

ST. CLEMENTS SERVICES LIMITED

Report and Financial Statements

31 March 1998

Deloitte & Touche Verulam Point Station Way St Albans Hertfordshire AL1 5HE





Tohmatsu

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Deloitte Touche Tohmatsu

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

Directors

A A Musto E Anderson BJH Paget M G Chandler K D Lee D J Gardner D A Lowe D Harris JR W Talbot J L Over R H Banks

Alternate Directors

M Hunter A A Whiddett P R Brown G G Martin P Edgington S J Hargreaves J N Sykes P Chesterman M D Mackey V M Wright

SECRETARY

M Saunders

REGISTERED OFFICE

Daneholme House Daneholme Avenue Daventry Northants NN11 5LS

SOLICITORS

Herbert Smith Exchange House Primrose Street London EC2A 2HS

AUDITORS

Deloitte & Touche Chartered Accountants Verulam Point Station Way St Albans Hertfordshire AL15HE



DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 31 March 1998.

ACTIVITIES

The principal activities of the company are the provision of advice on the development and workings of the Pooling and Settlement Agreement and developments and support of IT systems to manage energy trading. These services are provided to Regional Electricity Companies ("RECs"), who are the shareholders, on a common basis and, for certain projects, to individual RECs or third parties as appropriate.

REVIEW OF THE YEAR

The company has played a significant part during the year in helping with the development of the trading arrangements for the 1998 competitive market in electricity supply.

The company successfully delivered the Meter Point Registration System to twelve of the Public Electricity Supply companies in October 1997 and has won a contract to provide support for this system for two years. The ECMS system has also been significantly enhanced and developed to equip it to work with the new trading arrangements.

Although the main focus of the company's efforts has been on the above services for its members, the company has continued to provide specialist reports for James Capel on developments in the Pool and 1998. There has been a very significant increase in work done for third parties compared with previous years, although efforts to win business in Australia were less successful than expected.

A very successful recruitment campaign means that some excellent new staff will be joining the Trading Development team between April and July 1998.

The company closed its London office early in the year, and has consolidated its operations and leased additional office space at Daventry.

In summary, the company has had a very busy and successful year and credit is due to all the staff who have worked hard throughout the year to contribute to this success.

RESULTS

The results for the year are shown in the profit and loss account on page 6.

The retained profit for the year of £235,613 (1997: £226,708) has been transferred to reserves.

DIVIDEND

The directors do not recommend the payment of a dividend (1997: £Nil).

YEAR 2000

The company does not have any bespoke software for its internal use and relies on package software and off-the-shelf hardware for its internal IT infrastructure. The company is working with its software and hardware suppliers to ensure that they have plans to suppy Year 2000 compliant versions of their products in the timescales needed by the company. Neither the cost nor the risk of the year 2000 problem is seen as high.



Deloitte Touche Tohmatsu

DIRECTORS' REPORT

DIRECTORS

The directors serving at the present date are shown on page 1. None of the directors has any interest in the share capital of the company. The following appointments and resignations occurred during the year:

| - • | - | • • |
|--------------------|--------------------------|---------------------|
| Name | Date of appointment | Date of resignation |
| B J H Paget | 13 June 1997 | |
| P R Brown | 13 June 1997 | |
| D G Titterton | | 13 June 1997 |
| D Morrison | | 13 June 1997 |
| R Tomiak | | 13 June 1997 |
| D A Lowe | 20 June 1997 | |
| D P Brown | | 20 June 1997 |
| S J Hargreaves | 22 July 1997 | |
| S P Halliday | | 22 July 1997 |
| J E Russell | | 17 September 1997 |
| V M Wright | 17 September 1997 | |
| S Gutteridge | | 30 September 1997 |
| J A Keohane | | 5 November 1997 |
| M Hunter | 5 November 1997 | |
| G P P Fenby Taylor | | 24 November 1997 |
| R K Brown | 24 November 1997 | |
| R P Thompson | | 25 January 1998 |
| R K Brown | | 10 March 1998 |
| P Edgington | 10 March 1998 | |
| D J Gardner | 17 March 1998 | |
| M A Holmes | | 31 March 1998 |
| E Anderson | 1 April 1998 | |
| | | |

AUDITORS

Deloitte & Touche have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

and

DI GARDNER

Director

10 June 1998



STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



Chartered Accountants

Deloitte & Touche Verulam Point Station Way St Albans Hertfordshire AL1 5HE

Telephone: National 01727 839000 International + 44 1727 839000 Fax (Gp. 3): 01727 831111

ST. CLEMENTS SERVICES LIMITED

AUDITORS' REPORT TO THE MEMBERS

We have audited the financial statements on pages 6 to 13 which have been prepared under the accounting policies set out on page 9.

Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 1998 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

DELOITTE & TOUCHE

Chartered Accountants and Registered Auditors

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Deloitte Touche





PROFIT AND LOSS ACCOUNT Year ended 31 March 1998

| | | 1998 | 1997 |
|--|------|--------------|-------------|
| | Note | £ | £ |
| TURNOVER | 2 | 24,243,287 | 10,090,664 |
| Cost of sales | | (21,636,112) | (7,917,563) |
| GROSS PROFIT | | 2,607,175 | 2,173,101 |
| Administration expenses | | (2,437,289) | (1,888,036) |
| OPERATING PROFIT | 4 | 169,886 | 285,065 |
| Other interest receivable and similar income | 5 | 168,639 | 31,906 |
| PROFIT ON ORDINARY ACTIVITIES | | | |
| BEFORE TAXATION | | 338,525 | 316,971 |
| Taxation on profit on ordinary activities | 6 | (102,912) | (90,263) |
| RETAINED PROFIT FOR THE | | | |
| FINANCIAL YEAR | | 235,613 | 226,708 |
| RETAINED PROFIT BROUGHT FORWARD | | 241,605 | 14,897 |
| RETAINED PROFIT CARRIED FORWARD | | 477,218 | 241,605 |
| | | | |

All turnover and expenses are derived from continuing operations.

A Statement of Total Recognised Gains and Losses and a Statement of Reconciliation in Movements in Shareholders' Funds have not been prepared as there have not been any recognised gains and losses other than the profit for the current and preceding year.



Deloitte Touche Tohmatsu

BALANCE SHEET As at 31 March 1998

| | Note | £ | 1998 £ | £ | 1997 £ |
|--|------|-------------|-----------|-------------|-----------|
| FIXED ASSETS Tangible assets | 7 | | 446,013 | | 285,671 |
| CURRENT ASSETS Debtors | 8 | 3,302,353 | · | 5,287,824 | ŕ |
| Cash at bank and in hand | ŭ | 717,532 | | 1,793,701 | |
| CREDITORS: amounts falling | | 4,019,885 | | 7,081,525 | |
| due within one year | 9 | (3,988,658) | | (7,125,569) | |
| NET CURRENT ASSETS/(LIABILITIES) | | | 31,227 | | (44,044) |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | | 477,240 | | 241,627 |
| CAPITAL AND RESERVES Called up share capital | 11 | | 22 | | 22 |
| Profit and loss account | * 1 | | 477,218 | | 241,605 |
| EQUITY SHAREHOLDERS' FUNDS | | | 477,240 | | 241,627 |

These financial statements were approved by the Board of Directors on 10 Joe 1995 Signed on behalf of the Board of Directors

I I fail - Director



CASH FLOW STATEMENT Year ended 31 March 1998

| | Note | £ | 1998 £ | £ | 199 7 £ |
|---|------|-----------|-------------|-----------|-------------------|
| Net cash (outflow)/inflow from operating activities | 14 | | (839,658) | | 1,690,672 |
| Returns on investments and servicing of finance | | 160 620 | | 21.006 | |
| Interest received | | 168,639 | 168,639 | 31,906 | 31,906 |
| | | | 108,039 | | 31,900 |
| Taxation UK corporation tax paid | | | (89,929) | | (33,177) |
| Capital Expenditure Purchase of tangible fixed assets | | (316,478) | | (302,813) | |
| Receipts from the disposal of tangible fixed assets | | 1,257 | | - | |
| | | · | (315,221) | | (302,813) |
| Cash (outflow)/inflow before management of liquid resources and financing | | | (1,076,169) | | 1,386,588 |
| Management of liquid resources and Financing | | | - | | - |
| (Decrease)/Increase in cash in the period | 15 | | (1,076,169) | | 1,386,588 |



1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

Accounting convention

The financial statements are prepared under the historical cost convention.

Tangible fixed assets

Fixed assets are stated at cost less depreciation.

Depreciation is provided on cost in equal annual instalments over the estimated useful lives of the assets. The rates of depreciation are as follows:

Leasehold property over the period of the lease
Oracle licence over the period of the licence
Office refurbishment over the period of the lease

Office equipment fixtures and

fittings 10% to 33 1/3%

Leases

Rentals payable under operating leases are charged against operating profits by equal instalments over the period of the lease.

Deferred taxation

Deferred taxation is provided on timing differences arising from the different treatment of items for accounts and taxation purposes which are expected to reverse in the future, calculated at rates at which it is estimated that tax will arise.

Pensions

The company made defined contributions to personal pension schemes for its employees, the contributions being charged to the profit and loss account in the period to which they relate.

2. TURNOVER

Turnover represents amounts invoiced by the company in respect of services provided during the year excluding Value Added Tax.

Turnover is derived wholly from the United Kingdom from the company's principal activity.



3. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

None of the directors received any remuneration in respect of their services in the current or prior year.

| | | 1998 £ | 1997 £ |
|----|--|-----------|-----------|
| | Staff costs during the year were: | | |
| | Wages and salaries | 1,072,303 | 786,408 |
| | Social security costs | 112,010 | 72,333 |
| | Pension costs | 96,489 | 72,654 |
| | | 1,280,802 | 931,395 |
| | | No | No |
| | Average number of persons employed (excluding directors) | | |
| | Technical | 24 | 18 |
| | Administration | 8 | 5 |
| | | 32 | 23 |
| 4. | OPERATING PROFIT | | |
| | | 1998 | 1997 |
| | | £ | £ |
| | Operating profit is after charging/(crediting): | | |
| | Depreciation | 155,107 | 132,057 |
| | Auditors' remuneration | · | • |
| | audit | 6,000 | 5,700 |
| | other services | 2,650 | 2,500 |
| | Rentals under operating leases | | |
| | hire of plant and machinery | 12,198 | 9,719 |
| | other operating leases | 54,382 | 90,723 |
| | (Profit)/Loss on disposal of fixed assets | (228) | 19,890 |
| 5. | OTHER INTEREST RECEIVABLE AND SIMILAR INCOME | | |
| | | 1998 | 1997 |
| | | £ | £ |
| | Interest receivable on bank deposits | 168,639 | 31,906 |
| | | | |



6. TAX ON PROFIT ON ORDINARY ACTIVITIES

The charge for taxation is based on the profit for the year using a corporation tax rate of 31% (1997 - 33%).

| | 1998 £ | 1997 £ |
|---|-----------|---------------|
| Corporation tax - charge for the year Adjustment in respect of prior years | 102,912 | 89,929 334 |
| | 102,912 | 90,263 |

7. TANGIBLE FIXED ASSETS

| | Short leasehold £ | Oracle licence £ | Office refurbish- ment £ | Office equipment, fixtures and fittings | Total £ |
|--------------------------|-------------------------|------------------------|-----------------------------------|---|------------|
| Cost | | | | | |
| At 1 April 1997 | 45,000 | 109,200 | 104,003 | 724,004 | 982,207 |
| Additions | - | - | - | 316,478 | 316,478 |
| Disposals | | | | (15,598) | (15,598) |
| At 31 March 1998 | 45,000 | 109,200 | 104,003 | 1,024,884 | 1,283,087 |
| Accumulated depreciation | | | | | |
| At 1 April 1997 | 45,000 | 109,200 | 74,771 | 467,565 | 696,536 |
| Charge for the year | - | - | 6,062 | 149,045 | 155,107 |
| Disposals | <u>-</u> | | | (14,569) | (14,569) |
| At 31 March 1998 | 45,000 | 109,200 | 80,833 | 602,041 | 837,074 |
| Net book value | | | | | |
| At 31 March 1998 | | | 23,170 | 422,843 | 446,013 |
| At 31 March 1997 | | - | 29,232 | 256,439 | 285,671 |



8. DEBTORS

9.

| | 1998 £ | 1997 £ |
|--|-----------|-----------|
| Trade debtors | 3,236,993 | 5,203,949 |
| Other debtors | 24,549 | 14,948 |
| Corporation tax recoverable | 115 | 115 |
| Prepayments | 40,696 | 68,812 |
| | 3,302,353 | 5,287,824 |
| CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR | | |
| | 1998 | 1997 |
| | £ | £ |
| Trade creditors | 1,500,836 | 4,352,178 |
| Other tax and social security | 52,832 | 46,025 |
| Accruals and deferred income | 2,332,078 | 2,637,437 |
| Corporation tax payable | 102,912 | 89,929 |
| | 3,988,658 | 7,125,569 |
| | | |

10. PROVISIONS FOR LIABILITIES AND CHARGES

The amounts of deferred taxation provided and unprovided in the accounts are:

| | Provided | | Unprov | /ided | | | | | | |
|--|----------|------|-----------|----------|-----------|----------------|----------------|--------------|------|------|
| | 1998 | 1998 | 1998 1997 | 1998 | 1998 1997 | 1998 1997 1998 | 1998 1997 1998 | 1998 1997 19 | 1998 | 1997 |
| | £ | £ | £ | £ | | | | | | |
| Depreciation in excess of capital allowances | - | - | (34,186) | (45,253) | | | | | | |
| No deferred tax asset has currently been recognised. | | | | | | | | | | |

11. CALLED UP SHARE CAPITAL

| | 1998 | 1997 |
|----------------------------------|------|------|
| | £ | £ |
| Authorised: | | |
| 100 ordinary shares of £1 each | 100 | 100 |
| | | |
| Allotted, issued and fully paid: | | |
| 22 ordinary shares of £1 each | 22 | 22 |
| | | |

The shares are held in equal proportions between the 11 shareholding RECs.

12. PENSIONS

The company makes contributions to defined contribution pension schemes for certain of its employees. Liability is limited to the premiums paid which are charged against profits in the year of payment. Funds are held separately from the company. Contributions paid for the year ended 31 March 1998 were £96,489 (1997: £72,654).



12. LEASE OBLIGATIONS

At 31 March 1998 the company was committed to make payments under operating leases, as set out below:

| | Land and buildings £ | Other assets £ |
|--------------------------------|----------------------------|----------------|
| Operating leases which expire: | | |
| Within one year | - | 14,105 |
| Over five years | 58,000 | - |
| | | |

13. RECONCILIATION OF OPERATING PROFIT TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 1998 | 1997 |
|---|-------------|-------------|
| | £ | £ |
| Operating profit | 169,886 | 285,065 |
| Depreciation | 155,107 | 132,057 |
| (Profit)/Loss on sale of tangible fixed assets | (228) | 19,890 |
| Decrease/(Increase) in debtors | 1,985,471 | (4,414,959) |
| (Decrease)/Increase in creditors | (3,149,894) | 5,668,619 |
| Net cash (outflow)/inflow from operating activities | (839,658) | 1,690,672 |
| | | |

14. ANALYSIS OF CHANGES IN NET FUNDS

| | | 1997 £ | Cash flow in the year £ |
|--------------------------|-----------|-----------|----------------------------------|
| | 1998 £ | | |
| Cash at bank and in hand | 717,532 | 1,793,701 | (1,076,169) |