Registration number: 02572576

# **Pro-Align Limited**

Annual Report and Financial Statements for the Year Ended 30 September 2020

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# **Company Information**

**Directors** Mr P J Wylie

Mrs K Beaurain Mr P Beaurain

Company secretary Mrs K Beaurain

Registered office The Old Orchard

Towcester Road Greens Norton Towcester

Northamptonshire

NN128AN

**Auditors** 10. Chartered Accountants

10 Cheyne Walk Northampton Northamptonshire

NNI 5PT

### Strategic Report for the Year Ended 30 September 2020

The directors present their strategic report for the year ended 30 September 2020.

#### **Principal activity**

The principal activity of the company is supply of wheel service equipment.

#### Fair review of the business

The activities of the Company are focused on supplying and servicing wheel service equipment, with a particular focus on wheel alignment and tread depth measurement systems, wheel balancers, tyre changers, vehicle lifts and induction heaters.

The Company supplies products for both the light vehicle and commercial vehicle sectors. It customers include R&D centres, training facilities, franchised dealerships and body repair specialists, independent tyre shops (from owner operator sites through to the largest groups in the UK) and independent vehicle repair centres.

The Company's products and services support its customers to unlock attractive business opportunities - even when the markets are difficult.

The Directors have to report that turnover decreased from £7.77m in 2019 to £5.47m in 2020 - a decline of 30%. A loss before tax of just under £70k was reported for the year (down from £226k profit in 2019). The declines were principally as a result of the impact of the Covid pandemic, which seriously impacted demand and the ability of the business to operate efficiently for nearly half of the financial year.

Despite this disappointing result, the company remains strong with significant reserves that have allowed us to continue to invest in the company's workforce. A number of one-off costs, including investment in a new telephone system, have also fundamentally strengthened the business. A number of new products and market opportunities are expected to provided the business with a strong platform for recovery, once the Covid crisis begins to ease. Since the year end, the company has managed to contain costs and while year-on-year revenue comparisons are still disappointing, the business has a very strong order backlog, which management expects will have a positive impact on trading, as we come out of lockdown.

Our Service revenue was impacted particularly severely by the first UK Covid lockdown (March - May 2020). Since the year end, Service business has recovered significantly, although the third UK lockdown (which began in January 2021 and is expected to continue until March) has slowed activity down. However, our large base of installed equipment and deep focus on customer care should see things recover as the Covid crisis eases.

The Company has continued to work closely with its main suppliers and we have a significant number of exciting new products and initiatives in the pipeline. This offers the potential to significantly increase our equipment sales for both the light and heavy vehicles.

The Directors continue to review efficient and effective ways to invest the Company resources. We are continuing to enhance the organisational structure and develop the quality and efficiency of our Sales and Service activities in the UK and Republic of Ireland.

# Strategic Report for the Year Ended 30 September 2020

#### **Key Performance Indicators (KPI's)**

The significant KPI's of the Company include the following:

- i) Employment costs Measuring staff costs against Turnover;
- ii) Stock holding days Measuring average days stock stays on hand;
- iii) Gross profit percentages Measuring sales against cost of sales; and
- iv) EBITDA Comparison of monthly results against budgets.

Due to the commercially sensitive nature of the information the Directors do not consider it appropriate to disclose the actual ratios concerned in this report.

#### Principal risks and uncertainties

The Company's principle risks are the general economic environment and fluctuations in the exchange rates, which make planning and costing uncertain. The Company's main purchases are in US dollars and to a lesser extent Euros and we manage these closely.

The Company supplies high end products and has exclusive distribution arrangements in place with its major supplier. It is important to maintain turnover levels in order to support the company's structure. The Directors have successfully extended and continue to look for additional opportunities to spread risk and maximise the potential for the Business.

Approved by the Board on 12 February 2021 and signed on its behalf by:	
Mr P J Wylie Director	

### Directors' Report for the Year Ended 30 September 2020

The directors present their report and the financial statements for the year ended 30 September 2020.

#### Directors of the company

The directors who held office during the year were as follows:

Mr P J Wylie

Mrs K Beaurain - Company secretary and director

Mr P Beaurain

#### Information included in the Strategic Report

Under section 414C(11) the following information is included in the Strategic Report instead of the Directors Report. Annual business review;

Key performance indicators; and

Principal risks and uncertainties, including the impact of the Covid-19 Pandemic.

#### **Future developments**

The Directors remain confident about the future and have approved significant investment projects for the new financial year. We believe that with the continued focus and commitment of our workforce, we are in a great position to grow the Company and build on our position as the leading supplier of premium quality Wheel Servicing Equipment in the UK.

#### Going concern and impact of the Covid pandemic

The company continued to be cash generative, during the year and since the balance sheet date and in light of this the Directors have concluded that it is appropriate to prepare the company's financial statements on a going concern basis. The Directors' have considered this further, including the impact of Covid-19 on the business within the strategic report.

#### Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditors are unaware.

#### Reappointment of auditors

The auditors 10. Chartered Accountants are deemed to be reappointed under section 487(2) of the Companies Act 2006.

# Directors' Report for the Year Ended 30 September 2020

Approved by the Board on 12 February 2021 and signed on its behalf by:	
Mr P J Wylie Director	

### Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# Independent Auditor's Report to the Members of Pro-Align Limited

#### **Opinion**

We have audited the financial statements of Pro-Align Limited (the 'company') for the year ended 30 September 2020, which comprise the Profit and Loss Account, Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2020 and of its loss for the year then ended:
- · have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast
  significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a
  period of at least twelve months from the date when the financial statements are authorised for issue.

# Independent Auditor's Report to the Members of Pro-Align Limited

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

# Independent Auditor's Report to the Members of Pro-Align Limited

#### Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities [set out on page 6], the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and

• appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

# Independent Auditor's Report to the Members of Pro-Align Limited

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
  - Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material
- uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and
  whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities

  within the company to express an opinion on the financial statements. We are responsible for the direction, supervision and performance of the company audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

J David Foster (Senior Statutory Auditor)
For and on behalf of 10. Chartered Accountants, Statutory Auditor
10 Cheyne Walk
Northampton
Northamptonshire
NNI 5PT

12 February 2021

# Profit and Loss Account for the Year Ended 30 September 2020

	Note	2020 £	2019 £
Turnover	3	5,469,232	7,773,617
Cost of sales		(2,800,354)	(3,818,874)
Gross profit		2,668,878	3,954,743
Administrative expenses		(2,686,080)	(3,650,611)
Other operating income	4	999	1,189
Operating (loss)/profit	<u>6</u>	(16,203)	305,321
Other interest receivable and similar income	<u>7</u>	14	955
Interest payable and similar expenses	<u>8</u>	(53,345)	(15,960)
		(53,331)	(15,005)
(Loss)/profit before tax		(69,534)	290,316
Tax on (loss)/profit	<u>12</u>	16,839	(64,060)
(Loss)/profit for the financial year		(52,695)	226,256

The above results were derived from continuing operations.

The company has no recognised gains or losses for the year other than the results above.

# Statement of Comprehensive Income for the Year Ended 30 September 2020

	2020 £	2019 £
(Loss)/profit for the year	(52,695)	226,256
Total comprehensive income for the year	(52,695)	226,256

# (Registration number: 02572576) Balance Sheet as at 30 September 2020

	Note	2020 £	2019 £
Fixed assets			
Tangible assets	<u>13</u>	1,272,017	1,489,933
Current assets			
Stocks	<u>14</u>	1,739,757	1,691,694
Debtors	<u>15</u>	1,178,475	1,486,294
Cash at bank and in hand		1,581,637	1,288,527
		4,499,869	4,466,515
Creditors: Amounts falling due within one year	<u>17</u>	(851,124)	(686,619)
Net current assets		3,648,745	3,779,896
Total assets less current liabilities		4,920,762	5,269,829
Creditors: Amounts falling due after more than one year	<u>17</u>	(190,292)	(226,101)
Provisions for liabilities	<u>18</u>	(63,867)	(91,186)
Net assets		4,666,603	4,952,542
Capital and reserves			
Called up share capital		150	150
Profit and loss account		4,666,453	4,952,392
Shareholders' funds		4,666,603	4,952,542

Approved and authorised by the Board on 12 February 2021 and signed on its behalf by:

.....

Mr P J Wylie Director

# Statement of Changes in Equity for the Year Ended 30 September 2020

	Share capital	Profit and loss account	Total
	£	£	£
At 1 October 2019	150	4,952,392	4,952,542
Loss for the year		(52,695)	(52,695)
Total comprehensive income	-	(52,695)	(52,695)
Dividends		(233,244)	(233,244)
At 30 September 2020	150	4,666,453	4,666,603
		Profit and loss	
		Front and 1055	
	Share capital	account	Total
	Share capital		Total £
At I October 2018		account	_
At 1 October 2018 Profit for the year	£	account £	£
	£	account £ 4,980,584	<b>£</b> 4,980,734
Profit for the year	£	account £ 4,980,584 226,256	£ 4,980,734 226,256

# Statement of Cash Flows for the Year Ended 30 September 2020

	Note	2020 €	2019 £
Cash flows from operating activities			
(Loss)/profit for the year		(52,695)	226,256
Adjustments to cash flows from non-cash items			
Depreciation and amortisation	<u>6</u>	189,128	228,765
Profit on disposal of tangible assets	6 5 7 8	(41,930)	(37,225)
Finance income	<u>7</u>	(14)	(955)
Finance costs	<u>8</u>	3,563	4,901
Income tax expense	<u>12</u>	(16,839)	64,060
AA7 12 2 1 16 2 2		81,213	485,802
Working capital adjustments	1.4	(40.045)	100 (00
(Increase)/decrease in stocks	<u>14</u>	(48,063)	123,603
Decrease in trade debtors	<u>15</u> <u>17</u>	307,819	264,581
Increase/(decrease) in trade creditors	<u> 17</u>	203,694	(237,570)
Cash generated from operations		544,663	636,416
Income taxes paid	<u>12</u>	(50,819)	(83,355)
Net cash flow from operating activities		493,844	553,061
Cash flows from investing activities			
Interest received	<u>7</u>	14	955
Acquisitions of tangible assets		(18,962)	(240,790)
Proceeds from sale of tangible assets		89,681	80,585
Net cash flows from investing activities		70,733	(159,250)
Cash flows from financing activities			
Interest paid	<u>8</u>	(3,563)	(4,901)
Repayment of bank borrowing		(34,660)	(33,731)
Dividends paid	<u>22</u>	(233,244)	(254,448)
Net cash flows from financing activities		(271,467)	(293,080)
Net increase in cash and cash equivalents		293,110	100,731
Cash and cash equivalents at I October		1,288,527	1,187,796
Cash and cash equivalents at 30 September		1,581,637	1,288,527

### Notes to the Financial Statements for the Year Ended 30 September 2020

#### I General information

The company is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is: The Old Orchard Towcester Road Greens Norton Towcester Northamptonshire NNI2 8AN

#### 2 Accounting policies

#### Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

#### **Basis of preparation**

These financial statements have been prepared using the historical cost convention except that as disclosed in the accounting policies certain items are shown at fair value.

#### Going concern

Pro-Align Limited meets its day to day working capital requirements through a combination of cash at bank and bank loan facilities. The company continued to be cash generative since the balance sheet date and in light of this the Directors have concluded that it is appropriate to prepare the company's financial statements on a going concern basis.

### Notes to the Financial Statements for the Year Ended 30 September 2020

#### 2 Accounting policies (continued)

#### **Judgements**

In applying the Company's accounting policies, the directors are required to make judgements, estimates and assumptions in determining the carrying amounts of assets and liabilities. The directors' best judgements, estimates and assumptions are based on the best and most reliable evidence available at the time when the decisions are made, and are based on historical experience and other factors that are considered to be appropriate.

Due to the inherent subjectivity involved in making such judgements, estimates and assumptions, the actual results and outcomes may differ.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

#### Key sources of estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The key accounting estimates and assumptions of the company are:

Valuation of stocks;

Bad debts;

Impairment of assets; and

Valuation and impairment of debtors..

#### Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the company's activities. Turnover is shown net of sales/value added tax, returns, rebates and discounts.

The company recognises revenue when:

The amount of revenue can be reliably measured;

it is probable that future economic benefits will flow to the entity;

and specific criteria have been met for each of the company's activities.

#### Government grants

Government grants are recognised as income if all performance conditions have been met in full. For furloughed employees this will happen over the period of furlough and the grant will therefore be recognised on a straight-line basis against the wages costs.

### Notes to the Financial Statements for the Year Ended 30 September 2020

#### 2 Accounting policies (continued)

#### Foreign currency transactions and balances

Transactions in foreign currencies are initially recorded at the functional currency rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated into the respective functional currency of the entity at the rates prevailing on the reporting period date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rate on the date when the fair value is re-measured.

Non-monetary items measured in terms of historical cost in a foreign currency are not retranslated.

#### Tax

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income.

Deferred tax is recognised in respect of all timing differences between taxable profits and profits reported in the financial statements.

Unrelieved tax losses and other deferred tax assets are recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date and that are expected to apply to the reversal of the timing difference.

#### Tangible assets

Tangible assets are stated in the balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

#### **Depreciation**

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

#### Asset class

Freehold property Plant and machinery

Fixtures and fittings

Motor vehicles

#### Depreciation method and rate

2% on reducing balance 25% on reducing balance 40% on reducing balance and 25% on reducing balance 30% on reducing balance

#### Notes to the Financial Statements for the Year Ended 30 September 2020

#### 2 Accounting policies (continued)

#### Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

#### Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the receivables.

#### **Stocks**

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost was determined using the weighted average method in prior years however the company moved to a first in first out (FIFO) valuation method to protect from the unstable foreign exchange movements during the year.

The cost of finished goods and work in progress comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. At each reporting date, stocks are assessed for impairment. If stocks are impaired, the carrying amount is reduced to its selling price less costs to complete and sell; the impairment loss is recognised immediately in profit or loss.

#### Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

### Notes to the Financial Statements for the Year Ended 30 September 2020

#### 2 Accounting policies (continued)

#### **Borrowings**

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Profit and Loss Account over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the company has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

#### Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on a straight-line basis over the period of the lease.

#### Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

#### **Dividends**

Dividend distribution to the company's shareholders is recognised as a liability in the financial statements in the reporting period in which the dividends are declared.

#### Defined contribution pension obligation

A defined contribution plan is a pension plan under which fixed contributions are paid into a pension fund and the company has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised as employee benefit expense when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

#### Notes to the Financial Statements for the Year Ended 30 September 2020

#### 2 Accounting policies (continued)

#### Financial instruments

#### Classification

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties and loans to related parties.

Debt instruments such as loans and other accounts receivable and payable are initially measured at present value of the future payments and subsequently at amortised cost using the effective interest method; Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, such as the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an outright short-term loan not at market rate, the financial asset or liability is measured, initially and subsequently, at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment is found, an impairment loss is recognised in profit or loss.

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### 3 Revenue

The analysis of the company's revenue for the year from continuing operations is as follows:

	2020 £	2019 £
Sale of goods, UK	5,388,137	7,659,239
Sale of goods, Europe	81,095	114,378
	5,469,232	7,773,617

#### 4 Other operating income

The analysis of the company's other operating income for the year is as follows:

# Notes to the Financial Statements for the Year Ended 30 September 2020

4 Other operating income (continued)		
	2020	2019
	£	£
Miscellaneous other operating income	999	1,189
5 Other gains and losses		
The analysis of the company's other gains and losses for the year is as follows:		
	2020	2019
	£	£
Gain (loss) on disposal of property, plant and equipment	41,930	37,225
6 Operating (loss)/profit		
Arrived at after charging/(crediting)		
	2020	2019
	£	£
Depreciation expense	189,128	228,765
Operating lease expense - plant and machinery	9,986	11,333
Profit on disposal of property, plant and equipment	(41,930)	(37,225)
7 Other interest receivable and similar income		
	2020	2019
	£	£
Interest income on bank deposits	-	955
Other finance income	14	
	14	955
8 Interest payable and similar expenses		
The state of the s	2020	2019
	£	£
Interest on bank overdrafts and borrowings	3,563	4,901
Foreign exchange (gains) / losses	49,782	11,059
	53,345	15,960

# Notes to the Financial Statements for the Year Ended 30 September 2020

#### 9 Staff costs

The aggregate payroll costs (including directors' remuneration) were as follows:

	2020	2019
	£	£
Wages and salaries	1,443,057	1,994,279
Social security costs	152,028	202,026
Pension costs, defined contribution scheme	62,949	81,221
Redundancy costs		8,334
	1,658,034	2,285,860
The average number of persons employed by the company (including direwas as follows:	ectors) during the year, analyse	d by category

The average number of persons employed by the company	(including directors) during the year, analysed by category
was as follows:	

	2020 No.	201 <i>9</i> No.
Administration and support	48	50
Sales, marketing and distribution	15	20
	63	70

### 10 Directors' remuneration

All other non-audit services

The directors' remuneration for the year was as follows:		
	2020	2019
	£	£
Remuneration	27,880	29,001
11 Auditors' remuneration		
	2020	2019
	£	£
Audit of the financial statements	3,390	3,291
	2020	2019

£

3,794

3,801

# Notes to the Financial Statements for the Year Ended 30 September 2020

#### 12 Taxation

	2020 £	2019 £
Current taxation UK corporation tax	10,481	50,818
Deferred taxation Arising from changes in tax rates and laws	(27,320)	13,242
Tax (receipt)/expense in the income statement	(16,839)	64,060

The tax on profit before tax for the year is the same as the standard rate of corporation tax in the UK (2019 - the same as the standard rate of corporation tax in the UK) of 19% (2019 - 19%).

The differences are reconciled below:

	2020 £	2019 £
(Loss)/profit before tax	(69,534)	290,316
Corporation tax at standard rate	(13,211)	55,160
(Decrease)/increase from effect of different UK tax rates on some earnings	(27,320)	13,242
Tax increase/(decrease) from effect of capital allowances and depreciation	23,692	(4,342)
Total tax (credit)/charge	(16,839)	64,060

#### Deferred tax

Deferred tax assets and liabilities

2020	Liability £
Accelerated tax depreciation	63,867
2019	Liability £
Accelerated tax depreciation	91,186

# Notes to the Financial Statements for the Year Ended 30 September 2020

# 13 Tangible assets

	Land and	Furniture, fittings and	Motor	Other	<b>-</b>
	buildings £	equipment £	vehicles £	tangible assets £	Total £
Cost or valuatio	n				
At I October					
2019	1,345,820	438,404	1,187,571	97,458	3,069,253
Additions	-	16,990	-	1,972	18,962
Disposals		(42,347)	(229,389)		(271,736)
At 30 September					
2020	1,345,820	413,047	958,182	99,430	2,816,479
Depreciation					
At I October					
2019	415,102	358,176	731,301	74,741	1,579,320
Charge for the year	21,358	34,380	127,622	5,767	189,127
Eliminated on					
disposal	<u>-</u>	(42,347)	(181,638)		(223,985)
At 30 September					
2020	436,460	350,209	677,285	80,508	1,544,462
Carrying amoun	t				
At 30 September					
2020	909,360	62,838	280,897	18,922	1,272,017
At 30 September					
2019	930,718	80,228	456,270	22,717	1,489,933

# Notes to the Financial Statements for the Year Ended 30 September 2020

# 13 Tangible assets (continued)

Included within the net book value of land and buildings above is £909,360 (2019 - £930,718) in respect of freehold land and buildings.

# Notes to the Financial Statements for the Year Ended 30 September 2020

14 Stocks			
		2020	2019
		£	£
Finished goods and goods for resale	=	1,739,757	1,691,694
15 Debtors			
		2020	2019
		£	£
Trade debtors		1,129,201	1,433,404
Other debtors		21,801	9,203
Prepayments	_	27,473	43,687
	=	1,178,475	1,486,294
16 Cash and cash equivalents			
To Cash and Cash equivalents		2020	2019
		£	£
Cash on hand		170	203
Cash at bank	_	1,581,467	1,288,324
	=	1,581,637	1,288,527
17 Creditors			
		2020	2019
	Note	£	£
Due within one year			
Loans and borrowings	<u>21</u>	35,088	33,939
Trade creditors		406,356	292,536
Social security and other taxes		389,689	239,025
Other payables		6,85 l	9,271
Accruals		2,660	61,030
Income tax liability	<u>12</u> _	10,480	50,818
	=	851,124	686,619
Due after one year			
Loans and borrowings	<u>21</u> =	190,292	226,101

# Notes to the Financial Statements for the Year Ended 30 September 2020

### 18 Deferred tax and other provisions

	Deferred tax	Total
	£	£
At I October 2019	91,186	91,186
Provisions used	(27,319)	(27,319)
At 30 September 2020	63,867	63,867

#### 19 Pension and other schemes

### **Defined contribution pension scheme**

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £62,949 (2019 - £81,221).

#### 20 Share capital

#### Allotted, called up and fully paid shares

Anotted, called up and fully paid snare	2020		2019	
	No.	£	No.	£
Ordinary share capital of £1 each	150	150	150	150
21 Loans and borrowings			2020	2019
Non-current loans and borrowings			£	£
Bank borrowings			190,292	226,101

# Notes to the Financial Statements for the Year Ended 30 September 2020

### 21 Loans and borrowings (continued)

	2020	2019
	£	£
Current loans and borrowings		
Bank borrowings	35,088	33,939

#### **Bank borrowings**

Bank loan is denominated in with a nominal interest rate of 1% over base%, and the final instalment is due on 19 October 2026. The carrying amount at year end is £225,380 (2019 - £260,041).

The bank loan is secured by a fixed charge over the freehold property.

#### 22 Dividends

2020	2019
£	£
233,244	254,448
	£

# Notes to the Financial Statements for the Year Ended 30 September 2020

### 23 Related party transactions

# Summary of transactions with entities with joint control or significant interest

Pro-Align Ireland Limited, an Irish company owned by the majority of the Pro-Align Limited shareholders.

### Income and receivables from related parties

2020	Entities with joint control or significant influence
Sale of goods	184,094
Amounts receivable from related party	296,028
	Entities with joint control or significant influence
2019	£
Sale of goods	69,156
Amounts receivable from related party	353,085

# Northampton

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