Company number: 2714181

KING'S COLLEGE LONDON BUSINESS LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

For the year ended 31 July 2023

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ANNUAL REPORT AND FINANCIAL STATEMENTS For the year ended 31 July 2023

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OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

Stephen Large Nicholas Leake Annie Kent (until 31 July 2023) Malcolm Ace (from 31 July 2023) Gareth Wright (from 5 October 2023)

COMPANY SECRETARY

Simon Cruickshank (until 30 June 2023) Lucy Foxmore (from 7 August 2023)

REGISTERED OFFICE

King's College London 5 - 11 Lavington Street London SEI 0NZ

AUDITOR

KPMG LLP Chartered Accountants 15 Canada Square Canary Wharf London E14 5GL

SOLICITORS

Mills & Reeve Botanic House 100 Hills Road Cambridge CB2 1PH

DIRECTORS' AND STRATEGIC REPORT FOR THE YEAR ENDED 31 JULY 2023

The company was incorporated on the 13 May 1992 as a company limited by shares, and is registered and domiciled in England and Wales. The directors present their report and the audited financial statements for the year ended 31 July 2023.

Principal Activity

The principal activity of the company during the year was the provision of information technology support to King's College London.

Results and Dividends

The profit for the year, before taxation and accounting for gift aid payment to King's College London, was £126,159 (2022 - £99,179). The directors do not propose a dividend. The total turnover for the year was £12,615,784 (2021-22 - £9,917,958). The balance sheet position at the year end was £2 (2021-22 - £2).

Charitable donations

Each year, the company will make a provision for the payment of its taxable profit to its parent undertaking under the Gift Aid scheme. During the year an amount of £107,207 (2022 - £94,959) was provided.

Review of the Business and Future Prospects

Both the level of business and the year end position were satisfactory. The directors expect that the present level of activity will be sustained in the foreseeable future.

For the reasons given in Note 3, the directors are confident that the company will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements, and they have therefore prepared the financial statements on a going concern basis.

Key Performance Indicators

	2022/23	2021/22
Gross operating margin	13.1%	10.3%
Staff employed	213	188
Turnover per staff employed	59,229	52,755

Directors

The directors holding office during the year and to the date of this report are shown on page 2. None of the directors had any beneficial interests in the shares of the company at any time during the year.

Medium companies' exemption

This report has been prepared in accordance with the special provisions relating to medium companies within Part 15 of the Companies Act 2006.

Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and and KPMG LLP will therefore continue in office.

DIKECTORS, AND STRATECIC REPORT AND THE FINANCIAL STATEMENTS STATEMENT OF DIRECTORS, RESPONSIBILITIES IN RESPECT OF THE

The directors are responsible for preparing the Directors' and Strategic Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material
- departures disclosed and explained in the financial statements;

 assess the company's ability to continue as a going concern, disclosing, as applicable, matters
- related to going concern; and

 use the going concern; and

 use the going concern basis of accounting unless they either intend to liquidate the company o
- use the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the linancial statements company are responsible for such internal control as they determine is mecessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Disclosure of information to auditor. In the case of each of the person who are directors at the time when the report is approved, under Section 418 of the Companies Act 2006 the following applies;

- so far as the director is aware, there is no relevant audit information of which the company's auditor
- is unaware; and

 he'she has taken all the steps that he'she ought to have taken as a director in order to make himself'

 he'she has taken all the steps that information and to establish that the company's auditor is aware

 of that information

By order of the Board,

Malcolm Ace, Director 20 December 2023

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS KING'S COLLEGE LONDON BUSINESS LIMITED

Opinion

We have audited the financial statements of King's College London Business Limited ("the Company") for the year ended 31 July 2023 which comprise the Profit and Loss Account and Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity and related notes, including the summary of significant accounting policies in Note 3.

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 July 2023 and of its profit for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Company or to cease its operations, and as they have concluded that the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the directors' conclusions, we considered the inherent risks to the Company's business model and analysed how those risks might affect the Company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified, and concur with the directors' assessment that there is not, a material uncertainty
 related to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Company will continue in operation

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KING'S COLLEGE LONDON BUSINESS LIMITED continued

Fraud and breaches of laws and regulations – ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of directors as to the Company's high-level policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
- 'Reading Group-wide Audit, Risk and Compliance Committee minutes.
- Using analytical procedures to identify any unusual or unexpected relationships.

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

As required by auditing standards, we perform procedures to address the risk of management override of controls, in particular the risk that management may be in a position to make inappropriate accounting entries. On this audit we do not believe there is a fraud risk related to revenue recognition because there is only one revenue stream and it is based on the transfer of funds from the parent entity, so is not complex.

We did not identify any additional fraud risks.

In determining the audit procedures, we took into account the results of our evaluation and testing of the operating effectiveness of some of the Group-wide fraud risk management controls

We performed procedures including:

Identifying journal entries to test based on risk criteria and comparing the identified entries to supporting documentation.

Identifying and responding to risks of material misstatement related to compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience, and through discussion with the directors and others management (as required by auditing standards), and discussed with the directors and other management the policies and procedures regarding compliance with laws and regulations.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation), and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KING'S COLLEGE LONDON BUSINESS LIMITED continued

Secondly whilst the Company is subject to many other laws and regulations we did not identify any others where the consequence of non-compliance alone could have a material effect on the amounts or disclosures in the financial statements. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any. Therefore if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

Directors' and strategic report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- · we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF KING'S COLLEGE LONDON BUSINESS LIMITED continued

Directors' responsibilities

As explained more fully in their statement set out on page 3, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at http://www.frc.org.uk/auditorsresponsibilities

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Thur Nixlorn

Fleur Nieboer (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
15 Canada Square
London
E14 5GL

21 December 2023

PROFIT AND LOSS ACCOUNT AND OTHER COMPREHENSIVE INCOME For the year ended 31 July 2023

2022/23 2021/22 Note £ 5 9,917,958 12,615,784 Turnover Cost of sales (10,967,736) (8,899,965) 1,648,048 1,017,993 Gross profit (1,496,061) (874,300) Administrative expenses 8 (32,738)(44,622) Depreciation 6,910 108 Interest receivable on bank deposits 99,179 126,159 Profit before taxation 11 (18,952)(4,220) Taxation on profit Profit after taxation 107,207 94,959

All results derive from continuing activities.

There were no items of Other Comprehensive Income in either 2022/23 or 2021/22

Company number: 2714181

BALANCE SHEET

As at 31 July 2023

	Note	2023	2022
Fixed assets Tangible assets	8	63,519	96,257
Current assets Debtors Cash at bank	9	709,277 257,820 967,097	301,030 680,335 981,365
Creditors: Amounts falling due within one year Net assets	10	(1,030,614)	(1,077,620)
Capital and reserves			
Called up share capital Profit and loss account	12	2	2 -
Total shareholder's funds		2	2

The notes on pages 12 to 16 form an integral part of these financial statements.

The Financial Statements on pages 9 to 16 were approved by the Board of Directors on 20 December 2023, and were signed on its behalf;

Malcolm Ace Director

KING'S COLLEGE LONDON BUSINESS LIMITED STATEMENT OF CHANGES IN EQUITY For the year ended 31 July 2023

	Called up share capital £	Profit and loss account	Total equity
At 1 August 2021	2	•	2
Profit after taxation	-	94,959	94,959
Total comprehensive income for the year		94,959	94,961
Gift Aid payment to King's College London	-	(94,959)	(94,959)
At 31 July 2022			2
•	Called up share capital £	Profit and loss account £	Total equity £
At 1 August 2022	2	-	2
Profit after taxation .	-	107,207	107,207
Total comprehensive income for the year		107,207	107,209
Gift Aid payment to King's College London	-	(107,207)	(107,207)
At 31 July 2023	2		2

NOTES TO THE ACCOUNTS

For the year ended 31 July 2023

1. General information

King's College London Business Limited is a company limited by shares, domiciled in England and Wales, registration number 2714181. The registered office is King's College London, 5 - 11 Lavington Street, London, SEI 0NZ.

2. Statement of compliance

These financial statements have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102 (FRS 102) issued by the Financial Reporting Council and the Companies Act 2006.

The functional and presentational currency of the company is Pounds Sterling, the currency of the United Kingdom the primary economic environment the company operates in.

3. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

Going concern

Notwithstanding net current liabilities of £64k as at 31 July 2023 the financial statements have been prepared on a going concern basis which the directors consider to be appropriate for the following reasons.

The directors have considered the severe but plausible downsides the company could face in the period of 12 months from date of approval of these financial statements, and are satisfied mitigations are in place against them. The company will have sufficient funds, through funding from its immediate parent (King's College London), to meet its liabilities as they fall due for that period.

The company's only customer is King's College London. The company is also dependent on King's College London not seeking repayment of the amounts currently due to the group, which at 31 July 2023 amounted to £223k, and providing additional financial support during that period. King's College London has indicated its intention to continue its trading relationship with the company and to make available such funds as are needed by the company, including not seeking repayment of the amounts due at the balance sheet date, for a period of at least 12 months from the date of approval of these financial statements. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to believe that it will not do so.

Consequently, the directors are confident that the company will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

NOTES TO THE ACCOUNTS continued

For the year ended 31 July 2023

3. Summary of significant accounting policies (continued)

Exemptions for qualifying entities under FRS 102

The company has taken advantage of the exemption, under FRS 102, from preparing a statement of cash flows, on the basis that it is a qualifying entity and its parent entity, King's College London, includes the company's cash flows in its own consolidated financial statements.

Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents the amount receivable for goods supplied or services rendered, net of returns, discounts bad rebates allowed by the company and value added taxes.

The company recognises revenue when (a) the significant risks and rewards of ownership have been transferred to the buyer; (b) the company retains no continuing involvement or control over the goods; (c) the amount of revenue can be measured reliably and (d) it is probable that future economic benefits will flow to the company.

The company follows the generally accepted practice of reporting income from long term contracts on the percentage of completion basis including attributable profit as work is certified and provides for all known losses on such contracts.

Employee benefits

Short term employment benefits such as salaries and compensated absences are recognised as an expense in the period in which the service is received.

Long-term employee benefits

The company contributes to a defined contribution pension plan. The contributions are recognised as an expense in the period in which the related service is provided.

Gift Aid

The directors consider any Gift Aid payment to be a distribution rather than an expense, it is presented outside of the profit and loss account as an adjustment to profit taken to retained earnings.

Taxation

Taxation expense for the period comprises current and deferred tax recognised in the reporting period.

Current tax, including UK corporation tax, is the amount payable in respect of the taxable profit for the year and prior years. It is calculated on the basis of tax rates and laws that been enacted or substantively enacted by the balance sheet date.

Deferred tax arises because of timing differences between the treatment of certain items for taxation and accounting purposes. Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date.

NOTES TO THE ACCOUNTS continued

For the year ended 31 July 2023

3. Summary of significant accounting policies (continued)

Tangible fixed assets

Depreciation is provided on cost in equal instalments over the estimated lives of the assets. The annual rates of depreciation are, furniture and equipment 20% per annum and plant and machinery 10% per annum.

Debtors

Short term debtors are measured at transaction price, less any impairment.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks.

Provisions

Provisions are recognised when the company has a present legal of constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount of the obligation can be estimated reliably.

4. Judgements in applying accounting policies and key sources of estimation

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The resulting accounting estimates will, by definition, seldom equal the related actual results.

The directors do not consider there are any critical judgements or sources of estimation uncertainty requiring disclosure beyond the accounting policies listed above.

5. Turnover

	2022/23 £	2021/22 £
Provision of professional services	12,615,784	9,917,958

All turnover, stated net of value added tax, is derived from continuing activities performed in the United Kingdom.

6. Profit is stated after charging:

	2022/23 £	2021/22 £
Depreciation of tangible assets	32,738	44,622
Auditors' remuneration: Audit of these financial statements	5,000	4,500

NOTES TO THE ACCOUNTS continued

For the year ended 31 July 2023

7. Information regarding directors and employees

The directors received no emoluments during the year (2021/22: nil).

	•		2022/23 No.	2021/22 No.
•	Average number of staff employed during the year		213	188
	Employee costs during the year:		•	
	. , , , ,		2022/23	2021/22
			£	£
	Wages and salaries		9,252,440	7,583,033
	Social security costs		1,075,251	827.884
	Pension costs		606,826	489,048
	Redundancy costs		33,218	
			10,967,736	8,899,965
	•			
8,	Tangible fixed assets			
		Furniture and	Plant and	
		equipment	machinery	Total
	Cont	£	£	£
	Cost	340.000	227 205	((0.245
	At 1 August 2022 Additions	340,960	327,385	668,345
•	Disposals	- -	-	-
	At 31 July 2023	340,960	327,385	668,345
		· · · · · · · · · · · · · · · · · · ·		
	Depreciation	(240.0(0)	(224.422)	(##0.000)
	At 1 August 2022 Charge for the year	(340,960)	(231,128) (32,738)	(572,088) (32,738)
	At 31 July 2023	(340,960)	(263,866)	(604,826)
	.,			(===,===)
	Net book value			
	At 31 July 2022	-	96,257	96,257
	At 31 July 2023		63,519	63,519
9.	Debtors		•	
7,	Dept019	•	2023	2022
	·	•	£	£
	Prepayments and Accrued Income		709,277	301,030
			709,277	301,030

NOTES TO THE ACCOUNTS continued

For the year ended 31 July 2023

10. Creditors: amount falling due within one year

10.	Creditors: amount falling due w	ithin one year	r		
				2023	2022
				£	£
	Amounts owed to ultimate parent	undertaking		223,216	382,703
	Accruals and other creditors	under taking		492,443	439,481
	Corporation tax payable			11,402	2,765
	Social security and other taxation	navahle		286,498	235,377
	Trade creditors	payable		17,054	17,294
	Trade creations		_	1,030,614	1,077,620
			_		
11.	Taxation on profit	•			
				2022/23	2021/22
	Profit on ordinary activities befor	e tax		126,159	99,179
	Corporation tax rate effective in t	he year		25%	19%
	Corporation tax rate effective in the	he year		19%	•
	Tax on profit on ordinary activities at standard CT rate (25%)			10,513	18,844
	Tax on profit on ordinary activities at standard CT rate (19%)			15,980	
	Effects of:				
	Expenses not deductible for tax p	urposes		69,565	8,734
	Capital allowances			(59,711)	(6,771)
	Gift aid			(24,906)	(18,042)
	Marginal relief			(39)	
	Tax charge for the year		_	11,402	2,765
	Tax charge relating to previous years		7,549	1,455	
	Tax charge to the P&L in the year			18,951	4,220
12.	Called up share capital				
	•	2023	2022	2023	2022
	A 11 . 1 . 1	No.	No.	£	£
	Authorised	100	100	100	100
	Ordinary shares of £1 each	100	100	100	100
	Allotted, called up and fully paid.	•	2	. 2	^
	Ordinary shares of £1 each	<u> </u>			2

13. Parent undertaking

The company is a subsidiary undertaking of King's College London, a body incorporated in England by Royal Charter. The largest group in which the results of the company are consolidated is that headed by King's College London. The consolidated accounts of King's College London are available to the public and may be obtained from King's College London, Strand, London, WC2R 2LS. No other group accounts include the results of the company.

14. Related Party Transactions

As a wholly owned subsidiary, King's College London Business Limited has chosen to apply the exemption available under FRS 102 Related Party Transactions from disclosing transactions with other group entities.