TYK LIMITED ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2019



COMPANY INFORMATION

Directors Mr N Ushigome

Mr J Lefebvre

Secretary Mr J Lefebvre

Company number 02307037

Registered office 25 Chilton Way

Chilton Industrial Estate

Chilton Ferryhill

County Durham **DL17 0SD**

Auditor Baldwins Audit Services

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STRATEGIC REPORT

FOR THE YEAR ENDED 31 MARCH 2019

The directors present the strategic report and financial statements for the year ended 31 March 2019.

Review of the business

The company continues to trade in a difficult market place. The directors are reporting a loss for the year of £23,137 (2018 - profit of £64,233) before unrealised exchange rate differences. Turnover has increased during the year to £7.3 million, an increase of 31.2% on the previous year's trading, due to increased orders from within the TYK Group and external customers. Management have continued concentrating on pricing strategy, cost control and most significantly in dealing with the company's exposure to exchange rate fluctuations. The company is constantly facing price increases in the cost of raw materials which continues to squeeze margins.

There is a large amount of competition in the market place and the company's strategy is to provide the best quality refractory products to differentiate between the company's product and other lower quality products in the market. This strategy has helped the company retain its customer base and grow it's turnover.

Principal risks and uncertainties

The directors believe that the main risk to the business is the relocation of the steel industry to Eastern Europe and China so reducing their European customer base. The management work tirelessly in retaining their customer base and ensuring the quality of the company's products are maintained through various quality standard accreditations.

The parent company, TYK Corporation, continues to support its operations.

Another significant risk in the current financial year is the impact for the imminent UK withdrawal from the EU. Without knowing the precise economic trading implications of "Brexit", it is difficult to forward plan. However the company has invested heavily in raw material stocks so that manufacturing will not be impacted if there is a slow down in the timescales for obtaining materials from overseas. The company constantly monitors the potential effects of trading post "Brexit" and will mitigate any effects on trading accordingly.

Development and performance

The company focuses on manufacturing high quality technical and functional refractory products based on successful technology transfer from Japan. Our overall philosophy surrounds product development to assist our customers in their quest for high performance and quality.

Key performance indicators

The management and directors review monthly management accounts and compare to budgeted targets to monitor the company's performance. The Group directors are also actively involved in performance monitoring. The Board focuses on improving asset management and controlling expenditure. This has been a successful strategy over recent years and will continue to be monitored going forward.

On behalf of the board

Mr N Ushigome

Director 14,05、2019

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 MARCH 2019

The directors present their annual report and financial statements for the year ended 31 March 2019.

Principal activities

The principal activity of the company continued to be that of the manufacture of refractory products including lances, blocks and black nozzles for continuous castings.

Results and dividends

The results for the year are set out on page 6.

No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr N Ushigome Mr J Lefebvre

Financial instruments

The company is exposed to risks that arise from its use of financial instruments. The principal financial instruments used by the company, from which financial instrument risk arises are trade receivables, cash and cash equivalents, trade payables and parent company loans.

Liquidity risk

Liquidity risk arises from the company's management of working capital. It is the risk that the company will encounter difficulty meeting its financial obligations as they fall due. The company's policy is to meet its liabilities when they fall due. The company monitors cash flow regularly and its parent company provides any necessary shortfall in funding. The support of the parent company has been agreed for the foreseeable future.

Foreign exchange risk

The company is exposed to foreign exchange risks primarily with respect to the Euro and the Japanese Yen. The majority of the company's foreign exchange transactions are at spot rate with fellow group companies. Due to the support of the group companies and the flexibility of the trading arrangement between those group companies the major part of the exchange rate risk is mitigated by the ability to delay advanced payments. The directors believe the unmanaged element of the exchange risk is not material.

Credit risk

Credit risk arises principally from the company's trade receivables. It is the risk that the counterparty fails to discharge its obligation in respect of the instrument. The company has implemented policies that require appropriate credit checks on potential customers before sales commence. The company regularly monitors amounts outstanding for both time and credit limits. At the year end, the credit quality of trade receivables is considered to be satisfactory.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

Statement of directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, International Accounting Standard 1 requires that directors:

- · properly select and apply accounting policies;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to
 enable users to understand the impact of particular transactions, other events and conditions on the entity's
 financial position and financial performance; and
- make an assessment of the company's ability to continue as a going concern.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Mr N Ushigome

Director

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF TYK LIMITED

Opinion

We have audited the financial statements of TYK Limited (the 'company') for the year ended 31 March 2019 which comprise the income statement, the statement of comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2019 and of its loss for the year then ended:
- · have been properly prepared in accordance with IFRSs as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE MEMBERS OF TYK LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Baldwins Add Savices

Joanne Regan FCA (Senior Statutory Auditor) for and on behalf of Baldwins Audit Services

Statutory Auditor

23 May 2019

Wynyard Park House Wynyard Avenue Wynyard TS22 5TB

TYK LIMITED
STATEMENT OF PROFIT AND LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 MARCH 2019

| | | 2019 | 2018 |
|---|---------|--------------|-------------|
| | Notes | £ | £ |
| Continuing operations | 4 | 7 246 020 | E E00 266 |
| Revenue | 4 | 7,346,232 | 5,598,266 |
| Cost of sales | | (5,941,628) | (4,321,743) |
| Gross profit | | 1,404,604 | 1,276,523 |
| Other operating income | | 4,257 | 6,765 |
| Distribution costs | | (213,106) | (157,951) |
| Administrative expenses | | (1,198,246) | (1,041,791) |
| Investment revenues | 7 | 172 | 89 |
| Finance costs | 8 | (20,818) | (19,402) |
| (Loss)/profit before tax | | (23,137) | 64,233 |
| Income tax expense | 9 | - | - |
| (Loss)/profit for the year | 26 | (23,137) | 64,233 |
| Other comprehensive income, net of inco | ome tax | | |
| | | | |
| Unrealised exchange differences on | | (50.074) | 400.070 |
| translating foreign currencies | | (52,074) | 108,979 |
| Total comprehensive income for the year | • | (75,211) | 173,212 |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | |

The income statement has been prepared on the basis that all operations are continuing operations.

TYK LIMITED

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2019

| | Natao | 2019 € | · 2018 £ |
|-------------------------------|-------|-------------|-------------|
| | Notes | £ | £ |
| Non-current assets | | | |
| Property, plant and equipment | 10 | 1,351,601 | 951,661 |
| Investments | 11 | 17,786 | 17,786 |
| | | 4.000.007 | 000 447 |
| | | 1,369,387 | 969,447 |
| Current assets | | | · |
| Inventories | 14 | 1,651,555 | 841,076 |
| Trade and other receivables | 15 | 2,376,321 | 1,774,532 |
| Cash and cash equivalents | | 880,636 | 711,165 |
| | | 4,908,512 | 3,326,773 |
| Total assets | | 6,277,899 | 4,296,220 |
| | | | |
| Equity | | | |
| Called up share capital | 25 | 5,100,000 | 5,100,000 |
| Retained earnings | 26 | (4,304,172) | (4,228,961) |
| Total equity | | 795,828 | 871,039 |
| Non-current liabilities | | | |
| Long term provisions | 22 | 73,191 | 65,538 |
| Deferred revenue | 23 | 33,833 | 36,994 |
| · | | 107,024 | 102,532 |
| Current liabilities | | | · <u></u> |
| Trade and other payables | 21 | 1,188,114 | 629,443 |
| Borrowings | 17 | 4,183,618 | 2,679,563 |
| Provisions | 22 | · · · · - | 10,000 |
| Deferred revenue | 23 | 3,315 | 3,643 |
| | | 5,375,047 | 3,322,649 |
| Total equity and liabilities | | 6,277,899 | 4,296,220 |
| • | | · · · | |

The financial statements were approved by the Board of directors and authorised for issue on 2019, 05, 114. Signed on its behalf by:

Mr N Ushigome
Director

Company Registration No. 02307037

TYK LIMITED

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 MARCH 2019

| | Notes | Share capital £ | Retained earnings £ | Total £ |
|---|-------|-----------------------|---------------------------|----------------------|
| Balance at 1 April 2017 | | 5,100,000 | (4,402,173) | 697,827 |
| Profit for the year Other comprehensive income | | - - | 64,233 108,979 | 64,233 108,979 |
| Total comprehensive income for the year | | - | 173,212 | 173,212 |
| Balance at 31 March 2018 | | 5,100,000 | (4,228,961) | 871,039 |
| Loss for the year Other comprehensive income | | - | (23,137) (52,074) | (23,137) (52,074) |
| Total comprehensive income for the year | | - | (75,211) | (75,211) |
| Balance at 31 March 2019 | | 5,100,000 | (4,304,172) | 795,828 |

TYK LIMITED

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2019

| | | 20 | 19 | 20 | 18 |
|--|-------|---------------------------|-----------|------------------------|------------------|
| | Notes | £ | £ | £ | £ |
| Cash flows from operating activities Cash absorbed by operations | 33 | | (715,222) | | (161,383) |
| Interest paid Tax paid | | | (20,818) | | (19,402) (45) |
| Net cash outflow from operating activities | | | (736,040) | | (180,830) |
| Investing activities Purchase of property, plant and equipment Proceeds on disposal of property, plant and equipment Interest received | | (548,642) 2,000 172 | | (166,200) 200 89 | |
| Net cash used in investing activities | | | (546,470) | | (165,911) |
| Financing activities Proceeds from borrowings | | 1,451,981 | | - | |
| Net cash generated from/(used in) financing activities | | | 1,451,981 | • | - |
| Net increase/(decrease) in cash and cash equivalents | | | 169,471 | | (346,741) |
| Cash and cash equivalents at beginning of year | | | 711,165 | | 1,057,906 |
| Cash and cash equivalents at end of year | | | 880,636 | | 711,165 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2019

1 Accounting policies

Company information

TYK Limited is a private company limited by shares incorporated in England and Wales. The registered office is 25 Chilton Way, Chilton Industrial Estate, Chilton, Ferryhill, County Durham, DL17 0SD.

1.1 Accounting convention

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted for use in the European Union and with those parts of the Companies Act 2006 applicable to companies reporting under IFRS, (except as otherwise stated).

The financial statements have been prepared on the historical cost basis. The principal accounting policies adopted are set out below.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest \pounds .

1.2 Going concern

These financial statements are prepared on the going concern basis. The directors' have a reasonable expectation that the company will continue in operational existence for the foreseeable future, however, they aware of certain material uncertainties which may cause doubt on the company's ability to continue as a going concern.

The company meets its day to day working capital requirement through its bank facilities and support from its parent company, TYK Corporation, a business registered in Japan. As at 31 March 2018 TYK Corporation had net assets of £269 million (2017 £218 million).

The board of TYK Corporation have agreed to support TYK Limited for the foreseeable future.

1.3 Revenue

Revenue is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.4 Property, plant and equipment

Property, plant and equipment are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Freehold land not depreciated

Freehold buildings 8.8% - 20% reducing balance
Fixtures and fittings 15% - 30% reducing balance
Plant and equipment 14% - 54% reducing balance
Motor vehicles 50% reducing balance

Freehold land and assets in the course of construction are not depreciated.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

1 Accounting policies

(Continued)

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the income statement.

1.5 Non-current investments

Interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

1.6 Impairment of tangible and intangible assets

At each reporting end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

1.7 Inventories

Inventories and work in progress are valued at the lower of cost and net realisable value. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing inventories to their present location and condition. Cost is calculated using actual cost. Net realisable value represents the estimated selling price less all estimated costs for completion and costs to be incurred in marketing, selling and distribution. At each reporting date, inventories are assessed for impairment. If inventory is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit and loss.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

1 Accounting policies

(Continued)

1.9 Financial assets

Financial assets are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets are classified into specified categories. The classification depends on the nature and purpose of the financial assets and is determined at the time of recognition.

Financial assets are initially measured at fair value plus transaction costs, other than those classified as fair value through profit and loss, which are measured at fair value.

Loans and receivables

Trade receivables, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument to the net carrying amount on initial recognition.

Impairment of financial assets

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at each reporting end date

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been affected.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership to another entity.

1.10 Financial liabilities

Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

Other financial liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability to the net carrying amount on initial recognition.

Derecognition of financial liabilities

Financial liabilities are derecognised when, and only when, the company's obligations are discharged, cancelled, or they expire.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

1 Accounting policies

(Continued)

1.11 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.12 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.13 Provisions

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event and it is probable that the company will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

1 Accounting policies

(Continued)

1.14 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of inventories or non-current assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.15 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.16 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Rentals payable under operating leases, less any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

1.17 Grants

Government grants relating to property, plant and equipment are treated as deferred revenue and released to profit and loss over the expected useful lives of the assets concerned. Government grants towards revenue expenditure are released to profit and loss as the related expenditure is incurred.

1.18 Foreign exchange

Transactions in foreign currencies are recognised at the rates of exchange prevailing on the first day of the month of the transaction. There is no conversion or retranslation of these transactions at the end of the month. At the end of each reporting period, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on that date. Non-monetary assets and liabilities carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when fair value was determined. Gains and losses arising on retranslation are included in net profit or loss for the period, except for exchange differences arising on non-monetary assets and liabilities where the changes in fair value are recognised directly in the statement of comprehensive income.

1.19 Research and development

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

2 Adoption of new and revised standards and changes in accounting policies

In the current year, the following new and revised standards and interpretations have been adopted by the company and have an effect on the current period or a prior period or may have an effect on future periods:

Impact of initial application of IFRS 9 Financial Instruments

In the current year, the company has applied IFRS 9 *Financial Instruments* (as revised in July 2014) and the related consequential amendments to other IFRS Standards that are effective for an annual period that begins on or after 1 January 2018. The transition provisions of IFRS 9 allow an entity not to restate comparatives.

IFRS 9 introduced new requirements for:

- 1) The classification and measurement of financial assets and financial liabilities,
- 2) Impairment of financial assets, and
- 3) General hedge accounting.

The adoption of IFRS 9 has no impact on the company's financial statements.

Impact of application of IFRS 15 Revenue from Contracts with Customers

In the current year, the company has applied IFRS 15 Revenue from Contracts with Customers (as amended in April 2016) which is effective for an annual period that begins on or after 1 January 2018.

The company's accounting policies for its revenue streams are disclosed in detail in note 1.3 above. Apart from providing more extensive disclosures for the company's revenue transactions, the application of IFRS 15 has not had a significant impact on the financial position and/or financial performance of the company.

Standards which are in issue but not yet effective

At the date of authorisation of these financial statements, the following Standards and Interpretations, which have not yet been applied in these financial statements, were in issue but not yet effective (and in some cases had not yet been adopted by the EU):

IFRS 16 Leases

IFRS 16 will result in almost all leases being recognised in the statement of financial position, as distinction between finance and operating leases is removed. Under this standard, an asset and a financial liability to pay rentals are recognised. The only exceptions are short term leases and low value leases.

IFRS 16 is effective for accounting periods beginning on or after 1 January 2019.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

3 Critical accounting estimates and judgements

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are outlined below.

Critical judgements

Depreciation

The carrying value of property, plant and equipment is calculated on the basis of estimates of depreciation periods derived from the expected technical and useful life of the assets concerned, and residual values. The expected technical and useful life of an asset concerned and its estimated residual value may change under the influence of technological developments, market circumstances and changes in the use of the asset. These factors may also give rise to the need to recognise an impairment on assets.

4 Revenue

An analysis of the company's revenue is as follows:

| | 2019 | 2018 |
|---------------------------------------|-------------|-----------|
| | £ | £ |
| Revenue analysed by class of business | | |
| United Kingdom | 204,569 | 204,019 |
| Europe | 6,055,166 | 4,420,471 |
| Rest of the World | 1,086,497 | 973,776 |
| | 7,346,232 | 5,598,266 |
| | | |
| | | • |
| | 2019 | 2018 |
| | £ | £ |
| Other significant revenue | | |
| Interest income | 172 | 89 |
| Grants received | 3,490 | 3,839 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| 5 | Operating (loss)/profit | | |
|---|--|-----------|-----------|
| | | 2019 | 2018 |
| | | £ | £ |
| | Operating (loss)/profit for the year is stated after charging/(crediting): | | |
| | Exchange losses/(gains) | 46,588 | (47,302) |
| | Government grants | (3,490) | (3,839) |
| | Fees payable to the company's auditor for the audit of the company's | | |
| | financial statements | 11,000 | 11,000 |
| | Depreciation of property, plant and equipment | 147,615 | 125,416 |
| | (Profit)/loss on disposal of property, plant and equipment | (913) | 654 |
| | Cost of inventories recognised as an expense | 4,487,533 | 3,157,895 |
| | | ` ====== | |

6 Employees

7

The average monthly number of persons (including directors) employed by the company during the year was:

| | 2019 Number | 2018 Number |
|---|----------------|----------------|
| Management and administration | 11 | 11 |
| Production | <u>21</u> | 17 |
| | 32 | 28 |
| Their aggregate remuneration comprised: | | |
| | 2019 £ | 2018 £ |
| | | |
| Wages and salaries | 935,189 | 798,742 |
| Social security costs | 79,566 | 66,132 |
| Pension costs | 16,743 | 4,280 |
| | 1,031,498 | 869,154 |
| | | |
| Investment income | | |
| | 2019 £ | 2018 £ |
| Interest income | £ | L |
| Bank deposits | 172 | 89 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| 8 | Finance costs | | |
|---|---|------------------------|-------------|
| | | 2019 | 2018 |
| | | £ | £ |
| | Other interest payable | 20,818 | 19,402 |
| | | | === |
| 9 | Income tax expense | | |
| | · | 2019 | 2018 |
| | | £ | £ |
| | Current tax | | |
| | | - | - |
| | | | |
| | The charge for the year can be reconciled to the (loss)/profit per the income | me statement as follow | s: |
| | | 2019 | 2018 |
| | | £ | £ |
| | (Loss)/profit before taxation | (23,137) | 64,233 |
| | | <u> </u> | |
| | Expected tax charge based on a corporation tax rate of 19.00% | (4,396) | 12,204 |
| | Expenses not deductible in determining taxable profit | 1,549 | (226) |
| | Income not taxable | (663) | (729) |
| | Unutilised tax losses carried forward | 60,271 | 1,912 |
| | Permanent capital allowances in excess of depreciation | (56,761) | (13;161) |
| | | (00,707) | (,0,,01) |
| | Tax charge for the year | - | - |
| | | | |

The company has estimated tax losses of over £4.0 million (2018 - £3.6 million) available for carry forward against future trading profits.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

| Accumulated depreciation and impairment At 1 April 2017 Charge for the year Eliminated on disposal | | At 31 March 2019 | At 31 March 2018 Additions Disposals | At 1 April 2017 Additions Disposals Other | Cost | Property, plant and equipment | FOR THE YEAR ENDED 31 MARCH 2019 |
|--|---------------------------------|------------------|--------------------------------------|---|----------------|---|--|
| 1,529,929 | 1,507,150 22,779 | 1,976,751 | 1,974,788 1,963 | 1,974,788 - - - | buildings £ | FreeholdAssets under Fixtures and land and construction | |
| | | 67,292 | 8,090 59,202 | 989 8,090 - (989) | ю | under Fi | |
| 20,602 5,129 | 16,781 4,110 (289) | 50,465 | 40,897 9,568 | 31,303 9,105 (500) 989 | m (| ctures and | - - - - - - - - - - - - - - - - |
| 2,507,625 113,391 (52,317) | 2,428,741 94,262 (15,378) | 3,388,886 | 2,979,134 463,124 (53,372) | 2,854,046 141,106 (16,018) | | Plant and equipment | |
| 39,409 8,360 (14,328) | 47,636 4,265 (12,492) | 46,742 | 46,317 14,785 (14,360) | 50,913 7,899 (12,495) | מין | Motor vehicles | |

5,049,226 548,642 (67,732)

5,530,136

4,912,039 166,200 (29,013)

Total

4,178,535

4,097,565 147,615 (66,645)

4,000,308 125,416 (28,159)

TYK LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| | Freehold land and buildings | Assets under F construction | ixtures and fittings | Plant and equipment | Motor vehicles |
|------------------|-----------------------------------|-----------------------------|-------------------------|---------------------|-------------------|
| | · · | m | ΙĐ | m | |
| Carrying amount | | | | | |
| At 31 March 2019 | 426,087 | 67,292 | 24,734 | 820,187 | 13,301 |
| At 31 March 2018 | 444,859 | | 20,295 | 471,509 | 6,908 |
| At 31 March 2017 | 467,638 | ı | 14,522 | 425,305 | ω |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| 11 | Investments | | | | _ |
|----|---------------------------|---------|------|------------|--------|
| | | Current | | Non-currer | It |
| | | 2019 | 2018 | 2019 | 2018 |
| | | £ | £ | £ | £ |
| | Investments in associates | - | - | 17,786 | 17,786 |

The directors consider that the carrying amounts of financial assets carried at amortised cost in the financial statements approximate to their fair values.

12 Associates

Details of the company's associates at 31 March 2019 are as follows:

Country of Proportion of Proportion of Nature of business incorporation ownership voting power (or residence) interest (%) held (%)

TYK Europe GmbH

Germany

Manufacture of refractory

20.00% 20.00%products

The investment in TYK Europe GmbH is not accounted for as an equity investment as TYK Limited do not have any significant influence over the operating and financial policies of TYK Europe GmbH, nor do they have an representation on the board.

13 Credit risk

The carrying amount of financial assets recorded in the financial statements, which is net of impairment losses, represents the company's maximum exposure to credit risk.

The company does not hold any collateral or other credit enhancements to cover this credit risk.

| 14 | Inventories | 2019 | 2018 |
|----|------------------|-----------|---------|
| | | £ | £ |
| | Raw materials | 1,246,914 | 500,340 |
| | Work in progress | 378,001 | 320,863 |
| | Finished goods | 26,640 | 19,873 |
| | | 1,651,555 | 841,076 |
| | | | |

Included in finished goods and goods for resale above is an amount of £nil (2018 - £17,740) relating to inventories held at customers' premises on a consignment basis.

Raw materials include goods in transit at the balance sheet date of £176,995 (2018 - £nil).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| 15 | Trade and other receivables | | |
|----|--|-------------|-----------|
| | | Current | |
| | | 2019 | 2018 |
| | | £ | £ |
| | Trade receivables | 138,777 | 175,718 |
| | Other receivables | 109,017 | 3,919 |
| | VAT recoverable | 44,815 | 44,300 |
| | Amount due from parent undertaking | 175,264 | 196,541 |
| | Amounts due from fellow group undertakings | 1,855,440 | 1,301,414 |
| | Prepayments | 53,008 | 52,640 |
| | | | |
| | | 2,376,321 | 1,774,532 |
| | | | |

Trade receivables disclosed above are classified as loans and receivables and are therefore measured at amortised cost.

16 Trade receivables - credit risk

Fair value of trade receivables

The directors consider that the carrying amount of trade and other receivables is approximately equal to their fair value.

No significant receivable balances are impaired at the reporting end date.

Credit risk arises principally from the company's trade receivables. It is the risk that the counterparty fails to discharge its obligation in respect of the instrument, the company has implemented policies that require appropriate credit checks on potential customers before sales commence. The company regularly monitors amounts outstanding for both time and credit limits. At the year end, the credit quality of trade receivables is considered to be satisfactory.

17 Borrowings

| | L | Ł |
|--------------------------------------|-----------|-----------|
| Secured borrowings at amortised cost | | |
| Bank loans | 1,584,035 | 1,572,007 |
| Loans from parent undertaking | 2,599,583 | 1,107,556 |
| | 4.183.618 | 2,679,563 |
| | ====== | |

Analysis of borrowings

Borrowings are classified based on the amounts that are expected to be settled within the next 12 months and after more than 12 months from the reporting date, as follows:

| | 2019 £ | 2018 £ |
|---|---|-----------|
| Current liabilities Non-current liabilities | 3,768,192 415,426 | 2,679,563 |
| | 4,183,618 | 2,679,563 |
| | *************************************** | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

18 Fair value of financial liabilities

The directors consider that the carrying amounts of financial liabilities carried at amortised cost in the financial statements approximate to their fair values.

19 Liquidity risk

The following table details the remaining contractual maturity for the company's financial liabilities with agreed repayment periods. The contractual maturity is based on the earliest date on which the company may be required to pay.

| | Less than 1 month | 3 months to 1 year | 1 – 5 years | Total |
|------------------|----------------------|--------------------|-------------|-----------|
| | £ | £ | £ | £ |
| At 31 March 2018 | | | | |
| Bank loans | 1,572,007 | - | - | 1,572,007 |
| Parent loans | - | 1,107,556 | - | 1,107,556 |
| | - | | | |
| | 1,572,007 | 1,107,556 | - | 2,679,563 |
| | | | | |
| At 31 March 2019 | | | | |
| Bank loans | 1,584,035 | - | - | 1,584,035 |
| Parent loans | - | 2,184,157 | 415,426 | 2,599,583 |
| | 1,584,035 | 2,184,157 | 415,426 | 4,183,618 |
| | | | | |

20 Market risk

Market risk management

Foreign exchange risk

The carrying amounts of the company's foreign currency denominated monetary assets and liabilities at the reporting date are as follows:

| | Asset | s | Liabiliti | es |
|--------------|-----------|-----------|-----------|-----------|
| · | 2019 | 2018 | 2019 | 2018 |
| | £ | £ | £ | £ |
| Euro | 2,229,620 | 1,734,498 | 1,008,138 | 854,418 |
| Japanese Yen | 282,132 | 22,825 | 3,517,112 | 1,965,035 |
| Dollar . | 647 | 2,025 | 35,883 | - |
| | 2,512,399 | 1,759,348 | 4,561,133 | 2,819,453 |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

20 Market risk (Continued)

The company is exposed to foreign exchange risks primarily with respect to the Euro and Japanese Yen. The majority of the company's foreign exchange transactions are at spot rate with fellow group companies. Due to the support of the group companies and the flexibility of the trading arrangement between those group companies the major part of the exchange rate risk is mitigated by the ability to delay advanced payments. The directors believe the unmanaged element of the exchange risk is not material.

| 21 Trade and other payab | les |
|--------------------------|-----|
|--------------------------|-----|

| | | · Current | |
|----|---|-----------|---------|
| | | 2019 | 2018 |
| | | £ | £ |
| | Trade payables | 652,935 | 339,916 |
| | Amount owed to parent undertaking | 198,284 | 161,529 |
| | Amounts owed to fellow group undertakings | 94,057 | 39,885 |
| | Accruals | 218,046 | 67,012 |
| | Social security and other taxation | 21,403 | 19,918 |
| | Other payables | 3,389 | 1,183 |
| | | 1,188,114 | 629,443 |
| 22 | Provisions for liabilities | | |
| | | 2019 | 2018 |
| | | £ | £ |
| | Employee benefits | 73,191 | 65,538 |
| | Other | • | 10,000 |
| | | 73,191 | 75,538 |
| | | | |

Analysis of provisions

Provisions are classified based on the amounts that are expected to be settled within the next 12 months and after more than 12 months from the reporting date, as follows:

| Current liabilities | - | 10,000 |
|-------------------------|--------|--------|
| Non-current liabilities | 73,191 | 65,538 |
| | 73,191 | 75,538 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| 22 | Provisions for liabilities | | (4 | Continued) |
|----|-----------------------------------|----------------------|----------|-------------|
| | Movements on provisions: | Employee benefits | Other | Total |
| | | £ | £ | £ |
| | At 1 April 2018 | 65,538 | 10,000 | 75,538 |
| | Additional provisions in the year | 7,653 | - | 7,653 |
| | Reversal of provision | - | (10,000) | (10,000) |
| | | - | | |
| | At 31 March 2019 | 73,191 | - | 73,191 |
| | | ===== | | |

The provision for employment benefits represents long service entitlement accrued. The other provision represents estimated costs for the refurbishment of machinery, which has now been reversed.

| 23 | Deferred revenue | 2019 £ | 2018 £ |
|----|--------------------------------|-----------|-----------|
| | Arising from government grants | 37,148 | 40,637 |
| | | 37,148 | 40,637 |

Analysis of deferred revenue

Deferred revenues are classified based on the amounts that are expected to be settled within the next 12 months and after more than 12 months from the reporting date, as follows:

| | 2019 £ | 2018 £ |
|--|-----------|-----------|
| Current liabilities | 3,315 | 3,643 |
| urrent liabilities on-current liabilities | 33,833 | 36,994 |
| · | 37,148 | 40,637 |
| | | |

24 Retirement benefit schemes

Defined contribution schemes

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

The total costs charged to income in respect of defined contribution plans is £16,743 (2018 - £4,280).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| £ | 2019 £ | Share capital | 25 |
|--------------------------|---------------------------|---|----|
| - | L | Ordinary share capital | |
| | | Issued and fully paid | |
| 5,100,000 | 5,100,000 | 5,100,000 ordinary shares of £1 each | |
| 5,100,000 | 5,100,000 | | |
| | l income. | The company has one class of ordinary shares which carry no right to fix | |
| £ | | Retained earnings | 26 |
| (4 400 470 | | 41.4.4. 11.0047 | |
| (4,402,173 64,233 | | At 1 April 2017 Profit for the year | |
| 108,979 | | Other recognised gains and losses | |
| (4,228,961 | | At 31 March 2018 | |
| (23,137 | | Loss for the year | |
| (52,074 | | Other recognised gains and losses | |
| (4,304,172 | | At 31 March 2019 | |
| | | Contingent liabilities | 27 |
| evenue and | bond given to HM F | There is a contingent liability of £16,000 (2018 - £16,000) in respect of Customs by the company's bankers. | |
| | | Operating lease commitments | 28 |
| | | | |
| | | Lessee | |
| ating lease | in respect of open | | |
| ating lease 2018 £ | in respect of open 2019 £ | Lessee Amounts recognised in profit or loss as an expense during the per | |

2019 2018 £ £

Within one year - 3,963

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| 29 | Capital commitments | 2019 £ | 2018 £ |
|----|--|-----------|-----------|
| | At 31 March 2019 the company had capital commitments as follows: | _ | |
| | Contracted for but not provided in the financial statements: | | |
| | Acquisition of property, plant and equipment | 47,802 | - |
| | | | |

30 Capital risk management

The company is not subject to any externally imposed capital requirements.

31 Related party transactions

Remuneration of key management personnel

The remuneration of the directors, who are key management personnel, is set out below in aggregate for each of the categories specified in IAS 24 *Related Party Disclosures*.

| | 2019 | 2018 |
|------------------------------|--------|--------|
| | £ | £ |
| Short-term employee benefits | 64,341 | 61,775 |
| Post-employment benefits | 806 | 293 |
| | 65,147 | 62,068 |
| | | |

Other transactions with related parties

During the year the company entered into the following transactions with related parties:

| | Sale of goods | | Purchase of g | oods |
|----------------|---------------|-----------|---------------|-------------|
| | 2019 | 2018 | 2019 | 2018 |
| | £ | £ | £ | £ |
| Parent company | 559,517 | 442,763 | 215,703 | 227,339 |
| Subsidiaries | 6,581,015 | 4,977,869 | 185,562 | 62,834 |
| | 7,140,532 | 5,420,632 | 401,265 | 290,173 |
| | Royalti | ies | Loan inter | est |
| | 2019 | 2018 | 2019 | 2018 |
| | £ | £ | £ | £ |
| Parent company | 142,766 | 122,575 | 6,775 | 5,473 |
| Subsidiaries | 112,730 | 95,945 | - | - |
| | 255,496 | 218,520 | 6,775 | 5,473 |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

31 Related party transactions

(Continued)

The following amounts were outstanding at the reporting end date:

| | Amounts owed to parties | Amounts owed to related parties | |
|---------------------|-------------------------|---------------------------------|--|
| | 2019 | 2018 | |
| | £ | £ | |
| Parent company | 198,284 | 161,529 | |
| Fellow subsidiaries | 94,057 | 39,885 | |
| | 292,341 | 201,414 | |
| | | | |

The company also has loans from the parent company. At the year end date the company owed £2,599,583 (2018 - £1,107,556). Interest on the loans has been charged as detailed above. There are no fixed terms of repayment therefore the loans are disclosed as falling due on demand.

The following amounts were outstanding at the reporting end date:

| | Amounts owed by parties | Amounts owed by related parties | |
|---------------------|-------------------------|---------------------------------|--|
| | 2019 | 2018 | |
| | £ | £ | |
| Parent company | 175,264 | 196,541 | |
| Fellow subsidiaries | 1,855,440 | 1,301,414 | |
| | 2,030,704 | 1,497,955 | |
| | 11.000.000.000.000 | | |

32 Controlling party

As in the previous year, the immediate and ultimate parent company is TYK Corporation, a company incorporated in Japan.

The company is controlled by Mr Ushigome, President and Chairman of the TYK Corporation.

The consolidated financial statements of TYK Corporation are publicly available.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2019

| 33 | Cash generated from operations | | |
|----|--|-----------|-------------|
| | | 2019 | 2018 |
| | | £ | £ |
| | (Loss)/profit for the year | (23,137) | 64,233 |
| | Adjustments for: | | |
| | Finance costs | 20,818 | 19,402 |
| | Investment income | (172) | (89) |
| | (Gain)/loss on disposal of property, plant and equipment | (913) | 654 |
| | Depreciation and impairment of property, plant and equipment | 147,615 | 125,416 |
| | (Decrease) in provisions | (2,347) | (1,191) |
| | Movements in working capital: | | |
| | Increase in inventories | (810,479) | (21,320) |
| | Increase in trade and other receivables | (601,789) | (468,255) |
| | Increase in trade and other payables | 558,671 | 123,606 |
| | Decrease in deferred revenue | · (3,489) | (3,839) |
| | Cash absorbed by operations | (715,222) | (161,383) |
| | | | |