REPORT OF THE DIRECTORS AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2007

FOR

ALAN BOSWELL INSURANCE BROKERS LIMITED

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COMPANY INFORMATION FOR THE YEAR ENDED 31 MARCH 2007

DIRECTORS.

A C Boswell E N Drew R J Graver I L Payter C J Gibbs D J Tuttle

SECRETARY

E N Drew

REGISTERED OFFICE:

Harbour House 126 Thorpe Road

Norwich Norfolk NRI IUL

REGISTERED NUMBER

2591252 (England and Wales)

AUDITORS:

Quinneys

Registered Auditor Chartered Accountants Bank Chambers Market Place Reepham Norfolk NR10 4JJ

BANKERS:

Barclays Bank Plc

PO Box 614

1st Floor St Cuthberts House

7 Upper King Street

Norwich Norfolk NR3 1WX

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2007

The directors present their report with the financial statements of the company for the year ended 31 March 2007

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of general insurance brokers

REVIEW OF BUSINESS

The results for the year and financial position of the company are as shown in the annexed financial statements

The company increased its income from all sources by over 18% almost entirely through organic growth throughout most of its operations. In the context of the soft market currently affecting most areas of general insurance this performance was extremely satisfactory.

The company has made no material acquisitions of other businesses in the year and is thus dissimilar from many of the other larger brokers whose businesses have grown substantially through acquisition

The company has continued to invest in IT resources and sown many seeds for future growth in various niche operational areas

Costs have increased by 18% overall and profit for the financial year before taxation increased by over 20% to £1,581,047. The average number of employees increased by 8½% from 82 to 89 and income and profit per employee both increased. Once again we are indebted to our dedicated and highly professional teams of employees. We aim to continue to invest in people and systems and always strive to provide our clients with increasing levels of service and expertise.

Individual managers and the board set and regularly review a series of key performance indicators with the aim of achieving budgeted levels of income, efficiency and cost control

Business risks are regularly monitored and reviewed by the directors and none are felt likely to materially impact on the company in the forthcoming year. The company has many different strands to the business and is not overly dependent on any one particular area.

The directors regularly review the business operation and performance to identify opportunities for development. The main emphasis remains on organic growth, in addition to the development of new ideas within the business and, if the opportunity arises, strategic acquisitions

The company is budgeted to increase both income and profits in the year to 31st March 2008

DIVIDENDS

Interim dividends per share were paid as follows

£580	- 31 March 2007
£250	- 30 September 2006
£250 £1,080	- 30 June 2006

The directors recommend that no final dividend be paid

The total distribution of dividends for the year ended 31 March 2007 will be £1,080,000

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2007

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2006 to the date of this report

A C Boswell

E N Drew

R J Graver

I L Payter

C J Gibbs

D J Tuttle

The interests of the directors in the parent undertaking, Alan Boswell Group Limited are shown in the financial statements of that company

COMPANY'S POLICY ON PAYMENT OF CREDITORS

The company maintains the payment terms which have been agreed with suppliers

At 31 March 2007 the aggregate amount owed to trade creditors, as a proportion of the aggregate amounts invoiced by suppliers during the year then ended, represent an average of 22 days credit (2006) 20 days credit)

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 234ZA of the Companies Act 1985) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information

AUDITORS

The auditors, Quinneys, will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985

ON BEHALF OF THE BOARD:

E N Drew - Secretary

23 July 2007

REPORT OF THE INDEPENDENT AUDITORS TO THE SHAREHOLDERS OF ALAN BOSWELL INSURANCE BROKERS LIMITED

We have audited the financial statements of Alan Boswell Insurance Brokers Limited for the year ended 31 March 2007 on pages six to seventeen. These financial statements have been prepared under the accounting policies set out therein

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out on page three

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Report of the Directors is consistent with the financial statements.

In addition, we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Report of the Directors and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

REPORT OF THE INDEPENDENT AUDITORS TO THE SHAREHOLDERS OF ALAN BOSWELL INSURANCE BROKERS LIMITED

Opinion

In our opinion

- the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 March 2007 and of its profit for the year then ended.
- the financial statements have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the Report of the Directors is consistent with the financial statements

Quinneys

Registered Auditor

Chartered Accountants

Bank Chambers

Market Place

Reepham

Norfolk

NR104JJ

23 July 2007

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2007

		2007	,	2006	;
	Notes	£	£	£	£
TURNOVER			5,446,817		4,561,769
Other operating income			21,000		44,500
			5,467,817		4,606,269
Staff costs Depreciation Other operating charges	2	3,170,737 80,151 864,237		2,559,134 76,115 846,751	
Silver operating charges			4,115,125		3,482,000
OPERATING PROFIT	3		1,352,692		1,124,269
Interest receivable and similar income			229,650		209,515
			1,582,342		1,333,784
Interest payable and similar charges	4		1,295		17,791
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	S		1,581,047		1,315,993
Tax on profit on ordinary activities	5		488,851		407,834
PROFIT FOR THE FINANCIAL YEAR AFTER TAXATION	t		1,092,196		908,159

CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current year or previous year

TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current year or previous year

BALANCE SHEET 31 MARCH 2007

		2007	•	2006	
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	7		26,763		37,627
Tangible assets	8		196,263		178,732
Investments	9		100		100
			223,126		216,459
CURRENT ASSETS					
Debtors	10	2,372,926		1,959,807	
Cash at bank and in hand		3,891,119		4,152,266	
		6,264,045		6,112,073	
CREDITORS					
Amounts falling due within one year	11	5,593,335		5,446,892	
NET CURRENT ASSETS			670,710		665,181
TOTAL ASSETS LESS CURRENT					
LIABILITIES			893,836		881,640
CAPITAL AND RESERVES			1.000		1.000
Called up share capital	14		1,000		1,000
Profit and loss account	15		892,836		880,640
SHAREHOLDERS' FUNDS	19		893,836		881,640

The financial statements were approved by the Board of Directors on 23 July 2007 and were signed on its behalf by

A C Boswell - Director

E N Drew - Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2007

		2001	7	2000	5
	Notes	£	£	£	£
Net cash inflow					
from operating activities	1		1,219,068		2,071,930
Returns on investments and					
servicing of finance	2		228,355		191,724
Taxation			(521.564)		(572 221)
raxation			(521,564)		(573,321)
Capital expenditure	2		(86,818)		(46,988)
Equity dividends paid			(1,080,000)		(950,000)
			(240,959)		693,345
Financing	2		(20,188)		(48,413)
_					
(Decrease)/Increase in cash in the perio	d		(261,147) =====		644,932
Reconciliation of net cash flow			·		
to movement in net funds	3				
(Decrease)/Increase					
in cash in the period		(261,147)		644,932	
Cash outflow from decrease in debt and lease financing		20,188		48,413	
nom decrease in dest and lease maneing					
Change in net funds resulting					
from cash flows			(240,959)		693,345
Movement in net funds in the period			(240,959)		693,345
Net funds at 1 April			4,132,078		3,438,733
Net funds at 31 March			3,891,119		4,132,078

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2007

RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2007	2006
	£	£
Operating profit	1,352,692	1,124,269
Depreciation charges	84,087	78,271
Profit on disposal of fixed assets	(3,936)	(2,156)
Increase in debtors	(413,119)	(77,468)
Increase in creditors	199,344	949,014
Net cash inflow from operating activities	1,219,068	2,071,930

2 ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

	2007	2006
	£	£
Returns on investments and servicing of finance		
Interest received	229,650	209,515
Interest paid	(1,295)	(17,739)
Interest element of hire purchase or finance lease rentals payments	<u>-</u>	(52)
Net cash inflow for returns on investments and servicing of finance	228,355	191,724
		
Capital expenditure		
Purchase of intangible fixed assets	-	(11,593)
Purchase of tangible fixed assets	(107,018)	(53,395)
Sale of tangible fixed assets	20,200	18,000
Net cash outflow for capital expenditure	(86,818)	(46,988)
		
Financing		
Loan repayments in year	(20,188)	(45,388)
Capital repayments in year	-	(3,025)
Net cash outflow from financing	(20,188)	(48,413)

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 MARCH 2007

3 ANALYSIS OF CHANGES IN NET FUNDS

3	ANALYSIS OF CHANGES IN NET FUNDS			At
		At 1 4 06 £	Cash flow £	31 3 07 £
	Net cash Cash at bank and in hand	4,152,266	(261,147)	3,891,119
		4,152,266	(261,147)	3,891,119
	Debt Debts falling due	(0.2.10.0)	20.100	
	within one year	(20,188)	20,188	
		(20,188)	20,188	
	Total	4,132,078	(240,959)	3,891,119
4	ACQUISITION OF BUSINESS			
	During the accounting year the company made the following acquisitions	2007 £		2006 £
	Net assets acquired			
	Goodwill and intellectual property	-		11,593
	Satisfied by			
	Cash			11,593

Due to the nature in which the acquired trades have been incorporated into the company's financial recording system, it is not possible to ascertain the trades' contribution to net operating cash flows. However, the contribution is considered to be immaterial

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2007

ACCOUNTING POLICIES

Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

Turnover

1

Turnover represents commission / fee income This is accounted for in accordance with Financial Reporting Standard 5 "Reporting the substance of transactions" application note G, and guidance issued by the ICEAW in respect of revenue recognition by insurance intermediaries

Goodwill

Goodwill, being the amount paid in connection with the acquisition of unincorporated general insurance businesses in 1994, 1999, 2000 and 2001, is being written off evenly over its estimated useful life of ten years Goodwill acquired in 2006 is being written off evenly over its estimated useful life of three years

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Improvements to property	- 5% on cost
Plant and machinery	- 20% on cost
Fixtures and fittings	- 20% on cost
Motor vehicles	- 25% on cost

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease

Pensions

The company operates various defined contribution pension schemes for directors and staff, the assets of which are held separately from the assets of the company Contributions payable for the year are charged in the profit and loss account

Financial Reporting Standard Number 8

Exemption has been taken from related party disclosures on the grounds that the company is a wholly owned subsidiary of Alan Boswell Group Limited and such disclosure is contained within the consolidated financial statements of the group

2 STAFF COSTS

	2007	2006
	£	£
Wages and salaries	2,648,328	2,172,189
Social security costs	282,314	230,928
Other pension costs	240,095	156,017
	3,170,737	2,559,134

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2007

2 STAFF COSTS - continued

	The average monthly number of employees during the year was as follows		
		2007	2006
	Directors	6	6
	Employees	83	<u>76</u>
		89	82
3	OPERATING PROFIT		
	The operating profit is stated after charging/(crediting)		
		2007	2006
		£	£
	Hire of plant and machinery	2,041	1,918
	Depreciation - owned assets	73,224	70,305
	Profit on disposal of fixed assets	(3,936)	(2,156)
	Goodwill amortisation	10,864	7,966
	Auditors' remuneration	3,300	8,000
	Auditors' remuneration for non audit work	813	2,283
	Operating lease rentals - property	67,958	68,550
	Directors' emoluments	830,262	659,516
	Directors' pension contributions to money purchase schemes	128,484	89,567 ———
	The number of directors to whom retirement benefits were accruing was as follo	ws	
	Money purchase schemes	5	5
	Information regarding the highest paid director is as follows	2007	2006
		2007 £	£
		198,064	184,880
	Emoluments etc	6,077	6,396
	Pension contributions to money purchase schemes	=====	====
4	INTEREST PAYABLE AND SIMILAR CHARGES		
		2007	2006
		£	£
	Bank interest	31	151
	Interest on late payment of corporation tax	464	14,318
	Loan interest	800	3,270
	Hire purchase	-	52
		1.225	17.50:
		1,295	17,791

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2007

5 TAXATION

6

Analysis of the tax charge The tax charge on the profit on ordinary activities for the year was as follows	2007 £	2006 £
Current tax UK corporation tax Adjustment in respect of prior years	486,234 2,617	408,947 340
Total current tax	488,851	409,287
Deferred tax	-	(1,453)
Tax on profit on ordinary activities	488,851	407,834
UK corporation tax has been charged at 30% (2006 - 30%)		
Factors affecting the tax charge The tax assessed for the year is higher than the standard rate of corporation ta explained below	x in the UK T	he difference is
	2007 £	2006 £
Profit on ordinary activities before tax	1,581,047	1,315,993
Profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 30% (2006 - 30%)	474,314	394,798
Effects of Expenses not deductible for tax purposes Income not chargeable for tax purposes Depreciation in excess of capital allowances Adjustment in respect of prior year taxation	8,176 (75) 3,819 2,617	7,537 (75) 6,687 340
Current tax charge	488,851	409,287
DIVIDENDS	2007 £	2006 £
Ordinary shares of £1 each Interim dividends on ordinary shares	1,080,000	950,000
	1,080,000	950,000

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2007

7	INTANGIBLE FIXED ASSET	гѕ				Goodwill £
	COST At 1 April 2006 and 31 March 2007					101,593
	AMORTISATION At 1 April 2006 Amortisation for year					63,966 10,864
	At 31 March 2007					74,830
	NET BOOK VALUE At 31 March 2007					26,763
	At 31 March 2006					37,627
8	TANGIBLE FIXED ASSETS	Improvem- ents to property	Plant and machinery	Fixtures and fittings £	Motor vehicles £	Totals £
	COST	£	£	ĭ	ı.	~
	At 1 April 2006	60,668	116,939	529,403	51,324	758,334
	Additions	-	-	65,802	41,216	107,018
	Disposals	<u> </u>			(21,685)	(21,685)
	At 31 March 2007	60,668	116,939	595,205	70,855	843,667
	DEPRECIATION					
	At 1 April 2006	24,535	112,012	429,328	13,726	579,601
	Charge for year	3,034	2,446	56,571	11,173	73,224
	Eliminated on disposal			-	(5,421)	(5,421)
	At 31 March 2007	27,569	114,458	485,899	19,478	647,404
	NET BOOK VALUE At 31 March 2007	33,099	2,481	109,306	51,377	196,263
	At 31 March 2006	36,133	4,927	100,075	37,598	178,733
9	FIXED ASSET INVESTMEN	NTS				Unlisted investme- nts £
	COST At 1 April 2006 and 31 March 2007					100
	NET BOOK VALUE At 31 March 2007					100
	At 31 March 2006					100

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2007

9 FIXED ASSET INVESTMENTS - continued

The company's investments at the balance sheet date in the share capital of companies include the following

	Alan Boswell Leisure Insurance Brokers Lim Nature of business Dormant company	ited		
	1	%		
	Class of shares	holding		
	Ordinary £1	100 00		
	Ordinary 21	.00 00	2007	2006
			£	£
	A		100	100
	Aggregate capital and reserves		===	===
10	DEBTORS: AMOUNTS FALLING DUE WI	THIN ONE YEAR		
			2007	2006
			£	£
	Trade debtors		2,118,988	1,886,994
	Other debtors (see note 17)		183,000	-
			105,000	23,555
	Amounts owed by group undertakings		70,938	49,258
	Prepayments			49,236
			2,372,926	1,959,807
11	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			
			2007	2006
			£	£
	Other loans (see note 12)		-	20,188
	Trade creditors		48,953	14,637
	Insurance company creditors		4,300,204	4,390,191
	Taxation		111,234	143,947
	Social security and other taxes		72,760	65,214
	Other creditors		65,707	94,229
			142,979	80,105
	Amounts owed to group undertakings		851,498	638,381
	Accrued expenses			
			5,593,335	5,446,892
12	LOANS			
-	· -			
	An analysis of the maturity of loans is given be	low		
			2007	2006
			2007 £	£
			L	L
	Amounts falling due within one year or on dem Loan from directors' pension scheme	and	-	20,188
	Don't How directors begins persons			<u>-</u>

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2007

13 OPERATING LEASE COMMITMENTS

The following operating lease payments are committed to be paid within one year

				Land and buildings	
	Expiring Between one a	and five years		2007 £ 85,000	2006 £ 85,000
14	CALLED UP	SHARE CAPITAL			
	Number	llotted, issued and fully paid Class	Nominal value	2007 £	2006 £
	1,000	Ordinary	£1	1,000	1,000
15	RESERVES				Profit and loss account
	At 1 April 200 Profit for the Dividends				880,640 1,092,196 (1,080,000)
	At 31 March	2007			892,836

16 ULTIMATE PARENT COMPANY

The ultimate parent company is Alan Boswell Group Limited, a company incorporated in England

17 RELATED PARTY DISCLOSURES

The property from which the company trades is owned by Alan Boswell Group Directors Pension Fund. The pension fund is a small self administered pension scheme, whose members are A C Boswell, E N Drew and I L Payter. These persons are also trustees of the scheme. The lease agreement with the company is for a ten year period at an annual rental of £85,000, expiring in April 2009.

During the year, the company advanced a loan of £312,600 to Alan Boswell Group Directors Pension Fund at a commercial rate of interest and agreed term of repayment. At the year end, £183,000 remained outstanding. The directors anticipate this balance will be wholly repaid by 31 March 2008.

Anglian Business Services Limited a company in which E N Drew is a director was contracted to provide accountancy services during the year. The fee for these services was £22,858 (2006 £21,244)

18 ULTIMATE CONTROLLING PARTY

The company is under the immediate control of Alan Boswell Group Limited which owns 100% of the company's issued share capital. The company is ultimately controlled by A.C. Boswell who holds 66 66% of the issued share capital of Alan Boswell Group Limited.

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 MARCH 2007

19 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2007	2006
	£	£
Profit for the financial year	1,092,196	908,159
Dividends	(1,080,000)	(950,000)
Net addition/(reduction) to shareholders' funds	12,196	(41,841)
Opening shareholders' funds	881,640	923,481
Closing shareholders' funds	893,836	881,640