a full governance review (which was completed in 2021) it has adopted the Wates Corporate Governance Principles for Large Private Companies (the 'Wates Principles'). The Wates Principles are voluntary and provide a framework for the Board to monitor corporate governance of the Company and determine where governance standards can be raised to a higher level across the business. We believe that their adoption supports better engagement with our stakeholder base and ultimately helps to build trust with our clubs, colleagues, partners and supporters. The governance framework also provides the right environment for the Board to continue to make high quality and resilient decisions for the long-term success of the Premier League.

Since their adoption, regular updates tracking the Company's progress against the Wates Principles have been provided to the Board. We have sought to capture the Company's current position at the time of writing this statement in the section below.

Principle One: Purpose and leadership

The Board, supported by the Executive Leadership Team ('ELT'), is responsible for promoting the Company's strategy and purpose. There are typically between eight to ten scheduled Board meetings each Season and five formal General Meetings of Shareholders. Where required, ad hoc meetings of the Board or Shareholders are arranged to discuss specific issues. There has been regular dialogue with Shareholders on competition and business matters throughout the last year. Regular dialogue also continues to take place with the workforce through companywide briefings and email communication, and with wider stakeholders through meetings and working groups to ensure that the objectives of the Company are clearly communicated.

Led by the Chief Executive, the Company has undergone a 'Culture Refresh' detailing expected behaviours aligned to the Company's existing values which has also led to the creation of a Culture and Inclusion Action Plan, with progress to be overseen by the Board. There are opportunities for staff to provide feedback, whether through internal networks, the anonymous annual staff survey or exit interviews. The Premier League continues to operate a whistleblowing policy for staff to raise any concerns should they arise and an INED has been appointed as the organisation's 'Whistleblowing Champion'.

Principle Two: Board composition

The Board currently comprises the Chair, Chief Executive and three Independent Non-Executive Directors ('INEDs'), offering a variety of skills and experience both in the football industry and the wider corporate environment. A permanent Chair was appointed in July 2022 and commenced the role in January 2023. An additional INED was also appointed in February 2023, further expanding the skillset and diversity of the Board. Appointments to the Board continue to follow a formal process via the Nominations Committee and require sufficient approval from the 20 Shareholder clubs and the Football Association as a special shareholder. The INEDs are appointed for a three-year term and may be re-elected. The Board is committed to ensuring that its composition is diverse and has approved a set of diversity targets. These targets are in respect of both ethnicity and gender and include both the Board and the business as a whole, with progress against the targets regularly reviewed. The composition of the Board is considered an appropriate size to meet the current strategic needs of the business and now adheres to the target governance model set out as part of the 2021 governance review. Led by the Chair, the Board also underwent an internal short form performance review, with a number of actions identified to improve Board effectiveness.

Corporate governance statement (continued)

Principle Three: Director responsibilities

Directors of the Company hold discretion, rights and powers, detailed within the Company's Articles of Association and the Premier League Rules, both of which are publicly available. Directors' duties are set out within either their employment contracts, or in the case of INEDs, their letters of appointment. These include provisions on the disclosure of outside interests and in conjunction with a conflicts of interest policy, there are clear processes in place to help identify and address any conflicts of interest should they arise.

The Board continues to delegate some of its powers to committees, and these include the Audit and Finance Committee, the Nominations Committee and the Remuneration Committee, each comprising two INEDs and two Shareholder representatives. The Board is assisted on the day to day running of the Company by the ELT, made up of senior employees representing each department in the business and which provides the Board with regular reports on business, financial performance, staff related matters and management of key business risks. This information is prepared by staff with the relevant expertise and only provided to the Board once approved by an ELT member. Communication between the Board and ELT takes place both at and outside of formal Board Meetings. INEDs continue to provide constructive challenge to the Board's and the ELT's process of arriving at recommendations for Shareholders and in decision-making on matters where Shareholder approval is not required. Following its short form evaluation, the Board agreed that renewed focus would be placed on further defining KPIs and internal controls.

Principle Four: Opportunity and risk

The Board continues to review the appropriateness and feasibility of its strategy to ensure it remains relevant within a constantly changing environment. The Board also continues to investigate a wide range of opportunities with the assistance of the ELT and Shareholders to determine the short, medium, and long-term goals of the Company.

The Board has renewed its focus on risk and bi-annual risk updates are now provided at Board meetings. There is currently a risk register and bow tie analysis of key risks across a number of areas based on their impact on the business and the League's risk tolerance. The Company's approach to risk will continue to evolve to ensure it complements the strategy.

Principle Five: Remuneration

A reward policy (which includes remuneration) was updated in September 2022 and is reviewed each year by the Remuneration Committee. The policy sets out staff bonuses and the relevance of both individual and group performance in how those bonuses are determined. Staff feedback is also obtained to ensure it remains fit for purpose. In addition, the Board continues to review Executive and Director remuneration via benchmarking. A gender pay gap and equal pay assessment were discussed by the Remuneration Committee in October 2022.

Principle Six: Stakeholder relationship and engagement

Meaningful engagement with stakeholders is recognised across the organisation as a critical consideration in respect of how the Company operates. The Company has a wide range of stakeholders including member Clubs, other football organisations, commercial partners, football supporters and the Government. Regular engagement with all stakeholders through meetings, focus groups, working groups and committees continues and enables the Board to make considered decisions for the business whilst understanding the wider impact on society. Formal funding and cooperation agreements remain in place with a number of football organisations which are generally negotiated every three years and periodically reviewed by the Board. Commercial agreements set out clear objectives expected from the partnership between the Company and the commercial partner. Regular meetings with the commercial partners to discuss progress and the latest issues and opportunities affecting the two parties take place. A dedicated inhouse team continues to work closely with supporter liaison officers at clubs to ensure football supporters interests are monitored and maintained. Regular communication and meetings with members of parliament and the Department of Culture, Media and Sport ensure the Government is abreast of the Company and the industry's developments.

Engagement with the workforce takes place through a variety of mechanisms, such as staff focus groups, knowledge-sharing sessions, staff networks and regular updates from the Board on important developments. Staff always have an opportunity to provide feedback or to share concerns in a number of ways, including the annual anonymous staff survey or the whistleblowing process.

Directors' responsibilities statement

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditor's report to the members of The Football Association Premier League Limited

Company Registration No. 02719699

Report on the audit of the financial statements

Opinion

In our opinion the financial statements of The Football Association Premier League Limited (the 'parent company') and its subsidiaries ('the group'):

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 July 2023 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements which comprise:

- the parent company profit and loss account;
- the consolidated profit and loss account;
- the consolidated and parent company balance sheets;
- the consolidated and parent company statements of changes in equity;
- the consolidated cash flow statement; and
- the related notes 1 to 19

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial. Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report.

We are independent of the group and parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's (the 'FRC's') Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our evaluation of the directors' assessment of the group's and parent company's ability to continue to adopt the going concern basis of accounting included our assessment of the entity's:

- cash position and cashflow forecasts;
- historical accuracy of forecasts prepared by management;
- \bullet confirmed future revenues through committed broadcasting contracts; and
- wider business model and future operational opportunities and risks

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We considered the nature of the group's industry and its control environment, and reviewed the group's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also enquired of management and the directors about their own identification and assessment of the risks of irregularities, including those that are specific to the group's business sector.

We obtained an understanding of the legal and regulatory frameworks that the group operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the groups's ability to operate or to avoid a material penalty.

We discussed among the audit engagement team including relevant internal specialists such as tax and financial instrument specialists regarding the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

As a result of performing the above, we identified the greatest potential for fraud in the following area, and our procedures performed to address it are described below:

• Revenue recognition, pinpointed to manual adjustments for the retranslation of foreign currency broadcasting revenue from the forward contract rate for Underlying turnover to the spot rate on the date of receipt as required under FRS 102 accounting standards, has been identified as a significant fraud risk. In order to address this risk we have tested the design and implementation of the key management controls that are in place to ensure that the revenue translation adjustments are complete and accurate. In addition, we performed detailed substantive procedures including agreeing

the timing and value of foreign currency revenue back to cash receipts, reperforming translation adjustments using independent spot rates, and reconciling foreign currency revenue to underlying contractual agreements.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management and external legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

Report on other legal and regulatory requirements

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the group and parent company and their environment obtained in the course of the audit, we have not identified any material misstatements in the strategic report or the directors' report.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report in respect of the following matters if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

We have nothing to report in respect of these matters.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Jeremy Black ACA (Senior statutory auditor) For and on behalf of Deloitte LLP

Statutory Auditor London, United Kingdom

5 December 2023

San

Parent company profit and loss account For the year ended 31 July 2023

Continuing operations	Notes	Underlying 2023 £'000	Currency Remeasurements ⁽¹⁾ 2023 £'000	Total 2023 £'000	Underlying 2022 £'000	Currency Remeasurements ⁽¹⁾ 2022 £'000	Total 2022 £'000
Turnover	1, 3	3,466,230	42,571	3,508,801	3,115,552	(27,974)	3,087,578
Cost of sales		(3,118,747)		(3,118,747)	(2,784,353)		(2,784,353)
Gross profit		347,483	42,571	390,054	331,199	(27,974)	303,225
Operating expenses	4	(370,738)		(370,738)	(326,469)		(326,469)
Operating profit/(loss)		(23,255)	42,571	19,316	4,730	(27,974)	(23,244)
Fair value movement in derivative financial instruments and foreign exchange gains/(losses)	5	-	239,136	239,136	-	(249,878)	(249,878)
Interest receivable and similar income		30,500		30,500	2,048		2,048
Profit/(loss) before taxation	5	7,245	281,707	288,952	6,778	(277,852)	(271,074)
Tax on profit/(loss)	7	(7,008)	(65,460)	(72,468)	(6,584)	54,868	48,284
Profit/(loss) after taxation	20	237	216,247	216,484	194	(222,984)	(222,790)

There are no recognised gains or losses other than as disclosed in the profit and loss account. Accordingly, a separate statement of other comprehensive income is not presented.

As the Company has not adopted hedge accounting under Sections 11 and 12 of FRS 102, total turnover presented is £42.6m higher (2022: £28.0m lower) than Underlying turnover. This is due to the difference between foreign currency denominated broadcasting income being translated at the spot rate on the date of receipt for total turnover and to the forward contract rate for Underlying turnover. This remeasurement is recognised as a reclassification between Turnover and foreign exchange gains/(losses).

Fair value movement in derivative financial instruments and foreign exchange gains/(losses) predominantly relates to the movement in fair value of derivative financial instruments, creating a £215.9m gain, (2022: £250.3m loss) which is increased by a net gain in other foreign exchange rate movements of £23.2m (2022: £0.4m gain). This net gain (2022: net gain) represents the revaluation of monetary assets and liabilities (cash, debtors and deferred income) to spot rate at the balance sheet date whereas the Underlying results include the monetary assets and liabilities revalued to the forward contract rate (note 16).

The tax charge of £65.5m (2022: £54.9m credit) arises predominantly due to the reduction in deferred tax asset recognised in relation to the adjustments noted above.

⁽¹⁾ The Company makes payments to clubs calculated on the basis of Underlying performance. Underlying performance is defined as total results adjusted to exclude the impact of Currency Remeasurements, which have been disclosed as a separate column on the income statement. Items representing Currency Remeasurements are explained below:

Consolidated profit and loss account For the year ended 31 July 2023

Continuing operations	Notes	Underlying 2023 £'000	Currency Remeasurements ⁽¹⁾ 2023 £'000	Total 2023 £'000	Underlying 2022 £'000	Currency Remeasurements ⁽¹⁾ 2022 £'000	Total 2022 £'000
Turnover	1,3	3,466,230	42,571	3,508,801	3,115,552	(27,974)	3,087,578
Cost of sales		(3,118,747)		(3,118,747)	(2,784,353)		(2,784,353)
Gross profit		347,483	42,571	390,054	331,199	(27,974)	303,225
Operating expenses	4	(370,738)		(370,738)	(326,469)	-	(326,469)
Operating profit/(loss)		(23,255)	42,571	19,316	4,730	(27,974)	(23,244)
Fair value movement in derivative financial instruments and foreign exchange gains/(losses)	5		239,136	239,136	-	(249,878)	(249,878)
Interest receivable and similar income		30,500	-	30,500	2,048		2,048
Profit/(loss) before taxation	5	7,245	281,707	288,952	6,778	(277,852)	(271,074)
Tax on profit/(loss)	7	(7,008)	(65,460)	(72,468)	(6,584)	54,868	48,284
Profit/(loss) after taxation	20	237	216,247	216,484	194	(222,984)	(222,790)

There are no recognised gains or losses other than as disclosed in the profit and loss account. Accordingly, a separate statement of other comprehensive income is not presented.

As the Group has not adopted hedge accounting under Sections 11 and 12 of FRS 102, total turnover presented is £42.6m higher (2022: £28.0m lower) than Underlying turnover. This is due to the difference between foreign currency denominated broadcasting income being translated at the spot rate on the date of receipt for total turnover and to the forward contract rate for Underlying turnover. This remeasurement is recognised as a reclassification between Turnover and foreign exchange gains/(losses).

Fair value movement in derivative financial instruments and foreign exchange gains/(losses) predominantly relates to the movement in fair value of derivative financial instruments, creating a £215.9m gain, (2022: £250.3m loss) which is increased by a net gain in other foreign exchange rate movements of £23.2m (2022: £0.4m gain). This net gain (2022: net gain) represents the revaluation of monetary assets and liabilities (cash, debtors and deferred income) to spot rate at the balance sheet date whereas the Underlying results include the monetary assets and liabilities revalued to the forward contract rate (note 16).

The tax charge of £65.5m (2022: £54.9m credit) arises predominantly due to the reduction in deferred tax asset recognised in relation to the adjustments noted above.

⁽¹⁾ The Group makes payments to clubs calculated on the basis of Underlying performance. Underlying performance is defined as total results adjusted to exclude the impact of Currency Remeasurements, which have been disclosed as a separate column on the income statement. Items representing Currency Remeasurements are explained below:

Consolidated and parent company balance sheet As at 31 July 2023

6		Group		Com	pany
	Notes	2023	2022	2023	2022
		£'000	£'000	£'000	£'000
Fixed assets					
Tangible assets	8	7,631	5,937	7,631	5,937
Investments	9	-	-	-	-
Derivative financial instruments	17	180,435	41,103	180,435	41,103
		188,066	47,040	188,066	47,040
Current assets					
Trade debtors and other receivables	11	1,092,527	1,029,335	1,092,527	1,029,335
Derivative financial instruments	17	38,650	32,279	38,650	32,279
Other treasury deposits		117,152	-	117,152	-
Cash and cash equivalents		1,004,132	1,055,675	1,004,132	1,055,675
		2,252,461	2,117,289	2,252,461	2,117,289
Creditors due within one year			•		
Trade creditors and other payables	12	(247,796)	(121,789)	(247,796)	(121,789)
Derivative financial instruments	17	(31,703)	(79,301)	(31,703)	(79,301)
Deferred income		(1,814,322)	(1,714,204)	(1,814,322)	(1,714,204)
		(2,093,821)	(1,915,294)	(2,093,821)	(1,915,294)
Net current assets		158,640	201,995	158,640	201,995
Total assets less current liabilities		346,706	249,035	346,706	249,035
Creditors due in more than one year					
Derivative financial instruments	17	(44,462)	(146,309)	(44,462)	(146,309)
Deferred income		(211,949)	(228,915)	(211,949)	(228,915)
		(256,411)	(375,224)	(256,411)	(375,224)
Net assets/(liabilities)		90,295	(126,189)	90,295	(126,189)
Equity Called up share capital	14	_		_	_
Accumulated gains/(losses)	14	90,295	(126,189)	90,295	(126,189)
Shareholders' equity/(deficit)		90,295	(126,189)	90,295	(126,189)

These financial statements were approved by the Board of Directors on 5 December 2023.

Signed on behalf of the Board of Directors

R J Masters Director

Consolidated statement of changes in equity For the year ended 31 July 2023

	Share capital	Accumulated (losses)/gains £'000	Total £'000
At 1 August 2021	•	96,601	96,601
Loss and total comprehensive income for the financial year	-	(222,790)	(222,790)
At 31 July 2022	-	(126,189)	(126,189)
Profit and total comprehensive income for the financial year	-	216,484	216,484
At 31 July 2023		90,295	90,295

The underlying retained earnings of the Group is £1,835k (2022: £1,597k) (note 20).

Parent company statement of changes in equity For the year ended 31 July 2023

	Share capital	Accumulated (losses)/gains	Total
	£'000	£'000	£'000
At 1 August 2021	-	96,601	96,601
Loss and total comprehensive income for the financial year	-	(222,790)	(222,790)
At 31 July 2022	-	(126,189)	(126,189)
Profit and total comprehensive income for the financial year	-	216,484	216,484
At 31 July 2023	-	90,295	90,295

The underlying retained earnings of the Company is £1,835k (2022: £1,597k) (note 20).

Consolidated cash flow statement

For the year ended 31 July 2023

to the year crace of only 1919	Note	2023 £'000	2022 £'000
Net cash inflow/(outflow) from operating activities	15	28,954	202,305
Cash flows from investing activities			
Purchase of tangible fixed assets		(3,054)	(799)
Purchase of other treasury deposits		(117,152)	0
Interest received		30,500	2,048
Net cash (outflow)/inflow from investing activities		(89,706)	1,249
Net increase/(decrease) in cash and cash equivalents		(60,752)	203,554
Cash and cash equivalents at beginning of year		1,055,675	852,086
Effect of foreign exchange rate changes		9,209	35
Cash and cash equivalents at end of year		1,004,132	1,055,675

Notes to the financial statements For the year ended 31 July 2023

1. Accounting policies

The principal accounting policies are summarised below. They have all been applied consistently throughout the current and preceding years.

General information and basis of accounting

The Football Association Premier League Limited (the "Company") is a privately owned company incorporated in England and Wales within the United Kingdom under the Companies Act. The registered office is disclosed on page 1.

The principal activities of the Group and its subsidiaries (the Group) and the nature of the Group's operations are set out in the strategic report on pages 2 to 3.

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value, and in accordance with Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council.

The functional currency of the Group is considered to be pounds sterling because that is the currency of the primary economic environment in which the Group operates. The financial statements are also presented in pounds sterling.

The company is a qualifying entity for the purposes of FRS 102 and has elected to take the exemption under paragraph 1.12(b) of FRS 102 not to present the company statement of cash flows.

Basis of consolidation

The Group financial statements consolidate the financial statements of the Company and its subsidiary undertakings drawn up to 31 July each year. The results of subsidiaries acquired or sold are consolidated for the periods from or to the date on which control passed.

Business combinations are accounted for under the purchase method. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by the Group. All intra-group transactions, balances, income and expenses are eliminated on consolidation.

Going concern

The directors have considered the financial position, resources and revenue streams of the Group. The Group has considerable financial resources and has broadcasting and commercial rights secured for the remaining two years of the current commercial cycle, and in some cases beyond. Therefore, the directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the annual report and accounts.

Turnover

Turnover comprises the value of sales (excluding VAT) from sponsorship monies and revenue derived from television broadcasting contracts. Turnover is recognised in the season to which it relates in accordance with the contract unless this does not reflect the economic substance of the transaction. Amounts invoiced but not yet received in relation to the following season are included in debtors and deferred income. Cash payments of £193.5m (2022: £228.9m) received over one year in advance of the seasons to which they relate are recorded as non-current deferred income. Accrued income relates to revenue earned but not yet invoiced. Payments to clubs are recorded as cost of sales in the year in which the related revenue is recognised. The Group records revenue at the spot rate at the date of receipt but continues to make payments to clubs based on Underlying results where revenue is recognised at the actual exchange rates achieved through the use of derivative financial instruments (forward contract rate).

1. Accounting policies (continued)

Royalties

Royalty revenue is recognised on an accrual basis in accordance with the substance of the relevant agreement (provided that it is probable that the economic benefits will flow to the Group and the amount of revenue can be measured reliably). Royalties determined on a time basis are recognised on a straight-line basis over the period of the agreement. Royalty arrangements that are based on production, sales and other measures are recognised by reference to the underlying arrangement.

Joint ventures and associates

In the Group financial statements investments in associates are accounted for using the equity method. Investments in associates are initially recognised at the transaction price (including transaction costs) and are subsequently adjusted to reflect the Group's share of the profit or loss and other comprehensive income of the associate. Goodwill arising on the acquisition of associates is accounted for in accordance with the policy set out above. Any unamortised balance of goodwill is included in the carrying value of the investment in associates.

In the Company financial statements investments in associates are accounted for at cost less impairment.

In accordance with Sections 14 and 15 of FRS 102, entities that are joint ventures and associates are held at cost value and tested for impairment.

Pension costs

The Group is fully compliant with the "auto enrolment" pension regulations. The Group contributes to defined contribution pension schemes on behalf of employees. The amount charged in the profit and loss account is the amount payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

Operating lease arrangements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits equally over the life of the lease, even if payments are not made on such a basis.

Finance income

Finance income is recognised when it is probable that the economic benefits will flow to the Group and the amount can be measured reliably. Finance income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Taxation

Corporation tax payable is provided at amounts expected to be paid using the tax rates and laws that have been substantively enacted by the balance sheet date.

Deferred taxation is provided in full on timing differences that result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements.

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

Government grants

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants relating to turnover are recognised in income over the period in which the related costs are recognised.

1. Accounting policies (continued)

Tangible assets

Tangible assets are stated at cost less accumulated depreciation and any provision for impairment. Depreciation is provided at rates calculated to write-off their cost less estimated residual value on a straight-line basis over their estimated useful lives as follows:

Short-term leasehold improvements Office furniture and computer equipment Over term of lease 3 - 7 years

Investments

Fixed asset investments are shown at cost less provision for impairment.

Foreign currency

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are reported at the rates of exchange prevailing at that date. Other exchange differences are recognised in profit or loss in the period in which they arise.

Financial assets and liabilities

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs). Subsequently the debt instruments that have no stated interest rate and are classified as payable or receivable within one year are initially measured at an undiscounted amount of the cash or other consideration expected to be paid or received, net of impairment. For instruments classified as fair value through profit or loss, the instruments are revalued at each balance sheet date with any gain or loss recognised in the profit and loss account.

Financial assets and liabilities are only offset in the balance sheet when, and only when there exists a legally enforceable right to set off the recognised amounts and the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Other treasury deposits

Investments in treasury deposits have fixed interest rates between 5-6% (2022: nil) and mature in 2023/24 (2022: nil). They are measured at amortised cost.

Derivative financial instruments

The Group uses derivative financial instruments to reduce exposure to foreign exchange risk. The Group does not hold or issue derivative financial instruments for speculative purposes.

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to their fair value at each reporting date. The resulting gain or loss is recognised in profit or loss immediately. The Group does not apply hedge accounting.

2. Critical accounting judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in note 1, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The directors do not consider there to be any key estimates. However, they have made a critical judgement in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

Revenue recognition

The Group's broadcasting income is agreed in three-year cycles and the allocation of revenue across the three-year period is a critical judgement made by the directors. UK broadcasting income is recognised on a straight-line basis over the three-year contract period. For overseas broadcasting contracts, revenue recognition is stepped over the three-year period, to reflect the economic substance and contractual arrangements with the broadcasters.

3. Turnover

Turnover derives from the activities of managing The Football Association Premier League and is all derived from the sale of broadcasting and commercial sponsorship rights. Turnover arises in the United Kingdom, other than £1,692.7m (2022: £1,325.5m) which arises from the sale of audio-visual rights to worldwide broadcasters for worldwide transmission.

4. Operating expenses

	2023 £'000	2022 £'000
Charitable activities		
Football Foundation	18,340	15,000
Other charitable	39,795	31,258
	58,135	46,258
Wider football support/Good causes		
Premier League Stadia Fund	13,300	9,093
Professional Footballers' Association	24,940	23,040
Other wider football support	20,660	14,099
Football League Solidarity, Youth Development and Community	129,964	142,280
O.J.	188,864	188,512
Other	102 720	01.600
Administrative expenses	123,739	91,699
	370,738	326,469

The prior year comparative has been restated to correct the classification of the PFA funding, which since 1 August 2021 is no longer paid into Charitable entity. Classification between Community and other wider football support in 2022 has also been updated to reflect a more specific definition of Community expenditure.

5. Profit on ordinary activities before taxation

	2023 £'000	2022 £'000
Profit on ordinary activities before taxation is stated after charging/(crediting):		
Auditor's remuneration		
- fees for the audit of financial statements	140	107
- other audit related	-	7
Depreciation on owned assets	1,360	1,249
Operating lease rentals – hire of other assets	1,596	1,764
Government grants	(3,223)	(2,799)
Fair value (gain)/loss on derivative financial instruments	(215,949)	250,271
Other gain on foreign exchange	(23,187)	(393)

In 2023, government grants of £3.2m (2022: £2.8m) were received in relation to the 16 to 18 apprenticeship levy funded by ESFA. There are no future related costs in respect of these grants which were received solely as compensation for costs incurred in the year. The Group has not directly benefited from any other forms of government assistance.

6. Staff numbers and costs (Group and Company)

	2023 £'000	2022 £'000
Employee costs (including directors) during the year:	20.724	22.274
Wages and salaries Social security costs	30,734 3,867	22,2 7 4 3,502
Other pension costs	1,990	1,580
	36,591	27,356
A various monthly number of narrous (including directors) amplayed by the Croup	No.	No.
Average monthly number of persons (including directors) employed by the Group and Company during the year	259	215
Directors' remuneration:		
Remuneration in respect of directors of the Group and Company was as follows:		
	£'000	£'000
Emoluments	2,180	1,885
Long Term Incentive Scheme	525	525
Loss of Office		332
	2,705	2,742
Directors' remuneration is included within employee costs.	-	
· · · · · · · · · · · · · · · · · · ·	01000	01000
The above amounts for directors' remuneration include the following in respect of	£'000	£'000
the highest paid director: Emoluments	1,874	1,818

7. Tax on profit on ordinary activities

·	2023 £'000	2022 £'000
Current tax UK corporation tax charge for the period at 21.0% (2022: 19.0%)		-
Double tax relief	-	-
Foreign tax Withholding tax deducted at source	7,147	6,906
Total current taxation charge	7,147	6,906
Deferred tax Origination and reversal of timing differences Effect of tax rate changes on deferred tax balances	65,321	(45,919) (9,271)
Total deferred taxation charge/(credit)	65,321	(55,190)
Total tax charge/(credit) on profit on ordinary activities	72,468	(48,284)

The difference between the total tax charge/(credit) shown above and the amount calculated by applying the standard rate of UK corporation tax to the profit/(loss) before tax is as follows:

	£'000	£'000
Profit/(loss) on ordinary activities before tax	288,952	(271,074)
Tax at 21.0% (2022: 19.0%)	60,696	(51,504)
Effects of: - Expenses not deductible for tax purposes - Effect of tax rate changes on deferred tax balances - Foreign tax suffered net of double tax relief - Tax credit relief - Excess charitable donations unused	437 9,461 7,147 (5,273)	206 (9,271) 6,906 - 5,379
Total tax charge/(credit) for period	72,468	(48,284)

Factors that may affect future tax charges

In the Spring Budget 2021, the UK Government announced that from 1 April 2023 the corporation tax rate would increase to 25% (rather than remaining at 19%, as previously enacted). This new law was substantively enacted on 24 May 2021. Deferred taxes at the balance sheet date have been measured using these enacted tax rates and reflected in these financial statements.

8. Tangible fixed assets (Group and Company)

Short-term leasehold improvements £'000	Office furniture and equipment £'000	Total £'000
	•	8,616
1,885	1,169	3,054
-		•
8,082	3,588	11,670
· · · · · · · · · · · · · · · · · · ·	1,282	2,679
624	7 36	1,360
<u>-</u>		
2,021	2,018	4,039
6,061	1,570	7,631
4,800	1,137	5,937
	leasehold improvements £'000 6,197 1,885 8,082 1,397 624 2,021 6,061	Short-term leasehold improvements £'000 £'000 6,197 2,419 1,885 1,169

9. Fixed asset investments (Group and Company)

Subsidiary undertakings

The Group has a £2 investment in The Football Association Premier League Medical Care Scheme Limited, a company incorporated in Great Britain, whose principal activity is to act as trustee for the Medical Care Scheme. The investment represents 100% of the ordinary share capital of the subsidiary company. The subsidiary is registered at Brunel Building, 57 North Wharf Road, London, W2 1HQ and has not traded since incorporation and therefore has not been consolidated within these accounts.

The Group has a £1 investment in Premier League International Holdings Limited, a company incorporated in Great Britain, whose principal activity is to act as a holding company. The investment represents 100% of the ordinary share capital of the subsidiary company. The subsidiary is registered at Brunel Building, 57 North Wharf Road, London, W2 1HQ. The company was incorporated on 25 April 2023 and has been included in the consolidation from this date.

Joint ventures

The investment in joint venture represents a 50% holding in Football DataCo Limited, a joint venture between The Football Association Premier League Limited and The Football League Limited. The joint venture has been formed for the commercial exploitation of copyright football data owned by the Leagues. The Football Association Premier League Limited owns 100% of the ordinary 'A' shares of Football DataCo Limited. The Football League Limited owns 100% of the ordinary 'B' shares of Football DataCo Limited. The ordinary 'A' and 'B' shares have equal rights. Football DataCo Limited is registered at, and trades from, Brunel Building, 57 North Wharf Road, London, W2 1HQ.

9. Fixed asset investments (Group and Company) continued

The Group's investment is held at cost of £50. The following tables show the impact if the Group was to account for the joint venture using equity method accounting.

		£'000
Share of net assets At 1 August 2022 Share of results (see below)		11
At 31 July 2023		11
	023 000	2022 £'000
Group and Company share of results Turnover 13,6	522	13,701
Operating profit/(loss)	-	-
Interest receivable and similar income Taxation	<u>-</u>	
Result after taxation	_	-
Group and Company share of:		
Net assets	11	11

Associates

Investment in associate represents a one third holding in Professional Game Match Officials Limited ("PGMO") and Professional Game Academy Audit Company Limited ("PGAAC"). Both entities are ventures between The Football Association Premier League Limited, The Football Association Limited and The Football League Limited. PGMO was formed for the provision of referees and refereeing services to The Football Association, The Football Association Premier League Limited and The Football League Limited. PGAAC was formed for the provision of audit services for the youth academy of clubs in the Premier League and Football League.

The Football Association Premier League Limited has provided a guarantee in respect of the liabilities of PGMO and PGAAC to a sum not exceeding £1.

Both entities are registered at Wembley Stadium, Wembley, Middlesex, HA9 0WS and trades from Brunel Building, 57 North Wharf Road, London, W2 1HQ.

9. Fixed asset investments (Group and Company) (continued)

The following tables show the impact if the Company was to account for the associate using equity method accounting.

		£'000
Share of net assets At 1 August 2022 Share of results (see below)		153 93
At 31 July 2023		246
	2023 £'000	2022 £'000
Group and Company share of results Turnover	11,267	8,869
Operating profit/(loss) before taxation	20	(232)
Interest receivable and similar income Taxation	73	6 22
Result after taxation	93	(204)
Group and Company share of:		
Net assets	246	153

Amounts are based on the latest available draft financial statements of the associate company and are accurate at the time of approving these accounts. Due to timing differences, the prior year balances have been adjusted to reflect the final audited financial statements of the respective investments.

10. Deferred tax

	2023 £'000	2022 £'000
Balance at start of year (Debit)/ credit to profit and loss account (note 7)	32,994 (65,321)	(22,196) 55,190
Balance at end of year	(32,327)	32,994

10. Deferred tax (continued)

	2023 £'000	£'000
Depreciation in excess of capital allowances Timing differences on derivative financial instruments	2,205 (34,532)	2,066 30,928
Balance at end of year	(32,327)	32,994

A deferred tax asset of £2.2m has been recognised at 31 July 2023 (2022: £2.1m) where depreciation charged is in excess of capital allowances claimed on qualifying assets. The directors are of the opinion, based on historical and forecast trading, that it is more likely than not that there will be suitable profits in the future financial years against which the future capital allowances may be claimed.

A deferred tax liability of £34.5m has been recognised at 31 July 2023 (2022: deferred tax asset of £30.9) in relation to the net fair value gain of derivative financial instruments of £215.9m (2022: loss £250.3m) of which £137.3m (2022: gain £128.3m) has been disregarded in the computation of current tax. This will unwind as the derivative financial instruments mature.

Deferred taxation is provided for at rates expected to apply when the timing differences reverse, based on current tax rates and law.

During the year beginning 1 August 2023, the net reversal of deferred tax assets and liabilities is expected to decrease the corporation tax charge for the year by £250k. This is due to the reversal of timing differences expected within the next 12 months

11. Trade debtors and other receivables (Group and Company)

	£'000	£'000
Trade debtors	279,994	186,111
Amounts owed by joint venture	127	104
Other debtors	3,102	81,533
Deferred tax asset	2,205	32,994
Prepayments	768,210	704,965
Accrued income	38,889	23,628
	1,092,527	1,029,335

The vast majority of trade debtors are broadcasting fees which relate to turnover of the next financial year which are invoiced ahead of the contractual date of payment.

Amounts owed by joint venture are trade related (costs paid on its behalf) and will be settled within 12 months. Interest is not charged on outstanding amounts.

Prior year other debtors was predominantly amounts due from clubs in relation to the broadcaster rebates. The balance was fully recovered in the Current year.

Prepayments is predominantly payments to clubs relating to the next financial year which has been paid in advance.

12. Trade creditors and other payables (Group and Company)

	2023 £'000	2022 £'000
Trade creditors	1,331	997
Other taxes and social security	2,952	4,458
Other creditors	116,114	96,981
Deferred tax liability	34,532	-
Accruals	92,867	19,353
	247,796	121,789

Other creditors is predominantly the balance of the Professional Game Youth Fund which totals £53.8m (2022-£33.0m) and amounts relating to club transfer fees and levies awaiting onward transmission of £56.9m (2022 - £58.8m).

Accruals is predominantly the balance due to Clubs in relation to Season 2022/23.

13. Commitments under operating leases

At 31 July 2023 the group had total future commitments under non-cancellable operating leases in respect of land and buildings as set out below:

	2023 £'000	2022 £'000
Within one year Between one and five years	1,498 110	1,299 1,278
	1,608	2,577
14. Called up share capital		
	2023	2022
Authorised 99 Ordinary shares of £1 each 1 Preference share of £1	99 1	99
·	100	100
Called up, allotted and fully paid 20 Ordinary shares of £1 each 1 Preference share of £1	20	20
	21	21

The ordinary share capital is held by the Premier League clubs in membership of the league in the respective season. The preference share is held by The Football Association Limited. This share carries no right to dividends, is irredeemable, carries no voting rights, and on winding up, entitles the holder of the preference share to receive repayment of capital paid in priority to other classes of shares, but no other right to participate in capital or profits of the Group.

15. Reconciliation of group operating profit to net cash outflow from operating activities

	2023 £'000	2022 £'000
Operating profit/(loss)	19,316	(23,244)
Adjustment for:		
Depreciation	1,360	1,249
Net cash movement from derivative contracts	(65,221)	25,199
Operating cash flow before movement in working capital	(44,545)	3,204
(Increase)/decrease in debtors	(93,981)	50,477
Increase in creditors	174,627	155,530
Cash generated by operations	36,101	209,211
Tax paid	(7,147)	(6,906)
Net cash inflow from operating activities	28,954	202,305

Included within cash & cash equivalents is £56.9m (2022 - £58.8m) relating to a transfer fees & levies bank account that is maintained by the Company, whilst the cash is not restricted, this amount is due to domestic football clubs and included in other creditors is £56.9m (2022 - £58.8m) for this liability.

16. Financial instruments (Group and Company)

The carrying values of the Group's financial assets and liabilities are summarised by category below. These are all measured at amortised cost, except for derivative financial assets and liabilities which are measured at fair value:

	2023 £'000	2022 £'000
Financial assets		
Cash and cash equivalents	1,004,132	1,055,675
Other treasury deposits	117,152	-
Trade debtors and other receivables	283,096	267,644
Derivative financial assets	219,085	73,382
	1,623,465	1,396,701
Financial liabilities		
Trade payables and other payables	117,445	97,978
Derivative financial liabilities	76,165	225,610
	193,610	323,588
The Group's income, expense, gains and losses in respect of financial instruments are summ	arised below:	
	2023	2022
	£'000	£'000
Interest income and expense		
Total interest income for financial assets at amortised cost	30,500	2,048
Fair value gains and losses		
On financial assets and liabilities measured at fair value through profit or (loss)	215,949	(250,271)

17. Derivative financial instruments (Group and Company)

	Due within one year		Due after one year	
	2023 £'000	£'000	2023 £'000	£'000
Derivatives accounted for at fair value through profit and loss Assets				
Forward foreign currency contracts	38,650	32,279	180,435	41,103
	38,650	32,279	180,435	41,103
Liabilities Forward foreign currency contracts	31,703	79,301	44,462	146,309
	31,703	79,301	44,462	146,309

Forward foreign currency contracts are valued using quoted forward exchange rates and yield curves derived from quoted interest rates matching maturities of the contracts.

Forward foreign currency contracts

The following table details the forward foreign currency contracts outstanding as at the year-end:

	Average contractual exchange rate Notional Va		Value	Net Fair Value (Liabilities)/Assets		
Outstanding contracts	2023 £'000	2022 £'000	2023 £'000	2022 £'000	2023 £'000	2022 £'000
Due within one year						
Euros	1.1026	1.1026	700,000	500,000	29,340	32,279
US Dollars	1.3150	1.3150	1,333,333	1,333,333	(22,393)	(79,301)
Due after one year						
Euros	1.0952	1.1026	2,500,000	1,000,000	16,115	41,103
US Dollars	1.1864	1.3001	4,733,333	3,666,667	119,858	(146,309)
					142,920	(152,228)

The Group has entered into contracts to supply overseas broadcasters. The Group has entered into forward foreign currency contracts to manage the risk arising from foreign currency movements on cash flows available for distribution to member clubs. The contracts are measured at fair value through the profit and loss. A gain of £215.9m (2022: £250.3m loss) was recognised during the year.

18. Related party transactions

By the Group's nature and in accordance with its rules, The Football Association Premier League Limited enters into a number of transactions in the normal course of business with its member clubs and with The Football Association Limited. Cost of sales, as reported in the profit and loss account, represents amounts payable to the member clubs of the FA Premier League totalling £2,832,825k (2022: £2,531,475k), of which £55,100k (2022: £5,124k) was outstanding at the year end. An advance payment of £623,448k (2022: £624,266k) relating to the next financial year was made to member clubs prior to the year end which has been recognised as a prepayment.

Transactions with the Football Association Limited totalled £750k (2022: £750k) within turnover and £6,918k (2022: £42k) within operating expenses, of which £nil (2022: £nil) is outstanding at the year end.

Transactions between the Group and its joint venture Football DataCo Limited include £9,008k (2022: £6,693k) within turnover. Accrued income of £4,007k (2022: £2,693k) is outstanding at the year end. A debtor of £127k (2022: £104k) is outstanding in relation to expenses paid by the Group on behalf of Football DataCo Limited which will be recovered after the year end.

Transactions between the Group and its associate Professional Game Match Officials Limited include £16,836k (2022: £15,080k) within operating expenses. A creditor of £nil (2022: £nil) is outstanding at the year end. A debtor of £29k (2022: £38k) is outstanding in relation to expenses paid on behalf of the Group by Professional Game Match Official Limited which will be settled after the year end.

Transactions between the Group and its associate Professional Game Academy Audit Company Limited is debtor of £4,348k (2022: £1,264k) outstanding in relation to expenses paid on behalf of Professional Game Academy Audit Company Limited by the Company, which will be settled after the year end.

The Group has provided the Football Association Premier League Medical Care Scheme with a loan facility. At 31 July 2023, this balance is a creditor of £2,000k (2022: £250k).

The total remuneration for key management personnel, being the Board of Directors, for the period totalled £2,705k (2022: £2,742k), being remuneration disclosed in note 6.

19. Controlling Party

No individual shareholder holds a majority of voting rights. Therefore, there is no parent entity or ultimate controlling party by virtue of shareholdings.

20. Supplementary information (unaudited)

The Group continues to distribute payments to member clubs according to the Underlying results. The financial statements thereof are presented in this note:

Underlying Profit and loss account For year ended 31 July 2022

Continuing operations	2023 £'000	2022 £'000
Group and Company turnover	3,466,230	3,115,552
Cost of sales	(3,118,747)	(2,784,353)
Gross profit	347,483	331,199
Operating expenses	(370,738)	(326,469)
Operating (loss)/profit	(23,255)	4,730
Interest receivable	30,500	2,048
Profit on ordinary activities before taxation	7,245	6,778
Tax on profit on ordinary activities	(7,008)	(6,584)
Profit on ordinary activities after taxation	237	194

20. Supplementary information (unaudited) (continued)

Underlying Company Balance sheet At 31 July 2023

	2023 £'000	2022 £'000
Non-current assets		
Tangible fixed assets	7,631	5,937
Investments		
Total non-current assets	7,631	5,937
Current assets		
Trade debtors and other receivables	1,099,515	1,000,234
Other treasury deposits	117,152	-
Cash and cash equivalents	1,004,279	1,031,465
	2,220,946	2,031,699
Creditors due within one year		
Trade creditors and other payables	(213,262)	(121,789)
Deferred income	(1,802,868)	(1,688,736)
Net current assets	204,816	221,174
Creditors due after one year		
Deferred income	(210,612)	(225,514)
Net assets	1,835	1,597
Equity		
Called up share capital	-	-
Retained earnings	1,835	1,597
Total equity	1,835	1,597