

Registration Number 2374885

The Snugden Limited
Directors' Report and Financial Statements
for the year ended 31 May 2001



The Snugden Limited

Directors' Report for the year ended 31 May 2001

The directors present their report and the financial statements for the year ended 31 May 2001.

Principal Activity

The principal activity of the company in the year under review was that of ownership and management of public houses.

Directors and their Interests

The directors who served during the year and their interests in the company are as stated below:

	Ordinary shares	
	2001	2000
Mr J Barrett	38	38
Mr T Barrett	10	10
Mrs M J Barrett	38	38

Directors' Responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the company and of the profit or loss of the company for that year. In preparing these the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report is prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

This report was approved by the Board on 14 May 2002 and signed on its behalf by

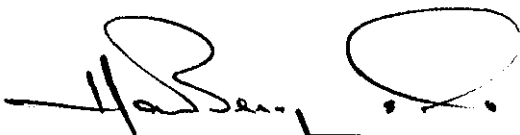


Director

The Snugden Limited

**Accountants' Report on the Unaudited Financial Statements to the Directors of
The Snugden Limited**

As described on the Balance Sheet you are responsible for the preparation of the financial statements for the year ended 31 May 2001 set out on pages 3 to 9 and you consider that the company is exempt from an audit. In accordance with your instructions we have compiled these unaudited financial statements, in order to assist you to fulfil your statutory responsibilities, from the accounting records and information supplied to us.



Hanberry & Co.
Chartered Certified Accountants
20 Peterborough Road
Harrow
Middlesex
HA1 2BQ

Date: 14 May 2002

The Snugden Limited

Profit and Loss Account for the year ended 31 May 2001

		2001	2000
	Notes	£	£
Turnover	2	664,731	627,159
Cost of sales		(303,673)	(270,727)
Gross profit		361,058	356,432
Administrative expenses		(314,834)	(316,478)
Other operating income		47,074	36,012
Operating profit	3	93,298	75,966
Interest receivable and similar income		16	30
Interest payable and similar charges	4	(34,355)	(29,214)
Profit on ordinary activities before taxation		58,959	46,782
Tax on profit on ordinary activities	7	(11,722)	(9,512)
Profit on ordinary activities after taxation		47,237	37,270
Dividends (partly non-equity)		(25,000)	(25,000)
Retained profit for the year		22,237	12,270
Retained profit brought forward		297,602	285,332
Retained profit carried forward		319,839	297,602

The company's turnover and expenses all relate to continuing operations.

There are no recognised gains or losses other than the profit or loss for the above two financial years.

The notes on pages 6 to 9 form an integral part of these financial statements.

The Snugden Limited

**Balance Sheet
as at 31 May 2001**

	Notes	2001		2000	
		£	£	£	£
Fixed assets					
Tangible assets	8		807,483		769,978
Current assets					
Stocks		32,480		30,301	
Debtors	9	13,991		13,438	
Cash at bank and in hand		99,489		71,005	
		<u>145,960</u>		<u>114,744</u>	
Creditors: amounts falling due within one year	10	<u>(289,620)</u>		<u>(207,759)</u>	
Net current liabilities			<u>(143,660)</u>		<u>(93,015)</u>
Total assets less current liabilities			663,823		676,963
Creditors: amounts falling due after more than one year	11		<u>(343,884)</u>		<u>(379,261)</u>
Net assets			<u>319,939</u>		<u>297,702</u>
Capital and reserves					
Called up share capital	12		100		100
Profit and loss account			319,839		297,602
Equity shareholders' funds	13		<u>319,939</u>		<u>297,702</u>

The directors' statements required by Section 249B(4) are shown on the following page which forms part of this Balance Sheet.

The notes on pages 6 to 9 form an integral part of these financial statements.

The Snugden Limited

Balance Sheet (continued)

**Directors' statements required by Section 249B(4)
for the year ended 31 May 2001**

In approving these financial statements as directors of the company we hereby confirm:

(a) that for the year stated above the company was entitled to the exemption conferred by Section 249A(1) of the Companies Act 1985;

(b) that no notice has been deposited at the registered office of the company pursuant to Section 249B(2) requesting that an audit be conducted for the year ended 31 May 2001 and

(c) that we acknowledge our responsibilities for:

(1) ensuring that the company keeps accounting records which comply with Section 221, and

(2) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the year then ended in accordance with the requirements of Section 226 and which otherwise comply with the provisions of the Companies Act relating to financial statements, so far as applicable to the company.

These financial statements are prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies .

The financial statements were approved by the Board on 14 May 2002 and signed on its behalf by

Mr J Barrett
Director

A handwritten signature in black ink, appearing to read 'J. Barrett', with a long horizontal stroke extending to the right.

The notes on pages 6 to 9 form an integral part of these financial statements.

The Snugden Limited

Notes to the Financial Statements for the year ended 31 May 2001

1. Accounting policies

1.1. Accounting convention

The financial statements are prepared under the historical cost convention .

The company has taken advantage of the exemption in FRS1 from the requirement to produce a cashflow statement because it is a small company.

1.2. Turnover

Turnover represents the total invoice value, excluding value added tax, of sales made during the year.

1.3. Tangible fixed assets and depreciation

Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Plant and machinery	-	10% Written Down Value
Motor vehicles	-	25% Written Down Value

1.4. Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

1.5. Stock

Stock is valued at the lower of cost and net realisable value.

1.6. Pensions

The pension costs charged in the financial statements represent the contribution payable by the company during the year.

The regular cost of providing retirement pensions and related benefits is charged to the profit and loss account over the employees' service lives on the basis of a constant percentage of earnings.

1.7. Deferred taxation

Provision is made for deferred taxation using the liability method to take account of timing differences between the incidence of income and expenditure for taxation and accounting purposes except to the extent that the directors consider that a liability to taxation is unlikely to materialise.

2. Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the UK.

The Snugden Limited

Notes to the Financial Statements for the year ended 31 May 2001

..... continued

3. Operating profit	2001	2000
	£	£
Operating profit is stated after charging:		
Depreciation and other amounts written off tangible assets	11,290	12,027
Operating lease rentals		
- Plant and machinery	11,637	10,452
Auditors' remuneration	3,000	3,000
	<u> </u>	<u> </u>
4. Interest payable and similar charges	2001	2000
	£	£
On bank loans and overdrafts	34,355	29,214
	<u> </u>	<u> </u>
5. Directors' emoluments	2001	2000
	£	£
Remuneration and other benefits	63,983	75,645
	<u> </u>	<u> </u>
	Number	Number
Number of directors to whom retirement benefits are accruing under a money purchase scheme	4	4
6. Pension costs		
The company operates a defined contribution pension scheme in respect of the directors. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company and amounted to £8,040 (2000 - £8,040).		
7. Taxation	2001	2000
	£	£
UK current year taxation		
UK Corporation Tax at 20% (2000 - 20%)	11,722	9,512
	<u> </u>	<u> </u>

The Snugden Limited

**Notes to the Financial Statements ...
for the year ended 31 May 2001**

..... continued

8. Tangible fixed assets

	Land and buildings freehold	Long leasehold property	Plant and machinery	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 31 May 2000	323,914	336,271	221,678	12,500	894,363
Additions	41,774	-	-	7,022	48,796
At 31 May 2001	<u>365,688</u>	<u>336,271</u>	<u>221,678</u>	<u>19,522</u>	<u>943,159</u>
Depreciation					
At 31 May 2000	-	-	113,362	11,024	124,386
Charge for the year	-	-	10,921	369	11,290
At 31 May 2001	<u>-</u>	<u>-</u>	<u>124,283</u>	<u>11,393</u>	<u>135,676</u>
Net book values					
At 31 May 2001	<u>365,688</u>	<u>336,271</u>	<u>97,395</u>	<u>8,129</u>	<u>807,483</u>
At 31 May 2000	<u>323,914</u>	<u>336,271</u>	<u>108,316</u>	<u>1,476</u>	<u>769,977</u>

9. Debtors

	2001 £	2000 £
Prepayments and accrued income	<u>13,991</u>	<u>13,438</u>

**10. Creditors: amounts falling due
within one year**

	2001 £	2000 £
Bank overdraft	77,531	54,079
Trade creditors	90,192	59,671
Corporation tax	19,966	15,894
Other taxes and social security costs	21,549	42,695
Directors' accounts	7,404	3,846
Accruals and deferred income	<u>72,978</u>	<u>31,574</u>
	<u>289,620</u>	<u>207,759</u>

The Snugden Limited

**Notes to the Financial Statements
for the year ended 31 May 2001**

..... continued

11. Creditors: amounts falling due after more than one year	2001 £	2000 £
Bank loans	<u>343,884</u>	<u>379,261</u>
12. Share capital	2001 £	2000 £
Authorised equity		
1 Ordinary shares of £1 each	<u>1</u>	<u>1</u>
Allotted, called up and fully paid equity		
100 Ordinary shares of £1 each	<u>100</u>	<u>100</u>
13. Reconciliation of movements in shareholders' funds	2001 £	2000 £
Profit for the year	47,237	37,270
Dividends	(25,000)	(25,000)
	<u>22,237</u>	<u>12,270</u>
Opening shareholders' funds	<u>297,702</u>	<u>285,432</u>
	<u>319,939</u>	<u>297,702</u>