

CILVA HOLDINGS LIMITED

**DIRECTORS' REPORT AND
FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31 DECEMBER 2003

REGISTERED NUMBER: 2341945



CILVA HOLDINGS LIMITED

DIRECTORS' REPORT

The Directors present their report and the audited Financial Statements of the Company for the year ended 31 December 2003.

Principal Activities

The Company is an intermediate holding company of the Avis Europe plc Group of companies.

Review of the Business

The Company has continued to perform satisfactorily throughout the year. The Directors expect the Company to continue to transact business as an intermediate holding company in the coming year.

Results and Dividends

The Company made a profit after taxation for the year of £11,268,000 (year ended 31 December 2002: loss of £353,976,000). The Directors do not recommend the payment of a dividend on the ordinary shares (year ended 31 December 2002: nil).

The retained profit made by the Company has been transferred to reserves.

Payments to Creditors

It is the Company's practice to agree terms of payment at the start of business with each supplier, to ensure that suppliers are aware of the terms of payment, and to pay in accordance with contractual and other legal obligations. The Company had no trade creditors at 31 December 2003 (31 December 2002: nil).

Directors and their Interests

The Directors of the Company during the year are set out below:

M McCafferty (resigned 1 November 2003)
G van Marcke de Lummen
M R Smith
R J Coates (appointed 1 November 2003)

None of the Directors had any beneficial interests in the shares of the Company or in any material contracts with the Company.

M McCafferty, G van Marcke de Lummen and M R Smith were also directors of Avis Europe plc during the year. Their interests in the share capital of Avis Europe plc are disclosed in the statutory accounts of that company.

At 1 January and 31 December 2003 R J Coates had 155,000 options outstanding in Avis Europe plc. The terms and conditions relating to the Avis Europe plc share option schemes are summarised in the Financial Statements of that company.

CILVA HOLDINGS LIMITED

DIRECTORS' REPORT (continued)

Statement of Directors' Responsibilities

The Directors are required by the Companies Act 1985 to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the profit or loss for the financial year.

The Directors consider that in preparing the Financial Statements on pages 4 to 10 the Company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, and that all accounting standards which they consider to be applicable have been followed.

The Directors have responsibility for ensuring that the Company keeps accounting records which disclose with reasonable accuracy the financial position of the Company and which enable them to ensure that the Financial Statements comply with the Companies Act 1985.

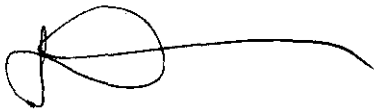
The Directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

The Directors are required to prepare Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

Auditors

PricewaterhouseCoopers LLP continue in office as Auditor since the Company has elected to dispense with the annual reappointment of auditors as permitted by Section 386 of the Companies Act 1985.

By Order of the Board



J A Nicholson
Secretary
3 August 2004

CILVA HOLDINGS LIMITED

Independent auditors' report to the members of Cilva Holdings Limited

We have audited the Financial Statements which comprise the profit and loss account and the balance sheet and the related notes which have been prepared under the historical cost convention and the accounting policies set out in the statement of accounting policies.

Respective responsibilities of directors and auditors

The Directors' responsibilities for preparing the annual report and the Financial Statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of Directors' responsibilities.

Our responsibility is to audit the Financial Statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board. This report, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the Financial Statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' report is not consistent with the Financial Statements, if the Company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the annual report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the Financial Statements. The other information comprises only the Directors' report.

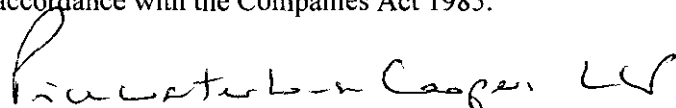
Basis of audit opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the Financial Statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the Financial Statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the Financial Statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the Financial Statements.

Opinion

In our opinion the Financial Statements give a true and fair view of the state of the company's affairs at 31 December 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.



PricewaterhouseCoopers LLP
Chartered Accountants and Registered Auditors
London
3 August 2004

CILVA HOLDINGS LIMITED**PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 DECEMBER 2003**

		Year ended 31 December 2003 £000	Year ended 31 December 2002 £000
	<u>Notes</u>		
Other Operating expenses		-	(364,685)
Operating loss	4	-	(364,685)
Interest receivable on loans to group undertakings		11,268	10,709
Profit / (loss) on ordinary activities before taxation		11,268	(353,976)
Tax on profit on ordinary activities	5	-	-
Profit / (loss) for the financial year being amount transferred to / (deducted from) reserves	8,9	<u>11,268</u>	<u>(353,976)</u>

The profit and loss account for the Company is entirely in respect of continuing operations.

In both the current and the prior year, all recognised gains and losses are included in the profit and loss account and therefore a statement of recognised gains and losses has not been presented.

The accompanying notes on pages 6 to 10 form an integral part of these Financial Statements.

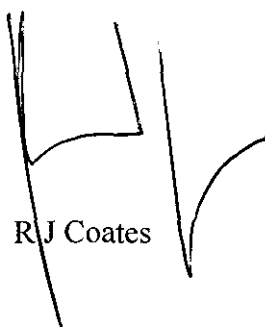
CILVA HOLDINGS LIMITED**BALANCE SHEET
AS AT 31 DECEMBER 2003**

		31 December 2003 £000	31 December 2002 £000
	<u>Notes</u>		
Fixed Assets			
Investments	6	1,197,330	1,197,330
		<hr/>	<hr/>
Debtors:			
Amounts owed by group undertakings		252,505	241,237
Creditors: amounts falling due within one year			
Amounts owed to group undertakings		<u>(706,330)</u>	<u>(706,330)</u>
Net current liabilities		(453,825)	(465,093)
Total assets less current liabilities		<u>743,505</u>	<u>732,237</u>
Capital and reserves			
Called-up share capital	7	427,911	427,911
Share premium account	8	548,313	548,313
Profit and loss account	8	(232,719)	(243,987)
Shareholder's funds - equity	9	<u>743,505</u>	<u>732,237</u>

The accompanying notes on pages 6 to 10 form an integral part of these Financial Statements.

Approved by the Board on 3 August 2004

Signed on behalf of the Board by


R.J Coates

CILVA HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS

1. Statement of Accounting Policies

A summary of the principal accounting policies, all of which have been applied consistently throughout the year, is set out below.

(a) Basis of Accounting

The Financial Statements have been prepared under the historical cost convention and in accordance with applicable Accounting Standards. The Company has not presented group accounts as it is a wholly owned subsidiary undertaking of Avis Europe plc which itself prepares consolidated accounts.

(b) Cash Flow Statement

The Company, which is a wholly owned subsidiary undertaking, has elected to utilise the exemption provided in Financial Reporting Standard 1 and not produce a cash flow statement.

(c) Investments

Investments are stated at cost unless, in the opinion of the Directors, there has been a permanent impairment in the value of an investment, when an appropriate provision is made.

(d) Foreign Currency

Foreign currency assets and liabilities are translated at the rates of exchange ruling at the year end. Transactions during the year are recorded at rates of exchange in effect when the transaction occurs. Profits and losses on exchange are dealt with in the profit and loss account.

(e) Dividends

Dividends are shown in the profit and loss account in the year in which they are declared.

(f) Deferred Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred. Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS19, Deferred tax.

CILVA HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

2. Directors' emoluments and employees

The Directors received no emoluments in respect of their services to the Company during the year (2002: nil).

The average number of Directors during the year was 3 (2002: 2). There were no other employees during the year (2002: nil).

3. Auditors' remuneration

The Auditors' remuneration is borne by Avis Management Services Limited, a fellow subsidiary undertaking.

4. Operating loss

	Year ended 31 December 2003 <u>£000</u>	Year ended 31 December 2002 <u>£000</u>
Operating loss is stated after charging:		
Provision against investment in subsidiaries	<u>-</u>	<u>364,685</u>

5. Tax on profit on ordinary activities

	31 December 2003 <u>£000</u>	31 December 2002 <u>£000</u>
(i) Analysis of charge in year		
Current tax:		
UK Corporation tax on profits for year	-	-
Tax on profit on ordinary activities	<u>-</u>	<u>-</u>
(ii) Factors affecting the tax charge for the year		
Profit / (loss) on ordinary activities before taxation	<u>11,268</u>	<u>(353,976)</u>
Tax at 30%	3,380	(106,193)
Tax losses brought forward	(3,380)	(3,213)
Expenses not deductible for tax purposes	-	109,406
Current tax	<u>-</u>	<u>-</u>

CILVA HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

5. Tax on profit on ordinary activities (continued)

(iii) Deferred tax

At 31 December 2003 there was a deferred tax asset in respect of tax losses of £48,761,000 (2002: £60,029,000). This has not been recognised due to uncertainty over the recoverability of the asset.

6. Investments

	Shares in subsidiary undertaking <u>£000</u>	Investment in UK Gilts <u>£000</u>	Total <u>£000</u>
At 1 January and 31 December 2003	<u>1,197,318</u>	<u>12</u>	<u>1,197,330</u>

In accordance with FRS 11, the Directors have undertaken an impairment review of the carrying value of its investments in subsidiary undertakings. No further provisions have been made as at 31 December 2003 as a consequence of this review (2002: provision of £364,685,000 in respect of Avis Europe Holdings Limited).

In the opinion of the Directors, the value of the Company's investment, which consists of 100% of the ordinary share capital of Avis Europe Holdings Limited, an investment company incorporated in the United Kingdom, is not less than the amount at which it is now stated in the balance sheet.

7. Called-up share capital

	31 December 2003 <u>£000</u>	31 December 2002 <u>£000</u>
Authorised, allotted, fully paid and issued share capital: 4,279,113,362 Ordinary shares of 10p each	<u>427,911</u>	<u>427,911</u>

CILVA HOLDINGS LIMITED**NOTES TO THE FINANCIAL STATEMENTS (continued)****8. Statement of movements on reserves**

	At 1 January 2003 <u>£000</u>	Profit transferred to reserves <u>£000</u>	At 31 December 2003 <u>£000</u>
Provision against investment in subsidiary entity	(364,685)	-	(364,685)
Other non-distributable reserves	<u>117,171</u>	<u>-</u>	<u>117,171</u>
Total non-distributable reserves	(247,514)	-	(247,514)
Distributable reserves	<u>3,527</u>	<u>11,268</u>	<u>14,795</u>
Total profit and loss reserve	(243,987)	11,268	(232,719)
Share premium account	<u>548,313</u>	<u>-</u>	<u>548,313</u>
Total reserves	<u>304,326</u>	<u>11,268</u>	<u>315,594</u>

The Directors have revalued certain of the Company's investments as at 31 December 2002 to their recoverable amount based upon their value in use. The Directors have considered the value of the remaining fixed assets as at 31 December 2003 without actually revaluing those assets, and are satisfied that these are worth, in total, not less than the aggregate amount at which they are stated in the Company's accounts.

Consequently, in accordance with section 275 of the Companies Act 1985, the provision made in respect of the revaluation of the Company's investment in Avis Europe Holdings Limited does not fall to be classified as a realised loss and therefore the distributable reserves of the Company are £14,795,000 (2002: £3,527,000).

9. Reconciliation of movement in shareholder's funds

	Year ended 31 December 2003 <u>£000</u>	Year ended 31 December 2002 <u>£000</u>
Profit / (loss) for the financial year being net increase / (decrease) in shareholder's funds	11,268	(353,976)
Opening shareholder's funds	<u>732,237</u>	<u>1,086,213</u>
Closing shareholder's funds	<u>743,505</u>	<u>732,237</u>

CILVA HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (continued)

10. Commitments and contingencies

The Company has entered into a cross-guarantee arrangement with its bankers, under which the Company's funds may be used to offset the liabilities of the other Group undertakings. As at 31 December 2003, the liabilities of the relevant other Group undertakings amounted, in aggregate, to £3,886,000.

The Directors are of the opinion that these arrangements will not have a material impact on the results and financial position of the Company.

11. Ultimate parent undertaking

The Company is a subsidiary undertaking of Avis Europe Investments Limited which is part of the Group of companies owned by Avis Europe plc. Both these parent undertakings are registered in England and Wales. Avis Europe plc is the smallest parent undertaking to consolidate the Financial Statements of the Company. The largest parent undertaking to consolidate the Financial Statements of the Company is s.a. D'Ieteren n.v, which is incorporated in Belgium. The Financial Statements of both companies can be obtained from Avis House, Park Road, Bracknell, Berkshire. The ultimate controlling party of s.a. D'Ieteren n.v. is the D'Ieteren family.

12. Related party transactions

The Company has taken advantage of the exemption within FRS 8: Related Party Transactions, for wholly owned subsidiary undertakings not to disclose transactions with other entities within the same group. The consolidated Financial Statements for Avis Europe plc, in which the Company is included, are publicly available at the address given above.

There are no other material Related Party Transactions.