Company registration number 02510845 (England and Wales)
UNITED ALUMINIUM LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

COMPANY INFORMATION

Directors P N Wraith

C Thornton E Elliott L Ward

Company number 02510845

Registered office Greenside Way

Chadderton Industrial Estate

Greengate Middleton

Greater Manchester

M24 1SW

Auditor Champion Accountants LLP

1 Worsley Court High Street Worsley Manchester M28 3NJ

CONTENTS

	Page
Strategic report	1 - 2
Directors' report	3 - 4
Independent auditor's report	5 - 7
Statement of income and retained earnings	8
Balance sheet	9
Statement of cash flows	10
Notes to the financial statements	11 - 24

STRATEGIC REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present the strategic report for the year ended 31 December 2022.

Principal Activity

This remains the same and includes the manufacture of illuminated retail displays, modular exhibition stands, office pod meeting rooms, and specialist illumination for commercial properties. We achieve this by combining advanced LED technology and our many years of experience in mechanical engineering.

Business review

Discussions in early 2022 demonstrated that both CT and EE were both keen to take a greater role in the running of the business and sought a greater shareholding. Simultaneously, NW, whilst remaining Managing Director, was keen to spend time working strategically and less time operationally. In May 2022 a MBO took place, whilst the shareholders remained the same, the shareholding structure changed.

The consideration received by NW for this was made up of cash and investment portfolio, together with the transfer of cwnership of the main property that the business operates from, to a company owned wholly by NW. For security, the Company secured the ongoing occupation of the current site by committing to a 10-year lease by way of a competitive market rent

The cash consideration that the company paid to NW was partly funded by cash and portfolio reserve, part by asset transfer of the property and some deferred consideration to be repaid over the next couple of years.

Sufficient working capital was left in the business to comfortably trade. Little was felt by the business from the change in shareholding, and the Company continues to trade strongly throughout 2022, bringing out the best in all the Directors, whilst still enjoying strong cash flow.

We exhibited at Light22 for the first time, providing the company with a much wider exposure in the commercial lighting sector. Feedback following the event was positive with many new contacts and enquiries generated.

The company continued to invest in our capabilities by purchasing new, more advanced, equipment as follows:

Laser Etching Machine

Purchasing a larger laser etching machine has dcubled our capacity of LGP production, our range of standard LGP products has been further developed to see us go on to work with a number of high profile brands within the hospitality sector.

Letter Bending Machine

This machine allows us to produce bespoke illuminated signage to fulfil our clients' requirements in house. These are often offered as a complimentary product within a larger lighting or interiors project and ensures Unibox remains the go to supplier for our clients.

Addressing the challenges identified in the exhibition industry calling for a sustainable, easy to assemble and disassemble, reusable exhibition system we developed and launched a product range called Modulok. Significant investment in new profiles and accessories, website collateral and social media campaigns has seen Modulok penetrate a tough market with some large, high-profile orders being fulfilled throughout Europe.

Further product development following feedback from our clients saw us design and produce a brand new lighting Raft. This was quickly adopted by a large supermarket chain, mobile phone brand and a bespoke one off entertainment venue.

There was much volatility in the USD in the second half of the year and as many of our purchases are paid in this currency, this risk was closely managed. The Company protected itself by buying future deals where possible when rates were good and making our customers aware that quotes were only valid for short periods of time, when the dollar rate might have a huge impact on their project.

The Company continues to credit insure and through rigorous credit control, once again completed the full year with zero bad debts

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Results and performance

2022 saw a record year for the business with Turnover increasing by 34% on 2021 from £9.89m to £13.26m. GP was back up to pre-covid percentages (2020 42.6% & 2021 40.59% 2022 45.6%), this was largely due to some savvy buying and shipping by our purchasing team coupled with greater efficiencies and cross training across the factory.

The Net Assets of the company decreased to £5.33m from £7.19m in 2021. However, this is entirely related to the Dividend set up required to be paid to the parent company in reference to the MBO @ £3.15m.

As a result of all of the above, Net profit to Turnover Percentage increased (2022 14.5%) (2021 10.0%). This was mainly due to the increased turnover and GP, as well as a closer concentration and analysis on key business overheads.

Key performance indicators

The company monitors performance against a number of key performance indicators on a year on year basis.

EBITDA (£'000)

This is calculated by taking operating profit before adjusting for interest, tax, depreciation and amortisation.

2022 2021 2020 £2.17m £1.08m £1.23m

Return on Capital Employed (%)

This is calculated by taking EBIT as a % of Net Assets. This performance measure will indicate returns that will be available for re-investment.

<u>2022</u> <u>2022</u> (Exc MBO Div Adj) <u>2021</u> <u>2020</u> 34.3% <u>22</u>% 14.1% 19.5%

The Directors were extremely happy with the results for the year as it was a clear indication that the investment in R&D and product improvements over the past few years was starting to come to fruition and resulted in a record year on both turnover and profit wise.

Business environment

Following the investment in resource, machinery and staff the Company saw an increase in turnover across the board but specifically within the retail and leisure sectors, visible in the projects completed for some major brand names.

Supermarkets continued to invest heavily in store experience with shop in shop concepts becoming a huge opportunity for growth. The Company continue to work closely and collaboratively with these key clients to bring their concepts to life.

Following the investment of our new product range Modulok, we are seeing a steady increase in turnover within the exhibition industry, with the introduction of two dedicated Business Development Managers for the events and exhibition sector, we anticipate turnover will increase significantly in 2023 within this sector.

This report was approved by the Board and signed on its behalf

E Elliott

Director

28 September 2023

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2022

The directors present their annual report and financial statements for the year ended 31 December 2022.

Results and dividends

The results for the year are set out on page 8.

Ordinary dividends were paid amounting to £3,415,291. The directors do not recommend payment of a further dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

P N Wraith

C Thornton

E Elliott

L Ward

Auditor

The auditor, Champion Accountants LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Statement of directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

E Elliott

Director

28 September 2023

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF UNITED ALUMINIUM LIMITED

Opinion

We have audited the financial statements of United Aluminium Limited (the 'company') for the year ended 31 December 2022 which comprise the statement of income and retained earnings, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF UNITED ALUMINIUM LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

As part of our planning process:

- We enquired of management the systems and controls the company has in place, the areas of the financial statements that are mostly susceptible to the risk of irregularities and fraud, and whether there was any known, suspected or alleged fraud. The company did not inform us of any known, suspected or alleged fraud.
- We obtained an understanding of the legal and regulatory frameworks applicable to the company. We determined that the following were most relevant: FRS 102 and Companies Act 2006.
- We considered the incentives and opportunities that exist in the company, including the extent of management bias, which present a potential for irregularities and fraud to be perpetuated, and tailored our risk assessment accordingly.
- Using our knowledge of the company, together with the discussions held with the company at the planning stage, we formed a conclusion on the risk of misstatement due to irregularities including fraud and tailored our procedures according to this risk assessment.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF UNITED ALUMINIUM LIMITED

The key procedures we undertook to detect irregularities including fraud during the course of the audit included:

- Identifying and testing journal entries and the overall accounting records, in particular those that were significant and unusual
- Reviewing the financial statement disclosures and determining whether accounting policies have been appropriately applied.
- Reviewing and challenging the assumptions and judgements used by management in their significant accounting estimates, in particular in relation to deferred income, depreciation methods, stock valuation & cut-off.
- Assessing the extent of compliance, or lack of, with the relevant laws and regulations.
- Testing key revenue lines, in particular cut-off, for evidence of management bias.
- Performing a physical verification of key assets.
- Obtaining third-party confirmation of material bank balances.
- Documenting and verifying all significant related party balances and transactions.

There are inherent limitations in the audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any. The risk of not detecting a material misstatement resulting from fraud is higher than one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mark Turner FCA
Senior Statutory Auditor
For and on behalf of Champion Accountants LLP

28 September 2023

Chartered Accountants Statutory Auditor

1 Worsley Court High Street Worsley Manchester M28 3NJ

STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 DECEMBER 2022

	Notes	2022 £	2021 £
Turnover	3	13,262,330	9,893,691
Cost of sales		(7,210,741)	(5,877,915)
Gross profit		6,051,589	4,015,776
Administrative expenses		(4,006,393)	(3,250,737)
Other operating income		14	193,054
Operating profit	4	2,045,210	958,093
Interest receivable and similar income	6	8,754	6,128
Interest payable and similar expenses	8	(76,715)	(1,806)
Amounts written off investments		(40,904)	28,697
Profit before taxation		1,936,345	991,112
Tax on profit	9	(389,731)	(133,286)
Profit for the financial year		1,546,614	857,826
Retained earnings brought forward		7,196,122	6,338,296
Dividends	10	(3,415,291)	-
Retained earnings carried forward		5,327,445	7,196,122

The profit and loss account has been prepared on the basis that all operations are continuing operations.

BALANCE SHEET

AS AT 31 DECEMBER 2022

		202	2022		1
	Notes	£	£	£	£
Fixed assets					
Tangible assets	12		363,858		337,304
Current assets					
Stocks	13	2,079,936		1,785,511	
Debtors	14	4,625,805		5,631,668	
Investments	15	-		517,521	
Cash at bank and in hand		316,875		527,225	
		7,022,616		8,461,925	
Creditors: amounts falling due within one year	16	(1,928,483)		(1,543,350)	
7					
Net current assets			5,094,133		6,918,575
Total assets less current liabilities			5,457,991		7,255,879
Creditors: amounts falling due after more	17		(40.004)		
than one year	17		(42,881)		-
Provisions for liabilities					
Deferred tax liability	19	87,560		59,652	
			(87,560)		(59,652)
Net assets			5,327,550		7,196,227
Capital and reserves					
Called up share capital	21		105		105
Profit and loss reserves			5,327,445		7,196,122
Total equity			5,327,550		7,196,227

The financial statements were approved by the board of directors and authorised for issue on 28 September 2023 and are signed on its behalf by:

E Elliott Director

Company Registration No. 02510845

STATEMENT OF CASH FLOWS

		202	22	202	<u>!</u> 1
	Notes	£	£	£	£
Cash flows from operating activities					
Cash generated from/(absorbed by) operations	25				
			3,056,480		(771,105)
Interest paid			(76,715)		(1,806)
Income taxes paid			(131,553)		(122,242)
Net cash inflow/(outflow) from operating activi	ities				
			2,848,212		(895,153)
Investing activities					
Purchase of tangible fixed assets		(180,499)		(133,068)	
Proceeds from disposal of tangible fixed assets		7,762		4,733	
Purchase of investments		_		(519,445)	
Proceeds from disposal of investments		476,617		30,621	
Repayment of loans		(9,000)		-	
Interest received		6,184		1,930	
Dividends received		2,570		4,198	
Net cash generated from/(used in) investing a	ctivities				
, , ,			303,634		(611,031)
Financing activities					
Payment of finance leases obligations		53,095		(13,368)	
Dividends paid		(3,415,291)		-	
Net cash used in financing activities			(3,362,196)		(13,368)
Net decrease in cash and cash equivalents			(210,350)		(1,519,552)
Cash and cash equivalents at beginning of year			527,225		2,046,777
Cash and cash equivalents at end of year			316,875		527,225

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

Company information

United Aluminium Limited is a private company limited by shares incorporated in England and Wales. The registered office is Greenside Way, Chadderton Industrial Estate, Greengate, Middleton, Greater Manchester, M24 1SW.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest \mathfrak{L} .

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that it is probable will be recovered.

1.4 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Development costs 33% straight line

1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Plant and equipment 20% reducing balance

Fixtures and fittings 15% reducing balance and 33% straight line

Computers 33% straight line
Motor vehicles 25% reducing balance
Tooling 20% and 33% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.6 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.7 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.10 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

1 Accounting policies

(Continued)

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.14 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the balance sheet as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

1.15 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants relating to turnover are recognised as income over the periods when the related costs are incurred. Grants relating to an asset are recognised in income systematically over the asset's expected useful life. If part of such a grant is deferred it is recognised as deferred income rather than being deducted from the asset's carrying amount.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

Accounting policies

(Continued)

1.16 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

1.17 Invoice discounting

The company discounts its trade debts. The policy is to include trade debts within current assets as trade debtors and to record cash advances within creditors due within one year. Discounting fees and interest are charged to the profit and loss account when incurred. Bad debts are borne by the company and are charged to the profit and loss account when incurred.

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Turnover and other revenue

	2022 £	2021 £
Turnover analysed by class of business	-	-
	3,262,330	9,893,691
=		
	2022	2021
	£	£
Turnover analysed by geographical market		
United Kingdom 1	3,262,330	9,809,660
Overseas	-	84,031
1	3,262,330	9,893,691
	2022	2021
	£	£
Other revenue		
Interest income	6,184	1,930
Dividends received	2,570	4,198
Grants received	-	191,886

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

4	Operating profit		
	Operating profit for the year is stated after charging/(crediting):	2022 £	2021 £
	Operating profit for the year is stated after charging/(crediting).	L	-
	Government grants	-	(191,886
	Fees payable to the company's auditor for the audit of the company's financial	00.000	00.050
	statements	23,233	20,850
	Depreciation of owned tangible fixed assets	113,464	116,329
	Depreciation of tangible fixed assets held under finance leases	18,996	8,495
	Loss on disposal of tangible fixed assets Operating lease charges	13,723 1,029	1,557 5,864
	Operating lease charges	=====	
5	Employees		
	The average monthly number of persons (including directors) employed by the compar	ny during the year w	ras:
		2022	2021
		Number	Number
	Direct	56	47
	Administrative	41	41
	Directors	4	4
	Total	101	92
	Their aggregate remuneration comprised:	2022	2024
		2022 £	2021 £
		I.	Z,
	Wages and salaries	3,721,429	3,252,543
	Social security costs	371,942	314,535
	Pension costs	108,010	122,330
		4,201,381	3,689,408
6	Interest receivable and similar income		
		2022 £	2021 £
	Interest income	T.	ı,
	Interest on bank deposits	6,184	6
	Other interest income	-	1,924
	Total interest revenue	6,184	1,930
		6,184	1,930
	Other income from investments		
		2,570 ————————————————————————————————————	1,930 4,198 6,128

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

			(Continued)
6	Interest receivable and similar income		
		2022	2021
	Investment income includes the following:	£	£
	Interest on financial assets not measured at fair value through profit or loss	6,184 ———	6
7	Directors' remuneration		
		2022 £	2021 £
	Remuneration for qualifying services	339,235	294,898
	Company pension contributions to defined contribution schemes	41,433	76,428 ———
		380,668	371,326
	The number of directors for whom retirement benefits are accruing under defined con (2021 - 4).	tribution schemes am	ounted to 4
	Remuneration disclosed above include the following amounts paid to the highest paid	director:	
		2022 £	2021 £
	Remuneration for qualifying services Company pension contributions to defined contribution schemes	102,551 18,000	82,631 65,000
	Company pension contributions to defined contribution scriences	====	====
8	Interest payable and similar expenses		
		2022 £	2021 £
	Interest on financial liabilities measured at amortised cost:	_	_
	Interest on bank overdrafts and loans Other finance costs:	59,800	-
	Interest on finance leases and hire purchase contracts	1,965	1,417
	Other interest	14,950	389
		76,715	1,806
			
9	Taxation	2022	2021
		£	£
	Current tax UK corporation tax on profits for the current period	361,823	131,552
	or compensation and on profite for the eartest period		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9	Taxation		(Continued)
		2022 £	2021 £
	Deferred tax	7.	2
	Origination and reversal of timing differences	6,894	1,734
	Changes in tax rates	21,014	-
	Total deferred tax	27,908	1,734
	Total tax charge	389,731	133,286
	Total tax charge	=====	====
	The actual charge for the year can be reconciled to the expected charge for the year be standard rate of tax as follows:	ased on the profit or	loss and the
		2022 £	2021 £
	Profit before taxation	1,936,345	991,112
	Expected tax charge based on the standard rate of corporation tax in the UK of		
	19.00% (2021: 19.00%)	367,906	188,311
	Tax effect of expenses that are not deductible in determining taxable profit	11,336	1,213
	Tax effect of income not taxable in determining taxable profit	(404)	-
	Effect of change in corporation tax rate	21,014	-
	Research and development tax credit	-	(56,238)
	Effect of enhanced capital allowances	(10,121)	-
	Taxation charge for the year	389,731	133,286
10	Dividends	2022	2021
		£	2021 £
	Final paid	3,415,291	-

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

11	Intangible fixed assets						Development costs
	Cost At 1 January 2022 Disposals						120,000 (120,000)
	At 31 December 2022						
	Amortisation and impairment At 1 January 2022 Disposals						120,000 (120,000)
	At 31 December 2022						-
	Carrying amount At 31 December 2022						-
	At 31 December 2021						-
12	Tangible fixed assets	Plant and equipment	Fixtures and fittings	Computers M	lotor vehicles	Tooling	Total
		£	£	£	£	£	£
	Cost						
	At 1 January 2022	757,983	467,367	81,876	100,227	212,703	1,620,156
	Additions	151,585	9,085	895	2,942	15,992	180,499
	Disposals	-	-	-	(38,943)	-	(38,943)
	At 31 December 2022	909,568	476,452	82,771	64,226	228,695	1,761,712
	Depreciation and impairment						
	At 1 January 2022	550,586	428,306	56,711	64,889	182,360	1,282,852
	Depreciation charged in the year	59,926	29,161	14,437	7,432	21,504	132,460
	Eliminated in respect of disposals	-	-	-	(17,458)	-	(17,458)
	At 31 December 2022	610,512	457,467	71,148	54,863	203,864	1,397,854
	Carrying amount						
	At 31 December 2022	299,056	18,985	11,623	9,363	24,831	363,858
	At 31 December 2021	207,397	39,061	25,165	35,338	30,343	337,304

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

12	Tangible fixed assets			(Continued)
	The net carrying value of tangible fixed assets includes the following in reshire purchase contracts.	spect of assets		
			2022 £	2021 £
	Plant and equipment		88,181	33,979
13	Stocks			
			2022 £	2021 £
	Raw materials and consumables		2,079,936	1,785,511
14	Debtors		2022	2021
	Amounts falling due within one year:		£	£
	Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income		2,177,289 2,342,539 10,542 95,435	2,231,170 3,191,048 93,824 115,626
			4,625,805	5,631,668
15	Current asset investments			
			2022 £	2021 £
	Unlisted investments			517,521
16	Creditors: amounts falling due within one year			
		Notes	2022	2021
		Notes	£	£
	Obligations under finance leases Trade creditors Corporation tax Other taxation and social security Other creditors Accruals and deferred income	18	13,908 926,776 361,822 474,949 56,026 95,002	3,694 871,807 131,552 376,257 46,280 113,760 1,543,350
	Obligations under hire purchase agreements are secured against the asse	ets concerned		

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

2021
£
-
2021
£
3,694
-
3,694

19 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

	Balances:	Liabilities 2022 £	Liabilities 2021 £
	Accelerated capital allowances	87,560	59,652
	Movements in the year:		2022 £
	Liability at 1 January 2022 Charge to profit or loss Effect of change in tax rate - profit or loss Liability at 31 December 2022		59,652 6,894 21,014 ————————————————————————————————————
20	Retirement benefit schemes Defined contribution schemes	2022 £	2021 £
	Charge to profit or loss in respect of defined contribution schemes	108,010	122,330

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2022

21	Share capital				
	·	2022	2021	2022	2021
	Ordinary share capital	Number	Number	£	£
	Issued and fully paid				
	Ordinary 'A' shares of £1 each	100	100	100	100
	Ordinary 'B' shares of £1 each	5	5	5	5
		105	105	105	105

22 Operating lease commitments

Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2022 £	2021 £
Within one year	2,500	13,222

23 Ultimate controlling party

In the opinion of the directors the company's immediate parent company is Uni NewCo 2 Limited, a company registered in England and Wales.

By virtue of holding 75% of the issued share capital of Uni Newco 2 Limited, Uni NewCo 3 Limited, a company registered in England and Wales is the ultimate parent company.

By virtue of a majority shareholding in the ultimate parent company, Clifford Thomton is the ultimate controlling party.

24 Related party transactions

The company has taken advantage of the exemption available in accordance with FRS 102 1.12(e), not to disclose transection entered into between two or more members of the group, as the company is a wholly owned subsidiary undertaking of the group to which it is party to the transactions.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

25	Cash generated from/(absorbed by) operations			
			2022 £	2021 £
	Profit for the year after tax		1,546,614	857,826
	Adjustments for:			
	Taxation charged		389,731	133,286
	Finance costs		76,715	1,806
	Investment income		(8,754)	(6,128)
	Loss on disposal of tangible fixed assets		13,723	1,557
	Depreciation and impairment of tangible fixed assets		132,460	124,824
	Loss/(gain) on sale of investments		844	(1,168)
	Other gains and losses		40,060	(27,529)
	Movements in working capital:			
	Increase in stocks		(294,425)	(143,910)
	Decrease/(increase) in debtors		1,014,863	(1,641,197)
	Increase/(decrease) in creditors		144,649	(70,472)
	Cash generated from/(absorbed by) operations		3,056,480	(771,105)
26	Analysis of changes in net funds			
		1 January 2022	Cash flows	31 December
		£	£	2022 £
	Cook at hank and in hand	E07.00E	(040.250)	240.075
	Cash at bank and in hand	527,225	(210,350)	316,875
	Obligations under finance leases	(3,694)	(53,095)	(56,789)
		523,531	(263,445)	260,086

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.