

**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2020**

Charity registration number: 803431
Company registration number: 02484603 (England and Wales)



Northamptonshire Association of Youth Clubs

Financial Statements

Year Ended 31 March 2020

Contents

| | Page |
|--|-------------|
| Charity Reference and Administrative Details | 1 |
| Trustees' Annual Report (Including Directors' Report and Strategic Report) | 2 |
| Independent Auditor's Report | 6 |
| Group Statement of Financial Activities | 8 |
| Group and Parent Charitable Company Profit and Loss Account | 9 |
| Group and Parent Charitable Company Balance Sheet | 10 |
| Group Statement of Cash Flows | 11 |
| Notes to the Financial Statements | 12 |

Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2020

| | |
|------------------------------------|--|
| Charity registration number | 803431 |
| Company registration number | 02484603 |
| Trustees | Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook |
| Chief executive officer | Mr J M Whittaker |
| Registered office | Kings Park Kings Park Road Northamptonshire NN3 6LL |
| Auditor | Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ |

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2020

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2020. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)
Mr D E Darby
Mr D E Laing
Mr T M Leese
Rev D Shearer
Mrs J M Tice (resigned 26 April 2019)
Rev A Eakins (appointed 13 August 2019)
Dr F Cole (appointed 13 August 2019)
Bp J Holbrook (appointed 10 March 2020)

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2020

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2020

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £6,017,193 (2019: £5,547,655)
- Operating surplus for the year was £342,745 (2019: £81,752)

Financial review (including reserves policy)

Details of the results for the year are given on pages 8 and 9. The directors are pleased to report another successful year, and consider that at the year end the group is in a sound position to continue its programme of activities.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £140,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

The directors are anticipating a lower turnover level next year due to the effects of the coronavirus pandemic and the charity being closed for several months.

To counteract any effects on the group, the directors will continue to monitor overheads closely and reduce costs wherever possible.

The past profitability of the group will ensure that the balance sheet remains strong.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2020

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board

PJ Hales
PJ HALES

Date

17/08/2020

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2020

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2020 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2020 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to the successful re-commencement of operations once the centres are allowed to reopen. The pandemic is an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the coming months, and over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2020

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

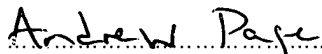
Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Andrew Page (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

Dated 20 August 2020

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2020

| | Note | Unrestricted funds £ | Restricted funds £ | Total 2020 £ | Total 2019 £ |
|------------------------------------|------|----------------------------|--------------------------|--------------------|--------------------|
| Income and endowments from: | | | | | |
| Donations and legacies | 2 | 106,286 | 165,971 | 272,257 | 238,143 |
| Charitable activities | 3 | 29,505 | - | 29,505 | 62,701 |
| Other trading activities | 4 | 5,674,970 | - | 5,674,970 | 5,209,666 |
| Investments | 5 | 33,461 | - | 33,461 | 37,145 |
| Other | | 7,000 | - | 7,000 | - |
| Total income and endowments | | 5,851,222 | 165,971 | 6,017,193 | 5,547,655 |
| Expenditure on: | | | | | |
| Raising funds | | 45,384 | - | 45,384 | 42,966 |
| Charitable activities | 6/7 | 607,168 | 113,031 | 720,199 | 736,367 |
| Other trading activities | | 4,908,865 | - | 4,908,865 | 4,686,570 |
| Total expenditure | | 5,561,417 | 113,031 | 5,674,448 | 5,465,903 |
| Net income | | 289,805 | 52,940 | 342,745 | 81,752 |
| Transfers between funds | | (6,496) | 6,496 | - | - |
| Net movement in funds | | 283,309 | 59,436 | 342,745 | 81,752 |
| Reconciliation of funds: | | | | | |
| Total funds brought forward | | 3,959,090 | 10,976,545 | 14,935,635 | 14,853,883 |
| Total funds carried forward | | 4,242,399 | 11,035,981 | 15,278,380 | 14,935,635 |

All income and expenditure derive from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2020

| | Note | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|---|----------|--------------------|--------------------|----------------------|----------------------|
| Income | 1/11 | 5,966,147 | 5,509,350 | 301,761 | 300,843 |
| Direct costs | | (4,015,137) | (3,848,587) | (241,433) | (300,152) |
| Gross surplus | | 1,951,010 | 1,660,763 | 60,328 | 691 |
| Administration expenses | | (1,595,197) | (1,566,304) | (572,474) | (480,665) |
| Other operating income | | 32,109 | 37,684 | 572,109 | 587,887 |
| Profit/loss on sale of fixed assets | | 7,000 | - | 7,000 | - |
| Operating surplus | | 394,922 | 132,143 | 66,963 | 107,913 |
| Interest receivable | | 1,937 | 621 | - | - |
| Interest payable | | (54,114) | (51,012) | (54,114) | (51,012) |
| Covenant receivable | | - | - | 329,896 | 24,851 |
| Surplus on ordinary activities before and after taxation | 8 | 342,745 | 81,752 | 342,745 | 81,752 |
| Retained surplus at 1 April 2019 | | 14,888,754 | 14,807,002 | 14,897,754 | 14,816,002 |
| Retained surplus at 31 March 2020 | | 15,231,499 | 14,888,754 | 15,240,499 | 14,897,754 |

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus on ordinary activities will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2020

| | Note | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|--|------|--------------------|--------------------|----------------------|----------------------|
| Fixed assets | | | | | |
| Tangible assets | 12 | 17,568,758 | 17,441,291 | 17,577,758 | 17,450,291 |
| Investments | 13 | 93,996 | 127,171 | 93,998 | 127,173 |
| | | <u>17,662,754</u> | <u>17,568,462</u> | <u>17,671,756</u> | <u>17,577,464</u> |
| Current assets | | | | | |
| Stocks | 14 | 42,766 | 45,355 | - | - |
| Debtors | 15 | 130,796 | 122,516 | 46,237 | 58,716 |
| Cash at bank and in hand | 16 | 399,945 | 101,456 | 201,203 | 2,098 |
| | | <u>573,507</u> | <u>269,327</u> | <u>247,440</u> | <u>60,814</u> |
| Less creditors: | | | | | |
| Amounts falling due within one year | 17 | (1,599,581) | (1,598,184) | (1,273,516) | (1,389,673) |
| Net current liabilities | | <u>(1,026,074)</u> | <u>(1,328,857)</u> | <u>(1,026,076)</u> | <u>(1,328,859)</u> |
| Total assets less current liabilities | | 16,636,680 | 16,239,605 | 16,645,680 | 16,248,605 |
| Less creditors: | | | | | |
| Amounts falling due after more than one year | 18 | (1,358,300) | (1,303,970) | (1,358,300) | (1,303,970) |
| Net assets | | <u>15,278,380</u> | <u>14,935,635</u> | <u>15,287,380</u> | <u>14,944,635</u> |
| Represented by capital and reserves | | | | | |
| Restricted funds | 21 | 11,035,981 | 10,976,545 | 11,035,982 | 10,976,545 |
| Unrestricted funds | 21 | 4,242,399 | 3,959,090 | 4,251,398 | 3,968,090 |
| | | <u>15,278,380</u> | <u>14,935,635</u> | <u>15,287,380</u> | <u>14,944,635</u> |

The financial statements were approved and authorised for issue by the Board on 17/08/20

Signed on behalf of the board of trustees

J. M. WHITTAKER

The notes on pages 12 to 30 form part of these financial statements.

Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2020

| | 2020 | | 2019 | |
|---|-----------|-----------------------|-----------|----------------------|
| | £ | £ | £ | £ |
| Cash flows from operating activities | | | | |
| Surplus | | 342,745 | | 81,752 |
| Adjustments for: | | | | |
| Depreciation | 166,652 | | 156,053 | |
| Amortisation | 33,175 | | 32,811 | |
| Decrease in stocks | 2,589 | | 4,568 | |
| (Increase)/Decrease in debtors | (8,280) | | 18,062 | |
| (Decrease)/Increase in creditors | (88,993) | | 109,673 | |
| Interest received | (1,937) | | (621) | |
| | | <u>103,206</u> | | <u>320,546</u> |
| Cash generated from operations | | <u>445,951</u> | | <u>402,298</u> |
| Cash flows from investing activities | | | | |
| Proceeds on sale of tangible fixed assets | 7,000 | | - | |
| Interest received | 1,937 | | 621 | |
| Payments for tangible fixed assets | (110,332) | | (126,689) | |
| | | <u>(101,395)</u> | | <u>(126,068)</u> |
| Net cash flow from investing activities | | <u>(101,395)</u> | | <u>(126,068)</u> |
| Cash flows from financing activities | | | | |
| Repayment of loans | (73,435) | | (236,532) | |
| | | <u>(73,435)</u> | | <u>(236,532)</u> |
| Net cash flow from financing activities | | <u>(73,435)</u> | | <u>(236,532)</u> |
| Net increase in cash | | <u>271,121</u> | | <u>39,698</u> |
| Cash and cash equivalents at beginning of year | | <u>95,970</u> | | <u>56,272</u> |
| Cash and cash equivalents at end of year | | <u><u>367,091</u></u> | | <u><u>95,970</u></u> |
| Consisting of: | | | | |
| Cash at bank and in hand | | 399,945 | | 101,456 |
| Bank overdrafts | | (32,854) | | (5,486) |
| | | <u><u>367,091</u></u> | | <u><u>95,970</u></u> |

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

(f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

| | |
|--|--|
| Freehold property | not depreciated / evenly over 50 years (see below) |
| Leasehold property | evenly over the period of the lease |
| Activity equipment and fixtures and fittings | 25% p.a. straight line or on reducing balance |
| Office equipment | 20% p.a. on reducing balance |
| Motor vehicles | 25% p.a. straight line |
| Computer equipment | 50% p.a. on reducing balance |

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. The pandemic will significantly impact global economies throughout 2020. The charities activities have effectively been shut down for several months and it is unknown what the impact will be on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that they will come through this pandemic but there is a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The Barclays and Langley loan payments have been deferred for six and four months respectively. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

2 Income from donations and legacies

| | Unrestricted funds £ | Restricted funds £ | Total 2020 £ | Total 2019 £ |
|------------------------|----------------------------|--------------------------|--------------------|--------------------|
| Donations and legacies | 106,286 | 156,371 | 262,657 | 235,643 |
| Grants | - | 9,600 | 9,600 | 2,500 |
| | <u>106,286</u> | <u>165,971</u> | <u>272,257</u> | <u>238,143</u> |

3 Income from charitable activities

| | Unrestricted funds £ | Restricted funds £ | Total 2020 £ | Total 2019 £ |
|---------------------------------|----------------------------|--------------------------|--------------------|--------------------|
| Sports, activities and crafts | 3,271 | - | 3,271 | 3,113 |
| Affiliations | 8,930 | - | 8,930 | 9,331 |
| Minibus hire | - | - | - | 338 |
| DBS fee income | 9,670 | - | 9,670 | 10,757 |
| Emerging leaders | 1,004 | - | 1,004 | 995 |
| Youth Development miscellaneous | 15 | - | 15 | - |
| Holiday clubs | - | - | - | - |
| Training Weekend | 20 | - | 20 | 30 |
| Youth Development services | 755 | - | 755 | 553 |
| Wellbeing | 652 | - | 652 | 33,868 |
| Fundraising income – marathon | 5,143 | - | 5,143 | 3,716 |
| Autism knowhow | 45 | - | 45 | - |
| | <u>29,505</u> | <u>-</u> | <u>29,505</u> | <u>62,701</u> |

4 Income from other trading activities

| | Unrestricted funds £ | Restricted funds £ | Total 2020 £ | Total 2019 £ |
|---|----------------------------|--------------------------|--------------------|--------------------|
| Action Centres UK Limited trading income | 5,674,385 | - | 5,674,385 | 5,208,506 |
| Other miscellaneous income | 585 | - | 585 | 1,160 |
| | <u>5,674,970</u> | <u>-</u> | <u>5,674,970</u> | <u>5,209,666</u> |

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

5 Income from investments

| | Unrestricted funds £ | Restricted funds £ | Total 2020 £ | Total 2019 £ |
|------------------------|-------------------------|-----------------------|--------------------|--------------------|
| Property rental income | 31,524 | - | 31,524 | 36,524 |
| Bank interest | 1,937 | - | 1,937 | 621 |
| | <u>33,461</u> | <u>-</u> | <u>33,461</u> | <u>37,145</u> |

6 Analysis of expenditure on charitable activities

| | Activities undertaken directly £ | Grant funding of activities £ | Support costs £ | Total £ |
|-------------------------------|-------------------------------------|----------------------------------|--------------------|----------------|
| Sports, activities and crafts | - | - | 43,039 | 43,039 |
| Affiliations | 5,549 | - | 43,039 | 48,588 |
| Minibus hire | - | - | 8,608 | 8,608 |
| General youth development | 154,404 | - | 163,548 | 317,952 |
| School project | - | - | 172,154 | 172,154 |
| Uganda project | - | 12,000 | - | 12,000 |
| Church Worker | 22,500 | - | - | 22,500 |
| Arm for Sam | (80) | - | - | (80) |
| Emerging leaders | 1,088 | - | - | 1,088 |
| | <u>183,461</u> | <u>12,000</u> | <u>430,388</u> | <u>625,849</u> |

£113,031 (2019: £168,161) of the above charitable activities were attributable to restricted funds. £512,818 (2019: 477,321) of the above charitable activities were attributable to unrestricted funds.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

7 Governance costs

| | Unrestricted funds £ | Restricted funds £ | Total 2020 £ | Total 2019 £ |
|-------------------------|-------------------------|-----------------------|--------------------|--------------------|
| Administration salaries | 59,000 | - | 59,000 | 63,216 |
| Audit and accountancy | 10,500 | - | 10,500 | 10,700 |
| Telephone | 77 | - | 77 | 128 |
| Postage and stationery | 5,298 | - | 5,298 | 3,355 |
| Computer sundries | 163 | - | 163 | 211 |
| Sundries | 46 | - | 46 | 163 |
| Legal and professional | 15,278 | - | 15,278 | 11,313 |
| Printing and publicity | 3,988 | - | 3,988 | 1,799 |
| | <u>94,350</u> | <u>-</u> | <u>94,350</u> | <u>90,885</u> |

8 Net income for the year

Net income is stated after charging:

| | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|---|--------------------|--------------------|----------------------|----------------------|
| Depreciation | 166,652 | 156,053 | 166,460 | 156,053 |
| Amortisation | 33,175 | 32,811 | 33,175 | 32,811 |
| Auditors' remuneration | 14,000 | 14,000 | 7,000 | 7,000 |
| Bank interest on loans and overdrafts | 15,277 | 15,423 | 15,277 | 15,423 |
| Other loan interest | 26,271 | 40,075 | 26,271 | 40,075 |
| Hire purchase interest | 12,566 | 6,465 | 12,566 | 6,465 |
| Operating lease rentals – plant and machinery equipment | 19,466 | 13,014 | 19,466 | 13,014 |
| Cost of stock recognised as an expense (ACUK Ltd) | 786,191 | 761,613 | - | - |
| | <u>786,191</u> | <u>761,613</u> | <u>-</u> | <u>-</u> |

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £38,552 (2019: £37,198). The trustees' considers its key management personnel comprise the Board of Trustees/Directors' and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

10 Staff costs

| | 2020 £ | 2019 £ |
|----------------------|-----------|-----------|
| Wages and salaries | 2,771,948 | 2,697,652 |
| Social security cost | 172,973 | 158,419 |
| Pension cost | 50,544 | 34,951 |
| | <hr/> | <hr/> |
| | 2,995,465 | 2,891,022 |
| | <hr/> | <hr/> |

Within staff costs is £2,723,358 (2018: £2,597,808) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

| | 2020 | 2019 |
|-------------------------------|-------|-------|
| Management and administration | 41 | 41 |
| Youth work activities | 166 | 157 |
| Fundraising and publicity | 1 | 1 |
| Volunteer staff | 30 | 30 |
| | <hr/> | <hr/> |
| | 238 | 229 |
| | <hr/> | <hr/> |

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

12 Tangible fixed assets

a) Group

| | Freehold land and buildings £ | Activity equipment £ | Motor vehicles £ | Fixtures, fittings and office equipment £ | Total £ |
|---------------------------|--|----------------------------|------------------------|---|------------|
| Cost: | | | | | |
| At 1 April 2019 | 16,759,982 | 1,552,661 | 60,906 | 1,622,189 | 19,995,738 |
| Additions during the year | 88,715 | 155,636 | - | 49,768 | 294,119 |
| Disposals | - | - | (24,303) | (53,138) | (77,441) |
| At 31 March 2020 | 16,848,697 | 1,708,297 | 36,603 | 1,618,819 | 20,212,416 |
| Depreciation: | | | | | |
| At 1 April 2019 | 60,696 | 1,003,095 | 60,906 | 1,429,750 | 2,554,447 |
| Charge for year | 6,362 | 64,374 | - | 95,916 | 166,652 |
| Disposals | - | - | (24,303) | (53,138) | (77,441) |
| At 31 March 2020 | 67,058 | 1,067,469 | 36,603 | 1,472,528 | 2,643,658 |
| Net book value: | | | | | |
| At 31 March 2020 | 16,781,639 | 640,828 | - | 146,291 | 17,568,758 |
| At 31 March 2019 | 16,699,286 | 549,566 | - | 192,439 | 17,441,291 |

b) Company

The net book value of the fixed assets of the company is £17,577,758. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

c) Included in the total in (a) above are the following amounts in respect of assets held under hire purchase and finance lease agreements:

| | Freehold land and buildings | Office and computer equipment | Activity equipment | Motor vehicles | Fixtures and fittings |
|----------------------------------|-----------------------------------|-------------------------------------|-----------------------|-------------------|-----------------------------|
| Net book value at 31 March 2020 | 63,750 | 8,508 | 135,709 | - | 42,697 |
| Depreciation charge for the year | - | 1,787 | 14,504 | - | 22,444 |

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

d) Assets included at valuation

The following assets are included at valuation.

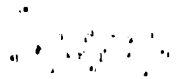
| | Original cost £ | Amount of valuation £ | Year of valuation |
|----------------------------|-----------------------|-----------------------------|----------------------|
| Property on Isle of Harris | 3,084 | 50,000 | 1995 |
| | <u> </u> | <u> </u> | <u> </u> |

The comparable historical cost figures are as follows:

| | Land and buildings £ |
|--|----------------------------|
| Cost at 1 April 2019 and 31 March 2020 | 3,084 |
| | <u> </u> |
| Net book value at 31 March 2020 | 29,040 |
| | <u> </u> |

13 Fixed asset investments

| | Investment properties £ | Other investments £ | Total £ |
|-----------------------|-------------------------------|---------------------------|-------------------|
| Cost: | | | |
| At 1 April 2019 | 820,334 | 2 | 820,336 |
| | <u> </u> | <u> </u> | <u> </u> |
| At 31 March 2020 | 820,334 | 2 | 820,336 |
| | <u> </u> | <u> </u> | <u> </u> |
| Impairment: | | | |
| At 1 April 2019 | 693,163 | - | 693,163 |
| Written off | 33,175 | - | 33,175 |
| | <u> </u> | <u> </u> | <u> </u> |
| At 31 March 2020 | 726,338 | - | 726,338 |
| | <u> </u> | <u> </u> | <u> </u> |
| Net book value | | | |
| At 31 March 2020 | 93,996 | 2 | 93,998 |
| | <u> </u> | <u> </u> | <u> </u> |
| At 31 March 2019 | 127,171 | 2 | 127,173 |
| | <u> </u> | <u> </u> | <u> </u> |



Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

a) **Investment properties**

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough, is leased to a third party and has been classified as a fixed asset investment.

The property is included in the balance sheet at the directors' estimate of open market value.

b) **Other investments (Company only)**

These relate to shares in subsidiary undertakings as detailed below:

| Name | Country of incorporation | Class and proportion of shares | Aggregate capital & reserves as at 31.03.2020 | Profit for year ended 31.03.2020 |
|---------------------------|--------------------------|--------------------------------|---|----------------------------------|
| Action Centres UK Limited | England | £1 Ordinary 100% | 2 | £nil |

The principal activity of the subsidiary is the provision of conference, sports and accommodation facilities. All profits from the subsidiary are covenanted to the parent company.

14 **Stocks**

| | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|-------------------------------|-----------------|-----------------|-------------------|-------------------|
| Raw materials and consumables | 42,766 | 45,355 | - | - |

15 **Debtors**

| | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|--------------------------------|-----------------|-----------------|-------------------|-------------------|
| Trade debtors | 20,668 | 22,419 | 17,171 | 30,297 |
| Other debtors | 16,200 | 20,195 | 14,822 | 16,265 |
| Prepayments and accrued income | 93,928 | 79,902 | 14,244 | 12,154 |
| | 130,796 | 122,516 | 46,237 | 58,716 |

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £140,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

| | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|------------------------------------|--------------------|--------------------|----------------------|----------------------|
| Bank loans and overdrafts | 91,911 | 64,543 | 91,911 | 64,543 |
| Other loans | 125,372 | 96,237 | 125,372 | 96,237 |
| Hire purchase creditors | 86,665 | 52,778 | 86,665 | 52,778 |
| Debt due within one year | 303,948 | 213,558 | 303,948 | 213,558 |
| Trade creditors | 942,235 | 1,001,483 | 615,455 | 499,932 |
| Amounts owed to group undertakings | - | - | 310,312 | 648,584 |
| Other creditors | 39,767 | 34,042 | 6,026 | 5,204 |
| Taxation and social security | 228,797 | 253,748 | 6,656 | 6,625 |
| Accruals and deferred income | 84,834 | 95,353 | 31,119 | 15,770 |
| | 1,599,581 | 1,598,184 | 1,273,516 | 1,389,673 |

18 Creditors: amounts falling due after more than one year

| | | | | |
|-----------------------------------|--------------------|--------------------|----------------------|----------------------|
| a) | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
| Bank loans and overdrafts | 409,277 | 299,376 | 409,277 | 299,376 |
| Other loans | 828,377 | 969,438 | 828,377 | 969,438 |
| Hire purchase accounts | 120,646 | 35,156 | 120,646 | 35,156 |
| Debt due after more than one year | 1,358,300 | 1,303,970 | 1,358,300 | 1,303,970 |

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

b) Analysis of debt due after more than one year

| | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|----------------------------|--------------------|--------------------|----------------------|----------------------|
| Repayable - | | | | |
| Between one and five years | 905,962 | 984,419 | 905,962 | 984,419 |
| In five years or more | 452,338 | 319,551 | 452,338 | 319,551 |
| | <u>1,358,300</u> | <u>1,303,970</u> | <u>1,358,300</u> | <u>1,303,970</u> |

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

- Outstanding at the balance sheet date is £468,334 owing to Barclays Bank. The loan carries an interest rate of 3.4% per annum. Repayments are made monthly and the expected completion date is November 2026.
- Outstanding at the balance sheet date is £953,749 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is January 2027.

19 Security

Security has been given in respect of the following amounts:

| | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|--------------------------|--------------------|--------------------|----------------------|----------------------|
| Bank loans and overdraft | 468,334 | 363,919 | 468,334 | 363,919 |
| Other loans | 953,749 | 1,065,675 | 953,749 | 1,065,675 |
| Hire purchase creditors | 207,311 | 87,934 | 207,311 | 87,934 |
| | <u>1,629,394</u> | <u>1,517,528</u> | <u>1,629,394</u> | <u>1,517,528</u> |

- At the balance sheet date £468,334 (2019: £363,919) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.
- At the balance sheet date £953,749 (2019: £1,043,665) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is January 2027.
- Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

| a) | Unrestricted funds | | | Restricted funds | | Total restricted |
|--------------------------------|----------------------|--------------------------|-------------------------------|------------------|----------------------------|-------------------|
| | General reserve £ | Revaluation reserve £ | Total unrestricted funds £ | Other fund £ | Capital projects fund £ | |
| Balance at 1 April 2019 | 3,912,209 | 46,881 | 3,959,090 | 70,553 | 10,905,992 | 10,976,545 |
| Net fund movement for the year | 283,309 | - | 283,309 | 109,985 | (50,549) | 59,436 |
| Balance at 31 March 2020 | <u>4,195,518</u> | <u>46,881</u> | <u>4,242,399</u> | <u>180,538</u> | <u>10,855,443</u> | <u>11,035,981</u> |

The company's unrestricted reserve to carry forward is £4,251,399. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £4,242,399 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,035,981 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

b) The closing restricted capital projects fund relates to:

| | 2020 £ | 2019 £ |
|---------------------------------------|------------|------------|
| Frontier centre | 129,804 | 162,980 |
| Tennis centre | 1,439,526 | 1,439,526 |
| Pioneer centre | 2,088,043 | 2,088,043 |
| Kings Park development fund | 1,989,145 | 2,005,634 |
| Kings Park trampoline fund | 446,817 | 446,817 |
| Ranch development | 231,554 | 231,554 |
| Whitemoor Lakes | 3,554,674 | 3,558,058 |
| Capital assets fund | 551,154 | 551,154 |
| Whitemoor Lakes Kayaks | 793 | 793 |
| Kings Park 25 year Anniversary Appeal | 15,038 | 15,038 |
| Summer Appeal – Benham Arena | 44,807 | 44,807 |
| Whitemoor Lakes Activity Hub | 308,208 | 308,208 |
| Pioneer Activity Appeal | 55,880 | 53,380 |
| | <hr/> | <hr/> |
| | 10,855,443 | 10,905,992 |
| | <hr/> | <hr/> |

c) The closing restricted other funds relate to:

| | 2020 £ | 2019 £ |
|---|-----------|-----------|
| Minibus and trailer fund | 4,858 | 4,858 |
| Connexions | 5 | 5 |
| Corby Development | 130 | 130 |
| Rebus project | 10 | 10 |
| Corby Learning Partnership | 97 | 97 |
| Friends of Whitemoor Lakes appeal | 816 | 816 |
| Winnie Hall Trust grant | 1,308 | 1,308 |
| Pioneer Bursary | 4,166 | 1,166 |
| Youth Development Christmas Appeal – Emerging Leaders and Hebrides Trip | 27,694 | 18,726 |
| Kings Park Centre mattresses | 49,490 | 4,490 |
| Youth Development salaries | - | 16,544 |
| Inspire Sports Programme | - | - |
| Roller Skating Benham | 1,612 | 1,612 |
| Bursary Aid Lighthouse | 2,500 | 2,500 |
| Christmas Appeal 2016 | 1,125 | 1,125 |
| Action Centres Bursaries | 1,000 | - |
| Wellbeing 4 Youth | 16,666 | 16,666 |
| Vulnerable Homeless | 500 | 500 |
| Arm for Sam | 80 | - |
| Send NCC | 103 | - |
| Pacesetters – Bursaries for Camps | 1,416 | - |
| Church Worker | 22,500 | - |
| WML activity appeal | 33,683 | - |
| YD – Uganda expedition | 10,779 | - |
| | <hr/> | <hr/> |
| | 180,538 | 70,553 |
| | <hr/> | <hr/> |

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

22 Restricted funds

| | Opening Balance £ | Reclassifi- cations £ | Movement in resources | | Closing Balance £ |
|---------------------------------------|-------------------------|-----------------------------|-----------------------|------------------|-------------------------|
| | | | Incoming £ | Outgoing £ | |
| Restricted funds | | | | | |
| Frontier capital project | 162,980 | - | - | (33,176) | 129,804 |
| Tennis centre capital project | 1,439,526 | - | - | - | 1,439,526 |
| Pioneer centre capital project | 2,088,043 | - | - | - | 2,088,043 |
| Ranch development | 231,554 | - | - | - | 231,554 |
| Capital assets fund | 551,154 | - | - | - | 551,154 |
| Kings Park development fund | 2,005,634 | - | - | (16,489) | 1,989,145 |
| Kings Park trampoline fund | 446,817 | - | - | - | 446,817 |
| Whitemoor Lakes | 3,558,059 | - | 20,575 | (23,960) | 3,554,674 |
| Whitemoor Lakes Kayaks | 793 | - | - | - | 793 |
| Kings Park 25 year Anniversary Appeal | 15,038 | - | - | - | 15,038 |
| Summer Appeal – Benham Arena | 44,807 | - | - | - | 44,807 |
| Whitemoor Lakes Activity Hub | 308,208 | - | - | - | 308,208 |
| Pioneer Activity Appeal | 53,380 | - | 8,500 | (6,000) | 55,880 |
| Other funds | 70,552 | 6,496 | 136,896 | (33,406) | 180,538 |
| | <u>10,976,545</u> | <u>6,496</u> | <u>165,971</u> | <u>(113,031)</u> | <u>11,035,981</u> |

23 Analysis of net assets between funds

| | Tangible fixed assets £ | Investments £ | Net current assets/ (liabilities) £ | Creditors > 1 year £ | Total £ |
|---|----------------------------------|------------------|--|----------------------------|-------------------|
| Restricted funds | | | | | |
| Frontier capital project | - | 93,996 | 35,808 | - | 129,804 |
| Tennis centre capital project | 1,442,476 | - | (2,950) | - | 1,439,526 |
| Pioneer centre capital project | 2,439,642 | - | (351,599) | - | 2,088,043 |
| Ranch development | - | - | 231,554 | - | 231,554 |
| Capital assets fund | 551,154 | - | - | - | 551,154 |
| Kings Park development fund | 1,972,170 | - | 16,975 | - | 1,989,145 |
| Kings Park trampoline fund | 428,597 | - | 18,220 | - | 446,817 |
| Whitemoor Lakes capital project | 4,748,956 | - | (365,905) | (828,377) | 3,554,674 |
| Whitemoor Lakes Kayaks | - | - | 793 | - | 793 |
| Kings Park 25 year Anniversary Appeal | - | - | 15,038 | - | 15,038 |
| Summer Appeal – Benham Arena | - | - | 44,807 | - | 44,807 |
| Whitemoor Lakes Activity Hub | 509,366 | - | (201,158) | - | 308,208 |
| Pioneer Activity Appeal | - | - | 55,880 | - | 55,880 |
| Other funds | - | - | 180,538 | - | 180,538 |
| | <u>12,092,361</u> | <u>93,996</u> | <u>(321,999)</u> | <u>(828,377)</u> | <u>11,035,981</u> |
| Unrestricted funds | | | | | |
| | <u>5,476,397</u> | <u>-</u> | <u>(704,075)</u> | <u>(529,923)</u> | <u>4,242,399</u> |
| Per group | 17,568,758 | 93,996 | (1,026,074) | (1,358,300) | 15,278,380 |
| Unrestricted funds eliminated on consolidation | 9,000 | 2 | (2) | - | 9,000 |
| Per company | <u>17,577,758</u> | <u>93,998</u> | <u>(1,026,076)</u> | <u>(1,358,300)</u> | <u>15,287,380</u> |

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

| | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|--|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Pension contributions | <u>50,544</u> | <u>34,951</u> | <u>2,432</u> | <u>3,455</u> |
| Amounts outstanding to the funds at 31 March 2020 | <u>14,120</u> | <u>6,346</u> | <u>5,458</u> | <u>4,621</u> |

25 Financial commitments

At 31 March 2020 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

| | 2020 £ | 2019 £ |
|--|-------------------|-------------------|
| Not later than one year | 28,352 | 13,858 |
| Later than one year, not later than five years | <u>23,165</u> | <u>13,380</u> |
| | <u>51,517</u> | <u>27,238</u> |

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £329,896 (2019: £24,851), income received by NAYC representing a charge to ACUK for the use of NAYC assets amounting to £540,000 (2019: £550,203) and income received by ACUK for use of facilities amounting to £102,439 (2019: £52,496).

At the balance sheet date NAYC owed ACUK £310,312 (2019: £648,585), and this has been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £14,596 (2019: £28,432) and £609,542 (2019: £486,735) respectively.

During the year NAYC made loan repayments of £115,787 (2019: £94,992) to the Langley Charitable Trust which is a related party due to Mr J Gilmour and Mrs S Gilmour being trustees of the Langley Charitable Trust and directors of NAYC up until 26 February 2019. Interest of £25,870 (2019: £23,407) has been charged on these loan balances in the year. Loan balances outstanding at the balance sheet date were £953,748 (2019: £1,043,665).

During the year, the Langley Charitable Trust donated £20,000 (2019: £15,000) to the company for the furtherance of its charitable work.

The David Laing Foundation is a related party due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation. During the year the David Laing Foundation donated £12,500 (2019: £25,000).

Wide Horizons is a related party due to Mr J Gilmour being a director of NAYC up until 26 February 2019 and a trustee of Wide Horizons. Wide Horizons have gifted land at Whitemoor Lakes to NAYC on a 999 year lease. The land has been included in the balance sheet at a value of £120,000. NAYC pay nominal annual rent on the land and £1 (2019: £1) was charged in the year. During the year Wide Horizons charged ACUK £17,414 (2019: £17,406) for the use of facilities.

James Gilmour & Partners LLP is a related party due to Mr J Gilmour being a director of NAYC up until 26 February 2019 and a partner in James Gilmour & Partners LLP. During the year James Gilmour & Partners LLP invoiced ACUK £nil (2019: £5,688) for water usage.

Mrs J M Tice is a director in the company and also a director in The Bernard Sunley Charitable Foundation. During the year the company received a donation of £25,000 (2019: £25,000) from The Bernard Sunley Charitable Foundation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2020

27 Financial Instruments

The group had the following financial instruments:

| | Group 2020 £ | Group 2019 £ | Company 2020 £ | Company 2019 £ |
|---|--------------------|--------------------|----------------------|----------------------|
| Financial assets at fair value through profit or loss account | | | | |
| Fixed asset investments | 93,996 | 127,171 | 93,998 | 127,173 |
| Financial assets that are debt instruments measured at amortised cost | | | | |
| Trade debtors | 20,668 | 22,419 | 17,171 | 30,297 |
| Other debtors | 16,200 | 20,195 | 14,822 | 16,265 |
| | 36,868 | 42,614 | 31,993 | 46,562 |
| Financial liabilities measured at amortised cost | | | | |
| Bank loans and overdrafts | 468,334 | 363,919 | 468,334 | 363,919 |
| Other loans | 953,749 | 1,065,675 | 953,749 | 1,065,675 |
| Finance leases | 207,311 | 87,934 | 207,311 | 87,934 |
| Trade creditors | 942,235 | 1,001,483 | 615,455 | 499,932 |
| Amounts owed to group undertakings | - | - | 310,312 | 607,651 |
| Other creditors | 353,398 | 383,143 | 45,801 | 27,599 |
| | 2,925,027 | 2,902,154 | 2,600,962 | 2,693,643 |