Report and Accounts

31 December 2003

Registered Number: 2584542



#### **DIRECTORS' REPORT**

### RESULTS AND DIVIDENDS

The directors submit the audited accounts of the company for the year ended to 31 December 2003. The retained profit for the year after taxation and dividends amounted to £1,168,000 (2002: £801,000). The directors do not recommend the payment of a dividend for the year ended (2002: nil).

#### PRINCIPAL ACTIVITIES

Throughout the year, the principal activity of the company has been that of a holding company. Details of the company's operating subsidiaries and their activities are given in note 6.

#### DIRECTORS AND THEIR INTERESTS

The directors at 31 December 2003 who served during the year were as follows:

D Flint Mrs A Ross N R Fry

None of the directors had any interest (as defined by the Companies Act 1985) in any shares or debentures of the company.

Mr N R Fry is also a director of the company's parent undertaking, Prodrive (Holdings) Limited, and accordingly his interests in the shares of Prodrive (Holdings) Limited are shown in the director's report of that company. Mr D Flint has a total of 16,875 shares (2002: 16,875) and Mrs A Ross has a total of 725 shares (2002: 725) in Prodrive (Holdings) Limited.

#### **AUDITORS**

Ernst & Young LLP have expressed their willingness to continue in office as Auditors and a resolution proposing their re-appointment will be submitted at the Annual General Meeting.

On behalf of the board,

N R Fry Director

16 March 2004

## STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records, which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITORS' REPORT

to the members of Prodrive Automotive Technology Limited

We have audited the company's financial statements for the year ended 31 December 2003 which comprise the Profit and Loss Account, Statement of Total Recognised Gains and Losses, Balance Sheet and the related notes 1 to 12. These financial statements have been prepared on the basis of the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 December 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst & Young LLP Registered Auditor Birmingham

16 March 2004

# PROFIT AND LOSS ACCOUNT for the year ended 31 December 2003

	Notes	2003 £'000	2002 £'000
Administrative expenses Foreign exchange losses	_	(317) (64)	(97) (147)
OPERATING LOSS	2	(381)	(244)
Income from investments Interest receivable Interest payable and similar charges	4	1,581 63 (146)	1,078 73 (106)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION Taxation on profit on ordinary activities	5	1,117 51	801
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION AND RETAINED FOR THE YEAR	10	1,168	801

#### STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

There are no recognised gains or losses for the year, or for the previous year, other than those included in the profit and loss account.

# BALANCE SHEET at 31 December 2003

	Notes	2003 £'000	2002 £'000
FIXED ASSETS Investments	6	1,142	1,142
CURRENT ASSETS Debtors	7	5,264	3,559
CREDITORS - Amounts falling due within one year	8	(2,336)	(1,799)
NET CURRENT ASSETS	_	2,928	1,760
TOTAL ASSETS LESS CURRENT LIABILITIES	=	4,070	2,902
CAPITAL AND RESERVES Called up share capital Share redemption reserve Profit and loss account	9 10 10	270 315 3,485	270 315 2,317
EQUITY SHAREHOLDERS' FUNDS	10	4,070	2,902
	:		

N R Fry Director

16 March 2004

#### NOTES TO THE ACCOUNTS

at 31 December 2003

#### 1. ACCOUNTING POLICIES

Accounting convention

The accounts are prepared under the historical cost convention and in accordance with applicable accounting standards.

The company is exempt from preparing and delivering group accounts under S228 of the Companies Act 1985 (subsidiary undertaking of an EC parent). The financial statements present information about the company as an individual undertaking and not of the group as a whole.

Foreign currencies

Transactions expressed in foreign currencies have been translated into sterling at the rates of exchange approximating to those ruling at the date of the transactions. Monetary assets and liabilities have been translated at rates ruling at the balance sheet date. Exchange differences have been included in operating profit.

Cash flow statement

The cash flows of the company for the year are included within the consolidated cash flow statement disclosed in the accounts of Prodrive (Holdings) Limited. In accordance with FRS1 (Revised), no cash flow statement is required in these accounts.

#### Investments

Fixed asset investments are stated at cost less any provision for impairment.

#### 2. OPERATING LOSS

The audit fee for the company was bourne by a parent undertaking in both years.

#### 3. DIRECTORS REMUNERATION

The directors are the only employees of the company and received no remuneration in respect of their services to the company (2002: £nil).

#### 4. INTEREST PAYABLE AND SIMILAR CHARGES

	2003	2002
	£'000	£'000
Inter group loans	146	106

### NOTES TO THE ACCOUNTS

at 31 December 2003

#### 5. TAXATION

	2003 £'000	2002 £'000
a) Tax on profit on ordinary activities The tax charge is made up as follows:		
Current tax:		
UK Corporation tax	678	462
Adjustment in respect of prior years	(51)	<del>-</del>
Double taxation relief	(678)	(462)
Total current tax (see Note 5(b))	(51)	_
b) Factors affecting the current tax charge		
Profit on ordinary activities before tax	1,117	801
Profit on ordinary activities multiplied by the standard rate of		
Corporation tax in the UK of 30% (2002: 30%)	335	240
Adjustment in respect of previous years	(51)	2.0
Excess foreign tax on overseas income	(474)	(323)
Tax losses	139	83
Total current tax (see Note 5(a))	(51)	_

There is an unprovided deferred tax asset of £194,000 (2002: £83,000) in respect of losses carried forward.

#### 6. INVESTMENTS

Subsidiary Undertakings £'000

Cost and Net Book Value: At 1 January 2003 and 31 December 2003

1,142

Based on the number of entities owned by the company a statement of each subsidiary would be of excessive length, thus only the significant subsidiary undertakings and their activities are set out below.

	Country of		Proportion of shares
Undertaking	incorporation	Activity	Held at 31 December 2002
Prodrive Automotive Technology Asia Pacific Pty Limited	Australia	Supply of engineering service	100% ces
Prodrive Automotive Technology (Europe) Limited	UK	Supply of engineering service	100% ces
Prodrive Automotive Technology (Overseas Holdings) Limited	UK	Holding Company	100%
Prodrive Automotive Technology Australia Pty Limited	Australia	Holding Company	y 100%
Ford Performance Vehicles Pty Limited	Australia	Convertor of mot vehicles	or 51%
Prodrive Racing (Australia) Pty Limited	Australia	Motor car racing engineering	and 100%

## NOTES TO THE ACCOUNTS at 31 December 2003

7.	DEBTORS			2002	2002
				2003 £'000	2002 £'000
	Amounts due from subsidiary undertakings Other debtors			5,180 84	3,532 27
				5,264	3,559
8.	CREDITORS: AMOUNTS FALLING DUE W	ITHIN ONE YE	AR	2003	2002
				£'000	£'000
	Amounts due to subsidiary undertakings Accruals and deferred income			2,333	1,748
	Corporation tax				51
				2,336	1,799
9.	SHARE CAPITAL				
9.	Authorised	Number of shares	2003 £'000	Number of shares	2002 £'000
	Equity: Ordinary shares of £1 each	950,500	950	950,500	950
	Deferred shares of £1 each Participating shares of £1 each	50,000 54,500	50 55	50,000 54,500	50 55
		1,055,000	1,055	1,055,000	1,055
	Non-Equity:				
	Ordinary 'C' shares of £0.01 each	40,000	-	40,000	-
	Issued, called up and fully paid	Number of shares	2003 £'000	Number of shares	2002 £'000
	Equity: Ordinary shares of £1 each Dividend and participating shares of £1 each	215,000 55,000	215 55	215,000 55,000	215 55
		270,000	270	270,000	270
	Non-Equity: Ordinary 'C' shares of £0.01 each	40,000	-	40,000	-

The non-equity ordinary 'C' shares carry no voting rights and have no rights to dividends.

NOTES TO THE ACCOUNTS at 31 December 2003

#### 10. RECONCILIATION OF SHAREHOLDERS' FUNDS AND MOVEMENTS ON RESERVES

	Share capital £'000	Share redemption reserve £'000	Profit and loss account £'000	Total £'000
At 1 January 2002 Profit for the year	270	315	1,516 801	2,101 801
At 31 December 2002 Profit for the year	270	315	2,317 1,168	2,902 1,168
At 31 December 2003	<u>270</u>	315	3,485	4,070

#### 11. RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemption under FRS 8 not to disclose transactions with fellow group companies or other related parties as it is a wholly owned subsidiary of Prodrive (Holdings) Limited.

All related party transactions are disclosed within the accounts of Prodrive (Holdings) Limited.

#### 12. PARENT UNDERTAKING

The company's immediate, ultimate and controlling parent undertaking is Prodrive (Holdings) Limited, a company incorporated in England and Wales.

Copies of the group accounts, which include the company are available from Acorn Way, Banbury, Oxfordshire,  $OX16\ 3ER$ .