The Companies Act 1985
Private Company Limited by Shares
Company Number: 2344929

MEMORANDUM & ARTICLES OF ASSOCIATION

TILEYARD PROPERTIES LIMITED

Incorporated on the 8th February, 1989



THE COMPANIES ACT 1985 PRIVATE COMPANY LIMITED BY SHARES MEMORANDUM OF ASSOCIATION OF

TILEYARD PROPERTIES LIMITED*

The name of the Company was changed from Orava Properties Limited on 18th August, 1995. A new certificate of incorporation certifying the change of name was issued on 30th August, 1995.

- 1. The Company's name is "TILEYARD PROPERTIES LIMITED".
- 2. The Company's registered office is to be situated in England and Wales.
- 3. The Company's objects are:**

- (a) to carry on all or any of the businesses of a property investment company in all its branches and for such purposes either directly or indirectly through the medium of any other legal entity or joint venture to invest and participate in and to purchase, take on lease or by any other means acquire and take options over, to hold and to dispose of any property whatever, and any rights or privileges of any kind over or in respect of any property and in connection with and/or through the same, to develop land, estates and property and to construct, reconstruct, pull down, remove, replace, improve, alter, decorate, furnish and maintain property of all kinds and to manage any land, buildings or other properly as aforesaid, whether belonging to the Company or not, and to collect rents and income, repair, develop, exchange, let on lease or otherwise, mortgage, charge, sell, dispose of, turn to account, grant licences, options, rights and privileges in respect of, or otherwise deal with all or any part of the property and rights of the Company or any interest therein;
- (b) to carry on all or any of the businesses of provision of finance (in such manner and by such means as the Company shall think fit) for the acquisition of land and for the construction and development thereon of all kinds of buildings and structures and to lend and advance money to, or negotiate loans on behalf of, and provide credit facilities or other financial accommodation for persons, firms and companies on such terms as may seem expedient and generally to finance building operations of every description;
- The name of the Company was changed from Kansallis Property Finance Limited on 27th July, 1990 to Orava Properties Limited and to Tileyard Properties Limited on 18th August, 1995.
- ** The objects of the Company were changed pursuant to a Resolution passed on 9th July, 1990.

- (c) to carry on all or any of the businesses of estate agents and managers and agents, surveyors, valuers and auctioneers, builders and contractors and to undertake and provide management, administration and consultancy services of all kinds and to participate in, undertake, perform and carry on all kinds of commercial, industrial, trading and financial operations and enterprises and to act as agents for any financial or other institutions or for persons, firms or companies and to arrange business and professional partnerships and to enter into, assist, or participate in financial, commercial and other transactions and undertakings and to establish, carry on, develop and extend the same or sell, dispose of or otherwise turn the same to account, and to co-ordinate the policy and administration of any companies of which this Company is a member of which are in any manner controlled by, or connected with this Company;
- (d) to carry on business as a general commercial company;
- to carry on any other trade or business whatever which can in the opinion of the Board of Directors be advantageously carried on in connection with or ancillary to any other businesses of the Company;
- (f) to apply for, register, purchase, or by other means acquire and protect, prolong and renew, whether in the United Kingdom or elsewhere any patents, patents rights, brevets d'invetion, licences, secret processes, trade marks, designs, protections and concessions and to disclaim, alter, modify, use and turn to account and to manufacture under or grant licences or privileges in respect of the same and to expend money in experimenting upon, testing and improving any patents, investions or rights which the Company may acquire or propose to acquire;
- (g) to acquire or undertake the whole or any part of the business, goodwill and assels of any person, firm, or company carrying on or proposing to carry on any of the businesses which the Company is authorised to carry on and as part of the consideration for such acquisition to undertake all or any of the liabilities of such person, firm or company, or to acquire an interest in, amalgamate with, or enter into partnership or into any arrangement for sharing profits, or for co-operation, or for mutual assistance with any such person, firm or company, or for subsidising or otherwise assisting any such person, firm or company, and to give or accept, by way of consideration for any of the acts or things aforesaid or property acquired, any shares, debentures, debenture stock or securities that may be agreed upon, and to hold and retain, or sell, mortgage and deal with any shares, debentures, debenture stock or securities so received:



- (h) to invest and deal with the moneys of the Company not immediately required in such manner as may from time to time be determined and to hold or otherwise deal with any investments made;
- (i) to lend and advance money or give credit on any terms and with or without security to any person, firm or company (including without prejudice to the generality of the foregoing any holding company, subsidiary or fellow subsidiary of, or any other company associated in any way with, the Company), to enter into guarantees, contracts of indemnity and suretyships of all kinds, to receive money on deposit or loan upon any terms and to secure or guarantee in any manner and upon any terms the payment of any sum of money or the performance of any obligation by any person, firm or company (including without prejudice to the generality of the foregoing any such holding company, subsidiary, fellow subsidiary or associated company as aforesaid);
- (j) to borrow and raise money in any manner and to secure the repayment of any money borrowed, raised or owing by mortgage, charge, standard security, lien or other security upon the whole or any part of the Company's property or assets (whether present or future, including its uncalled capital, and also by a similar mortgage, charge, standard security, lien or security to secure and guarantee the performance by the Company of any obligation or liability it may undertake or which may become binding on it;
- (k) to draw, make, accept, endorse, discount, negotiate, execute and issue cheques, bills of exchange, promissory notes, bills of lading warrants, debentures and other negotiable or transferable instruments;
- (i) to apply for, promote, and obtain any Act of Parliament, order, or licence of the Department of Trade or other authority for enabling the Company to carry any of its objects into effect, or for effecting any modification of the Company's constitution, or for any other purpose which may seem calculated directly or indirectly to promote the Company's interests and to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the Company's interests;
- (m) to enter into any arrangements with any government or authority (supreme, municipal, local or otherwise) that may seem conducive to the attainment of the Company's objects or any of them, and to obtain from any such government or authority any charters, decrees, rights, privileges or concessions which the Company may think desirable and to carry out, exercise and comply with any such charters, decrees, rights, privileges and concessions;



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- (n) to subscribe for, take, purchase, or otherwise acquire, hold, sell, deal with and dispose of, place and underwrite shares, stocks, debentures, debenture stocks, bonds, obligations or securities issued or guaranteed by any other company constituted or carrying on business in any part of the world, and debentures, debenture stocks, bonds, obligations or securities issued or guaranteed by any government or authority, municipal, local or otherwise, in any part of the world;
- (o) to control, manage, finance, subsidise, co-ordinate or otherwise assist any company or companies in which the Company has a direct or indirect, financial interest, to provide secretarial, administrative, technical, commercial and other services and facilities of all kinds for any such company or companies and to make payments by way of subvention or otherwise and any other arrangements which may seem desirable with respect to any business or operations of or generally with respect to any such company or companies;
- (p) to promote any other company for the purpose of acquiring the whole or any part of the business or property or undertaking or any of the liabilities of the Company, or of undertaking any business or operations which may appear likely to assist or benefit the Company or to enhance the value of any property or business of the Company, and to place or guarantee the placing of, underwrite, subscribe for, or otherwise acquire all or any part of the shares or securities of any such company as aforesaid;
- (q) to sell or otherwise dispose of the whole or any part of the business or property of the Company, either together or in portions, for such consideration as the Company may think fit, and in particular for shares, debentures, or securities of any company purchasing the same;
- (r) to act as agents or brokers and as trustees for any person, firm or company, and to undertake and perform sub-contracts;
- (s) to remunerate any person, firm or company rendering services to the Company either by cash payment or by the allotment to him or them of shares or other securities of the Company credited as paid up in full or in part or otherwise as may be thought expedient;



- (t) to pay all or any expenses incurred in connection with the promotion, formation and incorporation of the Company, or to contract with any person, firm or company to pay the same, and to pay commissions to brokers and others for underwriting, placing, selling or guaranteeing the subscription of any shares or other securities of the Company;
- (U) to support and subscribe to any charitable or public object and to support and subscribe to any institution, society, or club which may be for the benefit of the Company or its Directors or employees, or may be connected with any town or place where the Company carries on business, to give or award pensions, annuities, gratuities, and superannuation or other allowances, or benefits or charitable aid and generally to provide advantages, facilities and services for any persons who are or have been Directors of, or who are or have been employed by, or who are serving or have served the Company, or any company which is a subsidiary of the Company or the holding company of the Company or a fellow subsidiary of the Company or the predecessors in business of the Company or of any such subsidiary, holding or fellow subsidiary company and to the wives, widows, children and other relatives and dependants of such persons; to make payments towards insurance; and to set up, establish, support and maintain superannuation and other funds or schemes (whether contributory or non-contributory) for the benefit of any of such persons and of their wives, widows, children and other relatives and dependants; and to set up, establish, support and maintain profit sharing or share purchase schemes for the benefit of any of the employees of the Company or of any such subsidiary, holding or fellow subsidiary company and to lend to any such employees or to trustees on their behalf to enable any such purchase schemes to be established or maintained:
- (v) subject to and in accordance with a due compliance with the provisions of Sections 155 to 158 (inclusive) of the Act (if and so far as such provisions shall be applicable), to give, whether directly or indirectly, any kind of financial assistance (as defined in Section 152(1)(a) of the Act) for any such purpose as is specified in Section 151(1) and/or Section 151(2) of the Act;
- (w) to distribute among the Members of the Company in kind any property of the Company of whatever nature;
- (x) to procure the Company to be registered or recognised in any part of the world:



- (y) to do all or any of the things or matters aforesaid in any part of the world and either as principals, agents, contractors or otherwise, and by or through agents, brokers, sub-contractors or otherwise and either alone or in conjunction with others;
- (z) to do all such other things as may be deemed incidental or conducive to the attainment of the Company's objects or any of them.

AND so that:

- (1) None of the objects set forth in any sub-clause of the Clause shall be restrictively construed by the widest interpretation shall be given to each such object, and none of such objects shall, except where the context expressly so requires, be in any way limited or restricted by reference to or inference from any other object or objects set forth in such sub-clause, or by reference to or inference from the terms of any other sub-clause of this Clause, or by reference to or inference from the name of the Company.
- (2) None of the sub-clauses of this Clause and none of the objects therein specified shall be deemed subsidiary or ancillary to any of the objects spelcifed in any other such sub-clause, and the Company shall have as full a power to exercise each and every one of the objects specified in each sub-clause of this Clause as though each such sub-clause contained the objects of a separate Company.
- (3) The word "Company" in this Clause, except where used in reference to the Company, shall be deemed to include any partnership or other body of persons, whether incorporated or unincorporated and whether domiciled in the United Kingdom or elsewhere.
- (4) In this Clause the expression "the Act" means the Companies Act 1985, but so that any reference in this Clause to any provision of the Act shall be deemed to include a reference to any statutory modification or re-enactment of that provision for the time being in force.
- 4. The liability of the Members is limited.
- 5. The Company's share capital is GBP50,000,000 divided into 50,000,000 shares of GBP1.00 each. */**/****



We, the subscribers to this Memorandum of Association, which is to be formed into a Company pursuant to this Memorandum; and we agree to take the number of shares shown opposite our respective names.

| Nan | nes and Addresses of Subscribers | Number of Shares taken by each Subscriber One |
|-----|---|---|
| 1. | Instant Companies Limited 2 Baches Street London N1 6UB | |
| 2. | Swift Incorporations Limited 2 Baches Street London N1 6UB | One |
| | TOTAL SHARES TAKEN | Two |

Dated the 24th Day of January, 1989

Wilness to the above Signatures:

Terry Jayne 2 Baches Street London N1 6UB

- * The Company's authorised share capital was increased from GBP1,000 to GBP10,000,000 pursuant to a Resolution passed on 5th June, 1990
- ** The Company's authorised share capital was increased from GBP10,000 to GBP20,000,000 pursuant to a Resolution passed on 27th May, 1991
- The Company's authorised share capital was increased from GBP20,000,000 to GBP40,000,000 pursuant to a Resolution passed on 20th December, 1993
- **** The Company's authorised share capital was increased from GBP40,000,000 to GBP50,000,000 pursuant to a Resolution passed on 16th November, 1995.

ORAVA PROPERTIES LIMITED

Minutes of an Extraordinary General Meeting of the Company held at 19 Thomas More Street, London E1 9YW on 18th August, 1995 at 09.15

| Present: | | Kirsti Niinisalo-Snowden for and on behalf of Merita Holding (UK) Limited | | |
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| 1. | of the | hairman announced that consent had been otained to the holding. Meeting on short notice and that a quorum of shareholders was nt in accordance with the Arlicles of Association of the Company. | | |
| 2. | | esolution set out in the notice as a Special Resolution was carried mously. | | |
| 3. | There | being no further business, the Meeting was closed. | | |
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