

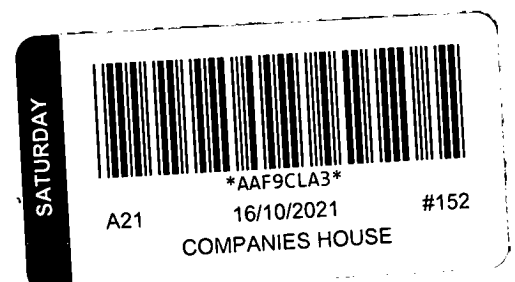
REGISTRAR COPY

Registered number: 02524269

FILTRATION CONTROL LTD

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021



FILTRATION CONTROL LTD

COMPANY INFORMATION

Directors	P Hudson J Pearman S Trewin A Hughes J Hudson M Byrne
Registered number	02524269
Registered office	9 Sketty Close Brackmills Industrial Estate Northampton NN4 7PL
Independent auditor	MHA MacIntyre Hudson Chartered Accountants & Statutory Auditors Peterbridge House The Lakes Northampton NN4 7HB.
Bankers	Lloyds Bank Plc 28 Secklow Gate West Milton Keynes MK9 3EH

FILTRATION CONTROL LTD

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FILTRATION CONTROL LTD

STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2021

Introduction

The directors present their Strategic report and the financial statements for the year ended 31 March 2021.

Business review

The traditional bus and rail markets we operate in were depressed throughout this year due to the Covid Pandemic, however the directors actively diversified our range of products and were able to significantly increase turnover and margin through new opportunities.

The directors are satisfied with the performance of the business and continue to look for areas to increase sales and maintain margin.

The directors consider turnover to be the main driver of the business. Turnover increased by 33.9% from £18,997,528 to £25,429,049. Profit level improved from £1,651,164 to £3,837,715. Net Assets have increased from £1,296,868 to £3,223,583 after dividends of £1,911,000.

Information regarding dividends can be found in note 12 of the financial statements.

COVID-19

The covid pandemic was a very significant global event throughout the financial year and continues to challenge our business with continued sales and margin pressures combined with the threat of rising costs. The directors consider the company to be adequately funded and able to continue to operate profitably in these conditions.

Principal risks and uncertainties

The principal financial risks faced by the Company and its objectives and policies in relation to those risks are:-

Interest rate risk

The Company's interest rate policy has the objective of minimising net interest expense and protection from material adverse movements in interest rates. The Company's policy is to manage its interest cost by using variable debt, which will fluctuate according to levels of working capital required.

Currency risk

The Company faces currency risk on its net assets and earnings since, on translation of business with overseas customers into sterling, currency movements can affect the Company's Balance Sheet and Statement of Income and Retained Earnings. The Company regularly reviews its exposure in the above areas and is satisfied that no significant threat exists.

Credit risk

Credit risk is the financial exposure generated by the potential default of third parties in fulfilling their obligations. The company has put in place credit protection insurance to eliminate all material risk of this nature.

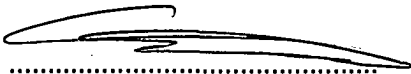
Competition

The Company operates in a highly competitive market particularly around price and product quality. This results not only in downward pressure on our margins but also in the risk that we will not meet our customers expectations. In order to mitigate this risk our sales team monitor market prices on an ongoing basis. Furthermore, we undertake routine market research to understand our customers expectations and whether their needs are being met.

FILTRATION CONTROL LTD

**STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021**

This report was approved by the board and signed on its behalf.



S Trewin
Director

Date: 20.9.21

FILTRATION CONTROL LTD

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2021

The directors present their report and the financial statements for the year ended 31 March 2021.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and dividends

The profit for the year, after taxation, amounted to £3,837,715 (2020 - £1,651,164).

Dividends of £1,911,000 were paid during the year (2020 - £931,711).

Directors

The directors who served during the year were:

P Hudson
J Pearman
S Trewin
A Hughes
J Hudson
M Byrne

Future developments

The directors intend for the Company to continue its strategy of organic growth.

FILTRATION CONTROL LTD

**DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2021**

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

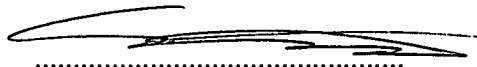
Post balance sheet events

Other than the COVID-19 pandemic which has been addressed on accounting policy 2.3, there have been no significant events affecting the Company since the year end.

Auditor

The auditor, MHA MacIntyre Hudson, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.



.....
S Trewin
Director

Date: 20.9.21

FILTRATION CONTROL LTD

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FILTRATION CONTROL LTD

Opinion

We have audited the financial statements of Filtration Control Ltd (the 'Company') for the year ended 31 March 2021, which comprise the Statement of income and retained earnings, the Balance sheet and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

FILTRATION CONTROL LTD

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FILTRATION CONTROL LTD (CONTINUED)

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

FILTRATION CONTROL LTD

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FILTRATION CONTROL LTD (CONTINUED)

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias;
- Reviewing minutes of meetings of those charged with governance;
- Reviewing financial statement disclosures and testing to supporting documentation to access compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities including those leading to material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

FILTRATION CONTROL LTD

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF FILTRATION CONTROL LTD (CONTINUED)

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Steven Moore BA ACA (Senior Statutory Auditor)

for and on behalf of

MHA MacIntyre Hudson

Chartered Accountants

Statutory Auditors

Northampton, United Kingdom

Date: 20.9.21

FILTRATION CONTROL LTD

**STATEMENT OF INCOME AND RETAINED EARNINGS
FOR THE YEAR ENDED 31 MARCH 2021**

	Note	2021 £	2020 £
Turnover	4	25,429,049	18,997,528
Cost of sales		(17,876,790)	(14,031,180)
Gross profit		7,552,259	4,966,348
Distribution costs		(902,625)	(835,797)
Administrative expenses		(1,948,060)	(2,127,447)
Other operating income	5	36,000	36,000
Operating profit	6	4,737,574	2,039,104
Interest payable and expenses	10	(25,050)	(45,498)
Profit before tax		4,712,524	1,993,606
Tax on profit	11	(874,809)	(342,442)
Profit after tax		3,837,715	1,651,164
Retained earnings at the beginning of the year		1,196,868	477,415
Profit for the year		3,837,715	1,651,164
Dividends declared and paid		(1,911,000)	(931,711)
Retained earnings at the end of the year		3,123,583	1,196,868

The notes on pages 12 to 25 form part of these financial statements.

FILTRATION CONTROL LTD
REGISTERED NUMBER: 02524269

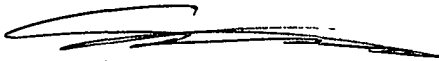
BALANCE SHEET
AS AT 31 MARCH 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	13	257,279	255,697
Current assets			
Stocks	14	2,577,350	1,812,928
Debtors	15	5,996,089	4,625,256
Cash at bank and in hand	16	545,334	631,212
		<u>9,118,773</u>	<u>7,069,396</u>
Creditors: amounts falling due within one year	17	(6,052,416)	(5,923,009)
Net current assets		<u>3,066,357</u>	<u>1,146,387</u>
Total assets less current liabilities		<u>3,323,636</u>	<u>1,402,084</u>
Creditors: amounts falling due after more than one year	18	(90,851)	(95,879)
Provisions for liabilities			
Deferred tax	20	(9,202)	(9,337)
		<u>(9,202)</u>	<u>(9,337)</u>
Net assets		<u><u>3,223,583</u></u>	<u><u>1,296,868</u></u>
Capital and reserves			
Called up share capital	21	97,000	97,000
Capital redemption reserve	22	3,000	3,000
Profit and loss account	22	3,123,583	1,196,868
		<u><u>3,223,583</u></u>	<u><u>1,296,868</u></u>

FILTRATION CONTROL LTD
REGISTERED NUMBER: 02524269

BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2021

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



.....
S Trewin
Director

Date: 20.9.21

The notes on pages 12 to 25 form part of these financial statements.

FILTRATION CONTROL LTD

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

1. General information

Filtration Control Ltd is a private company, limited by shares, registered in England and Wales, registration number 02524269.

The Company's registered office address and principal place of business is 9 Sketty Close, Brackmills Industrial Estate, Northampton, NN4 7PL.

The principal activity of the Company was the distribution of automotive filters.

The financial statements are presented in Sterling, which is also the functional currency of the Company. All figures in the financial statements have been rounded to the nearest whole number.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.2 Financial reporting standard 102 - reduced disclosure exemptions

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of FCL Organisation Ltd as at 31 March 2021 and these financial statements may be obtained from Companies House.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

2. Accounting policies (continued)

2.3 Going concern

In response to the COVID-19 pandemic, the Directors have performed a robust analysis of forecast future cash flows taking into account the potential impact on the Company of possible future scenarios arising from the impact of COVID-19. This analysis also considers the effectiveness of available measures to assist in mitigating the impact.

Based on these assessments and having regard to the resources available to the Company, the Directors have concluded that there is no material uncertainty arising from the COVID-19 pandemic and that they can continue to adopt the going concern basis in preparing the annual report and accounts.

2.4 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

2.5 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

2.6 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

2. Accounting policies (continued)

2.7 Research and development

Research and development expenditure is written off in the year in which it is incurred.

2.8 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.9 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in profit or loss when they fall due. Amounts not paid are shown in accruals as a liability in the Balance sheet. The assets of the plan are held separately from the Company in independently administered funds.

2.10 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

2. Accounting policies (continued)

2.11 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, and is provided on the following basis.

Depreciation is provided on the following basis:

Plant and machinery	- Over 10 years
Motor vehicles	- Over 4 years
Fixtures and fittings	- Over 5 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.12 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.13 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.14 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

2.15 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

2. Accounting policies (continued)

2.16 Invoice factoring

The Company has entered into an arrangement to factor certain of its trade debtors. The risks and rewards of ownership remain with the Company and therefore amounts advanced are treated as a loan from the factor classified as other creditors, amounts falling due within one year. The liability is a basic financial instrument.

2.17 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in the case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of income and retained earnings.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Company would receive for the asset if it were to be sold at the balance sheet date.

2.18 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

3. Judgments in applying accounting policies and key sources of estimation uncertainty

In the application of the Company's accounting policies, which are described in note 2, management is required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily separated from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

Key balances which are affected by the use of estimate include the stock provision and bad debt provision. Estimates are calculated based on managements best estimate of recoverable amounts.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

4. Turnover

All turnover is attributable with the principal activity of the company.

	2021 £	2020 £
Manufacture of foam filters	<u>25,429,049</u>	<u>18,997,528</u>

Analysis of turnover by country of destination:

	2021 £	2020 £
United Kingdom	21,957,025	15,132,151
Rest of Europe	3,106,296	3,466,243
Rest of the world	365,728	399,134
	<u>25,429,049</u>	<u>18,997,528</u>

5. Other operating income

	2021 £	2020 £
Management charges received	<u>36,000</u>	<u>36,000</u>

FILTRATION CONTROL LTD

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

6. Operating profit

The operating profit is stated after charging:

	2021 £	2020 £
Research & development charged as an expense	37,159	10,991
Exchange differences	(48,402)	(37,459)
Other operating lease rentals	73,302	235,040
Depreciation expense	68,182	36,074
Other operating lease no later than 1 year	73,302	105,375
	<u>73,302</u>	<u>105,375</u>

7. Auditor's remuneration

	2021 £	2020 £
Fees payable to the Company's auditor and its associates for the audit of the Company's annual financial statements	15,300	15,200
	<u>15,300</u>	<u>15,200</u>

The Company has taken advantage of the exemption not to disclose amounts paid for non audit services as these are disclosed in the group accounts of the parent Company.

8. Employees

Staff costs, including directors' remuneration, were as follows:

	2021 £	2020 £
Wages and salaries	1,716,274	1,701,182
Social security costs	123,326	110,020
Cost of defined contribution scheme	36,002	34,415
	<u>1,875,602</u>	<u>1,845,617</u>

The average monthly number of employees, including the directors, during the year was as follows:

	2021 No.	2020 No.
Production staff	47	44
Office and management	34	35
	<u>81</u>	<u>79</u>

FILTRATION CONTROL LTD

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

9. Directors' remuneration

	2021 £	2020 £
Directors' emoluments	<u>75,213</u>	<u>62,444</u>

10. Interest payable and similar expenses

	2021 £	2020 £
Bank interest payable	<u>25,050</u>	<u>45,498</u>
	<u>25,050</u>	<u>45,498</u>

11. Taxation

	2021 £	2020 £
Corporation tax		
Current tax on profits for the year	874,647	353,484
Adjustments in respect of previous periods	297	(12,230)
Total current tax	<u>874,944</u>	<u>341,254</u>
Deferred tax		
Origination and reversal of timing differences	<u>(135)</u>	<u>1,188</u>
Taxation on profit on ordinary activities	<u>874,809</u>	<u>342,442</u>

FILTRATION CONTROL LTD

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

11. Taxation (continued)**Factors affecting tax charge for the year**

The tax assessed for the year is lower than (2020 - lower than) the standard rate of corporation tax in the UK of 19% (2020 - 19%). The differences are explained below:

	2021 £	2020 £
Profit on ordinary activities before tax	<u>4,712,524</u>	<u>1,993,606</u>
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2020 - 19%)	895,380	378,785
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	13,879	11,958
Adjustments to tax charge in respect of prior periods	297	(12,230)
Short term timing difference leading to an increase / (decrease) in taxation	-	(16,449)
Adjustment in research and development tax credit leading to an increase (decrease) in the tax charge	(34,747)	(19,622)
Total tax charge for the year	<u>874,809</u>	<u>342,442</u>

Factors that may affect future tax charges

There were no factors that may affect future tax charges.

12. Dividends

	2021 £	2020 £
Dividends on Ordinary shares	<u>1,911,000</u>	<u>931,711</u>

FILTRATION CONTROL LTD

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

13. Tangible fixed assets

	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Total £
Cost				
At 1 April 2020	452,749	223,925	776,680	1,453,354
Additions	23,727	65,790	30,577	120,094
Disposals	-	(69,040)	-	(69,040)
At 31 March 2021	<u>476,476</u>	<u>220,675</u>	<u>807,257</u>	<u>1,504,408</u>
Depreciation				
At 1 April 2020	414,046	108,695	674,916	1,197,657
Charge for the year on owned assets	12,545	30,034	25,603	68,182
Disposals	-	(18,710)	-	(18,710)
At 31 March 2021	<u>426,591</u>	<u>120,019</u>	<u>700,519</u>	<u>1,247,129</u>
Net book value				
At 31 March 2021	<u>49,885</u>	<u>100,656</u>	<u>106,738</u>	<u>257,279</u>
At 31 March 2020	<u>38,703</u>	<u>115,230</u>	<u>101,764</u>	<u>255,697</u>

14. Stocks

	2021 £	2020 £
Finished goods and goods for resale	<u>2,577,350</u>	<u>1,812,928</u>

FILTRATION CONTROL LTD

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

15. Debtors

	2021 £	2020 £
Trade debtors	4,317,128	3,625,637
Amounts owed by group undertakings	1,017,854	420,635
Other debtors	16,013	22,034
Prepayments and accrued income	645,094	556,950
	<u>5,996,089</u>	<u>4,625,256</u>

16. Cash and cash equivalents

	2021 £	2020 £
Cash at bank and in hand	545,334	631,212
	<u>545,334</u>	<u>631,212</u>

17. Creditors: Amounts falling due within one year

	2021 £	2020 £
Trade creditors	3,404,242	3,314,640
Amounts owed to group undertakings	29,273	28,774
Corporation tax	441,828	188,484
Other taxation and social security	241,927	423,128
Obligations under finance lease and hire purchase contracts	16,993	15,434
Other creditors	871,637	1,504,418
Accruals and deferred income	1,046,516	448,131
	<u>6,052,416</u>	<u>5,923,009</u>

The Company has bank facilities in place which are secured by a standard debenture and are subject to set off arrangements for compensating balances. The Company's bankers hold an Omnibus Guarantee and set-off agreement.

Other creditors includes £844,997 (2020 - £1,478,854) in respect of secured factoring company advances. Under the factoring agreement there is recourse to the seller and therefore separate presentation has been applied. These are secured on the Company's book debts.

Hire purchase liabilities are secured on the assets to which they relate.

FILTRATION CONTROL LTD

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

18. Creditors: Amounts falling due after more than one year

	2021 £	2020 £
Net obligations under finance leases and hire purchase contracts	<u>90,851</u>	<u>95,879</u>

Hire purchase liabilities are secured on the assets to which they relate.

19. Hire purchase and finance leases

Minimum lease payments under hire purchase fall due as follows:

	2021 £	2020 £
Within one year	37,189	15,434
Between 1-5 years	152,442	95,879
	<u>189,631</u>	<u>111,313</u>

20. Deferred taxation

	2021 £	2020 £
At beginning of year	(9,337)	(8,149)
Charged to profit or loss	135	(1,188)
At end of year	<u>(9,202)</u>	<u>(9,337)</u>

The provision for deferred taxation is made up as follows:

	2021 £	2020 £
Accelerated capital allowances	(15,798)	(15,933)
Provisions carried forward	6,596	6,596
	<u>(9,202)</u>	<u>(9,337)</u>

FILTRATION CONTROL LTD

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

21. Share capital

	2021 £	2020 £
Allotted, called up and fully paid		
15,000 (2020 - 15,000) Ordinary A shares of £1.00 each	15,000	15,000
20,500 (2020 - 20,500) Ordinary B shares of £1.00 each	20,500	20,500
15,000 (2020 - 15,000) Ordinary C shares of £1.00 each	15,000	15,000
46,500 (2020 - 46,500) Ordinary D shares of £1.00 each	46,500	46,500
	<hr/> 97,000 <hr/>	<hr/> 97,000 <hr/>

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

22. Reserves**Capital redemption reserve**

Represents the nominal value of shares repurchased by the Company.

Profit and loss account

The profit and loss account reserve includes all current and prior period retained profits and losses.

23. Contingent liabilities

The Company has given an unlimited debenture in respect of all banking facilities, both present and future by way of an Omnibus Guarantee and set-off Agreement with FCL Organisation Limited and Filtration Control Solutions Limited. At 31 March 2021 this amounted to £846,053 (2020 - £2,076,409).

24. Pension commitments

The Company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund and amounted to £36,002 (2020 - £34,415). Contributions totalling £10,597 (2020 - £9,521) were payable to the fund at the balance sheet date.

FILTRATION CONTROL LTD

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021**

25. Commitments under operating leases

At 31 March 2021 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods:

	2021 £	2020 £
Land and buildings		
Not later than 1 year	235,040	235,040
Later than 1 year and not later than 5 years	890,160	940,160
Later than 5 years	425,636	617,913
	<u>1,550,836</u>	<u>1,793,113</u>
	2021 £	2020 £
Other		
Not later than 1 year	24,472	105,375
Later than 1 year and not later than 5 years	-	16,943
	<u>24,472</u>	<u>122,318</u>

26. Related party transactions

The Company has given a corporate guarantee in respect of joint invoice finance facilities held with Filtration Control Solutions Limited of up to £1,500,000.

During the year, the company made sales of £219,911 (2020 - £16,113) from a company Fil Filter Europe Limited which has shareholdings with the same individuals as Filtration Control Limited. An amount of £283,229 (2020 - £19,336) was owed from Fil Filter Europe Limited at the year-end.

27. Controlling party

The directors consider there to be no ultimate controlling party.

The largest and smallest group of undertakings for which group financial statements have been drawn up is that headed by FCL Organisation Ltd. Copies of the group financial statements can be obtained at the ultimate parent undertaking's registered address; 9 Sketty Close, Brackmills Industrial Estate, Northampton, NN4 7PL.