H.V.R. INTERNATIONAL LIMITED

Annual Report and Financial Statements for the Year Ended 31 May 2019



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Company Information

Directors

S. M. Elliott

K. S. McLaughlin

Registered office

Bedesway

Bede Industrial Estate

Jarrow **NE32 3EN**

Solicitors

Watson Burton LLP 1 St James Gate Newcastle upon Tyne

NE1 4AD

Bankers

Lloyds Bank Gillingham P.O. Box 72 Orchard Brae Gillingham ME8 OLS

Auditor

MHA Tait Walker

Chartered Accountants & Statutory Auditor

Bulman House Regent Centre

Gosforth

Newcastle upon Tyne

NE3 3LS

Strategic Report for the Year Ended 31 May 2019

The directors present their strategic report for the year ended 31 May 2019.

Principal activity

The principal activity of the company is the manufacture and distribution of ceramic resistors.

Fair review of the business

The year 2018-19 was a year of considerable challenge. On one hand the order intake increased by an encouraging 36% from the previous year, however on the other hand the company experienced severe productivity issues. These productivity issues increased scrap making it impossible to keep up with demand. Consequently turnover decreased by a substantial 23% to £7.612m (2018 - £9.937m).

The increase in scrap and low productivity also impacted the gross profit margin decreasing it by a further 5%. Hence forecasts were revised during the year to regain control and set new realistic targets. A full strategic review of the company was also undertaken.

Position at the year end

By the end of the year, the company needed to reset its strategy in order to provide the foundations for the future. With the productivity issues resolved and a full order book, the company's strategy must be to simplify the business, increase focus on cash generation and reduce overheads. The directors remain positive this strong financial discipline can be achieved and are very optimistic about the future.

The company's key financial and other performance indicators during the year were as follows:

	Unit	2019	2018
Gross Profit	%	15	18
Number of customer complaints	No.	16	18

Principal risks and uncertainties

The company's activities expose it to a variety of financial risks, including the effects of credit, liquidity, cash flow, interest rate risks and foreign exchange risks. In order to mitigate these risks in the most cost effective manner, the company's risk management is addressed through a framework of policies, procedures and internal controls. All policies are reviewed on an ongoing basis by management.

Financial assets that expose the group to financial risk consist primarily of trade debtors and cash. Financial liabilities that expose the group to financial risk consist principally of trade creditors and loans.

Credit risk is the risk of loss in value of financial assets due to counterparties failing to meet all or part of their obligations. The company performs ongoing credit evaluations of its customer's financial condition.

Liquidity risk is the risk that the company does not have sufficient liquid assets to meet its obligations as they fall due. Liquidity is maintained at a prudent level and the group ensures there is an adequate liquidity buffer to cover contingencies. The company maintains sufficient cash and open credit lines from its bankers to meet funding requirements.

Interest rate risk regarding unfavourable movements in interest rates is not perceived as being material to the accounts due to the borrowing agreements in place.

Strategic Report for the Year Ended 31 May 2019 (continued)

The company is exposed to foreign exchange risk from various exposures primarily with respect to the U.S. Dollar and the Euro. The risk is not perceived as being material to the accounts due to the company holding both Euro and Dollar bank accounts and utilising these to pay foreign currency suppliers.

The company will continue to monitor the political environment, the exit of Britain from the European Union (Brexit) and the current global economic risk. Various Brexit scenarios could cause disruptions and create uncertainty around the business, including affecting our relationships with our existing and future customers, suppliers and colleagues. These disruptions and uncertainties could have an adverse effect on the business, the financial results and operations. As further details of the Brexit terms emerge, the management will continue to assess the potential risks and impacts of these on the company.

The company continually enhances its data security and data privacy to ensure it complies with the General Data Protection Regulations and keeps pace with any increasing cyber threats.

Approved by the Board on 25 21 and signed on its behalf by:

K. S. McLaughlin

Director

Directors' Report for the Year Ended 31 May 2019

The directors present their report and the financial statements for the year ended 31 May 2019.

Directors of the company

The directors who held office during the year were as follows:

S. M. Elliott K. S. McLaughlin

Financial instruments Objectives and policies

The company has an established, structured approach to risk management. The company's activities expose it to a variety of financial risks, including the effects of credit, liquidity, cash flow, interest rate risks and foreign exchange risks. The company has adopted risk management policies that seek to mitigate these risks in a cost effective manner. Financial assets that expose the group to financial risk consist primarily of trade debtors and cash. Financial liabilities that expose the group to financial risk consist principally of trade creditors and loans.

See disclosures within the Strategic Report regarding credit, liquidity, interest rate and foreign exchange risk.

Future developments

See disclosures within the Strategic Report regarding future developments of the Company.

Disclosure of information to the auditor

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

Reappointment of auditor

In accordance with section 485 of the Companies Act 2006, a resolution for the re-appointment of MHA Tait Walker as auditor of the company is to be proposed at the forthcoming Annual General Meeting.

Approved by the Board on 25 and signed on its behalf by:

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K. S. McLaughlin

Director

Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of H.V.R. International Limited

Opinion

We have audited the financial statements of H.V.R. International Limited (the 'company') for the year ended 31 May 2019, which comprise the Income Statement, Statement of Financial Position, Statement of Changes in Equity, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 May 2019 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties
 that may cast significant doubt about the company's ability to continue to adopt the going concern
 basis of accounting for a period of at least twelve months from the date when the financial
 statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Members of H.V.R. International Limited (continued)

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which
 the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities (set out on page 5), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Independent Auditor's Report to the Members of H.V.R. International Limited (continued)

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

MMA Tad WOKe.

Paul Shields FCA (Senior Statutory Auditor)
For and on behalf of MHA Tait Walker
Chartered Accountants
Statutory Auditor
Bulman House
Regent Centre
Gosforth
Newcastle upon Tyne
NE3 3LS

Date: 25 02 2020.

MHA Tait Walker is a trading name of Tait Walker LLP.

Income Statement for the Year Ended 31 May 2019

•	Note	2019 £	2018 £
Turnover	3	7,611,845	9,936,830
Cost of sales		(6,627,899)	(8,108,316)
Gross profit		983,946	1,828,514
Distribution costs		(191,323)	(197,852)
Administrative expenses		(1,190,282)	(1,381,585)
Other operating income	4	50,888	43,523
Operating (loss)/profit Other interest receivable and similar income Interest payable and similar expenses	5 6 7	(346,771) 6,021 (25,069)	292,600 6,982 (29,314)
(Loss)/profit before tax		(365,819)	270,268
Taxation	10	155,138	(84,061)
(Loss)/profit for the financial year		(210,681)	186,207

The above results were derived from continuing operations.

The company has no recognised gains or losses for the year other than the results above.

(Registration number: 02589651) Statement of Financial Position as at 31 May 2019

	Note	2019 £	2018 £
Fixed assets			
Tangible assets	12	1,666,597	2,011,842
Investments	13	6,000	6,000
		1,672,597	2,017,842
Current assets			
Stocks	14	995,268	897,021
Debtors	15	10,328,340	10,054,960
Cash at bank and in hand		1,042	92,518
		11,324,650	11,044,499
· Creditors: Amounts falling due within one year	16	(1,563,647)	(1,291,654)
Net current assets		9,761,003	9,752,845
Total assets less current liabilities		11,433,600	11,770,687
Creditors: Amounts falling due after more than one year	16	(202,609)	(313,465)
Provisions for liabilities	18	(99,901)	(115,451)
Net assets		11,131,090	11,341,771
Capital and reserves			
Called up share capital	20	32,000	32,000
Capital redemption reserve	21	398,573	398,573
Profit and loss account	21	10,700,517	10,911,198
Total equity		11,131,090	11,341,771

Approved and authorised by the Board on 25/22/20 and signed on its behalf by:

Director

Statement of Changes in Equity for the Year Ended 31 May 2019

At 1 June 2017 Profit for the year	Share capital £ 32,000	Capital redemption reserve £ 398,573	Profit and loss account £ 10,724,991 186,207	Total £ 11,155,564 186,207
Total comprehensive income			186,207	186,207
At 31 May 2018	32,000	398,573	10,911,198	11,341,771
	Share capital £	Capital redemption reserve £	Profit and loss account £	Total £
At 1 June 2018 Loss for the year	32,000	398,573 	10,911,198 (210,681)	11,341,771 (210,681)
Total comprehensive income	_	_	(210,681)	(210,681)
At 31 May 2019	32,000	398,573	10,700,517	11,131,090

Notes to the Financial Statements for the Year Ended 31 May 2019

1 General information

The company is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is Bedesway, Bede Industrial Estate, Jarrow, NE32 3EN.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

Basis of preparation

These financial statements have been prepared using the historical cost convention except that as disclosed in the accounting policies certain items are shown at fair value.

These financial statements are prepared in sterling which is the functional currency of the entity.

Summary of disclosure exemptions

The entity satisfies the criteria of being a qualifying entity as defined in FRS 102. As such, advantage has been taken of the following disclosure exemptions available under paragraph 1.12 of FRS 102:

- (a) Disclosures in respect of each class of share capital have not been presented.
- (b) No cash flow statement has been presented for the company.
- (c) Disclosures in respect of financial instruments have not been presented.
- (d) No disclosure has been given for the aggregate remuneration of key management personnel.

The Company has taken advantage of the exemption available under paragraph 33.1A of FRS 102 and does not disclose related party transactions with members of the same group that are wholly owned.

Name of parent of group

These financial statements are consolidated in the financial statements of Hawkridge Management Limited.

The financial statements of Hawkridge Management Limited may be obtained from Bedesway, Bede Industrial Estate, Jarrow, Tyne and Wear, NE32 3EN, which is also the registered address of the ultimate parent company.

Group accounts not prepared

The company has taken advantage of the exemption from preparing consolidated financial statements contained in Section 400 of the Companies Act 2006 on the basis that it is a subsidiary undertaking and its immediate parent undertaking is established under the law of an EEA State.

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

2 Accounting policies (continued)

Exemption from preparing group accounts

The financial statements contain information about H.V.R. International Limited as an individual company and do not contain consolidated financial information as the parent of a group.

The company is exempt under section 400 of the Companies Act 2006 from the requirement to prepare consolidated financial statements as it and its subsidiary undertakings are included by full consolidation in the consolidated financial statements of its parent, Hawkridge Management Limited, a company incorporated in England and Wales.

Judgements

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows:

Assessing indicators of impairment - In assessing whether there have been indicators of impairment of assets, the directors have considered both external and internal sources of information such as market conditions, counterparty credit ratings and experience of recoverability.

Key sources of estimation uncertainty

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

Useful economic lives of tangible assets - The annual depreciation charge is sensitive to changes in the estimated useful lives of the assets. The useful economic lives are re-assessed annually. They are amended when necessary to reflect current estimates, future investments and economic utilisation. The carrying amount is £1,666,597 (2018 - £2,011,842).

Impairment of debtors - The company makes an estimate of the recoverable value of the trade and other debtors. When assessing impairment of trade and other debtor, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience.

Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the company's activities. Turnover is shown net of value added tax, returns, rebates and discounts.

The company recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of the company's activities.

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

2 Accounting policies (continued)

Government grants

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

Government grants are recognised using the accrual model or the performance model.

Under the accrual model, government grants relating to revenue are recognised on a systematic basis over the periods in which the company recognises the related costs for which the grant is intended to compensate. Grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the entity with no future related costs are recognised in income in the period in which it becomes receivable.

Grants relating to assets are recognised in income on a systematic basis over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income and not deducted from the carrying amount of the asset.

Under the performance model, where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

Foreign currency transactions and balances

Transactions in foreign currencies are initially recorded at the functional currency rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated into the respective functional currency of the entity at the rates prevailing on the reporting period date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rate on the date when the fair value is re-measured.

Non-monetary items measured in terms of historical cost in a foreign currency are not retranslated.

Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a charge attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

Deferred tax is recognised in respect of all timing differences between taxable profits and profits reported in the financial statements. Unrelieved tax losses and other deferred tax assets are recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference.

Tangible assets

Tangible assets are stated in the statement of financial position at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

2 Accounting policies (continued)

Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and assets under construction over their estimated useful lives, as follows:

Asset class

Leasehold property Property improvements Plant and machinery Fixtures and fittings Motor vehicles

Depreciation method and rate

Straight line over 15 years Straight line over 10 years Straight line over 10 years Straight line over 3 years Straight line over 4 years

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the company are assigned to those units.

Goodwill

Goodwill arising on the acquisition of an entity represents the excess of the cost of acquisition over the company's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities of the entity recognised at the date of acquisition. Goodwill is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised over its useful life, which shall not exceed ten years if a reliable estimate of the useful life cannot be made.

Amortisation

Amortisation is provided on intangible assets so as to write off the cost, less any estimated residual value, over their useful life as follows:

Asset class

Amortisation method and rate

Goodwill

10 years straight line

Investments

Investments in equity shares which are not publicly traded and where fair value cannot be measured reliably are measured at cost less impairment.

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

2 Accounting policies (continued)

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the receivables.

Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost is determined using the first-in, first-out (FIFO) method.

The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade creditors are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Income Statement over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

2 Accounting policies (continued)

Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee.

Assets held under finance leases are recognised at the lower of their fair value at inception of the lease and the present value of the minimum lease payments. These assets are depreciated on a straight-line basis over the shorter of the useful life of the asset and the lease term. The corresponding liability to the lessor is included in the Statement of Financial Position as a finance lease obligation.

Lease payments are apportioned between finance costs in the Income Statement and reduction of the lease obligation so as to achieve a constant periodic rate of interest on the remaining balance of the liability.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

Research and development

Research expenditure is written off in the period in which it is incurred.

Development expenditure incurred is capitalised as an intangible asset only when all of the following criteria are met:

- * It is technically feasible to complete the intangible asset so that it will be available for use or sale;
- * There is the intention to complete the intangible asset and use or sell it;
- * There is the ability to use or sell the intangible asset;
- * The use or sale of the intangible asset will generate probable future economic benefits;
- * There are adequate technical, financial and other resources available to complete the development and to use or sell the intangible asset; and
- * The expenditure attributable to the intangible asset during its development can be measured reliably.

Expenditure that does not meet the above criteria is expensed as incurred.

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

3 Revenue		•
The analysis of the company's revenue for the year from continuing	operations is as fol	lows:
	2019	2018
	£	£
Sale of goods	7,611,845	9,936,830
The analysis of the company's turnover for the year by market is as	follows:	
	2019	2018
	£	£
UK .	39,116	376,311
Rest of world	7,572,729	9,560,519
	7,611,845	9,936,830
4 Other operating income		
	6-11	
The analysis of the company's other operating income for the year is	as follows:	
	2019	2018
Once and a sector	£	£
Government grants Rental income	30,000 20,888	30,000 13,523
Rental income		
	50,888	43,523
5 Operating (loss)/profit		
Arrived at after charging/(crediting)		
5 5 ,	2019	2018
	£	£
Depreciation expense	363,382	417,757
Foreign exchange gains	(122,977)	(137,563)
Profit on disposal of property, plant and equipment		(713)
6 Other interest receivable and similar income		
	2019	2018
	2019 £	2018 £
Interest income on bank deposits	6,021	6,982

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

7 Interest payable and similar expenses		
	2019	2018
Interest on bank overdrafts and borrowings	£ 25,069	£ 29,314
8 Staff costs		
The aggregate payroll costs (including directors' remuneration) we	ere as follows:	
	2019 £	2018 £
Wages and salaries	3,896,697	4,902,136
Social security costs	345,887	479,831
Pension costs, defined contribution scheme Redundancy costs	300,896	328,245 35,176
	4,543,480	5,745,388
The average number of persons employed by the company (i analysed by category was as follows:	ncluding directors)	during the year,
	2019	2018
	No.	No.
Production	125	149
Administration	25	26
	150	175
9 Auditor's remuneration		
	2019 £	2018 £
Audit of the financial statements	9,900	9,700

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

10 Taxation

Tax charged/(credited) in the income statement

	2019 £	2018 £
Current taxation		
UK corporation tax	(46,630)	87,514
UK corporation tax adjustment to prior periods	(92,958)	21,007
	(139,588)	108,521
Deferred taxation		
Arising from origination and reversal of timing differences	(17,380)	(37,789)
Arising from changes in tax rates and laws	1,830	3,979
Arising from previously unrecognised tax loss, tax credit or temporary difference of prior periods	_	9,350
Total deferred taxation	(15,550)	(24,460)
Tax (receipt)/expense in the income statement	(155,138)	84,061

The tax on profit before tax for the year is higher than the standard rate of corporation tax in the UK (2018 - higher than the standard rate of corporation tax in the UK) of 19% (2018 - 19%).

The differences are reconciled below:

	2019 £	2018 £
(Loss)/profit before tax	(365,819)	270,268
Corporation tax at standard rate Effect of revenues exempt from taxation Effect of expense not deductible in determining taxable profit (tax	(69,506)	51,351 (5,700)
loss) Effect of tax losses	223 61,103	21,721
UK deferred tax expense relating to changes in tax rates or laws (Decrease)/increase in UK and foreign current tax from unrecognised temporary difference from a prior period	1,830 (92,958)	3,978 30,357
Tax increase from effect of capital allowances and depreciation Tax decrease arising from group relief Tax decrease from effect of adjustment in research and	18,742	(166)
development tax credit	(74,572)	(17,480)
Total tax (credit)/charge	(155,138)	84,061

At 31 May 2018

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

10 Taxation (continued) **Deferred tax** Deferred tax assets and liabilities Liability 2019 Accelerated capital allowances 105,091 Retirement benefit obligations (5,190) 99,901 Liability 2018 Accelerated capital allowances 129,271 Retirement benefit obligations (13,820)115,451 11 Intangible assets Goodwill **Cost or valuation** 569,686 At 1 June 2018 At 31 May 2019 569,686 **Amortisation** 569,686 At 1 June 2018 At 31 May 2019 569,686 **Carrying amount** At 31 May 2019

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

12 Tangible assets

	Leasehold property £	Property improvements £	Fixtures and fittings £	Plant and machinery £	Motor vehicles £	Total £
Cost or valuation At 1 June 2018 Additions	1,029,757 -	807,956 475	199,612 511	3,719,468 17,151	202,422	5,959,215 18,137
At 31 May 2019	1,029,757	808,431	200,123	3,736,619	202,422	5,977,352
Depreciation At 1 June 2018 Charge for the	777,164	452,440	190,011	2,469,057	58,701	3,947,373
year	50,640	57,312	6,230	198,595	50,605	363,382
At 31 May 2019	827,804	509,752	196,241	2,667,652	109,306	4,310,755
Carrying amount						
At 31 May 2019	201,953	298,679	3,882	1,068,967	93,116	1,666,597
At 31 May 2018	252,593	355,516	9,601	1,250,411	143,721	2,011,842

Assets held under finance leases and hire purchase contracts

The net carrying amount of tangible assets includes the following amounts in respect of assets held under finance leases and hire purchase contracts:

	2019	2018
	£	£
Plant and machinery	343,840	811,785
Motor vehicles	92,981	141,912
	436,821	953,697

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

13 Investments in subsidiaries, joint ventures and associates

	2019 £	2018 £
Investments in subsidiaries Subsidiaries	6,000	6,000 £
Cost or valuation At 1 June 2018		6,000
At 31 May 2019		6,000
Provision At 1 June 2018		
At 31 May 2019		
Carrying amount		
At 31 May 2019		6,000
At 31 May 2018		6,000

Details of undertakings

Details of the investments in which the company holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Registered office	Holding		n of voting shares held 2018
Subsidiary undertakin	gs			
HVR Advanced Power Components Inc	2090 Old Union Rd, Cheektowaga, NY 14227 United States of America	Ordinary	86.96%	86.96%

Subsidiary undertakings

HVR Advanced Power Components Inc.

The principal activity of HVR Advanced Power Components Inc is the manufacture and distribution of high voltage resistors.

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

14 Stocks

•	2019	2018
	£	£
Raw materials and consumables	573,000	592,568
Work in progress	422,268	304,453
	995,268_	897,021

The cost of stocks recognised as an expense in the year amounted to £1,275,475 (2018 - £1,609,122).

15 Debtors

	2019	2018
	£	£
Trade debtors	1,532,051	1,347,033
Amounts owed by group undertakings	8,238,773	7,739,841
Other debtors	155,913	555,791
Prepayments	112,372	104,438
Corporation tax asset	54,231	72,857
Directors loan accounts	235,000	235,000
	10,328,340	10,054,960

16 Creditors

16 Creditors			
	Note	2019 £	2018 £
B			
Due within one year			
Loans and borrowings	17	163,665	278,517
Trade creditors		433,560	426,152
Amounts owed to group undertakings		-	18,052
Social security and other taxes		86,748	110,395
Other creditors		573,843	71,038
Accrued expenses		275,831	357,500
Government grant		30,000	30,000
	·	1,563,647	1,291,654
Due after one year			
Loans and borrowings	17	7,171	88,027
Government grant		195,438	225,438
		202,609	313,465

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

17 Loans and borrowings

Current leans and barrawings	2019 £	2018 £
Current loans and borrowings Bank overdrafts	82,810	-
Hire purchase and finance lease liabilities	80,855	278,517
	163,665	278,517
		·
	2019 £	2018 £
Non-current loans and borrowings Hire purchase and finance lease liabilities	7,171	88,027
18 Provisions for liabilities		
	Deferred tax £	Total £
At 1 June 2018	115,451	115,451
Provisions used	(15,550)	(15,550)
At 31 May 2019	99,901	99,901

19 Pension and other schemes

Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £300,896 (2018 - £328,245).

Contributions totalling £44,750 (2018 - £128,471) were payable to the scheme at the end of the year and are included in creditors.

20 Share capital

Allotted, called up and fully paid shares

	2019		2018	
	No.	£	No.	£
Ordinary shares of £1 each	32,000	32,000	32,000	32,000

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

21 Reserves

Called up share capital

This represents the nominal value of shares that have been issued.

Capital redemption reserve

This reserve records the nominal value of shares repurchased by the company.

Profit and loss

This reserve records retained earnings and accumulated losses.

22 Obligations under leases and hire purchase contracts

Finance leases

The total of future minimum lease payments is as follows:

	2019 £	2018 £
Not later than one year	80,855	278,517
Later than one year and not later than five years	7,171	88,027
	88,026	366,544

The obligations under finance leases and hire purchase contracts are secured on the assets to which they relate.

23 Related party transactions

Transactions with directors 2019 S. M. Elliott	At 1 June 2018 £	At 31 May 2019 £
Directors loan	117,500	117,500
K. S. McLaughlin		
Directors loan	117,500	117,500

Notes to the Financial Statements for the Year Ended 31 May 2019 (continued)

23 Related party transactions (continued)

2018 S. M. Elliott	At 1 June 2017 £	At 31 May 2018 £
Directors loan	117,500	117,500
K. S. McLaughlin		
Directors loan	117,500	117,500

24 Parent and ultimate parent undertaking

The company's immediate parent is Hawkridge Management Limited, incorporated in England and Wales.

The most senior parent entity producing publicly available financial statements is Hawkridge Management Limited. These financial statements are available upon request from Hawkridge Management Limited, Bedesway, Bede Industrial Estate, Jarrow, Tyne and Wear, NE32 3EN, which is also the registered address of the ultimate parent company.

There is no ultimate controlling party.