

Company Registration No 2545561 (England and Wales)

**P P O'CONNOR LIMITED**  
**ABBREVIATED ACCOUNTS**  
**FOR THE YEAR ENDED 31 OCTOBER 2006**

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COMPANIES HOUSE

# P P O'CONNOR LIMITED

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# P P O'CONNOR LIMITED

## DIRECTOR'S REPORT

### FOR THE YEAR ENDED 31 OCTOBER 2006

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The director presents his report and financial statements for the year ended 31 October 2006

#### Principal activities and review of the business

The principal activity of the company during the year was demolition, recycling and excavation contractors

The director is pleased to report an increase in turnover and profitability during the year and expects continued growth in the foreseeable future. The financial position of the company at the year end is considered satisfactory.

The company operates in a competitive market and it is therefore important that management controls costs to ensure that the company remains profitable and yet does not price itself out of work. The director's close involvement in the management of the company ensures that costs are appropriately controlled and that the company remains competitive in its market. As with many companies within the construction industry, the company is susceptible to bad debts. Management aims to mitigate this risk by servicing a large customer base and not placing excessive reliance on any individual customer.

The company has continued its growth during the year and increased its market share.

At the year end the company had retained profits of £1,949,688 (2005 - £1,510,143) and the director is of the opinion that sufficient working capital will be available from current levels of cash at bank and in hand and cashflows from expected future trading to fund the continued operations and growth of the business.

#### Results and dividends

The results for the year are set out on page 4.

#### Director

The following director has held office since 1 November 2005.

P P O'Connor

#### Director's interests

The director's interest in the shares of the company was as stated below.

	Ordinary shares of £1 each	
	31 October 2006	1 November 2005
P P O'Connor	50	50
Charitable donations	2006	2005
	£	£

During the year the company made the following payments:

Charitable donations	600	1,050
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#### Auditors

The company has by elective resolution dispensed with the obligation to appoint auditors annually in accordance with section 386(1) of the Companies Act 1985. Therefore, the auditors, Crawfords, will be deemed to be reappointed for each succeeding financial year.

# P P O'CONNOR LIMITED

## DIRECTOR'S REPORT

**FOR THE YEAR ENDED 31 OCTOBER 2006**

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### Director's responsibilities

The director is responsible for preparing the financial statements in accordance with applicable law and regulations

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the director is required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The director is responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable him to ensure that the financial statements comply with the Companies Act 1985. He is also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of disclosure to auditor

(a) so far as the director is aware, there is no relevant audit information of which the company's auditors are unaware, and

(b) he has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board



P P O'Connor  
Director

Date 30/08/07

# P P O'CONNOR LIMITED

## INDEPENDENT AUDITORS' REPORT TO P P O'CONNOR LIMITED

### UNDER SECTION 247B OF THE COMPANIES ACT 1985

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We have examined the abbreviated accounts set out on pages 4 to 15, together with the financial statements of P P O'Connor Limited for the year ended 31 October 2006 prepared under section 226 of the Companies Act 1985

This report is made solely to the company in accordance with Section 247B of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company those matters we are required to state to them in an auditor's report on abbreviated accounts and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of the director and auditors

The director is responsible for preparing the abbreviated accounts in accordance with section 246A of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Act to the Registrar of Companies and whether the abbreviated accounts have been properly prepared in accordance with that provision and to report our opinion to you.

#### Basis of audit opinion

We conducted our work in accordance with Bulletin 2006/3 "The special auditor's report on abbreviated accounts in the United Kingdom" issued by the Auditing Practices Board. In accordance with that Bulletin we have carried out the procedures we consider necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts to be delivered are properly prepared.

#### Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with section 246A(3) of the Companies Act 1985, and the abbreviated accounts have been properly prepared in accordance with that provision.

*Crawfords*

Crawfords

Chartered Accountants  
Registered Auditor

*30/8/07*

41 Blackfriars Road  
Salford  
Manchester  
M3 7DB

# P P O'CONNOR LIMITED

## ABBREVIATED PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 OCTOBER 2006

		2006	2005
	Notes	£	£
Gross profit		1,382,188	1,029,219
Administrative expenses		(390,419)	(305,855)
Operating profit	2	991,769	723,364
Other interest receivable and similar income		3,287	5,048
Interest payable and similar charges	4	(146,744)	(105,570)
Profit on ordinary activities before taxation		848,312	622,842
Tax on profit on ordinary activities	5	(209,951)	(119,074)
Profit for the year	13	638,361	503,768

The profit and loss account has been prepared on the basis that all operations are continuing operations

There are no recognised gains and losses other than those passing through the profit and loss account

# P P O'CONNOR LIMITED

## ABBREVIATED BALANCE SHEET

AS AT 31 OCTOBER 2006

	Notes	2006 £	£	2005 £	£
<b>Fixed assets</b>					
Tangible assets	7	3,509,469		2,993,356	
<b>Current assets</b>					
Debtors	8	1,895,342		1,550,425	
Cash at bank and in hand		401,325		52,772	
		<u>2,296,667</u>		<u>1,603,197</u>	
<b>Creditors amounts falling due within one year</b>	9	<u>(2,339,200)</u>		<u>(1,626,941)</u>	
<b>Net current liabilities</b>			<u>(42,533)</u>		<u>(23,744)</u>
<b>Total assets less current liabilities</b>		3,466,936		2,969,612	
<b>Creditors amounts falling due after more than one year</b>	10	(1,202,191)		(1,211,189)	
<b>Provisions for liabilities</b>	11	<u>(314,957)</u>		<u>(248,180)</u>	
		<u>1,949,788</u>		<u>1,510,243</u>	
<b>Capital and reserves</b>					
Called up share capital	12	100		100	
Profit and loss account	13	1,949,688		1,510,143	
<b>Shareholders' funds</b>	14	<u>1,949,788</u>		<u>1,510,243</u>	

These abbreviated accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to medium-sized companies

Approved by the Board and authorised for issue on 30/08/07



P P O'Connor  
Director

# P P O'CONNOR LIMITED

## CASH FLOW STATEMENT

FOR THE YEAR ENDED 31 OCTOBER 2006

	£	2006 £	£	2005 £
<b>Net cash inflow from operating activities</b>		1,697,354		1,295,495
<b>Returns on investments and servicing of finance</b>				
Interest received	3,287		5,048	
Interest paid	(136,885)		(103,301)	
Interest element of finance lease rentals	(4,409)		(1,515)	
<b>Net cash outflow for returns on investments and servicing of finance</b>		(138,007)		(99,768)
<b>Taxation</b>		(43,952)		(52,053)
<b>Capital expenditure</b>				
Payments to acquire tangible assets	(1,953,343)		(2,017,801)	
Receipts from sales of tangible assets	720,097		499,415	
<b>Net cash outflow for capital expenditure</b>		(1,233,246)		(1,518,386)
<b>Equity dividends paid</b>		(198,816)		(118,021)
<b>Net cash inflow/(outflow) before management of liquid resources and financing</b>		83,333		(492,733)
<b>Financing</b>				
Capital element of finance lease contracts	265,220		622,025	
<b>Net cash inflow from financing</b>		265,220		622,025
<b>Increase in cash in the year</b>		348,553		129,292



# P P O'CONNOR LIMITED

## NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 OCTOBER 2006

1	Reconciliation of operating profit to net cash inflow from operating activities		2006	2005
			£	£
	Operating profit		991,769	723,364
	Depreciation of tangible assets		688,114	602,057
	Loss/(profit) on disposal of tangible assets		29,019	(24,743)
	Increase in debtors		(344,917)	(83,478)
	Increase in creditors within one year		333,369	78,295
	Net cash inflow from operating activities		1,697,354	1,295,495

2	Analysis of net debt	1 November 2005	Cash flow	Other non-cash changes	31 October 2006
		£	£	£	£
	Net cash				
	Cash at bank and in hand	52,772	348,553	-	401,325
	Bank deposits	-	-	-	-
	Debt				
	Finance leases	(2,007,284)	(265,220)	-	(2,272,504)
	Net debt	(1,954,512)	83,333	-	(1,871,179)

3	Reconciliation of net cash flow to movement in net debt		2006	2005
			£	£
	Increase in cash in the year		348,553	129,292
	Cash inflow from increase in debt and lease financing		(265,220)	(622,025)
	Movement in net debt in the year		83,333	(492,733)
	Opening net debt		(1,954,512)	(1,461,779)
	Closing net debt		(1,871,179)	(1,954,512)

# P P O'CONNOR LIMITED

## NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2006

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### 1 Accounting policies

#### 1.1 Accounting convention

The financial statements are prepared under the historical cost convention

Although the balance sheet shows net current liabilities, the director feels that the company will continue to meet its day to day working capital requirements with expected cashflow and is of the opinion that the accounts are correctly prepared on a going concern basis

#### 1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated)

#### 1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows

Leasehold buildings	15% straight line
Plant and machinery	over three to seven years
Motor vehicles	25% reducing balance

#### 1.5 Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

#### 1.6 Deferred taxation

Deferred taxation is provided at appropriate rates on all timing differences using the liability method only to the extent that, in the opinion of the director, there is a reasonable probability that a liability or asset will crystallise in the foreseeable future

#### 1.7 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account

# P P O'CONNOR LIMITED

## NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2006

<b>2</b>	<b>Operating profit</b>	<b>2006</b>	<b>2005</b>
		<b>£</b>	<b>£</b>
	Operating profit is stated after charging		
	Depreciation of tangible assets	688,114	602,057
	Loss on disposal of tangible assets	29,019	205
	Loss on foreign exchange transactions	-	10
	Operating lease rentals		
	- Plant and machinery	582	-
	- Other assets	309,654	223,381
	Auditors' remuneration	6,000	5,000
	and after crediting		
	Profit on disposal of tangible assets	-	(24,948)
	Profit on foreign exchange transactions	(3)	-
		<u>          </u>	<u>          </u>
<b>3</b>	<b>Investment income</b>	<b>2006</b>	<b>2005</b>
		<b>£</b>	<b>£</b>
	Bank interest	3,287	5,048
		<u>          </u>	<u>          </u>
<b>4</b>	<b>Interest payable</b>	<b>2006</b>	<b>2005</b>
		<b>£</b>	<b>£</b>
	On bank loans and overdrafts	580	1,792
	Lease finance charges and hire purchase interest	140,714	103,024
	On overdue tax	5,450	754
		<u>          </u>	<u>          </u>
		<u>146,744</u>	<u>105,570</u>

# P P O'CONNOR LIMITED

## NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2006

5	Taxation	2006	2005
		£	£
	<b>Domestic current year tax</b>		
	U K corporation tax	143,174	44,698
	Adjustment for prior years	-	(61)
	<b>Current tax charge</b>	143,174	44,637
	<b>Deferred tax</b>		
	Deferred tax charge/credit current year	66,777	74,437
		209,951	119,074
	<b>Factors affecting the tax charge for the year</b>		
	Profit on ordinary activities before taxation	848,312	622,842
	Profit on ordinary activities before taxation multiplied by standard rate of UK corporation tax of 30.00% (2005 - 19.00%)	254,494	118,340
	<b>Effects of</b>		
	Non deductible expenses	19,097	3,676
	Depreciation add back	209,788	108,738
	Capital allowances	(314,366)	(186,056)
	Adjustments to previous periods	-	(61)
	Other tax adjustments	(25,839)	-
		(111,320)	(73,703)
	<b>Current tax charge</b>	143,174	44,637
6	Dividends	2006	2005
		£	£
	Ordinary interim paid	198,816	118,021

# P P O'CONNOR LIMITED

## NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2006

### 7 Tangible fixed assets

	Leasehold buildings £	Plant and machinery £	Motor vehicles £	Total £
<b>Cost</b>				
At 1 November 2005	186,312	3,846,047	229,279	4,261,638
Additions	65,500	1,871,202	16,640	1,953,342
Disposals	-	(1,265,670)	(20,800)	(1,286,470)
At 31 October 2006	251,812	4,451,579	225,119	4,928,510
<b>Depreciation</b>				
At 1 November 2005	87,213	1,089,141	91,927	1,268,281
On disposals	-	(523,135)	(14,219)	(537,354)
Charge for the year	37,772	613,489	36,853	688,114
At 31 October 2006	124,985	1,179,495	114,561	1,419,041
<b>Net book value</b>				
At 31 October 2006	126,827	3,272,084	110,558	3,509,469
At 31 October 2005	99,099	2,756,906	137,351	2,993,356

Included above are assets held under finance leases or hire purchase contracts as follows

	Plant and machinery £	Motor vehicles £	Total £
<b>Net book values</b>			
At 31 October 2006	2,926,290	86,617	3,012,907
At 31 October 2005	2,644,509	108,753	2,753,262
<b>Depreciation charge for the year</b>			
At 31 October 2006	530,824	28,872	559,696
At 31 October 2005	463,311	36,251	499,562

# P P O'CONNOR LIMITED

## NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2006

8	Debtors	2006	2005
		£	£
	Trade debtors	1,768,616	1,374,201
	Other debtors	20,351	50,000
	Prepayments and accrued income	106,375	126,224
		<u>1,895,342</u>	<u>1,550,425</u>
9	Creditors amounts falling due within one year	2006	2005
		£	£
	Net obligations under finance leases and hire purchase contracts	1,070,313	796,095
	Trade creditors	858,312	551,075
	Corporation tax	144,543	45,321
	Other taxes and social security costs	97,162	95,094
	Director's current accounts	605	316
	Other creditors	42,193	37,777
	Accruals and deferred income	126,072	101,263
		<u>2,339,200</u>	<u>1,626,941</u>

The aggregate amount of short term creditors for which security has been given is £1,070,313 ( 2005 - £,796,095 ) These secured creditors are net obligations under finance leases and hire purchase contracts and they are secured against the fixed assets to which they relate

# P P O'CONNOR LIMITED

## NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2006

10 Creditors amounts falling due after more than one year	2006 £	2005 £
Net obligations under finance leases and hire purchase contracts	<u>1,202,191</u>	<u>1,211,189</u>

The aggregate amount of long term creditors for which security has been given is £1,202,191 ( 2005 - £1,211,189 ) These secured creditors are net obligations under finance leases and hire purchase contracts and are secured against the fixed assets to which they relate

<b>Net obligations under finance leases and hire purchase contracts</b>		
Repayable within one year	1,070,313	796,095
Repayable between one and five years	<u>1,202,191</u>	<u>1,211,189</u>
	2,272,504	2,007,284
Included in liabilities falling due within one year	<u>(1,070,313)</u>	<u>(796,095)</u>
	<u>1,202,191</u>	<u>1,211,189</u>

## 11 Provisions for liabilities and charges

	Deferred tax liability £
Balance at 1 November 2005	248,180
Profit and loss account	<u>66,777</u>
Balance at 31 October 2006	<u>314,957</u>

The deferred tax liability is made up as follows

	2006 £	2005 £
Accelerated capital allowances	<u>314,957</u>	<u>248,180</u>

# P P O'CONNOR LIMITED

## NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2006

12	Share capital	2006 £	2005 £
	<b>Authorised</b>		
	1,000 Ordinary shares of £1 each	1,000	1,000
		<u>          </u>	<u>          </u>
	<b>Allotted, called up and fully paid</b>		
	100 Ordinary shares of £1 each	100	100
		<u>          </u>	<u>          </u>

13	Statement of movements on profit and loss account	Profit and loss account £
	Balance at 1 November 2005	1,510,143
	Profit for the year	638,361
	Dividends paid	(198,816)
		<u>          </u>
	Balance at 31 October 2006	1,949,688
		<u>          </u>

14	Reconciliation of movements in shareholders' funds	2006 £	2005 £
	Profit for the financial year	638,361	503,768
	Dividends	(198,816)	(118,021)
		<u>          </u>	<u>          </u>
	Net addition to shareholders' funds	439,545	385,747
	Opening shareholders' funds	1,510,243	1,124,496
		<u>          </u>	<u>          </u>
	Closing shareholders' funds	1,949,788	1,510,243
		<u>          </u>	<u>          </u>

### 15 Financial commitments

At 31 October 2006 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 October 2007

	Land and buildings 2006 £	2005 £
Operating leases which expire		
Between two and five years	222,400	222,400
	<u>          </u>	<u>          </u>



# P P O'CONNOR LIMITED

## NOTES TO THE ABBREVIATED ACCOUNTS FOR THE YEAR ENDED 31 OCTOBER 2006

16 Director's emoluments	2006 £	2005 £
Emoluments for qualifying services	<u>26,167</u>	<u>27,000</u>

### 17 Employees

#### Number of employees

The average monthly number of employees (including directors) during the year was

	2006 Number	2005 Number
Director	1	1
Administration and clerical	5	5
Direct Labour	60	48
	<u>66</u>	<u>54</u>

#### Employment costs

	2006 £	2005 £
Wages and salaries	1,619,853	1,324,160
Social security costs	166,672	134,438
	<u>1,786,525</u>	<u>1,458,598</u>