2357612

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 1994

FOR

ABACUS FINANCIAL MANAGEMENT LIMITED





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#### ABACUS FINANCIAL MANAGEMENT LIMITED

#### COMPANY INFORMATION

DIRECTORS:

A J L Richards J A Mostyn M E Nicholson

SECRETARY:

M E Nicholson

REGISTERED OFFICE:

Phoenix House

Bartholomew Street

Newbury Berkshire

REGISTERED NUMBER:

2357612

AUDITORS:

James & Cowper

Registered Auditor and

Chartered Accountants

Phoenix House

Bartholomew Street

Newbury Berkshire

#### REPORT OF THE DIRECTORS

The directors present their report with the financial statements of the company for the year ended 31 December 1994.

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of Financial Advisers to members of the Armed Forces.

#### REVIEW OF BUSINESS

The results for the year and financial position of the company are as shown in the annexed financial statements.

#### DIVIDENDS AND TRANSFERS TO RESERVES

Interim dividends were paid as follows:

5p Ordinary "A" shares 4.5p per share 5p Ordinary "B" shares 4.5p per share

The directors recommend that no final dividends be paid.

The total distribution of dividends for the year ended 31 December 1994 will be f51,615 and the retained profit transferred to reserves will be f4,852.

#### DIRECTORS

The directors of the company in office during the year and their beneficial interests in the issued share capital were as follows:

Name	Class of Capital	31.12.94	1. 1.94
•	•		
A J L Richards	Ordinary "A" 5p	333,000	333,000
J A Mostyn	Ordinary "A" 5p	333,000	333,000
M E Nicholson	Ordinary "A" 5p	333,000	333,000

#### PURCHASE OF OWN SHARES

During the year the company purchased 1,000 of its ordinary "B" shares of 5p each for a total consideration of £12, which represents 0.05% of the called up share capital of the company. Under the share purchase scheme the company is obliged to buy its own shares from departing employees.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### ABACUS FINANCIAL MANAGEMENT LIMITED

#### REPORT OF THE DIRECTORS

**AUDITORS** 

The auditors, James & Cowper, will be proposed for re-appointment in accordance with Section 385 of the Companies Act 1985.

ON BEHALE

OF THE BOARD

Secretary

M E Nicholson

Dated: 19t May, 1995

### REPORT OF THE AUDITORS TO THE SHAREHOLDERS OF ABACUS FINANCIAL MANAGEMENT LIMITED

We have audited the financial statements on pages five to seventeen which have been prepared under the historical cost convention and the accounting policies set out on page eleven.

#### Respective responsibilities of directors and auditors

As described on page two the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 December 1994 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

James & Cowper
Registered Auditor and
Chartered Accountants
Phoenix House
Bartholomew Street
Newbury
Berkshire

Dated: 2nd May, 1995

# PROFIT AND LOSS ACCOUNT for the Year Ended 31 December 1994

		19	94	19	93
	Notes	£	£	£	£
TURNOVER	2		1,907,856		2,026,557
Cost of Sales			1,331,086		1,286,271
GROSS PROFIT			576,770		740,286
Administrative Expenses			529,389		591,788
OPERATING PROFIT	4		47,381		148,498
Legal Settlement			_		156,000
			47,381		(7,502)
Income From Investments Interest Receivable	5	1,097		_	
Interest Receivable	6	29,009	30,106 -	33,489	33,489
			77,487		25,987
Interest Payable and Similar Charges	7		302		10,990
PROFIT ON ORDINARY ACTIVITY BEFORE TAXATION	ES		77,185		14,997
Tax on Profit on Ordinary Activities	8		20,718		7,048
PROFIT FOR THE FINANCIAL YEAFTER TAXATION	LAR.		56,467		7,949
Dividends	9		51,615		6,175
			4,852		1,774
Retained Profit brought for	ward		26,732		25,180
Transfer to Reserves			31,584 (12)		26,954 (222)
RETAINED PROFIT CARRIED FOR	WARD		£31,572		£26,732

The notes form part of these financial statements

#### 2ABACUS FINANCIAL MANAGEMENT LIMITED

## PROFIT AND LOSS ACCOUNT for the Year Ended 31 December 1994

#### CONTINUING OPERATIONS

None of the company's activities were acquired or discontinued during the current and previous years.

#### TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the profits for the current and previous years.

# BALANCE SHEET As at 31 December 1994

FIXED ASSETS: Intangible Assets 10 11,250 12, Tangible Assets 11 45,390 31,	
Intangible Assets 10 11,250 45,390 31,  CURRENT ASSETS: Debtors 12 588,396 651,263 Investments 13 46,813 Cash at Bank and In Hand 679,238 611,616  CREDITORS: Amounts falling due within one year 14 857,837 777,426	£
CURRENT ASSETS:  Debtors	,000 ,333
Debtors 12 588,396 651,263 Investments 13 46,813 —  Cash at Bank and In Hand 679,238 611,616  1,314,447 1,262,879  CREDITORS: Amounts falling due within one year 14 857,837 777,426	,333
Investments 13 46,813 679,238 611,616 7,314,447 1,262,879  CREDITORS: Amounts falling due within one year 14 857,837 777,426	
Cash at Bank and In Hand 679,238 611,616  1,314,447 1,262,879  CREDITORS: Amounts falling due within one year 14 857,837 777,426	
CREDITORS: Amounts falling due within one year 14 857,837 777,426	
due within one year 14 857,837 777,426	
NET CURRENT ASSETS: 456,610 485,	
	,453
TOTAL ASSETS LESS CURRENT 513,250 528,	,786
PROVISIONS FOR LIABILITIES AND CHARGES: 16 423,628 445,	,279
£89,622 £83,	,507
*CAPIMAL AND DYGUDYDG	
Capital Redemption Reserve 18 700	,125 650 ,732
Shareholders' Funds 19 £89,622 £83,	,507

ON BEHALE OF THE BOARD:

DIRECTÓR

DIRECTOR

Approved by the Board on ...

1 May 1995

# CASH FLOW STATEMENT for the Year Ended 31 December 1994

	19	94	19	93
Not Cook Inflow/(Outflow)	£	£	£	£
Net Cash Inflow/(Outflow) from Operating Activities		137,114		(53,658)
Returns on Investments and				
Servicing of Finance Interest Received	29,009		33,489	
Interest Paid Dividends Received	(302) 1,097		(10,990)	
Dividends Paid	(51,615)		(6,175)	
Net Cash (Outflow)/Inflow from Returns on Investments and	<del></del>		<del></del>	
Servicing of Finance		(21,811)		16,324
Taxation				
Corporation Tax Received	15,425		_	
Tax Received		15,425		_
Investing Activities				
Purchase of Tangible Fixed Assets Sale of Tangible Fixed Assets	(51,882) 26,227		(5,058) —	
Net Cash Outflow from				
Investing Activities		(25,655)		(5,058)
Net Cash Inflow/(Outflow) before				
Financing		105,073		(42,392)
Financing Issue of Shares	1,275		1,775	
Share Repurchase	(12)		(221)	
Net Cash Inflow from	***************************************			
Financing		1,263		1,554
Increase/(Decrease) in Cash and Cash Equivalents		£106,336		£(40,838)

# NOTES TO THE CASH FLOW STATEMENT for the Year Ended 31 December 1994

1.	RECONCILIATION OF OPERATING PROFIT
	TO NET CASH INFLOW/(OUTFLOW) FROM OPERATING ACTIVITIES

	1994	1993
	£	Ł
Operating Profit	47.381	148,498
Depreciation Charges	28,088	28,489
Loss on Sale of Fixed Assets	1,598	-
Profit on Sale of Fixed Assets	(17,338)	<del></del>
Decrease in Debtors	39,810	133,515
Increase/(Decrease) in Creditors	37,575	(208, 160)
Exceptional Items	-	(156,000)
Net Cash Inflow/(Outflow)		
from Operating Activities	137,114	(53,658)

### 2. ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS DURING THE YEAR

#### Year Ended 31 December 1994

	£
Balance at 1 January 1994 Net Cash Inflow	514,724 106,336
Balance at 31 December 1994	621,060
Year Ended 31 December 1993	
Balance at 1 January 1993 Net Cash Outflow	£ 555,562 (40,838)
Balance at 31 December 1993	514,724

# 3. ANALYSIS OF THE BALANCES OF CASH AND CASH EQUIVALENTS AS SHOWN IN THE BALANCE SHEET

#### Year Ended 31 December 1994

	31.12.94	1. 1.94	Change in Year
Cash at Bank and In Hand Short-term Investments Bank Overdrafts	£ 679,238 46,813 (104,991)	£ 611,616 — (96,892)	£ 67,622 46,813 (8,099)
	621,060	514,724	106,336

## NOTES TO THE CASH FLOW STATEMENT for the Year Ended 31 December 1994

Year Ended 31 December 199	Year	Ended	31	December	1993
----------------------------	------	-------	----	----------	------

	31.12.93	1. 1.93	Change in Year
Cash at Bank and In Hand Bank Overdrafts	£ 611,616 (96,892)	£ 578,556 (22,994)	•
	514,724	555,562	(40,838)

#### 4. ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

#### Year Ended 31 December 1994

	Share Capital f
Issue of Shares Share Repurchase	1,275 (12)
Net Cash Inflow from Financing	1,263

#### Year Ended 31 December 1993

Issue of Shares	Share Capital f
Share Repurchase	1,775 (221)
Net Cash Inflow from Financing	1,554

#### 1. ACCOUNTING POLICIES

#### Accounting Convention

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards.

#### Turnover

Turnover represents commission and brokerage earned on insurance contracts. Indemnity commission is based on amounts due less provision for clawbacks and the majority of non indemnity commission is based on amounts received.

#### Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 1990, is being written off evenly over its estimated useful life of 20 years.

#### Tangible Fixed Assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Office Furniture	20%	straight	line
Office Equipment	25%	straight	line
Fixtures & Fittings	20%	straight	line
Motor Vehicles	25%	straight	line

#### Deferred Taxation

Provision is made at current rates for taxation deferred in respect of all material timing differences except to the extent that, in the opinion of the directors, there is reasonable probability that the liability will not arise in the foreseeable future.

#### Pensions

The company operates a small self administered pension scheme providing benefits to the directors based on final pensionable pay. Contributions to this scheme are charged to the profit and loss account in the period in which they are incurred. The contributions are determined by a qualified actuary on the basis of triennial valuations. The last valuation was at 1st March 1993.

#### Indemnity Commission Income

Income from indemnity commission is recognised in the financial statements on an accruals basis after provision has been set up for commission which is likely to lapse or be clawed back within the initial earnings period.

#### 2. TURNOVER

The turnover and profit before taxation are attributable to commissions received on the investment and insurance broking activities of the company.

2. BITTLE COSTS	3.	STAFF	COSTS
-----------------	----	-------	-------

	1994	1993
	£	£
Wages and Salaries	209,254	226,496
Social Security Costs	21,479	23,736
Other Pension Costs	81,796	39,757
	312,529	289,989
		<del>=</del>
The average weekly number of employees during the year was as follows:		
	1994	1993
Administration	11	12

#### 4. OPERATING PROFIT

The operating profit is stated after charging/(crediting):

	1994	1993
	£	£
Depreciation - Owned Assets	27,338	27,739
Loss on Disposal of Fixed Assets	1,598	_
Profit on Disposal of Current Asset	(17,338)	_
Goodwill Written Off	750	750
Auditors' Remuneration	5,250	5,006
	<del></del>	
Directors' Emoluments (see below)	203,612	177,546

Details of individual emoluments, excluding pension contributions, were as follows:

	1994	1993	
	£	£	
Chairman	18,000	36,000	
Highest Paid Director	52.857	51.673	

These emoluments are included in the information which follows.

The directors' emoluments, excluding pension contributions, fell within the following ranges:

	1994	1993
£15,001 - £20,000	1	_
£35,001 - £40,000	_	1
£50,001 - £55,000	2	2

#### 5. INCOME FROM INVESTMENTS

	1994	1993
	£	£
Dividend Income	1,097	_

6.	INTEREST RECEIVABLE		
		1994 £	1993 £
	Deposit Account Interest Other Interest Receivable	26,486 2,523	24,896 8,593
		29,009	33,489
7.	INTEREST PAYABLE AND SIMILAR CHARGES		
		1994	1993
	Bank Loans, Overdrafts and Other Loans repayable within five years:	£	£
	otherwise than by instalments Other Interest	302 —	128 10,862
		302	10,990
8.	TAXATION		
	The tax charge on the profit on ordinary activitie year was as follows:	s for the	
•		1994 £	1993 £
	Based on the adjusted results of the year: UK Corporation Tax Tax Credit on FII	20,499 219	7,048 —
		20,718	7,048
	UK Corporation Tax has been charged at 25% (1993 -	- 25%).	
9.	DIVIDENDS		
		1994 £	1993 £
	Equity shares: 999,000 Ordinary "A" shares of 5p each	_	-
	Paid Ordinary Dividend 148,000 Ordinary "B" shares of 5p each	44,955	-
	Paid Ordinary Dividend	6,660	6,175
		51,615	6,175

#### 10. INTANGIBLE FIXED ASSETS

	Goodwill
acam.	£
COST:	
As at 1 January 1994	
and 31 December 1994	15,000
AMORTISATION:	- <del></del>
As at 1 January 1994	3,000
Charge for Year	750
As at 31 December 1994	2.750
AS at 31 December 1994	3,750
NET BOOK VALUE:	
As at 31 December 1994	£11,250
A 21 D 1 1002	
As at 31 December 1993	£12,000

#### 11. TANGIBLE FIXED ASSETS

	Office Furniture	Office Fixtures & Equipment Fittings		Motor Vehicles	Totals
cost:	£	£	£	£	£
As at 1 January 1994	11,157	62,965	4,898	38,464	117,484
Additions	172	13,321	_	38,389	51,882
Disposals	_	(18,226)	_	(26,605)	(44,831)
As at 31 December 1994	11,329	58,060	4,898	50,248	124,535
DEPRECIATION:			<del></del>		
As at 1 January 1994	8,394	50,488	3,205	24,064	86,151
Charge for Year	1,600	10,777	945	14,016	27,338
Eliminated on Disposals		(17,659)	_	(16,685)	(34,344)
As at 31 December 1994	9,994	43,606	4,150	21,395	79,145
NET BOOK VALUE:					
As at 31 December 1994	£1,335	£14,454	£748	£28,853	£45,390
As at 31 December 1993	£2,763	£12,477	£1,693	£14,400	£31,333
			<del></del>		

12.	DEBT	CORS:	AMOU	NTS	FALLING
	DUE	WITHI	N ON	E Y	EAR

DUE WITHIN ONE YEAR		
	1994	1993
	£	£
Trade Debtors	407,277	394,448
Other Debtors	169,470	217,309
Prepayments & Accrued Income	11,649	16,449
ACT Recoverable	_	23,057
•	588,396	651,263
CURRENT ASSET INVESTMENTS		
	1994	1993
	£	£
Listed Investments	46,813	_

Market value of listed investments at 31 December 1994 - £41755.

### 14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

13.

	1994	1993
	£	£
Bank Loans and Overdrafts		
(See Note 15)	104,991	96,892
Trade Creditors	295,432	275,462
Other Creditors	310,761	384,367
Due to Partnership	112,272	_
Other Taxes & Social Security	7,814	7,224
Taxation	20,134	7,048
Accruals and Deferred Income	6,433	6,433
	-	<del></del>
	857,837	777,426

#### 15. LOANS AND OVERDRAFTS

An analysis of the maturity of loans and overdrafts is given below:

Amounts falling due within one year or on demand:	1994 £	1993 £
Bank Overdrafts	104,991	96,892

16.		S FOR LIABILITIES AND CHAP	RGES	1994 f 423,628	1993 £ 445,279
		t 1 January 1994 in the Year		Indemnity Commission Clawbacks f 445,279 (21,651)	
		t 31 December 1994		423,628	
17.	CALLED UP	SHARE CAPITAL			
	Authorise	.d:			
	Number:	Class:	Nominal Value:	1994 £	1993 £
	1,500,000 500,000	Ordinary "A" Ordinary "B"	5 <b>p</b> 5p	75,000 25,000	75,000 25,000
				100,000	100,000
		issued and fully paid: Class:	Nominal Value:	1994 £	1993 £
	999,000 148,000	Ordinary "A" Ordinary "B"	5p 5p	49,950 7,400	49,950 6,175
				57,350	56,125

The following shares were allotted and fully paid for cash at par during the year:

25,500 Ordinary "B" shares of 5p each

The issue was made under the company's employee share purchase scheme.

Repurchased during the year under the share purchase scheme:

	1994	1993
	£	£
1,000 Ordinary "B" shares of 5p each	50	450

Brought Forward Purchase of Own Shares	650 50 700	£ 200 450 — 650
19. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS	1994	1993
Profit for the Financial Year Dividends	£ 56,467 (51,615)	£ 7,949
New Share Capital Subscribed Transfers to Reserves	4,852 1,275 (12)	1,774 1,775 (222)
NET ADDITION TO SHAREHOLDERS' FUNDS Opening Shareholders' Funds	6,115 83,507	3,327 80,180
CLOSING SHAREHOLDERS' FUNDS	89,622	83,507
Equity interests	89,622	83,507