ELIZABETH FITZROY HOMES TRUSTEES' REPORT AND FINANCIAL STATEMENTS for the year ended 31 March 2000

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COMPANIES HOUSE

09/10/00

Company Registration Number: 2699902 Charity Registration Number: 1011290

CHAIRMAN

Mrs M A Marshall

CHIEF EXECUTIVE

Mr D Emmerson CBE (until 31 July 1999) Mr S Jenkin (with effect from 1 July 1999)

REGISTERED OFFICE

Caxton House Lower Street Haslemere Surrey GU27 2PE

AUDITORS

B D O Stoy Hayward 8 Baker Street London W1M 1DA

BANKERS

National Westminster Bank Plc P0 Box 121 Haslemere Surrey GU27 2YD

SOLICITORS

Potter, Owtram & Peck 42 West Street Haslemere Surrey GU27 2AN

THE NINE PRINCIPLES OF ELIZABETH FITZROY

- 1. We believe in the unique dignity and worth of each individual.
- 2. We seek to interpret the Christian values that continue to be our inspiration through high standards of quality care.
- 3. We support and promote the rights of all who use our services.
- 4. We help others to make genuine choices on how they wish to live and manage their own lives.
- 5. We support and respect each individual's culture, beliefs and traditions.
- 6. We value and respect the views of the families, friends and other carers of the people we support.
- 7. We work with other organisations to increase opportunities and to create a better understanding within society.
- 8. We develop and train our staff and promote equal opportunities for all.
- 9. We always strive to do better.

TRUSTEES' REPORT for the year ended 31 March 2000

The Trustees submit their annual financial statements for the year ended 31 March 2000.

TRUSTEES

The Trustees constitute Directors of the Charity for the purposes of the Companies Act 1985 and Trustees of the Charity for the purposes of the Charities Act 1993. Current Trustees, in duly convened meetings of the Board, appoint new trustees. Those who served during the year were:

Mrs M A Marshall The Countess of Euston	Chairman Appeal President	*	•	Mr D A Morrissey Mr J G Pilcher	Vice Chairman (resigned 28 January 2000)	*	
Mr I F Albert Dr A P Cole Mr A W Grant				Mrs H Platts Mrs B Thomson	(appointed 28 January 2000)		
Mr M A R Oakley		*	*	Mr J P Waddington	Vice Chairman	*	•
Remuneration Committee	*			Audit Committee	•		

TRUSTEES' RESPONSIBILITIES

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the surplus or deficit for that period. In preparing these financial statements, the Trustees have in their opinion:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that are reasonable and prudent;
- ensured that the applicable accounting standards have been followed; and
- prepared the financial statements on the going concern basis.

The Trustees have been responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the Charity and which have enabled them to ensure that the financial statements comply with the Companies Act 1985. They have also been responsible for the safeguarding of the assets of the Charity and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITIES

The Charity was founded in 1962 by Elizabeth FitzRoy to provide an alternative to hospital care for people with learning disability. Elizabeth FitzRoy set out to demonstrate that small homes run on Christian principles provided a more satisfying and fulfilling life than hospital institutions.

Today, as a registered charity and a company limited by guarantee, Elizabeth FitzRoy Homes is governed by its memorandum and articles of association. The services are now based in 28 locations and continue to grow. We now offer a full range of services to people with learning disabilities and their families. These services include nursing, residential care, skills training,

TRUSTEES' REPORT for the year ended 31 March 2000

support to tenants, training for employment qualifications, adult education, computer studies and support to access the resources that communities make available to its citizens.

Although the Charity is continuing to grow, it is committed to ensuring that the beliefs that inspired Elizabeth FitzRoy continue to inspire our staff today. These beliefs are written down as the Elizabeth FitzRoy Nine Principles and are always in our minds throughout all the services we provide.

THOSE WHO USE OUR SERVICES

Elizabeth FitzRoy Homes cares for just over 200 residents in our homes or homes they rent directly from Housing Associations. There is capacity for a further 80 people in our day services. Overall these figures have not changed from last year's report, but there has been a change within them, which we believe offers up a broader choice to those who use our service. Opening new services, which is explained below, has added to the number of placements. However, we have actively reduced the number of places available in buildings which have double rooms or have a large number of people living on one site. In addition, we have significantly increased the number of service users to whom Elizabeth FitzRoy Homes provides support while they are tenants in their own homes. Our emphasis on tailoring the support to each individual continues to be the focus of the day to day work as the person centred planning process grows in effectiveness.

EMPLOYEE MATTERS

The organisation values its 590 members of staff and continues to invest heavily in their training and development. The Joint Consultative Council has contributed valuable work, along with other staff members, on a thorough review of the organisation's pay strategy. Many other staff have been involved in advancing policy and procedures, through working groups and management conferences. But it is the commitment and enthusiasm of all staff in delivering services that represents the greatest contribution and one that is greatly appreciated by the Board of Trustees. Applications for training and development programmes have been much in demand with 12 people achieving NVQ awards and 5 being sponsored to gain other relevant qualifications. At the end of the year, the organisation was reassessed under the Investors in People scheme and we are pleased to report that the award was confirmed.

EQUAL OPPORTUNITIES

Our Equal Opportunities Policy covers both employees and all those who live in our homes and use our services.

MAJOR HIGHLIGHTS OF THE PAST YEAR

The year has been an active one for the organisation. A fond farewell was given to David Emmerson in July 1999 as Steve Jenkin took up office as Chief Executive. During the last six months of the financial year, the Senior Management Team has formulated a Strategic Plan for the organisation for 2000-2005 which has been approved by the Board of Trustees.

TRUSTEES' REPORT for the year ended 31 March 2000

The development projects have progressed during the financial year. In April 1999, a new home opened for six people in Uckfield, Sussex. The first of a two phased project to replace a 14 bedded service was completed in Birmingham in August 1999 when a six bedded purpose built home was opened to much acclaim. Finally, in November 1999 a supported living service for eight people opened in Stalham, Norfolk. There are two projects in progress at the year end, namely the second phase of the Birmingham project and a day centre in Fakenham, Norfolk.

Last year, the Trustees reported that action had been taken to address the impact of the change of date on the computer system. No material adverse effects on the operations or financial results arose from the change in date, either within the Charity or at third parties. There are not considered to be any significant risks, uncertainties or liabilities to third parties remaining as a result of this issue nor further expenditure needed on system modifications for this reason.

FINANCIAL REVIEW

The financial activities of the year are set out on pages 6 to 15 of the financial statements. Operationally the direct and management costs of service provision exceeded the £8.0 million received in income from care services by some £194,000. Use of unrestricted donations and interest receivable leads to a small operating surplus

As to fundraising, donations have fallen substantially, which partially reflects the completion of major appeals for building projects. However, general financial support to the charity has declined. Fundraising costs have more than doubled as this is the first financial year to bear the full annual employment costs of the Fundraising Manager and the database has been enhanced.

The capital projects, particularly building projects, have used over £1 million of the reserves, a large part from restricted funds raised over the last two years.

The Trustees can confirm that there is no change in the factors which determine the level of general reserves required by the Charity to ensure that we can deliver our services without fear of disruption. The level of approximately £900,000 is set taking into account risk areas such as vacancies, cash flow on fees and requirements for major items of expenditure which cannot reasonably be foreseen. Funds in excess of this figure have been transferred to the Designated Fund for Development Projects where the cost of desirable projects far outstrips funds available.

FIXED ASSETS

Changes in the Charity's tangible fixed assets are set out in note 3 to the financial statements.

FUNDRAISING

We are grateful to all our supporters for their financial commitment to our work. We continue to strive to ensure that the organisation is one worthy of support. This financial year we are

TRUSTEES' REPORT for the year ended 31 March 2000

particularly appreciative of the support of The Mercers' Company and The Henry Smith Charitable Trust with our major development projects. We were pleased to be successful in a bid to the European Social Fund for an IT Partnership project which adds to funding we already have for the horticulture project at the OnTrack day centre in Petersfield.

THE FUTURE

The formulation of the Strategic Plan for the next five years gives a clear direction to the organisation. It focuses on six areas as follows:

- valuing and the development of staff;
- designing appropriate support around individuals through person centred planning;
- having effective systems of quality assurance;
- keeping the buildings as attractive, safe and appropriate for individual needs as possible;
- being responsive to the varying needs of all our stakeholders;
- operating our care services in a business like way and deploying operating surpluses for the improvement and development of our services.

The business plans for the forthcoming year are challenging. At the core is a re-organisation of the operational management structure, which aims to establish qualified managers to lead the staff teams in each service. Our targets on staff training are being aligned to government expectations, which will increase activity in this area. The next financial year will see the completion of the work of the Pay Review Group and implementation of its proposals.

With the right structures in place there will be increased emphasis on the support plans for each individual in our services and quality is to be monitored through simplified evaluation systems. A number of our buildings are in need of modernising or replacing and business plans are to be formulated to explore options for achieving these goals, in line with revised standards being developed by government for accommodation. In addition, a significant sum has been allocated to respond to past under investment on property maintenance

Central administrative services are also to be reviewed with the aim of maintaining the efficiency and effectiveness of the operation. Investment is to be made in technology and, where resources permit, staffing to ensuring the requirements of the increasing operational activities can be met. The final thrust of the business plan is to relaunch the fundraising capabilities of the organisation investing in staff and other resources to enable our work to be better supported.

AUDITORS

A resolution proposing that BDO Stoy Hayward be re-appointed as auditors will be put to the Annual General Meeting.

Approved and signed on behalf of the Board on 21 July 2000 by:

Director and Chairman

Arkerstall.

REPORT OF THE AUDITORS

To the Members of Elizabeth FitzRoy Homes

We have audited the financial statements on pages 6 to 15 which have been prepared under the accounting policies set out on pages 9 and 10.

Respective responsibilities of Trustees and Auditors

As described on page 1 the charitable company's Trustees are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the charitable company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the charitable company's affairs at 31 March 2000 and of its incoming resources and application of funds, including income and expenditure, in the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

London

21 July 2000

STATEMENT OF FINANCIAL ACTIVITIES (incorporating an income and expenditure account) for the year ended 31 March 2000

	Notes	Unrestricted Funds	Restricted Funds	Total to 31.03.00	Total to 31.03.99
		£	£	£	£
Incoming resources					
Income from care services		8,034,437	-	8,034,437	7,321,661
Donations		80,210	265,059	345,269	719,606
Legacy income		23,274	=	23,274	1,086
Interest receivable		78,034	6,829	84,863	129,043
Net gain on disposal of tangible					
fixed assets		4,572	-	4,572	7,547
Total incoming resources		8,220,527	271,888	8,492,415	8,178,943
Resources expended Direct expenditure on charitable objectives					
Direct cost of care provision		7,599,752	154,798	7,754,550	7,054,752
Development expenditure		40,143	4,752	44,895	113,106
		7,639,895	159,550	7,799,445	7,167,858
Cost of fundraising activities		71,180	4,864	76,044	36,357
Charity management and		,	ŕ	ŕ	ŕ
administration		477,548	-	477,548	450,254
Total resources expended	2	8,188,623	164,414	8,353,037	7,654,469
Net incoming resources Balances brought forward at 1	-	31,904	107,474	139,378	524,474
April 1999	7	6,009,181	1,807,633	7,816,814	7,292,340
Balances carried forward at 31 March 2000	7	6,041,085	1,915,107	7,956,192	7,816,814
Application of net incoming resources to net increase of fixed assets		Unrestricted Funds	Restricted Funds	Total to 31.03.00	Total to 31.03.99
		£	£	£	£
Net incoming resources		31,904	107,474	139,378	524,474
Fixed asset additions		(389,064)	(794,327)	(1,183,391)	(698,749)
Fixed asset disposals		13,136	-	13,136	6,923
Depreciation		285,961	71,933	357,894	252,193
Change in resources after change					

There are no recognised gains and losses other than those stated above. All of the above results derive from continuing activities.

The notes on pages 8 to 15 form part of these financial statements.

BALANCE SHEET as at 31 March 2000

	Notes		2000		1999
		£	£	£	£
Fixed assets					
Tangible assets	3				
Homes			5,163,231		4,429,470
Vehicles and equipment			489,603		411,003
			5,652,834		4,840,473
Investments	4		14,000		14,000
			5,666,834		4,854,473
Current assets					
Debtors and prepayments	5	998,681		945,425	
Bank deposits		1,641,977		2,142,750	
Cash at bank and in hand		114,972		279,260	
Conditions and the California of the California	-	2,755,630		3,367,435	
Creditors: amounts falling due within one year	6	466,272		405,094	
Net current assets	-	<u></u>	2,289,358		2,962,341
Net assets			7,956,192		7,816,814
Funds					
Restricted funds	7		1,915,107		1,807,633
Designated funds	7		5,121,371		5,109,434
General fund	7		919,714		899,747
Total funds	8		7,956,192		7,816,814

The notes on pages 8 to 15 form part of these financial statements.

The financial statements on pages 6 to 15 were approved by the Board on 21 July 2000

and signed on its behalf by:

Director and Chairman

CASH FLOW STATEMENT for the year ended 31 March 2000

		2000		1999
	£	£	£	£
Net cash inflow from operating				
activities (See note below)		415,759		571,194
Return on investments				
Interest received		84,863		129,043
Capital expenditure				
Payments to acquire tangible fixed	(1,183,391)		(698,749)	
assets				
Proceeds from sales of tangible fixed				
assets	17,708		14,471	
		(1,165,683)		(684,278)
Movement in net funds		(665,061)	-	15,959
Decrease/(increase) in bank				
deposits		500,773		(318,297)
(Decrease) in cash		(164,288)		(302,338)
Cash at 1 April 1999		279,260		581,598
Cash at 31 March 2000		114,972		279,260

NOTES TO THE CASH FLOW STATEMENT

Reconciliation of net incoming resources to net cash inflow from operating activities

	2000	1999
	£	£
Net incoming resources	139,378	524,474
(Gain) on sale of fixed assets	(4,572)	(7,548)
Interest receivable	(84,863)	(129,043)
Depreciation charge	357,894	252,193
(Increase) in debtors	(53,256)	(181,049)
Increase in creditors	61,178	112,167
Net cash inflow from operating		
activities	415,759	571,194

NOTES TO THE FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES

(a) Basis of accounting

The financial statements have been prepared under the historical cost convention. They accord with applicable accounting and financial reporting standards, and with the Statement of Recommended Practice – Accounting by Charities. Financial Reporting Standard 15 has been adopted for the first time this financial year, which has increased the depreciation charge by £75,536. This results from a re-assessment of the useful lives of properties as disclosed below. It has no effect on the results for the year ended 31 March 1999, as it is not a change in accounting policy.

The following are the principal accounting policies which have not changed in the year.

(b) Fund accounting

General funds comprise the accumulated net surplus of unrestricted income over expenditure. They are available for use by the Trust in furtherance of its general objectives. Designated funds comprise general funds which have been set aside at the discretion of the directors for specific purposes. Restricted funds are funds subject to specific restrictive conditions imposed by donors. Interest income is allocated to the various funds. The purpose and use of the designated and restricted funds are set out in the notes to the financial statements.

(c) Incoming resources

Income is accounted for on a receivable basis, except donations which are credited in the year in which they are received.

(d) Resources expended

The expenditure is classified under categories which reflect the use of the resource. Central costs are apportioned between direct charitable expenditure and trust management and administration on the basis of the specific activities of members of staff.

(e) Tangible fixed assets and depreciation

It is the Charity's practice to maintain freehold and long leasehold properties in a continual state of sound repair. In previous accounting periods, the Trustees considered that the lives of these assets and their residual values, based on prices prevailing at the time of their acquisition, were such that their depreciation would not be material. Following the introduction of Financial Reporting Standards 15, the Trustees have decided to depreciate, over 25 years, the costs of acquisition of and adaptation to freehold and long leasehold properties to the extent to which the costs exceed the Trustees' estimate of the properties' open market value. Where there is an indication that there is a material impairment in the carrying value of the asset, it is re-stated at the Trustees' estimate of the (lower) net realisable value.

The Trustees do not account for donated leasehold properties where the value is uncertain and the property cannot be disposed of without external consent

NOTES TOTHE FINANCIAL STATEMENTS

1. ACCOUNTING POLICIES (continued)

Other tangible fixed assets are stated at cost including any incidental expenses of acquisition and depreciated by equal annual instalments over the expected useful lives of the assets, which are as follows:

Short leasehold properties

- the length of the lease

Motor vehicles

- 4 years

• Furniture and equipment

- 4 years

(f) Operating leases

Operating lease rentals are charged to the statement of financial activities as they become due.

2. TOTAL RESOURCES EXPENDED

	Staff	Other	Total	Total
	Costs	Costs	2000	1999
	£	£	£	£
Provision of residential and day				
services	5,623,268	1,869,814	7,493,082	6,788,461
Management and support of service				
provision	210,987	50,481	261,468	266,291
Development expenditure	<u>-</u>	44,895	44,895	113,106
Total direct charitable expenditure	5,834,255	1,965,190	7,799,445	7,167,858
Fundraising and publicity costs	28,928	47,116	76,044	36,357
Management and administration of				
the charity	273,969	203,579	477,548	450,254
	6,137,152	2,215,885	8,353,037	7,654,469
			2000	1999
			£	£
Total resources expended are stated after c	harging:			
Depreciation of fixed assets			357,894	252,193
Auditor's remuneration – audit services			14,500	14,300
			2000	1999
			£	£
Other costs, analysed above as management cover the following categories	nt and administra	tion,		
Training and other staff related costs			E4 102	61.070
Vehicle and travel costs			54,193	61,979
			18,764	16,924
Office and administrative costs			69,205	67,692
Property related costs			61,417	59,553
			203,579	206,148

NOTES TO THE FINANCIAL STATEMENTS

2. TOTAL RESOURCES EXPENDED (continued)		
	2000	1999
	£	£
Staff costs during the year amounted to:		
Salaries	5,366,639	4,900,407
Social security costs	396,637	408,551
Employer's pension contributions	113,142	101,935
	5,876,418	5,410,893
Agency staff costs	260,734	119,040
	6,137,152	5,529,933
	Number 2000	Number 1999
The average number of staff, comprising both part and full time employees, during the year analysed by function was:	·	
Care provision	578	550
Fundraising	1	1
Trust administration	11	11
Total	590	562

At 31 March 2000, the Trust employed 246 full time staff and 362 part time staff, equating to 368 (1999: 336) full time equivalents.

The total emoluments of employees earning more than £40,000 per annum (including benefits in kind but excluding employer's pension contributions) fall within the following bands:

	Number	Number
	2000	1999
£40,001 - £50,000	2	1
£50,001 - £60,000	2	1
Total	4	2

The Trustees neither received nor waived any remuneration during the current or preceding financial years. Travel expenses for their meetings reimbursed during the year amounted to £781 (1999: £2,001).

NOTES TO THE FINANCIAL STATEMENTS

	Freehold property	Long leasehold property	Short leasehold property	Motor vehicles	Furniture and equipment	Total
a	£	£	£	£	£	£
Cost at 1 April 1999	3,249,172	1,024,766	253,263	561,876	646,291	5,735,368
Additions	840,407	-	-	124,404	218,580	1,183,391
Disposals		_		(59,880)		(59,880)
Cost at 31 March 2000	4,089,579	1,024,766	253,263	626,400	864,871	6,858,879
Depreciation at 1 April 1999	-	-	97,731	377,006	420,158	894,895
Charge for the year	45,011	30,525	31,110	115,149	136,099	357,894
Disposals	, <u>-</u>	, <u>-</u>		(46,744)	, <u>~</u>	(46,744)
Depreciation at 31						
March 2000	45,011	30,525	128,841	445,411	556,257	1,206,045
Net book value At 31 March 2000	4,044,568	994,241	124,422	180,989	308,614	5,652,834
	3,249,172	1,024,766	155,532	184,870	226,133	4,840,473
The net book value of ta						
The net book value of ta Capital commitments Authorised and					ets for operation 2000	onal use. 1999 £
The net book value of ta Capital commitments Authorised and					ets for operation	onal use.
The net book value of ta Capital commitments Authorised and	ngible fixed a				2000 £ 512,570	1999 £ 245,000
The net book value of ta Capital commitments Authorised and contracted for	ngible fixed a				2000 £ 512,570	1999 £ 245,000
The net book value of ta Capital commitments Authorised and contracted for	ngible fixed a				2000 £ 512,570	1999 £ 245,000
The net book value of ta Capital commitments Authorised and contracted for	ngible fixed a				2000 £ 512,570	1999 £ 245,000
The net book value of ta Capital commitments Authorised and contracted for 4. INVESTMENTS	angible fixed a	assets at 31 M			2000 £ 512,570 2000 £	1999 £ 245,000
The net book value of ta Capital commitments Authorised and contracted for 4. INVESTMENTS Income bonds	angible fixed a	assets at 31 M			2000 £ 512,570 2000 £	1999 £ 245,000
The net book value of ta Capital commitments Authorised and contracted for 4. INVESTMENTS Income bonds	angible fixed a	assets at 31 M			2000 £ 512,570 2000 £ 14,000	1999 £ 245,000 1999 £ 14,000
Capital commitments Authorised and contracted for 4. INVESTMENTS Income bonds 5. DEBTORS AND	ongible fixed a	assets at 31 M			2000 £ 512,570 2000 £ 14,000	1999 £ 245,000 1999 £ 14,000
Capital commitments Authorised and contracted for 4. INVESTMENTS Income bonds	ongible fixed a	assets at 31 M			2000 £ 512,570 2000 £ 14,000	1999 £ 245,000 1999 £ 14,000

NOTES TO THE FINANCIAL STATEMENTS

6. CREDITORS: Amounts falling due within one year	2000	1999
	£	£
Accruals	140,987	161,714
Other creditors	213,258	141,204
Taxation and social security	112,027	102,176
	466,272	405,094

7. FUNDS

	Balance at 1 April 1999	Incoming resources	Outgoing resources	Interfund transfers	Balance at 31 March 2000
	£	£	£	£	£
Restricted funds					
Fixed asset fund	844,036		-	698,427	1,542,463
National Appeal Fund	249,984	_	(33,328)	(216,656)	•
Amenity Funds	342,922	63,238	(40,536)	(216,875)	148,749
Friends Funds	213,991	24,717	(30,028)	(74,270)	134,410
Development Funds	156,700	183,933	(60,522)	(190,626)	89,485
sub-total	1,807,633	271,888	(164,414)	-	1,915,107
Designated funds					
Fixed asset fund	3,996,434	-	_	113,937	4,110,371
Major maintenance	150,000	-	(112,757)	173,757	211,000
Development projects	963,000	-		(163,000)	800,000
sub-total	5,109,434	-	(112,757)	124,694	5,121,371
General fund	899,747	8,220,527	(8,075,866)	(117,745)	919,714
Total funds	7,816,814	8,492,415	(8,353,037)		7,956,192

Restricted Funds

The restricted funds relate to monies raised for specific projects in homes or specific central support functions. Those in the Fixed Asset Fund have been invested in homes and other fixed assets. Other Restricted Funds comprise unexpended donations resulting from specific appeals to be applied on development projects and smaller projects across the properties of the Trust. The interfund transfer from the listed Restricted Funds to the Fixed Asset Fund represents restricted income expended on capital projects.

NOTES TO THE FINANCIAL STATEMENTS

7. FUNDS (continued)

Designated Funds

The Fixed Asset Fund represents the net book value of unrestricted funds already invested in homes and other fixed assets. The Major Maintenance Fund represents amounts required to fund the ongoing refurbishment and maintenance programmes in the homes in the next financial year. The Development Projects Fund comprises future anticipated expenditure on developing new homes or services, comprising the following:

Birmingham Redevelopment	£250,000
Norwich Redevelopments	£100,000
Fakenham Day Centre	£450,000

Interfund transfers relate to the designation of amounts from the General Fund by the Trustees.

8. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted funds	Restricted funds	Balance at 31.03.00	
	£	£	£	
Tangible fixed assets	4,110,371	1,542,463	5,652,834	
Investments	-	14,000	14,000	
Net current assets	1,930,714	358,644	2,289,358	
	6,041,085	1,915,107	7,956,192	

9. PENSION SCHEME

The Charity contributes towards individual employee pension schemes, all of which are administered on its behalf by Federated Pension Services. The schemes are money purchase plans with the charity contributing between 4% and 9.5% of members' salaries. Pension costs are charged to the Statement of Financial Activity as they fall due.

NOTES TO THE FINANCIAL STATEMENTS

10. OPERATING LEASE COMMITMENTS					
	Land &	Other	Land &	Other	
	Buildings		Buildings		
	2000	2000	1999	1999	
	£	£	£	£	
Annual commitments under operating					
leases, expiring:					
In the second to the fifth year	42,000	12,240	-	10,00	
After five years	39,705	-	78,705		

11. TAXATION

No corporation tax has been provided in these financial statements because income of the company, a registered charity, is exempt from taxation on its charitable activities. The company has borne VAT on its expenditure where appropriate.