Registrar

Company Registration No. 2545561 (England and Wales)

P P O'CONNOR LIMITED ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

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DIRECTOR'S REPORT

FOR THE YEAR ENDED 31 OCTOBER 2007

The director presents his report and financial statements for the year ended 31 October 2007

Principal activities and review of the business

The principal activity of the company during the year was demolition, recycling and excavation contractors

The director is pleased to report an increase in turnover and profitability during the year and expects continued growth in the foreseeable future. The financial position of the company at the year end is considered satisfactory.

The company operates in a competitive market and it is therefore important that management controls costs to ensure that the company remains profitable and yet does not price itself out of work. The director's close involvement in the management of the company ensures that costs are appropriately controlled and that the company remains competetive in its market. As with many companies within the construction industry, the company is susceptible to bad debts. Management aims to mitigate this risk by servicing a large customer base and not placing excessive reliance on any individual customer.

The company has continued its growth during the year and increased its market share

At the year end the company had retained profits of £2,348,429 (2006 - £1,949,688) and the director is of the opinion that sufficient working capital will be available from current levels of cash at bank and in hand and cashflows from expected future trading to fund the continued operations and growth of the business

Results and dividends

The results for the year are set out on page 4

Director

The following director has held office since 1 November 2006

P P O'Connor

Director's interests

The director's interest in the shares of the company was as stated below	W			
,,,,	Ordinary shares of £1 each			
	31 October 2007	1 November 2006		
P P O'Connor	50	50		
Charitable donations	2007	2006		
Onantable deliations	£	£		
During the year the company made the following payments				
Chantable donations	2,276	600		

Auditors

The company has by elective resolution dispensed with the obligation to appoint auditors annually in accordance with section 386(1) of the Companies Act 1985. Therefore, the auditors, Crawfords, will be deemed to be reappointed for each succeeding financial year.

DIRECTOR'S REPORT

FOR THE YEAR ENDED 31 OCTOBER 2007

Director's responsibilities

The director is responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the director is required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The director is responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable him to ensure that the financial statements comply with the Companies Act 1985. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

So far as the director is aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the director has taken all the necessary steps that he ought to have taken as director in order to make himself aware of all relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board

P P O'Connor

Director

Date 13-07-08

INDEPENDENT AUDITORS' REPORT TO P P O'CONNOR LIMITED UNDER SECTION 247B OF THE COMPANIES ACT 1985

We have examined the abbreviated accounts set out on pages 4 to 15, together with the financial statements of P P O'Connor Limited for the year ended 31 October 2007 prepared under section 226 of the Companies Act 1985

This report is made solely to the company in accordance with Section 247B of the Companies Act 1985. Our work has been undertaken so that we might state to the company those matters we are required to state to them in an auditor's report on abbreviated accounts and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our work, for this report, or for the opinions we have formed.

Respective responsibilities of the director and auditors

The director is responsible for preparing the abbreviated accounts in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Act to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with that provision and to report our opinion to you

Basis of opinion

We conducted our work in accordance with Bulletin 2006/3 "The special auditor's report on abbreviated accounts in the United Kingdom" issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared.

Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Companies Act 1985, and the abbreviated accounts have been properly prepared in accordance with that provision

Crawfords

Chartered Accountants
Registered Auditor

Gawhoods

13/8/08

41 Blackfriars Road Salford Manchester M3 7DB

ABBREVIATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 OCTOBER 2007

		2007	2006
	Notes	£	£
Gross profit		1,759,621	1,382,188
Administrative expenses		(479,518)	(390,419)
Operating profit	2	1,280,103	991,769
Other interest receivable and similar			
income		1,394	3,287
Interest payable and similar charges	4	(187,503) —————	(146,744)
Profit on ordinary activities before			
taxation		1,093,994	848,312
Tax on profit on ordinary activities	5	(452,395)	(209,951)
Profit for the year	14	641,599	638,361
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The profit and loss account has been prepared on the basis that all operations are continuing operations

There are no recognised gains and losses other than those passing through the profit and loss account

ABBREVIATED BALANCE SHEET

AS AT 31 OCTOBER 2007

		2007		2	006
	Notes	£	£	£	£
Fixed assets					
Tangible assets	7		5,008,106		3,509,469
Current assets					
Debtors	8	3,379,155		1,895,342	
Cash at bank and in hand		-		401,325	
		3,379,155		2,296,667	
Creditors. amounts falling due within one year	9	(3,869,327)		(2,339,200)	
Net current liabilities			(490,172)		(42,533)
Total assets less current liabilities			4,517,934		3,466,936
Creditors amounts falling due after more than one year	10		(1,565,028)		(1,202,191)
Provisions for liabilities	11		(604,377)		(314,957)
FIDVISIONS TO HADMILES	11				
			2,348,529 		1,949,788
Capital and reserves					
Called up share capital	13		100		100
Profit and loss account	14		2,348,429		1,949,688
Shareholders' funds	15		2,348,529		1,949,788

These abbreviated accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies

Approved by the Board and authorised for issue on 13 -0 9- o 9

P P O'Connor

Director

CASH FLOW STATEMENT FOR THE YEAR ENDED 31 OCTOBER 2007

	£	2007 £	£	2006 £
Net cash inflow from operating activities		1,030,729		1,697,354
Returns on investments and servicing of finance				
Interest received	1,394		3,287	
Interest paid	(182,635)		(136,885)	
Interest element of finance lease rentals	(4,868)		(4,409)	
Net cash outflow for returns on investments and servicing of finance		(186,109)		(138,007)
Taxation		(101,698)		(43,952)
Capital expenditure Payments to acquire tangible assets Receipts from sales of tangible assets	(3,066,038) 855,049		(1,953,343) 720,097	
Net cash outflow for capital expenditure		(2,210,989)		(1,233,246)
Equity dividends paid		(242,858)		(198,816)
Net cash (outflow)/inflow before management of liquid resources and financing		(1,710,925)		83,333
Financing Capital element of finance lease contracts	775,385		265,220	
Net cash inflow from financing		775,385		265,220
(Decrease)/increase in cash in the year		(935,540)		348,553

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 OCTOBER 2007

1	Reconciliation of operating profit to net ca	ash inflow from op	perating	2007	2006
	activities			£	£
	Operating profit			1,280,103	991,769
	Depreciation of tangible assets			737,304	688,114
	(Profit)/loss on disposal of tangible assets			(24,951)	29,019
	Increase in debtors			(1,483,813)	(344,917)
	Increase in creditors within one year			522,086	333,369
	Net cash inflow from operating activities			1,030,729	1,697,354
2	Analysis of net debt	1 November 2006	Cash flow	Other non- cash changes	31 October 2007
		£	£	£	£
	Net cash				
	Cash at bank and in hand	401,325	(401,325)		-
	Bank overdrafts		(534,215)		(534,215)
		401,325	(935,540)	-	(534,215)
	Bank deposits		-	-	
	Debt Debt				
	Finance leases	(2,272,504)	(775,386)	<u>-</u>	(3,047,890)
	Net debt	(1,871,179)	(1,710,926)		(3,582,105)
3	Reconciliation of net cash flow to moven	nent in net debt		2007	2006
Ĭ				£	£
	(Decrease)/increase in cash in the year			(935,540)	348,553
	Cash inflow from increase in debt and lease	efinancing		(775,386)	(265,220)
	Movement in net debt in the year			(1,710,926)	83,333
	Opening net debt			(1,871,179)	(1,954,512)
	Closing net debt			(3,582,105)	(1,871,179)
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NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention

Although the balance sheet shows net current liabilities, the director feels that the company will continue to meet its day to day working capital requirements with expected cashflow and is of the opinion that the accounts are correctly prepared on a going concern basis

1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated)

1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts

1.4 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows.

Leasehold buildings

10% straight line

Plant and machinery

over three to seven years

Fixtures, fittings & equipment

2% on cost

Motor vehicles

25% reducing balance

The depreciation rate for leasehold buildings has changed from 15% on cost to 10% on cost during the year

1.5 Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

1.6 Pensions

The company operates a defined contribution scheme for the benefit of its employees Contributions payable are charged to the profit and loss account in the year they are payable

1.7 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the director, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

Accounting policies

1.8 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

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NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

5	Taxation	2007 £	2006 £
	Domestic current year tax	_	
	U K corporation tax	126,268	143,174
	Adjustment for prior years	36,707	-
	Current tax charge	162,975	143,174
	Deferred tax		
	Deferred tax charge/credit current year	289,420	66,777 ————
		452,395 ———	209,951
	Factors affecting the tax charge for the year		
	Profit on ordinary activities before taxation	1,093,994	848,312
	Profit on ordinary activities before taxation multiplied by standard rate of		
	UK corporation tax of 30 00% (2006 - 30 00%)	328,198 	254,494
	Effects of		40.007
	Non deductible expenses	34,874	19,097
	Depreciation add back	215,873	209,788
	Capital allowances	(416,948)	(314,366)
	Other tax adjustments	978	(25,839)
		(165,223)	(111,320)
	Current tax charge	162,975	143,174
		2007	2006
6	Dividends	£	£
	Ordinary interim paid	242,858	198,816

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

Tangible fixed assets					
	Leasehold buildings	Plant and machinery	Fixtures, fittings & equipment	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 November 2006	251,812	4,451,579	~	225,119	4,928,510
Additions	-	2,626,230	212,720	227,088	3,066,038
Disposals	(14,525)	(1,071,194)	<u>-</u>	(109,548)	(1,195,267)
At 31 October 2007	237,287	6,006,615	212,720	342,659	6,799,281
Depreciation					
At 1 November 2006	124,985	1,179,495	-	114,561	1,419,041
On disposals	(11,301)	(289,506)	-	(64,362)	(365,169)
Charge for the year	(14,166)	674,100	4,254	73,115	737,303
At 31 October 2007	99,518	1,564,089	4,254	123,314	1,791,175
Net book value					
At 31 October 2007	137,769	4,442,526	208,466	219,345	5,008,106
At 31 October 2006	126,827	3,272,084		110,558	3,509,469
				======	
Included above are assets held	under finance lease		nase contracts	as follows	<u> </u>
Included above are assets held	under finance lease		nase contracts Plant and	as follows Motor	<u> </u>
Included above are assets held	under finance lease		nase contracts Plant and machinery	as follows Motor vehicles	Tota
	under finance lease		nase contracts Plant and	as follows Motor	Tota
Included above are assets held Net book values At 31 October 2007	under finance lease		nase contracts Plant and machinery	as follows Motor vehicles	Tota
Net book values	under finance lease		nase contracts Plant and machinery £	as follows Motor vehicles £	Tota 4 4,281,311
Net book values At 31 October 2007 At 31 October 2006			Plant and machinery £ 4,111,604	as follows Motor vehicles £	Tota £ 4,281,311
Net book values At 31 October 2007 At 31 October 2006 Depreciation charge for the ye			Plant and machinery £ 4,111,604	as follows Motor vehicles £	Total 4,281,311 3,012,907
Net book values At 31 October 2007 At 31 October 2006			Plant and machinery £ 4,111,604 2,926,290	as follows Motor vehicles £ 169,707 86,617	Total £ 4,281,311

The director has estimated that a depreciation rate of 10% on cost is a more realistic rate for Leasehold buildings than a rate of 15% on cost, from the date that the assets were purchased. As a result there has been £14,166 of depreciation written back in the year

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

8	Debtors	2007 £	2006 £
	Trade debtors	3,131,612	1,768,616
	Other debtors	150,659	20,351
	Prepayments and accrued income	96,884	106,375
		3,379,155	1,895,342
			
9	Creditors: amounts falling due within one year	2007 £	2006 £
	Bank loans and overdrafts	534,215	_
	Net obligations under finance leases and hire purchase contracts	1,482,862	1,070,313
	Trade creditors	1,150,573	858,312
	Corporation tax	205,820	144,543
	Other taxes and social security costs	237,669	97,162
	Director's current accounts	23,671	605
	Other creditors	72,911	42,193
	Accruals and deferred income	161,606	126,072
		3,869,327	2,339,200

The aggregate amount of short term creditors for which security has been given is £2,016,440 (2006 - £1,070,313) These secured creditors are, an overdraft facility, net obligations under finance leases and hire purchase contracts and they are secured against the fixed assets to which they relate

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

10	Creditors: amounts falling due after more than one year	2007 £	2006 £
	Net obligations under finance leases and hire purchase contracts	1,565,028	1,202,191
	The aggregate amount of long term creditors for which security has been £1,202,191) These secured creditors are net obligations under finance contracts and are secured against the fixed assets to which they relate	given is £1,56 leases and	5,028 (2006 - hire purchase
	Net obligations under finance leases and hire purchase contracts		
	Repayable within one year	1,482,862	1,070,313
	Repayable between one and five years	1,565,028	1,202,191
		3,047,890	2,272,504
	Included in liabilities falling due within one year	(1,482,862)	(1,070,313)
		1,565,028	1,202,191
11	Provisions for liabilities and charges		Deferred tax liability £
	Balance at 1 November 2006		314,957
	Profit and loss account		289,420
	Balance at 31 October 2007		604,377
	The deferred tax liability is made up as follows.		
		2007 £	
	Accelerated capital allowances	604,377	314,957
	Accelerated capital allowances	00,10.7	

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

12	Pension costs		
	Defined contribution		
		2007 £	2006 £
	Contributions payable by the company for the year	2,425 ———	-
13	Share capital	2007 £	2006 £
	Authorised	_	
	1,000 Ordinary shares of £1 each	1,000	1,000
	Allotted, called up and fully paid 100 Ordinary shares of £1 each	100	100
14	Statement of movements on profit and loss account		Profit and loss account £
	Balance at 1 November 2006 Profit for the year Dividends paid		1,949,688 641,599 (242,858)
	Balance at 31 October 2007		2,348,429
15	Reconciliation of movements in shareholders' funds	2007 £	2006 £
	Profit for the financial year Dividends	641,599 (242,858)	638,361 (198,816)
	Net addition to shareholders' funds	398,741	439,545
	Opening shareholders' funds	1,949,788 ————	1,510,243 ————
	Closing shareholders' funds	2,348,529 ———	1,949,788 ————

NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2007

16 Financial commitments

At 31 October 2007 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 October 2008

		Land and buildings 2007 2006	
		£	£
	Operating leases which expire		
	Within one year	61,804	-
	Between two and five years	18,000	222,400
		79,804	222,400
17	Director's emoluments	2007	2006
		£	£
	Emoluments for qualifying services	26,133	26,167
18	Employees		
	Number of employees The average monthly number of employees (including directors) during the		
	year was	2007 Number	2006 Number
	Director	1	1
	Administration and clerical	7	5
	Direct Labour	63	60
		71	66
	Employment costs	2007	2006
		£	£
	Wages and salaries	1,942,637	1,619,853
	Social security costs	194,443	166,672
	Other pension costs	2,425	
		2,139,505	1,786,525