DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE PERIOD ENDED 31 DECEMBER 2006

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COMPANY INFORMATION

Directors

D Clydesdale

J Dunsmore

R Evans

(Appointed 24 May 2006)

C J M Searle J-M Y M Spriet P S Swinburn J G Woods

B D Slay

(Appointed 15 December 2006)

Secretary

D Poley

Company number

2184853

Registered office

7-10 Chandos Street

Cavendish Square

London W1G 9DQ

Auditors

Winters

29 Ludgate Hill

London EC4M 7JE

CONTENTS

	Page
Directors' report	1-2
Independent auditors' report	3 - 4
Profit and loss account	5
Balance sheet	6
Notes to the financial statements	7 - 10

DIRECTORS' REPORT

FOR THE PERIOD ENDED 31 DECEMBER 2006

The directors present their report and financial statements for the period ended 31 December 2006

Principal activities

The principal activity of the company continued to be that of promoting responsible drinking, helping prevent alcohol misuse, fostering a balanced understanding of alcohol-related issues and encouraging responsible marketing

Directors

The following directors have held office since 1 January 2006

D Clydesdale

J Dunsmore

R Evans (Appointed 24 May 2006)

A Morgan (Resigned 13 December 2006)

C Pedrick (Resigned 1 June 2006)

C J M Searle

J-M Y M Spriet

PS Swinburn

J G Woods

B D Slav (Appointed 15 December 2006)

Directors' interests

None of the directors have any interests in the shares of the company. The company is limited by guarantee and had eight guaranters at 31 December 2006. Each guarantee is for £1

Charitable donations	2006	2005
	£	£
During the period the company made the following payments		
Charitable donations	316,202	148,395

Auditors

Winters were appointed auditors to the company and in accordance with section 385 of the Companies Act 1985, a resolution proposing that they be re-appointed will be put to the Annual General Meeting

DIRECTORS' REPORT (CONTINUED)

FOR THE PERIOD ENDED 31 DECEMBER 2006

Directors' responsibilities

The directors are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to

- -select suitable accounting policies and then apply them consistently,
- -make judgements and estimates that are reasonable and prudent,
- -prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

- (a) so far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware, and
- (b) they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information

This report has been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies

On behalf of the board

10/5/07

INDEPENDENT AUDITORS' REPORT

TO THE SHAREHOLDERS OF THE PORTMAN GROUP

We have audited the financial statements of The Portman Group for the period ended 31 December 2006 set out on pages 5 to 10. These financial statements have been prepared in accordance with the accounting policies set out therein and the requirements of the Financial Reporting Standard for Smaller Entities (effective January 2005).

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of the directors and auditors

As described in the Statement of Directors' Responsibilities on page 2 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985, and whether in our opinion the information given in the directors' report is consistent with the financial statements. We also report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

INDEPENDENT AUDITORS' REPORT (CONTINUED) TO THE SHAREHOLDERS OF THE PORTMAN GROUP

Opinion

In our opinion

- the financial statements give a true and fair view in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, of the state of the company's affairs as at 31 December 2006 and of its profit for the period then ended and have been properly prepared in accordance with the Companies Act 1985, and
- the information given in the directors' report is consistent with the financial statements

Winters

18-5-07

Chartered Accountants
Registered Auditor

29 Ludgate Hill London EC4M 7JE

PROFIT AND LOSS ACCOUNT

FOR THE PERIOD ENDED 31 DECEMBER 2006

	Notes	2006 £	2005 £
Turnover		2,490,558	2,386,265
Administrative expenses		(2,444,297)	(2,319,884)
Operating profit	2	46,261	66,381
Other interest receivable and similar income Interest payable and similar charges	3	23,259 (193)	9,071
Profit on ordinary activities before taxation		69,327	75,452
Tax on profit on ordinary activities	4	(14,000)	(20,924)
Profit for the period	9	55,327	54,528

BALANCE SHEET

AS AT 31 DECEMBER 2006

	200	2006		2005	
Notes	£	£	£	£	
5		8,577		10,071	
6	333,101		256,901		
	1,463,811		279,248		
	1,796,912		536,149		
7	(1,764,344)		(560,402)		
		32,568		(24,253)	
		41,145		(14,182)	
					
9		41,145		(14,182)	
		41,145		(14,182)	
	5 6 7	Notes £ 5 6	Notes £ £ 5 8,577 6 333,101	Notes £ £ 5 8,577 6 333,101 1,463,811 279,248 279	

These financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2005)

Approved by the Board for issue on

15/5/07

Director

NOTES TO THE FINANCIAL STATEMENTS

FOR THE PERIOD ENDED 31 DECEMBER 2006

1 Accounting policies

11 Accounting convention

The financial statements are prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2005)

The guarantors have undertaken to provide financial assistance to the company to enable it to meet its obligations as they fall due for the foreseeable future

1.2 Compliance with accounting standards

The financial statements are prepared in accordance with applicable United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which have been applied consistently (except as otherwise stated)

13 Turnover

Turnover comprises membership fees, sponsorship and grants & donations. Membership fees represent the invoiced value of membership charges billed to the members of The Portman Group. These fees are recognised in full in the profit and loss account during the period to which they relate.

Sponsorship represents additional amounts received from the guarantors and other third parties for specific projects. It is recognised in full in the profit and loss account during the year in which it is received.

1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows

Plant and machinery 33% straight line
Computer equipment 33% straight line
Fixtures, fittings & equipment 33% straight line

1.5 Website development costs and depreciation

Website development costs are capitalised and depreciation is provided at a rate of 50% straight line. The directors believe that future operating profits generated by the website will exceed the capitalised costs.

2	Operating profit	2006	2005
		£	£
	Operating profit is stated after charging		
	Depreciation of tangible assets	10,205	32,135
	Auditors' remuneration	6,500	9,000
	Donations to The Drinkaware Trust	316,202	148,395

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 DECEMBER 2006

3	Investment income	2006 £	2005 £
	Bank interest	23,259	9,071
4	Taxation	2006 £	2005 £
	Domestic current year tax	2	~
	U K corporation tax	14,000	17,611
	Adjustment for prior years	•	3,313
	Current tax charge	14,000	20,924
5	Tangible fixed assets	ma	Plant and chinery etc
	Cost		
	At 1 January 2006		260,274
	Additions		8,711
	At 31 December 2006		268,985
	Depreciation		
	At 1 January 2006		250,203
	Charge for the period		10,205
	At 31 December 2006		260,408
	Net book value		
	At 31 December 2006		8,577
	At 31 December 2005		10,071

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 DECEMBER 2006

6	Debtors	2006 £	2005 £
	Trade debtors Other debtors	4,222 328,879	19,691 237,210
		333,101	256,901
7	Creditors amounts falling due within one year	2006	2005
		£	£
	Trade creditors	190,351	235,587
	Taxation and social security	14,563	135,223
	Other creditors	1,559,430	189,592
		1,764,344	560,402
8	Pension costs Defined contribution		
		2006 £	2005 £
	Contributions payable by the company for the period	49,621	53,680
9	Statement of movements on profit and loss account		
			Profit and
			loss
			account £
	Balance at 1 January 2006		/1/ 182\
	Profit for the period		(14,182) 55,327
	Balance at 31 December 2006		41,145
	Balance at 31 December 2006		41,14

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE PERIOD ENDED 31 DECEMBER 2006

10 Financial commitments

At 31 December 2006 the company was committed to making the following payments under non-cancellable operating leases in the year to 31 December 2007

	2006	2005
Operating leases which expire	-	L
Between two and five years	131,688	131,688

11 Related party transactions

The company made donations to The Drinkaware Trust through the provisions of services, assets and goods made available to The Drinkaware Trust. The value of these donations was £80,554 (2005 £38,595). The company also made donations towards the local initiative programme of The Drinkaware Trust of £100,000 (2005 £100,000), towards the cost of its publications £39,500 (2005 £9,800), and towards the costs of other expenses of £96,148 (2005 £Nil). The Drinkaware Trust is the charitable arm of The Portman Group.

During the year, The Portman Group incurred £28,560 (2005 £Nil) of expenses relating to the restructuring of The Drinkaware Trust These expenses were not recharged to the Drinkaware Trust

During the year the company was involved in related party transactions with certain of the guarantors, Diageo Great Britain, in respect of services provided to the company. The value of these services was £908,421 (2005 £709,679). At the year end the company owed Diageo Great Britain £120,586 (2005 £158,896).

12 Post balance sheet events

From 1 January 2007, the Drinkaware Trust has been governed independently of The Portman Group The public education campaigns have been transferred to The Drinkaware Trust