Charity Registration No. 703072
Company Registration No. 02504158 (England and Wales)
COMMUNITY FIRST IN HEREFORDSHIRE & WORCESTERSHIRE
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees Mr. Ronald Whitfield

Mr. N Herman Mr. G Hughes F Myers MBE

(Appointed 1 November 2023)

General manager Jane Bamber

Charity number 703072

Company number 02504158

Registered office Severn House

32 Ombersley Street West

Droitwich Worcestershire WR9 8QZ

Auditor Kendall Wadley LLP

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2023



The trustees present their report and accounts for the year ended 31 March 2023, the report complies with the requirements for a directors' report as required by the Companies Act 2006.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the organisation's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019).

Our Vision

Our vision is of strong, successful and healthy communities thriving across Herefordshire and Worcestershire where everyone can achieve their full potential.

By strong we mean that communities are resilient to challenge and adaptive to change.

By successful we mean that economic and social interactions are as good as they can be.

By healthy we mean that everyone's physical and mental health is as good as it can be and that people live in a healthy environment.

By communities we mean not only communities of place but also communities of interest. It is particularly important to address communities of interest in a world where so many interactions are on line.

By communities we include all in Herefordshire and Worcestershire with a special emphasis on smaller rural communities where their rurality poses particular challenges.

It follows, therefore, that we have a clear mission to support the wellbeing of communities across Herefordshire and Worcestershire.

To deliver our mission we must

Support - provide expert support to those communities, particularly through organisations in those communities.

Advocate - act as advocate, representing the diverse interests of those communities, particularly where they may find it difficult getting their voice heard.

Deliver - provide direct support to individuals where there are no other suitable organisations able to provide such support.

Manage - ensure that our own organisation is fit for purpose and able to deliver our mission in an efficient and effective way.

Public benefit

Reference has been made to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and when planning future activities. In particular, Trustees consider how planned activities contribute to the aims and objectives set.

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Achievements and performance

2022-23 has been a challenging year across the whole sector and Community First has made positive steps in reducing expenditure and is working pro-actively to increase innovative and diverse activities that will in turn attract new funding opportunities and partnerships.

During the year we have been successful in securing an extension to continue the delivery and development of the Herefordshire and Worcestershire Wellbeing and Recovery College. The team have worked hard in collaboration with the funders and strategic leads across The Integrated Care Board (ICB) to introduce and implement robust research and reporting tools to support the long-term sustainability for the project.

Sector research has provided us with the evidence to support our findings that Covid has had a long-lasting impact on the Voluntary and Community Sector (VCS) and the communities we serve. Community First has the financial reserve levels to use this as an opportunity to reflect on how we must adapt, survive and thrive in the light of the "new normal".

We have continued to provide active support to village halls and communities and our oil purchasing scheme has continued to be popular against the backdrop of energy price increases.

Financial review

During the financial year, Community First continued to utilise best practice full cost recovery principles, adapted from the ACEVO model, in its financial budgeting. This reflects more accurately the cost of running the organisation's activities and highlights those areas of work which are under resourced.

Full financial details are obviously available in the accounts, and these show a healthy position for the organisation. However, in changing times it is not enough to look to repeating past successes. The environment and context is in flux and the organisation periodically reviews its business model to capture new opportunities and address risk.

The directors have examined the requirement for free reserves, which are those unrestricted funds not invested in tangible fixed assets, designated for specific purposes or otherwise committed. Total reserves of the charity at 31 March 2023 were £350,294 (2022 - £315,820). Of this total £89,975 (2022 - £119,026) is restricted funding leaving, after allowance for tangible fixed assets, £258,800 (2022 - £195,648) as free reserves.

The level of reserves is kept under regular review during the year to ensure that sufficient funds are put aside to provide flexibility to cover temporary timing differences in financial claims and to ensure adequate working capital and a contingency to manage the financial risks associated with certain funding streams and contractual obligations. Given the likely medium and longer term financial challenges facing the sector in general and Community First specifically, trustees have agreed that an increase in reserves remains appropriate whenever possible. Community First is satisfied that it has a sound approach to its finances although these are subject to regular review and will be considered in detail in the post-pandemic environment.

Quantitatively, Community First therefore aims to hold free reserves equivalent to not less than two months budgeted expenditure and not more than six months budgeted expenditure. This reflects the risks it faces going forward and that, as a charitable organisation, its primary purpose is to be of service to the people of Herefordshire and Worcestershire rather than to accumulate money.

Grant making policy

Community First administers grants on behalf of other charitable trusts and government organisations that further the charity's objectives. The grant making processes are agreed with the funders at the outset and ensure separation of development and support functions from decision making. Grants are paid on respective merits.

Community First's unrestricted funds are not utilised for grant giving purposes unless agreed by resolution of the Trustees. Arrangements are in place to segregate grant making decisions, ensuring conflicts of interest are avoided.

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Principal sources of funding

The principal sources of funding received in the year are as described in the restricted funds note accompanying the financial statements.

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Risk management

Community First reviews the key risks that the organisation faces on a continuing basis. The Board of directors consider the major risks that the charity faces each financial year when preparing and updating the organisation's plans and associated budgets. Systems are in place to monitor and control these risks and to mitigate any impact they may have on the organisation in the future. Key strategic, business and operational risks facing the organisation are reported in the General Manager's and Financial Reports to the Board and reviewed with directors on a continuing basis as part of the regular cycle of meetings.

Plans for future periods

Community First, as its title states, will continue to concentrate on putting the community first, we have a major role to play in our local communities. As ever, we will need to be creative and innovative as we look to maintain and grow our income for the future.

Community First has a strong history rooted in our rural communities in and around Herefordshire and Worcestershire. Looking to the future, we will continue reaching out into our communities pursuing the need for connectedness and belonging, coupled with issues around physical health, mental well-being, emotional problems, and financial and economic challenges.

Through our dedicated efforts, driven by local knowledge and insights, and working with our partners, Community First aims to continue to build resilient, flourishing, and interconnected rural communities that can proudly contribute to a brighter future for all.

Structure, governance and management

Community First is a charitable company limited by guarantee, incorporated on 29 June 1990 and registered as a charity on 6 July 1990.

The company was established under a Memorandum of Association, which established the objects and powers of the charitable company and is governed under its Articles of Association. These were last amended on 20 January 2020.

Mrs. Magda Praill (Resigned 25 July 2023)
Mr Roger Britton (Resigned 30 March 2023)

Mr. Ronald Whitfield

Mrs Sarah Eardley (Resigned 25 July 2023)

Mr. N Herman Mr. G Hughes

F Myers MBE (Appointed 1 November 2023)

Strategic management is the responsibility of the Board of Trustees who meet on a regular basis to scrutinise activities, evaluate progress and set the direction of travel. The Annual General Meeting provides an opportunity for all stakeholders to influence the work and priorities of the organisation.

Operational management rests with the Chief Executive who leads the staff team in their work.

Community First's Board should consist of not less than six or more than ten people. Due to resignations during the year, for personal reasons, at the date of approval to the accounts, there were 4 trustees. The Board have responded to the reduction by undertaking a recruitment campaign. The Board are using this opportunity to review the structure of the Board and will recruit further trustees to meet the demographic, skill, knowledge and representative needs of the Charity.

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

Up to eight members are elected at the AGM and up to two co-opted by the Board. At the conclusion of each AGM, one third of the Board of directors retires from office. The members of the Board to retire are those who have been in office longest since their last election. Retiring directors are eligible for re-election. At every AGM, members of Community First elect Board directors in place of those retiring.

The Board, at the first meeting following the AGM, elects the chair, two vice-chairs and the treasurer. Directors have to be either individual members or representatives of member organisations. The directors regularly review the makeup, skills and experience of the Board and engage in open recruitment for additional trustee directors as the need arises. The Governance Committee meets at least once a year to review the organisation's governance arrangements and also leads any open recruitment exercise needed to refresh the Board and to fill the skills gaps identified by the annual skills audit. Training for the Board is provided on an identified needs basis.

The directors are responsible for setting the strategic direction of the organisation and for monitoring progress. During the year Board meetings were held on five occasions to oversee the delivery of the organisation's plans and to review the risks and opportunities facing the charitable company on an ongoing basis. Day to day management of the charity is delegated to the General Manager.

The remuneration of the General Manager and all staff is reviewed annually by the Board and normally increased in accordance with the Consumer Price Index (CPIH).

Board members complete a register of interests on a regular basis. This is updated if needed during the year. Board members are required to declare any interest in relation to specific decisions and agenda items at the start of all Board meetings, or thereafter if relevant topics arise in discussion.

Community First works with a range of statutory and voluntary sector partners. Descriptions of related parties and the transactions with them are detailed elsewhere at note 19 of the accounts.

Auditor

In accordance with the company's articles, a resolution proposing that Kendall Wadley LLP be reappointed as auditor of the company will be put at a General Meeting.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The trustees' report was approved by the Board of Trustees.

F Myers MBE

Trustee

Dated: 12 December 2023

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 MARCH 2023

The trustees, who are also the directors of Community First in Herefordshire & Worcestershire for the purpose of company law, are responsible for preparing the Trustees' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the organisation and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the organisation will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the organisation and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the organisation and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF COMMUNITY FIRST IN HEREFORDSHIRE & WORCESTERSHIRE

Opinion

We have audited the financial statements of Community First in Herefordshire & Worcestershire (the 'organisation') for the year ended 31 March 2023 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the organisation in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the organisation's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COMMUNITY FIRST IN HEREFORDSHIRE & WORCESTERSHIRE

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, the trustees, who are also the directors of the organisation for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the organisation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities, including fraud

- an understanding of the risk assessment process (including the assessment of the risk of fraud) adopted by the Board is obtained and their attitude to risk ascertained
- an assessment of the susceptibility to material mis-statement of the financial statements as a result of management over-ride or fraud is made
- it is ensured that the engagement team have, collectively, the appropriate competence, capabilities and skills to be involved in the assignment, are fully briefed and understand the risks specific to the company

Audit response to risks identified

The information obtained through the assessment to risk procedures is reviewed and the following work undertaken:

- processes to test the outcomes of our assessment include analytical review, the relevance and accuracy of significant accounting estimates, substantive testing of significant transactions, work to identify unusual or unexpected accounting entries including the testing of journal entries, information disclosed in the financial statements is traced to supporting documentation. In all instances it is acknowledged that material mis-statements that arise from fraud may involve deliberate concealment or collusion and are, therefore, by their very nature harder to detect than those arising from error.
- an understanding of the legal and regulatory framework as applicable to the company is obtained together with knowledge of the procedures put in place by the company in order to comply with the same

It should be noted that Auditing standards limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF COMMUNITY FIRST IN HEREFORDSHIRE & WORCESTERSHIRE

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Elizabeth Needham ACA CTA (VAT) (Senior Statutory Auditor) for and on behalf of Kendall Wadley LLP

12 December 2023

Chartered Accountants Statutory Auditor

Granta Lodge 71 Graham Road Malvern Worcestershire WR14 2JS

Kendall Wadley LLP is eligible for appointment as auditor of the organisation by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2023

		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
		funds	funds		funds	funds	
	Notes	2023 £	2023 £	2023 £	2022 £	2022 £	2022
Income from:	Notes	£	Ł	£	£	£	£
Donations and							
legacies	3	101,803	329,422	431,225	249,854	344,163	594,017
Charitable activities	4	2,028	-	2,028	21,230	_	21,230
Other income	5	5,668	-	5,668	14,010	200	14,210
Investments	6	2,522	-	2,522	63	-	63
Total income		112,021	329,422	441,443	285,157	344,363	629,520
Expenditure on: Charitable activities	7	1 23,611	283,358	406,969	228,541	290,146	518,687
	·						
Net (outgoing)/incon	_						
resources before tra	nsfers	(11,590)	46,064	34,474	56,616	54,217	110,833
Gross transfers	40	75 445	(75.445)		/4.000\	4 202	
between funds	13	75,115	(75,115)		(1,386)	1,386	
Net income/(expending the year/	iture) for						
Net movement in fur	ıds	63,525	(29,051)	34,474	55,230	55,603	110,833
Fund balances at 1 Ap	oril 2022	196,794	119,026	315,820	141,564	63,423	204,987
		130,734	115,020	310,020			
Fund balances at 31	March	260,319	89,975	350,294	196,794	119,026	315,820
2023		200,319	09,973	330,294	=====	119,026	313,620

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BALANCE SHEET

AS AT 31 MARCH 2023

		202	3	2022	
	Notes	£	£	£	£
Fixed assets					
Tangible assets	14		1,519		1,146
Current assets					
Debtors	15	237,165		39,762	
Cash at bank and in hand		275,266		502,490	
		512,431		542,252	
Creditors: amounts falling due within on	e				
year	16	(163,656)		(227,578)	
Net current assets			348,775		314,674
Total assets less current liabilities			350,294		315,820
Income funds					
Restricted funds	17		89,975		119,026
Unrestricted funds			260,319		196,794
			350,294		315,820

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2023, although an audit has been carried out under section 144 of the Charities Act 2011.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 12 December 2023

F Myers MBE

Trustee

Company Registration No. 02504158

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2023

		2023		2022	
	Notes	£	£	£	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	20		(228,216)		176,119
Investing activities					
Purchase of tangible fixed assets		(1,530)		(707)	
Interest received		2,522		63	
Net cash generated from/(used in) investing activities			992		(644)
Net cash used in financing activities			-		=
Net (decrease)/increase in cash and cash equ	ivalents		(227,224)		175,475
Cash and cash equivalents at beginning of year			502,490		327,015
Cash and cash equivalents at end of year			275,266		502,490

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

Company information

Community First in Herefordshire & Worcestershire is a private company limited by guarantee incorporated in England and Wales. The registered office is Severn House, 32 Ombersley Street West, Droitwich, Worcestershire, WR9 8QZ.

1.1 Accounting convention

The financial statements have been prepared in accordance with the organisation's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2019). The organisation is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the organisation. Monetary a mounts in these financial statements are rounded to the nearest \mathfrak{L} .

The accounts have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the organisation has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Incoming resources

Income is recognised when the organisation is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the organisation has been notified of the donation, unless performance conditions require deferral of the amount.

Other incoming resources are on a receivable basis over the period to which they relate.

1.5 Resources expended

Liabilities are recognised for the amounts that the charity anticipates it will have to pay to settle a debt or the amount that it has received in advance as payment for services it has to provide.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

Expenditure on charitable activities includes the costs associated with the activities undertaken to further the purposes of the charity and their associated support costs.

Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the programmes and activities undertaken.

The support costs are treated as core running costs of the charity.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Office equipment 33% of cost

Fixtures, fittings & furniture 15% of net book value

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the organisation reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

1.9 Financial instruments

The organisation has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the organisation's balance sheet when the organisation becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method. Financial assets classified as receivable within one year are not amortised.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors, are initially recognised at transaction price. Financial liabilities classified as payable within one year are not amortised. Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities.

Derecognition of financial liabilities

Financial liabilities are derecognised when the organisation's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the organisation is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the organisation's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Donations and legacies

	Unrestricted funds general	Restricted funds	Total	Unrestricted funds general	Restricted funds	Total
	2023	2023	2023	2022	2022	2022
	£	£	£	£	£	£
Funding and grants	89,693	329,422	4 1 9, 1 15	243,449	344,163	587,612
Membership fees	12,110	-	12,110	6,405	-	6,405
	101,803	329,422	431,225	249,854	344,163	594,017

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

4	Charitable activities				
				2023	2022
				£	£
	Sales within charitable activities			2,028	21,230
5	Other income				
		Unrestricted	Unrestricted	Restricted	Total
		funds	funds	funds	
		general	general		
		2023	2022	2022	2022
		£	£	£	£
	Provision of administration services	5,668	14,010	200	14,210

6 Investments

	Unrestricted	Unrestricted
	funds	funds
	general	general
	2023	2022
	£	£
Interest receivable	2,522	63

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

7 Charitable activities

	Provide and accommodate project workers	Grants payable	Total 2023	Provide and accommodate project workers	Grants payable	Total 2022
	2023	2023		2022	2022	
	£	£	£	£	£	£
Staff costs Consultancy	222,434	-	222,434	239,992	-	239,992
services	29,740	-	29,740	-	_	-
Staff training	149	-	149	85	-	85
Office costs	24,170	-	24,170	23,374	-	23,374
Project expenses Membership fees	89,109	-	89,109	96,673	-	96,673
and subscriptions	6,469		6,469	5,966		5,966
	372,071	-	372,071	366,090	-	366,090
Grant funding of activities (see note 8)	-	11,875	11,875	24,000	103,202	127,202
Share of support costs (see note 10)	2,867	-	2,867	1,789	-	1,789
Share of governance costs (see note 10)	20,156	-	20,156	23,606	-	23,606
	395,094	11,875	406,969	415,485	103,202	518,687
Analysis by fund Unrestricted funds - general Restricted funds	123,611 271,483	11,875	123,611 283,358	228,541 186,944	103,202	228,541 290,146
	395,094	11,875	406,969	415,485	103,202	518,687

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

2023 2	ints payable
2023 2 £	
800	s etc
1,000	onbank Brass Band
- 1	Apple Association Limited
	myward Community Arts
1,000	wall Parochial Church Council
1,000	HO - Extra Choices in Herefordshire
1,000	erybody Dance
- - 1,	mley Peace Hall
- 1, - 1,	r Theatre CIC
225	ghton Village Hall
1,000	reford Chamber Choir
- 72	reford Town Council
- 1	refordshire Mind
- 1,	go Arts
-	gton Art Society
1,000	minster Festival
500	s See
- 1,	nwarne & District Village Hall
1,000	dridge Parish Hall
-	vern Civic Theatre
-	shore Abbey
1,000	shore Midsummer Brass
-	Peters Community Church
- 1.	ingfield Mind
-	Cracked Slipper
- 1,	Monday Night Club
1,000	victoria Hall t/a Kemerton Village Hall
- 1.	RC
-	dgoose Rural Training
650	lverley Village Players
1,700	rcestershire Early Music
- 1.	rcestershire Association of Carers
- 20	ints paid out of Get Active Cultural Activities Fund
- 20	nts paid out of NHS CMHTP funding
11,875 127	
11,875	

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

8 Grants payable (Continued)

The charity acts as an intermediary between the grant applicants and the grant funders. Each group of grants are paid out of specific funds received by the charity for the purpose of issuing grants to other organisations with the approval of the grant funder.

9 Trustees

None of the trustees (or any persons connected with them) received any remuneration during the year.

Included within trustee meeting costs are trustees' reimbursed expenses for the year totalling £nil (2022 - £954), this relates to no (2022 - one) trustees.

10 Support costs

	Support costs	Governance costs	2023	Support costs	Governance costs	2022
	£	£	£	£	£	£
Staff costs	-	8,168	8,168	-	7,608	7,608
Depreciation	1,157	-	1,157	972	-	972
Office costs	575	-	575	325	-	325
General costs	1,063	-	1,063	380	-	380
Bank charges	72	-	72	112	-	112
Audit and accountancy fe	es					
	-	8,933	8,933	-	8,042	8,042
Legal and professional	-	1,407	1,407	-	6,501	6,501
Payroll fees	-	1,560	1,560	-	1,430	1,430
Trustee meeting costs	-	88	88	=	25	25
	2,867	20,156	23,023	1,789	23,606	25,395
Analysed between						
Charitable activities	2,867	20,156	23,023	1,789	23,606	25,395

Audit and accountancy fees of £8,933 (2022 - £8,042) comprises £2,200 (2022 - £3,810) payable to the charity's auditor in respect of audit fees, and £6,233 (2022 - £4,232) for other services. A further £500 (2022 - £nil) related to bookkeeping services not provided by the auditor.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

11 Employees

Number of employees

The average monthly number of employees during the year was:

	2023 Number	2022 Number
Employees	10	12
Employment costs	2023 £	2022 £
Wages and salaries Social security costs Other pension costs	205,128 12,027 13,447	221,024 12,141 14,435
	230,602	247,600

The full time equivalent number of part-time staff was 6.75 (2022 - 7.4).

There were no employees whose annual remuneration was £60,000 or more.

Remuneration of key management personnel

The remuneration of key management personnel, is as follows.

	2023	2022
	£	£
Aggregate compensation	54,459	50,409

12 Taxation

Community First's activities during the year were in accordance with its charitable objects and therefore no corporation tax liability arises.

13 Transfers

In 2023 transfers totalling £75,115 have been made from restricted to unrestricted funds to cover management charges and contributions to core costs.

In 2022 a transfer of £1,386 was made from unrestricted funds to restricted funds to cover the deficit arising on the Phoenix Covid-19 programme.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

14	Tangible fixed assets	Office equipmentFixt		Total
			& furniture	
	Cont	£	£	£
	Cost At 1 April 2022	7,288	4,253	11,541
	Additions	1,530	4,255	1,530
	Additions			
	At 31 March 2023	8,818	4,253	13,071
	Depreciation and impairment			
	At 1 April 2022	6,222	4,173	10,395
	Depreciation charged in the year	1,145	12	1,157
	At 31 March 2023	7,367	4,185	11,552
	Carrying amount			
	At 31 March 2023	1,451	68	1,519
	At 31 March 2022	1,066	80	1,146
15	Debtors		2023	2022
	Amounts falling due within one year:		£	£
	Trade debtors		232,698	24,715
	Other debtors		822	23
	Prepayments and accrued income		3,645	15,024
			237,165	39,762
16	Creditors: amounts falling due within one year			
			2023	2022
			£	£
	Trade creditors		11,160	12,183
	Other creditors		1,520	15,201
	Accruals and deferred income		150,976	200,194
			163,656	227,578

Included in accruals and deferred income is £141,588 (2022 - £144,435) in respect of income received in advance of the service to be provided and which has been deferred. All amounts are released in the subsequent accounting period.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

17 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

		Move	mont in funde				mant in funde		
		MOAG	MOAdmand III Inno			INCA	MOAdment III Idiida		
	Balance at	Incoming	Resources	Transfers	Balance at	Incoming	Resources	Transfers	Balance at
	1 April 2021	resources	expended		1 April 2022	resources	expended	ω	11 March 2023
	מיז	rts	מיו	כייו	מו	כיון	ליו	כיון	כיו
Elmley Arts Foundation	,	•	•	•		4,500	(700)	•	3,800
RCEF Project EV Chargers	1	1	1	1	1	29,040	(29,040)	1	1
ACRE/DEFRA	1	1	1	1	1	43,930	(35,836)	(8,094)	1
Phoenix COVID 19	29	3,000	(4,415)	1,386					
Wellbeing Hub	13,720	172,764	(111,572)		74,912	207,820	(168,603)	(27,954)	86,175
WCF - VCS Mental Health	16	ı	1	1	16	ı	1	(16)	1
WCF - VCS Digital Action	86	ı	1,487		1,573		1	(1,573)	1
Worcester Works Well	4,667	10,000	(5,711)		8,956	10,000	(11,481)	(7,475)	1
Worcester Works Well (contract 2)	1,327	6,200	(1,365)		6,162	6,045	(1,775)	(10,432)	1
EPCMH	6	ı			o o		1	(6)	ı
Time to Change	19,380	21,150	(18,179)	1	22,351	8,500	(21,890)	(8,961)	ı
One Step Out!	24,192	16,742	(40,737)	1	197	1	1	(197)	1
Grant Funding		103,202	(103,202)		1	11,875	(11,875)		1
Get Active	•	6,167	(1,588)		4,579	4,042	(965)	(7,656)	1
Herefordshire Fastershire	,	5,138	(4,864)		274	3,670	(1.193)	(2,751)	
	63,423	344,363	(290,146)	1,386	119,026	329,422	(283,358)	(75,115)	89,975

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

17 Restricted funds

(Continued)

Elmley Arts Foundation - This scheme is for community groups in Herefordshire and Worcestershire planning arts events or purchases, there are two funds - Events and Activities and Arts Equipment

RCEF Project EV Chargers - Project restricted to delivering car charging points, linked to solar arrays and battery resources at a total of 10 rural village halls from Herefordshire and

ACRE/DEFRA - Funding restricted to deliver: • Local strategic support to rural communities, enabling them to take action • Sharing learning on sustainable funding models • Providing access to local intelligence

Phoenix Covid-19 - Funds provided predominantly by the Lottery Community Fund in response to the Covid-19 pandemic.

Wellbeing Hub - This fund represents monies received from Worcestershire Health and Care NHS Trust for develop emerging needs and increasing capacity of the Wellbeing Hub as

VCS Capacity Building - This fund represents monies received from Worcestershire Health and Care NHS Trust for increasing capacity for the provision of services within the voluntary and community sector

Worcester Works Well - Monies provided by Public Health to support workplace health and wellbeing.

EPCMF - Funding received to assist in dealing with mental health matters in the community.

Time to Change - This fund represents monies received from Mind towards the costs of administering and supporting the Worcestershire Hub Partnership

communities in Herefordshire and Worcestershire One Step Out! - This fund represents monies received from the National Lottery Community Fund to support the charity's village hall network and tackle loneliness in rural

Grant funding - funds received to issue grants to those in need.

Get Active - This fund is used to support the promotion of physical activity as a way of preventing the development of health conditions particularly relating to mental health

connectivity to be better linked in particularly for access to health services. Herefordshire Fastershire - This fund is used to provide a digital access programme run in collaboration with Herefordshire Healthwatch designed to help those people with poor IT

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2023

18 Analysis of net a	assets between funds					
	Unrestricte	d Restricted	l lotal	Unrestricted	Restricted	Total
	fund	ls funds	i	funds	funds	
	202	3 2023	2023	2022	2022	2022
		£	£	£	£	£
Fund balances at	:31					
March 2023 are						
represented by:						
Tangible assets	1,51	9	1,519	1,146	-	1,146
Current assets/(li	abilities) 258,80	10 89,975	348,775	195,648	119,026	314,674
		_				
	260,31	9 89,975	350,294	196,794	119,026	315,820

19 Related party transactions

Transactions with related parties

During the year the organisation entered into the following transactions with related parties:

	Provision o	f services
	2023	2022
	£	£
Worcestershire Community Foundation	22,554	38,490
	22,554	38,490

Roger Britton was a member of the Worcestershire Community Foundation until 30 March 2023, £2,336 (2022 - £400) was due to Community First from Worcestershire Community Foundation at the reporting date.

20	Cash generated from operations	2023 £	2022 £
	Surplus for the year	34,474	110,833
	Adjustments for:		
	Investment income recognised in statement of financial activities	(2,522)	(63)
	Depreciation and impairment of tangible fixed assets	1,157	972
	Movements in working capital:		
	(Increase) in debtors	(197,403)	(25,184)
	(Decrease)/increase in creditors	(63,922)	89,561
	Cash (absorbed by)/generated from operations	(228,216)	176,119

21 Analysis of changes in net funds

The organisation had no debt during the year.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.