Company Registration No 2434099 (England and Wales)

TREVES UK LIMITED DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

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COMPANY INFORMATION

B Treves **Directors**

G Treves

Secretary MH Secretaries Limited

Company number 2434099

Registered office 12 Great James Street

> LONDON WC1N 3DR

Auditors Mazars LLP

Mazars House, Gelderd Road, Gildersome

LEEDS

West Yorkshire LS27 7JN

Business address Farnham Lane

> **KNARESBOROUGH** North Yorkshire HG5 9JR

Bankers National Westminster Bank plc

> 8 Park Row Leeds

West Yorkshire LS1 5HD

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DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2006

The directors present their report and financial statements for the year ended 31 December 2006

Principal activities and review of the business

The principal activity of the company continued to be the manufacture of motor vehicle carpets, luggage systems and seat components

Turnover has increased by £11 2m in the year mainly in respect of new projects with existing customers. Margins have reduced slightly but overheads are under control and overall profitability has improved as a result of the turnover growth. Retained profit after tax of £1,166,428 is added to reserves.

The directors consider the key business risks affecting the company to be competition from other suppliers in the market and increasing raw material costs. The directors continue to monitor and address these issues and are confident that the company can continue to trade profitably in 2007 and for the foreseeable future.

Results and dividends

The results for the year are set out on page 5

A dividend of €2m has been paid in July 2007 out of distributable reserves (see note 22)

Directors

The following directors have held office since 1 January 2006

B Treves

G Treves

Employee involvement

The company's policy is to consult and discuss with employees, through unions, staff councils and at meetings, matters likely to affect employees' interests

information of matters of concern to employees is given through information bulletins and reports which seek to achieve a common awareness on the part of all employees of the financial and economic factors affecting the group's performance

There is no employee share scheme at present, but the directors are considering the introduction of such a scheme as a means of further encouraging the involvement of employees in the company's performance

DIRECTORS' REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2006

Disabled persons

The company's policy is to recruit disabled workers for those vacancies that they are able to fill. All necessary assistance with initial training courses is given. Once employed, a career plan is developed so as to ensure suitable opportunities for each disabled person. Arrangements are made, wherever possible, for retraining employees who become disabled, to enable them to perform work identified as appropriate to their aptitudes and abilities.

Auditors

In accordance with section 385 of the Companies Act 1985, a resolution proposing that Mazars LLP be reappointed as auditors of the company will be put to the Annual General Meeting

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- -select suitable accounting policies and then apply them consistently,
- -make judgements and estimates that are reasonable and prudent,
- -state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- -prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

On behalf of the board

B Treves

Director 19 September 2007

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TREVES UK LIMITED

We have audited the financial statements of Treves UK Limited for the year ended 31 December 2006 which comprise the Profit and Loss Account, Balance Sheet and related notes. These financial statements have been prepared in accordance with the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of the directors and auditors

As described in the Statement of Directors' Responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985 and whether the information given in the Directors' Report is consistent with the financial statements. We also report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Director's Report and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

INDEPENDENT AUDITORS' REPORT (continued) TO THE MEMBERS OF TREVES UK LIMITED

Opinion

In our opinion

-the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of the company's affairs as at 31 December 2006 and of its profit for the year then ended,

-the financial statements have been properly prepared in accordance with the Companies Act 1985, and

-the information given in the Directors' Report is consistent with the financial statements

Mazars LLP

Chartered Accountants

and Registered Auditors

Mators Glad

23 ochster 1007

Mazars House, Gelderd Road, Gildersome

West Yorkshire LS27 7JN

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2006

	Notes	2006 £	2005 £
Turnover	2	43,985,201	32,744,679
Cost of sales		(35,656,707)	(26,213,694)
Gross profit		8,328,494	6,530,985
Administrative expenses		(6,606,965)	(5,779,798)
Operating profit	3	1,721,529	751,187
Other interest receivable and similar			
income	4	8,325	6,159
Interest payable and similar charges	5	(69,773)	(117,018)
Profit on ordinary activities before			
taxation		1,660,081	640,328
Tax on profit on ordinary activities	6	(493,653)	(197,704)
Profit on ordinary activities after			
taxation	16	1,166,428	442,624
			

The profit and loss account has been prepared on the basis that all operations are continuing operations

There are no recognised gains and losses other than those passing through the profit and loss account

BALANCE SHEET AS AT 31 DECEMBER 2006

		20	06	2	005
	Notes	£	£	£	£
Fixed assets					
Intangible assets	7		1,597,634		1,527,560
Tangible assets	8		4,099,641		4,333,916
			5,697,275		5,861,476
Current assets					
Stocks	9	2,154,111		1,839,467	
Debtors	10	8,112,233		9,837,432	
Cash at bank and in hand		485,685		193,804	
		10,752,029		11,870,703	
Creditors amounts falling due within one year	11	(9,406,129)		(11,584,234)	
Net current assets		-	1,345,900		286,469
Total assets less current liabilities			7,043,175		6,147,945
Creditors amounts falling due after more than one year	12		(125,000)		(375,000)
Provisions for liabilities and charges	13		(160,771)		(181,969)
			6,757,404		5,590,976
Capital and reserves					
Called up share capital	15		450,000		450,000
Profit and loss account	16		6,307,404		5,140,976
Shareholders' funds - equity interests	17		6,757,404		5,590,976
Shareholders' funds - equity interests	17		6,757,404		5,590,9 ———

The financial statements were approved by the Board on 19/9/1007

B Treves

Director

G/Treves

Director

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2006

1 Accounting policies

1.1 Accounting convention

The financial statements are prepared under the historical cost convention

The company has taken advantage of the exemption in Financial Reporting Standard 1 from the requirement to produce a cashflow statement as its results are included in the consolidated accounts of its ultimate parent company and these accounts are publicly available

1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable accounting standards, which have been applied consistently (except as otherwise stated)

1.3 Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts

1 4 Research and development

Research expenditure is written off to the profit and loss account in the year in which it is incurred Development expenditure is written off in the same way unless the directors are satisfied as to the technical, commercial and financial viability of individual projects. In this situation, the expenditure is deferred and amortised over the period during which the company is expected to benefit.

1.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows

Freehold buildings 2 5%-10% straight line
Plant and machinery 10 - 33% straight line
Fixtures, fittings & equipment 10 - 33% straight line
Motor vehicles 50% straight line

No depreciation is provided on freehold land

1.6 Leasing

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible assets and depreciated over the shorter of the lease term and their useful lives. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals payable under operating leases are charged against income on a straight line basis over the lease term

17 Stock

Stock is valued at the lower of cost and net realisable value

18 Pensions

Contributions payable to the company's pension scheme are charged to the profit and loss account in the period to which they relate

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2006

1 Accounting policies

(continued)

19 Deferred taxation

Deferred tax is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted

1.10 Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to profit and loss account.

2 Turnover

Geographical market

		Turnover	
		2006	2005
		£	£
	United Kingdom	36,731,990	27,617,784
	Belgium	1,144,198	1,148,268
	Germany	4,984,977	3,271,102
	Hungary	175,125	222,988
	Austria	633	68,704
	France	76,851	25,222
	Spain	778,444	356,769
	Czech Republic	92,983	33,842
		43,985,201	32,744,679
3	Operating profit	2006	2005
		£	£
	Operating profit is stated after charging		
	Amortisation of intangible assets	499,343	331,545
	Depreciation of tangible assets	625,814	644,127
	Loss on disposal of tangible assets	9,881	-
	Profit on tooling recharged	(232,008)	(267,248)
	Operating lease rentals		
	- Plant and machinery	97,595	97,485
	Auditors' remuneration	17,500	34,000
	Remuneration of auditors for non-audit work	578	4,521
	and after crediting		
	Profit on disposal of tangible assets	-	(9,866)
	Profit on foreign exchange transactions	(149,193)	(69,195)

4	Investment income	2006 £	2005 £
	Bank interest	8,325	6,159
5	Interest payable	2006 £	2005 £
		L	
	On bank loans and overdrafts	44,913	71,372
	Lease finance charges	4,692	25,474
	On amounts payable to invoice discounting company	20,168	20,172
		69,773	117,018
6	Taxation	2006	2005
	Domestic current year tax	£	£
	U K corporation tax	512,400	207,000
	Adjustment for prior years	2,451	-
	Current tax charge	514,851	207,000
	Deferred tax		
	Deferred tax credit current year	(21,198)	(9,296)
		493,653	197,704
	Factors affecting the tax charge for the year		
	Profit on ordinary activities before taxation	1,660,081	640,328
	Profit on ordinary activities before taxation multiplied by standard rate of UK		
	corporation tax of 30 00% (2005 30 00%)	498,024	192,098
	Effects of		
	Non deductible expenses	4,333	10,805
	Depreciation add back	190,708	190,278
	Capital allowances	(180,646)	(186,270)
	Adjustments to previous periods	2,451	-
	Other tax adjustments	(19) ————	89
		16,827 ————	14,902
	Current tax charge	514,851	207,000

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NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2006

Intangible fixed assets	Development Costs £
Cost	~
At 1 January 2006	2,821,633
Additions	569,237
At 31 December 2006	3,390,870
Amortisation	
At 1 January 2006	1,293,893
Charge for the year	499,343
At 31 December 2006	1,793,236
Net book value	
At 31 December 2006	1,597,634
At 31 December 2005	1,527,560

Deferred development costs comprise design, tooling and development costs on separately identifiable projects which are reasonably expected to generate income in future periods. Development costs will be amortised in relation to production volumes over the lives of the projects.

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2006

Tangible fixed assets					
	Freehold	Plant and	Fixtures,	Motor	Total
	land and buildings	machinery	fittings & equipment	vehicles	
	£	£	2	£	£
Cost					
At 1 January 2006	2,874,716	5,461,528	176,609	11,000	8,523,853
Additions	-	403,120	•	-	403,120
Disposals	-	(377,120)	-	(11,000)	(388,120)
At 31 December 2006	2,874,716	5,487,528	176,609	•	8,538,853
Depreciation					
At 1 January 2006	407,879	3,594,926	176,132	11,000	4,189,937
On disposals	-	(365,538)	-	(11,000)	(376,538)
Charge for the year	65,377	559,959	477		625,813
At 31 December 2006	473,256	3,789,347	176,609	-	4,439,212
Net book value	•				
At 31 December 2006	2,401,460	1,698,181		-	4,099,641
At 31 December 2005	2,466,837	1,866,602	477	-	4,333,916

Included above are assets held under finance leases or hire purchase contracts as follows

	Plant and machinery
	£
Net book values	
At 31 December 2006	-
	U.F
At 31 December 2005	212,524
Depreciation charge for the year	
At 31 December 2006	•
At 31 December 2005	54,246

Included in freehold land and buildings is freehold land of £425,000 (2005 - £425,000) which is not depreciated

9	Stocks	2006 £	2005 £
	Raw materials and consumables	1,943,786	1,475,368
	Finished goods and goods for resale	210,325	364,099
		2,154,111	1,839,467
			
10	Debtors	2006 £	2005 £
	Trade debtors	4,201,556	5,716,164
	Amounts owed by parent and fellow subsidiary undertakings	4,201,550 4,567	42,328
	Other debtors	3,546,803	3,599,814
	Prepayments and accrued income	359,307	479,126
		8,112,233	9,837,432

11	Creditors: amounts falling due within one year	2006 £	2005 £
			_
	Bank loans and overdrafts	1,316,109	401,665
	Net obligations under finance lease and hire purchase contracts	- 200 000	38,638
	Trade creditors	3,739,360	5,396,880
	Amounts owed to parent and fellow subsidiary undertakings Corporation tax	1,787,130 203,400	2,426,903
	Other taxes and social security costs	372,193	139,960 267,441
	Other creditors	1,400,693	2,332,755
	Accruals and deferred income	587,244	579,992
		9,406,129	11,584,234
	Debt due in one year or less	1,316,109	473,893
	over the book debts of the company		
	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods	-	38,638 -
	Net obligations under finance leases and hire purchase contracts Repayable within one year	-	38,638
12	Net obligations under finance leases and hire purchase contracts Repayable within one year	2006	-
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods	2006 £	38,638
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods		38,638
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods Creditors amounts falling due after more than one year Bank loans	£	38,638 2005 £
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods Creditors amounts falling due after more than one year	£	38,638 2005 £
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods Creditors amounts falling due after more than one year Bank loans Analysis of loans Wholly repayable within five years	125,000	38,638 2005 £ 375,000
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods Creditors amounts falling due after more than one year Bank loans Analysis of loans	125,000 375,000	38,638 2005 £ 375,000
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods Creditors amounts falling due after more than one year Bank loans Analysis of loans Wholly repayable within five years	125,000 375,000 375,000	38,638 2005 £ 375,000 625,000
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods Creditors amounts falling due after more than one year Bank loans Analysis of loans Wholly repayable within five years Included in current liabilities	375,000 375,000 (250,000)	38,638 2005 £ 375,000 625,000 (250,000)
12	Net obligations under finance leases and hire purchase contracts Repayable within one year Finance charges and interest allocated to future accounting periods Creditors amounts falling due after more than one year Bank loans Analysis of loans Wholly repayable within five years	375,000 375,000 (250,000)	38,638 2005 £ 375,000 625,000 (250,000)

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2006

13	Provisions for liabilities and charges	•	Deferred tax liabılıty £
	Balance at 1 January 2006 Profit and loss account		181,969 (21,198)
	Balance at 31 December 2006		160,771
	The deferred tax liability is made up as follows.		
		2006 £	2005 £
	Accelerated capital allowances	160,771	181,969

14 Pension costs

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund. Contributions totalling £24,402 (2005-£23,797) were payable to the fund at the year end and are included in creditors.

Defined contribution

	2006 £	2005 £
Contributions payable by the company for the year	269,356	266,574

15	Share capital	2006 £	2005 £
	Authorised	-	L
	225,000 'A' ordinary shares of £1 each	225,000	225,000
	225,000 'B' ordinary shares of £1 each	225,000	225,000
		450,000	450,000
	Allotted, called up and fully paid		
	225,000 'A' ordinary shares of £1 each	225,000	225,000
	225,000 'B' ordinary shares of £1 each	225,000	225,000
		450,000	450,000
16	Statement of movements on profit and loss account		
			Profit and
			loss account
			£
	Balance at 1 January 2006		5,140,976
	Retained profit for the year		1,166,428
	Balance at 31 December 2006		6,307,404
17	Reconciliation of movements in shareholders' funds	2006	. 2005
		£	£
	Profit for the financial year	1,166,428	442,624
	Opening shareholders' funds	5,590,976	5,148,352
	Closing shareholders' funds	6,757,404	5,590,976

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2006

18 Financial commitments

At 31 December 2006 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 December 2007

		Other
	2006 £	2005 £
Operating leases which expire		
Within one year	4,096	13,474
Between two and five years	71,892	66,778
	75,988	80,252

19 Employees

Number of employees

The average monthly number of employees (including directors) during the year was

	2006	2005
	Number	Number
Administration	68	66
Manufacturing	186	192
	254	258
Employment costs	2006	
	£	£
Wages and salaries	5,543,589	5,385,913
Social security costs	512,514	544,799
Other pension costs	269,356	266,574
	6,325,459	6,197,286
		

20 Control

The ultimate parent company is Treves SA, a company registered in France Treves SA prepares group financial statements and copies can be obtained from -

109 Rue de Faubourg St Honore 75008 Paris France

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED 31 DECEMBER 2006

21 Related party transactions

The company has taken advantage of the exemptions conferred by Financial Reporting Standard 8 from the requirement to make disclosures concerning related parties within the group as its results are included in the consolidated accounts of its ultimate parent company which are publicly available

22 Post balance sheet events

In July 2007 the company paid the following dividends out of distributable reserves,

'A' Ordinary £1 shares - €1 million

'B' Ordinary £1 shares - €1 million