DIRECTORS REPORT AND ACCOUNTS
FOR THE YEAR ENDED 31 MAY 1994





YEAR ENDED 31 MAY 1994

CONTENTS

Page	
1	Directors Report
2	Accountants Report
3	Profit and Loss Account
4	Balance Sheet
5	Notes to the Accounts
9	Detailed Profit and Loss Account (for management purposes only)

DIRECTORS REPORT

The directors present their report and the accounts of the company for the year ended 31 May 1994.

PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The company's principal activity continued to be that of management of an Association Football team.

The results for the year are shown in the profit and loss account on page 3. The trading loss for the year was £1,465, which is significantly lower than in the previous year and favourably reflects the actions taken by the directors during the current period to reduce expenditure and increase income.

There have been no events since the balance sheet date which materially affect the position of the company.

DIVIDENDS

The directors do not recommend a dividend. The loss for the year, when added to the deficit brought forward, results in accumulated losses at 31 May 1994 of £12,763.

DIRECTORS

The directors of the company during the year were:

R.G. Brown

B. Curtis

Mrs. P. Massam

J. Nuttell

Mrs. S.G. Nuttell

J. Rose

M. Vines

The company is limited by guarantee and does not have a share capital.

AUDIT EXEMPTION

The company has satisfied the conditions for exemption from an audit of the accounts for the year and has decided not to appoint auditors.

APPROVED BY THE BOARD ON 28 MARCH 1995 AND SIGNED ON THEIR BEHALF BY:

J. ROSE

SECRETARY

ACCOUNTANTS REPORT

In accordance with instructions given to us, we have prepared without carrying out an audit, the annexed accounts from the accounting records and from information and explanations supplied to us.

DUNCAN AND TOPLIS,

Chartered Accountants,

47, 51 and 53 High Street,

Boston,

Lincs.

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PROFIT AND LOSS ACCOUNT

TOD WITH VITAD TRIDED 21 MAY 1004			
FOR THE YEAR ENDED 31 MAY 1994	Note	1994	1993
		£	£
TURNOVER	3	81,665	58,496
Cost of sales		(<u>53,228</u>)	(<u>45,499</u>)
GROSS PROFIT		28,437	12,997
Other operating expenses	4	(<u>26,938</u>)	(<u>17,283</u>)
OPERATING PROFIT (LOSS)		1,499	(4,286)
Interest payable and similar charges	6	(2,964)	<u>(1,170</u>)
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION	7	(1,465)	(5,456)
Tax on loss on ordinary activities	8	<u>46</u>	<u>(46</u>)
LOSS ON ORDINARY ACTIVITIES AFTER TAXATION	·	(1,419)	(5,502)
Accumulated losses brought forward		(11,344)	<u>(5,842</u>)
ACCUMULATED LOSSES CARRIED FORWARD		(<u>12,763</u>)	(<u>11,344</u>)

The company has no recognised gains or losses other than the profit for the year (1993 - Nil).

BALANCE SHEET

AT 31 MAY 1994

	Note		1994 £	1993 £
FIXED ASSETS				
Tangible assets	9		20,921	22,337
CURRENT ASSETS				
Stocks	10 11	976 46		1,760
Debtors Cash at bank and in hand	11	2,321		1,444
		3,343		3,204
CREDITORS: Amounts falling due within one year	12	(<u>13,313</u>)		(<u>16,806</u>)
NET CURRENT LIABILITIES			<u>(9,970</u>)	(<u>13,602</u>)
TOTAL ASSETS LESS CURRENT LIABILITIES			10,951	8,735
CREDITORS: Amounts falling due after more than one year	13		(<u>23,714</u>)	(<u>20,079</u>)
NET ASSETS			(<u>12,763</u>)	(<u>11,344</u>)
CAPITAL AND RESERVES				
Profit and loss account - deficit			(<u>12,763</u>)	(<u>11,344</u>)

The directors have taken advantage of the exemption conferred by section 249A(1) not to have these accounts audited and confirm that no notice has been deposited under section 249B(2) of the Companies Act 1985. The directors acknowledge their responsibilities for ensuring that the company keeps accounting records which comply with section 221 of the Companies Act 1985 and preparing accounts which give a true and fair view of the state of affairs of the company as at 31 May 1994 and of its loss for the year then ended in accordance with the requirements of section 226 and which otherwise comply with the requirements of the Companies Act 1985 relating to accounts, so far as applicable to the company.

Approved on behalf of the board on 28 March 1995

M. VINES - Director

NOTES TO THE ACCOUNTS

1 ACCOUNTING POLICIES

Basis of Accounting

These accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards.

Turnover

Turnover represents amounts chargeable by the company for goods and services provided during the year, excluding value added tax.

Tangible Fixed Assets and Depreciation

Tangible fixed assets are depreciated at rates calculated to write off the cost (less estimated residual value) of each asset over its expected useful life, in equal annual instalments, as follows:

Buildings - 20 years

Ground fixtures and

equipment - 10% Sundry football equipment - nil

Stock

Stock is stated at the lower of cost, determined on a first in, first out basis, and net realisable value.

Deferred Taxation

Deferred taxation is provided using the liability method in respect of all timing differences that are expected to reverse in the foreseeable future.

Cash Flow Statement

In accordance with Financial Reporting Standard 1 the company has not prepared a cash flow statement as in the opinion of the directors the company qualifies as a small company under s.247 Companies Act 1985 and is therefore exempt.

2 GOING CONCERN

The accounts have been prepared on a going concern basis as the director have each offered a guarantee to the company's bankers in respect of the loan and overdraft facilities. The company has continued trading since the balance sheet date and is expected to continue trading in the future.

NOTES TO THE ACCOUNTS

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`	TURNOVER

Turnover and loss before taxation are wholly attributable to one activity carried on within the United Kingdom.

4	OTHER OPERATING EXPENSES	1994	1993
	Administrative expenses	£ 26,938	£ 17,283
5	STAFF COSTS		
	The average weekly number of employees including directors was:	1994 Number	1993 Number
	Directors Players Others	7 18 1 26	10 15 2 27
	The cost of employing staff, including directors, was:		
	Wages and salaries	1994 £ 31,164 337	1993 £ 17,810 221
	Social security costs	<u>31,501</u>	18,031
	No directors remuneration was paid by the company during	ng the year	(1993 Nil).
6	INTEREST PAYABLE AND SIMILAR CHARGES	1994 £	1993 £
	Bank interest and interest on loans repayable within five years Less: interest receivable	2,964 —	1,187 (17)
		<u>2,964</u>	<u>1,170</u>
7	LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		
	Losses on ordinary activities are after charging:	1994	1993
	Depreciation - owned assets	£ 1,416	1,414 1,414

NOTES TO THE ACCOUNTS

8	TAXATION				
				1994 £	1993 £
	Corporation tax at 25% on adjusted for tax purposes	the profit		_	46
	Corporation tax recoverabl	e by		(46)	_
	utilisation of losses			· ·	<u> </u>
				(<u>46</u>)	<u>46</u>
	No provision for deferred The potential liability no				
	ino popolitaci ilazinioj	Parameter and		1994 £	1993 £
	Accelerated capital allows	nces		386	205
	Losses			(<u>386</u>)	(<u>205</u>)
				-	
9	TANGIBLE FIXED ASSETS				
,			Ground fixtures and	Sundry football	
		Buildings £	equipment £	equipment £	Total £
	Cost:				
	At 1 June 1993	<u> 19,516</u>	4,397	<u>150</u>	<u>24,063</u>
	At 31 May 1994	<u>19,516</u>	4,397	<u>150</u>	24,063
	Depreciation:	,	•		
	At 1 June 1993 Charge for the year	975 <u>976</u>	751 <u>440</u>		1,726 1,416
	At 31 May 1994	1,951	1,191		3,142
	Net Book Value:				
	At 31 May 1994	<u>17,565</u>	3,206	<u> 150</u>	<u>20,921</u>
	At 31 May 1993	<u>18,541</u>	<u>3,646</u>	<u>150</u>	<u>22,337</u>
10	STOCKS				4000
			•	1994 £	1993 £
	Goods for resale			<u>976</u>	<u>1,760</u>

NOTES TO THE ACCOUNTS

		•	
11	DEBTORS		
		1994	1993
	Amounts falling due within one year:	£	£
	Taxation recoverable	<u>46</u>	
		<u>—</u>	
12	CREDITORS: Amounts falling due within one year		
	_	1994	1993
		£	£
	Bank loans and overdrafts	2,014	2,228
	Loans	2,500	2,500
	Trade creditors	3,446	4,499
	Other taxes and social security costs	2,375	1,919
	Other creditors	200	200
	Accruals and deferred income	2,778	5,460
	. Accidats and deferred income		
		13,313	16,806
	Bank borrowings are secured by guarantees from the di	rectors.	
	·		
13	CREDITORS: Amounts falling due after more		
_	than one year		
	·	1994	1993
		£	£
	Bank loans	<u>23,714</u>	20,079
			
		1994	1993
		£	£
	Amounts payable by instalments between		
	one and five years hence:		
	Bank loans	8,978	6,765
	Dalik Todiis		
		1994	1993
		£	£
	Amounts payable by instalments more than	₩	_
	five years hence:		
	Bank loans	14,736	13,314
	Dank Loans	17,100	<u> </u>

The bank loan is repayable within ten years.

14 SHARE CAPITAL

The company was incorporated under the Companies Act 1985 as a company limited by guarantee and not having a share capital. Every member has undertaken to contribute an amount (not exceeding £1) to the company's assets if it should be wound up, while they are a member or within one year after they cease to be a member.