Registered number: 02685907

PIAS UK LIMITED

DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020



COMPANY INFORMATION

Directors M J Lambot

K B Gates N B Hartley

N B Hartley **Company secretary**

Registered number 02685907

Registered office 1 Bevington Path

London SE1 3PW

Independent auditor Nexia Smith & Williamson LLP

Chartered Accountants & Statutory Auditor

4th Floor Cumberland House 15-17 Cumberland Place

Southampton SO15 2BG

Coutts & Co **Bankers**

440 Strand London WC2R 0QS

CONTENTS

	Page
Directors' Report	1 - 2
Directors' Responsibilities Statement	3
Independent Auditor's Report	4 - 7
Statement of Income and Retained Earnings	8
Balance Sheet	9
Notes to the Financial Statements	10 - 19

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2020

The directors present their report and the financial statements for the year ended 31 December 2020.

Principal activity

The principal activity of the Company during the year was that of the sale and distribution of compact discs and records to retail and wholesale outlets, and the sale and distribution of music in digital format.

Directors

The directors who served during the year were:

M J Lambot P Thompson (resigned 1 January 2021) K B Gates N B Hartley

Financial risk management

The Company's operations expose it to a variety of financial risks that include the effects of changes in price risk, liquidity risk and interest rate risk.

Price risk

The Company is exposed to price risk due to normal inflationary increases in the purchase price of good and services. The Company has no exposure to equity securities price risk as it holds no listed or other equity investments.

Liquidity risk

Liquidity risk is managed through forecasting the Company's future cash flow requirements and maintaining sufficient cash reserves at group Level.

Interest rate risk

The Company has both interest bearing assets and interest bearing liabilities. Interest bearing assets include only cash balances which earn interest at variable rates.

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the directors are aware, there is no relevant audit information of which the Company's auditor is unaware; and
- the directors have taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Auditor

The auditor, Nexia Smith & Williamson LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Small companies' note

In preparing this report, the directors have taken advantage of the small companies' exemptions provided by section 415A of the Companies Act 2006.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2020

This report was approved by the board and signed on its behalf.

N B Hartley Director

Date: 05/08/2021

DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2020

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PIAS UK LIMITED

Opinion

We have audited the financial statements of PIAS UK Limited (the 'Company') for the year ended 31 December 2020 which comprise the Statement of Income and Retained Earnings, the Balance Sheet and the notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2020 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PIAS UK LIMITED (CONTINUED)

Other information

The other information comprises the information included in the Directors' Report and financial statements, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the Directors' Report and financial statements. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the Directors' Report and from the requirement to prepare a Strategic Report.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PIAS UK LIMITED (CONTINUED)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained a general understanding of the Company's legal and regulatory framework through enquiry of management concerning their understanding of relevant laws and regulations, the entity's policies and procedures regarding compliance, and how they identify, evaluate and account for litigation claims. We also drew on our existing understanding of the Company's industry and regulation.

We understand that the Company complies with the framework through:

- Outsourcing payroll, accounts preparation and tax compliance to external experts.
- Subscribing to relevant updates from external experts, and making changes to internal procedures and controls as necessary.
- The directors being closely involved in the day to day running of the business, meaning that any litigation or claims would come to their attention directly.
- Maintaining in-house legal expertise to manage any contractual matters.

In the context of the audit, we considered those laws and regulations which determine the form and content of the financial statements, which are central to the Company's ability to conduct its business, and/or where there is a risk that failure to comply could result in material penalties. We identified the following laws and regulations as being of significant in the context of the Company:

• The Companies Act 2006 and FRS102 in respect of the preparation and presentation of the financial statements.

The senior statutory auditor led a discussion with senior members of the engagement team regarding the susceptibility of the entity's financial statements to material misstatement, including how fraud might occur. The areas identified in this discussion were:

Manipulation of the financial statements, especially revenue, via fraudulent journal entries.

These areas were communicated to the other members of the engagement team not present at the discussion.

The procedures we carried out to gain evidence in the above areas included:

- Challenging management regarding the assumptions used in the estimates made.
- Substantive work on material areas affecting profits.
- Testing journals entries, focusing on postings to unexpected or unusual accounts.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PIAS UK LIMITED (CONTINUED)

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nexia Smith & Williamson
Nexia Smith & Williamson (Aug 9, 2021 08:52 GMT+1)

Andrew Edmonds (Senior Statutory Auditor)

for and on behalf of Nexia Smith & Williamson LLP

Chartered Accountants Statutory Auditor

4th Floor Cumberland House 15-17 Cumberland Place Southampton SO15 2BG

Date: 09/08/2021

STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 DECEMBER 2020

	2020 £	2019 £
Turnover	4,949,500	4,306,753
Cost of sales	(262,677)	(87,371)
Gross profit	4,686,823	4,219,382
Distribution costs	(1,900,574)	(1,737,382)
Administrative expenses	(1,335,962)	(2,078,799)
Foreign exchange loss	(1,224,605)	(945,656)
Other operating income	36,768	-
Operating profit/(loss)	262,450	(542,455)
Interest payable and expenses	(388,647)	(384,945)
Loss before tax	(126,197)	(927,400)
Tax on loss	-	-
Loss after tax	(126,197)	(927,400)
Retained earnings at the beginning of the year	(748,489)	178,911
Loss for the year	(126,197)	(927,400)
Retained earnings at the end of the year	(874,686)	(748, 489)

PIAS UK LIMITED **REGISTERED NUMBER:02685907**

BALANCE SHEET AS AT 31 DECEMBER 2020

	Note		2020 £		2019 £
Fixed assets					
Intangible assets	4		114,062		121,641
		•	114,062	-	121,641
Current assets					
Debtors	5	117,070,295		169, 109, 177	
Cash at bank and in hand	6	521,972		23, 204	
		117,592,267		169,132,381	
Creditors: amounts falling due within one year	7	(117,964,079)		(169,385,575)	
Net current liabilities			(371,812)	Faith	(253, 194)
Total assets less current liabilities			(257,750)	-	(131,553)
Creditors: amounts falling due after more than one year	8		(600,000)		(600,000)
Net liabilities			(857,750)	-	(731,553)
Capital and reserves					
Called up share capital			200		200
Other reserves	10		16,736		16,736
Retained earnings	10	•	(874,686)		(748,489)
Shareholders' deficit		•	(857,750)	-	(731,553)

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the provisions of FRS 102 Section 1A - small entities.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

N B Hartley Director

Date: 05/08/2021

The notes on pages 10 to 19 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

1. General information

PIAS UK Limited is a private company, limited by shares, domiciled and incorporated in England and Wales (registered number: 02685907). The registered office address is 1 Bevington Path, London, SE1 3PW.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Section 1A of Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The following principal accounting policies have been applied:

2.2 Going concern

The Company made a loss after tax for the period of £126,197 (2019: £927,400) and had net liabilities of £857,750 (2019: £731,553) at 31 December 2020.

The directors have made an assessment in preparing these financial statements as to whether the Company remains a going concern. In their assessment, the directors have considered the facilities available from the group's bankers, post year end performance and the impact the COVID-19 pandemic has had and is likely to have on the business. In addition, the group's ultimate parent has confirmed its intention to continue to provide financial support for at least twelve months to the UK group, specifically that they will not require reimbursement of outstanding intercompany balances if this would cause financial hardship for the UK group.

On the basis of the above, the directors have produced cash flow forecasts for the UK group, which demonstrate that there are sufficient cash resources available to the group and parent company to ensure they can meet their financial obligations as they fall due for the foreseeable future, this being the period covering at least twelve months from the date of approval of these financial statements. For these reasons, they continue to adopt the going concern basis of accounting in preparing the financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.3 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

2.4 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the Company and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before turnover is recognised:

Sale of goods

Turnover from the sale of goods is recognised when all of the following conditions are satisfied:

- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of turnover can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

2.5 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to profit or loss on a straight-line basis over the lease term.

2.6 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.7 Borrowing costs

All borrowing costs are recognised in profit or loss in the year in which they are incurred.

2.8 Intangible assets

Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight-line basis to profit or loss over its useful economic life.

Other intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

2.9 Government grants

Grants are accounted under the accruals model as permitted by FRS 102. Grants relating to expenditure on tangible fixed assets are credited to profit or loss at the same rate as the depreciation on the assets to which the grant relates. The deferred element of grants is included in creditors as deferred income.

Grants of a revenue nature are recognised in profit or loss in the same period as the related expenditure.

2.10 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Company in independently administered funds.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

2. Accounting policies (continued)

2.11 Financial instruments

Financial assets and financial liabilities are recognised in the Balance Sheet when the Company becomes a party to the contractual provisions of the instrument.

Trade and other debtors and creditors are classified as basic financial instruments and measured at initial recognition at transaction price. Debtors and creditors are subsequently measured at amortised cost using the effective interest rate method. A provision is established when there is objective evidence that the Company will not be able to collect all amounts due.

Cash and cash equivalents are classified as basic financial instruments and comprise cash in hand and at bank, short-term bank deposits with an original maturity of three months or less and bank overdrafts which are an integral part of the Company's cash management.

Financial liabilities and equity instruments issued by the Company are classified in accordance with the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.

Interest bearing bank loans, overdrafts and other loans which meet the criteria to be classified as basic financial instruments are initially recorded at the present value of cash payable to the bank, which is ordinarily equal to the proceeds received net of direct issue costs. These liabilities are subsequently measured at amortised cost, using the effective interest rate method.

2.12 Taxation

Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

2.13 Labels' advances

Unrecouped labels' advances are deferred in the accounting year unless it is considered by the directors that part or all of the advance will not be recouped from future sales at the year end.

3. Employees

The average monthly number of employees, including directors, during the year was 19 (2019: 20).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

4.	Intangible assets	
		Goodwill £
	Cost	•
	At 1 January 2020	950,684
	At 31 December 2020	950,684
	Amortisation	
	At 1 January 2020	829,043
	Charge for the year	7,579
	At 31 December 2020	836,622
	Net book value	
	At 31 December 2020	114,062
	At 31 December 2019	121,641
5.	Debtors	
	2020	2019
	£	£
	Trade debtors 4,149,424	4,825,123
	Amounts owed by group undertakings 110,497,881	159,282,446
	Other debtors 1,058,853	659,378
	VAT repayable -	727,556
	Prepayments and accrued income 1,364,137	3,614,674
	117,070,295	169, 109, 177

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

6.	Cash and cash equivalents		
		2020 £	2019 £
	Cash at bank and in hand	521,972	23,204
	Less: bank overdrafts	-	(781,029)
		521,972	(757,825)
7.	Creditors: Amounts falling due within one year		
		2020	2019
		£	£
	Bank overdrafts	-	781,029
	Bank loans	300,000	300,000
	Trade creditors	7,272,369	9,477,204
	Amounts owed to group undertakings	106,408,749	153,840,335
	Other taxation and social security	311,111	127,715
	Other creditors	2,037,914	3,293,010
	Accruals and deferred income	1,633,936	1,566,282
	·	117,964,079	169,385,575
	The bank loan is secured by way of a fixed and floating charge over the asse	ets of the Group).
8.	Creditors: Amounts falling due after more than one year		
		2020 £	2019 £
	Bank loans	600,000	600,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

9. Loans

Analysis of the maturity of loans is given below:

	2020 £	2019 £
Amounts falling due within one year		
Bank loans Amounts falling due 1-2 years	300,000	300,000
Bank loans Amounts falling due 2-5 years	600,000	300,000
Bank loans	-	300,000
•	900,000	900,000

Subsequent to the year end, as part of a group refinancing, all bank loans were repaid and replaced with intercompany loans on more favourable terms.

10. Reserves

Other reserves

This reserve relates to the merger reserve. The merger reserve is the difference between the nominal and fair value on shares acquired on initial recognition of the business combination.

Retained earnings

This reserve relates to the cumulative retained earnings less amounts distributed to shareholders.

11. Contingent liabilities

PIAS UK Limited has entered into a composite guarantee with PIAS Digital Limited, PIAS Recordings UK Limited, PIAS Cooperative Limited and PIAS Holding (UK) Limited with Coutts & Co. This guarantee was released in May 2021.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

12. Commitments under operating leases

At 31 December 2020 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2020 £	2019 £
Not later than 1 year	297,070	297,070
Later than 1 year and not later than 5 years	70,995	368,065
	368,065	665,135

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

13. Related party transactions

The Company has taken advantage of the exemption in FRS 102 Section 33.1A to not disclose transactions with wholly owned group entities.

Group companies that do not fall under the exemption are disclosed as follows:

	Sub note	2020 £	2019 £
		£	L
Related companies			
PIAS Digital	1	(39,555,412)	(87,097,120)
PIAS France	2	2,756,216	5,945,111
F Communications	2	(73,406)	(94,417)
LGS 2 SPRL	2	(4,569,246)	(4,530,097)
PIAS US	2	1,096,138	(723, 738)
PIAS Netherlands	2	828,073	3,881,061
PIAS Germany	2	(400,359)	(366,058)
PIAS Group	2	(5,679,707)	(5, 239, 992)
PIAS Spain	2	897,566	3,930,755
PIAS Belgium	2	6,425,251	16,334,319
Discograph	2	6,758	6,299
HM BE	2 2	(94,848)	(89,833)
HM GE		(36,447)	(62,140)
HM USA	2 2	2,975,103	2,111,787
HMM PIAS Production	1	4,366,905	3,622,860
Inertia	2	(919,356) 440,613	(1,335,597)
Income/(expense) recharges	2	440,613	-
PIAS Digital	1	8,155,336	7,974,078
F Communications	2	27,295	(11,401)
PIAS France	2	1,074,156	1,023,227
LGS 2 SPRL	2	(183,233)	(64,519)
Transfers	_	(100,200)	(01,010)
PIAS Digital	1	31,849,241	25,561,237
PIAS France	2	(536,961)	(637,061)
LGS 2 SPRL	2	. ,,	39,880
Fat Cat Records	1	10,739	5,775
· -			

¹⁾ These entities are fellow group companies operating in the UK.

²⁾ These entities are fellow group companies operating overseas.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2020

14. Controlling party

PIAS Holdings (UK) Limited, a company registered in England, was the immediate parent company throughout the year.

LGS 2 SRL, a company registered in Belgium, was the ultimate parent company throughout the year. Copies of the group financial statements are available from Rue St Laurent 36-38, 1000 Bruxelles, Belgium.

During the year the directors do not consider there was an ultimate controlling party. Subsequent to the year end, K Gates became the ultimate controlling party by virtue of his shareholding.