

TAYLOR RISK CONSULTING LIMITED
(formerly Charles Taylor Sports Services
Limited)

Report and Financial Statements

31 December 1999



TAYLOR RISK CONSULTING LIMITED
(formerly Charles Taylor Sports Services Limited)

REPORT AND FINANCIAL STATEMENTS 1999

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REPORT AND FINANCIAL STATEMENTS 1999

OFFICERS AND REGISTERED OFFICE

DIRECTORS

J S M Rowe (Chairman)
S M Burroughs
D C Shepley-Cuthbert
N O Coffey (appointed 1 February 2000)

SECRETARY

R A Bird

REGISTERED OFFICE

Essex House
12/13 Essex Street
London, WC2R 3AA

TAYLOR RISK CONSULTING LIMITED
(formerly Charles Taylor Sports Services Limited)

DIRECTORS' REPORT

The directors present their annual report and the financial statements for the year ended 31 December 1999.

CHANGE OF NAME

The company changed its name from Charles Taylor Sports Services Limited to Taylor Risk Consulting Limited on 1 October 1999.

ACTIVITIES

The company has not traded during the period.

DIRECTORS AND THEIR INTERESTS

The directors that served during the year and the present membership of the Board are shown on page 1. Mr J S M Rowe is a director of the company's ultimate parent company, and as such his interests in the shares of the company, the ultimate parent company and any of its subsidiaries are disclosed in the ultimate parent company's accounts. The beneficial interests of other directors at 31 December 1999 in the share capital of the ultimate parent company are set out below:

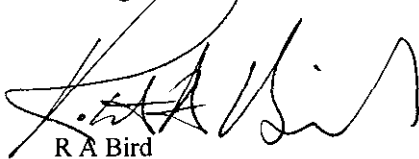
	Ordinary shares of 1p each	
	31 December 1999	31 December 1998
D C Shepley-Cuthbert	603,642	767,642
S M Burroughs	757,796	822,796

SMALL COMPANY EXEMPTION

Advantage has been taken in the preparation of this report of the special exemptions applicable to small companies under Part II of Schedule 8 of the Companies Act 1985.

In the opinion of the directors the company is entitled to these exemptions on the grounds that it has met the qualifications for a small company specified in sections 246 and 247 of the Companies Act 1985.

Approved by the Board of Directors
and signed on behalf of the Board



R A Bird

Secretary

25th October 2000

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

TAYLOR RISK CONSULTING LIMITED
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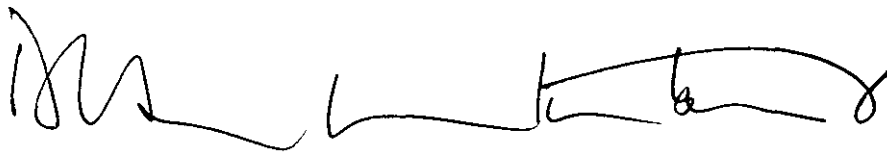
BALANCE SHEET
As at 31 December 1999

	Note	1999 £	1998 £
CURRENT ASSETS			
Debtors	2	100	100
NET CURRENT ASSETS		100	100
CAPITAL AND RESERVES			
Called up share capital	3	100	100
EQUITY SHAREHOLDERS' FUNDS		100	100

The company was dormant throughout the financial year.

These financial statements were approved by the Board of Directors on *31st October* 2000.
Signed on behalf of the Board of Directors

Director



D C Shepley - Chairman

31st October 2000

TAYLOR RISK CONSULTING LIMITED
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NOTES TO THE ACCOUNTS
Year ended 31 December 1999

1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

Accounting convention

The financial statements are prepared under the historical cost convention.

2. DEBTORS

	1999 £	1998 £
Unpaid share capital	100	100
	<u>100</u>	<u>100</u>

3. CALLED UP SHARE CAPITAL

	1999 £	1998 £
Authorised and allotted		
Ordinary shares of £1 each	100	100
	<u>100</u>	<u>100</u>

4. ULTIMATE PARENT COMPANY

The ultimate parent and controlling company is Charles Taylor Group plc, a company registered in England and Wales. Copies of the group accounts of that company are available from the Registrar of Companies, Companies House, Crown Way, Maindy, Cardiff, CF4 3UZ.