# Pulsar Direct (UK) Limited

Directors' report and financial statements Registered number 2174165

31 December 2010

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### **Company Information**

Directors

M Aldridge C Ó Nualláin C A Rinn M Chadwick

Secretary

Grafton Group Secretarial Services Limited

**Company Number** 

2174165

Registered Office

PO Box 1224 Pelham House Canwick Road Lincoln LN5 5NH

Accountants

**KPMG** 

**Chartered Accountants** 

1 Stokes Place St Stephen's Green

Dublin 2 Ireland

Pulsar Direct (UK) Limited 2174165 Directors' report and financial statements 31 December 2010

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Pulsar Direct (UK) Limited 2174165 Directors' report and financial statements 31 December 2010

### Directors' report

The directors present their annual report and the audited financial statements for the year ended 31 December 2010

#### Principal activities

The principal activity of the company is the sale of plumbing materials. The directors have no plans to change significantly the activities and operations of the company in the foreseeable future.

#### Principal risks and uncertainties

The risks and uncertainties faced by the business are those typical of the plumbing materials distribution sector Trading is influenced by the macro economic environment in the UK. The level of activity in the RMI markets in particular influence demand in the company's business. Demand in these markets is sensitive to economic conditions generally including economic growth, interest rate movements, inflation, unemployment and demographic trends. Other influences include the level of competitor investment and activity and major new entrants to the market in which we operate

#### **Business review**

The results for the year ended 31 December 2010 are set out on Page 8 The loss on ordinary activities before taxation amounted to £558,726 (2009 £1,348,152)

#### Directors

The directors who held office during the year were as follows

M Aldridge C Ó Nualláin C A Rinn M Chadwick

None of the directors benefited from qualifying third party indemnity provisions in place either during the year or at the date of this report

Pulsar Direct (UK) Limited 2174165 Directors' report and financial statements 31 December 2010

### Directors' report (continued)

#### Political and charitable contributions

The company made no political contributions during the year (2009 £nil) Donations to UK charities amounted to £nil (2009 £nil)

#### Disclosure of information to auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditors are aware of that information

#### Auditors

Pursuant to section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG will therefore continue in office

By order of the board

C Rinn Director

20th September 2011

PO Box 1224 Pelham House Canwick Road Lincoln LN5 5NH

# Statement of directors' responsibilities in respect of the directors' report and the financial statements

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- · make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

The directors are also responsible for preparing a Directors' Report that complies with the Companies Act, 2006

On behalf of the board

C Rinn
Director

#### Independent auditors' report to the members of Pulsar Direct (UK) Limited

We have audited the financial statements of Pulsar Direct (UK) Limited for the year ended 31 December 2010 set out on pages 8 to 22 The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's web-site at www frc org uk/apb/scope/private/cfm

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2010 and of its loss for the year then ended.
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

### Independent auditor's report to the members of Pulsar Direct (UK) Limited (Continued)

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

R McCarthy (Senior Statutory Auditor)

for and on behalf of KPMG, Statutory Auditor

Chartered Accountants

1 Stokes Place

St Stephen's Green

Dublin 2

20 September 2011

### Profit and loss account

for the year ended 31 December 2010			
	Note	2010	2009
		£	£
Turnover from continuing operations	2	3,800,909	4,733,230
Cost of sales		(3,005,090)	(3,325,225)
Gross profit		795,819	1,408,005
Distribution costs		(183,540)	(194,352)
Administrative expenses		(1,106,281)	(2,426,838)
Operating loss from continuing operations	2-5	(494,002)	(1,213,185)
Operating loss from continuing operations	2-3	(494,002)	(1,215,105)
Interest payable and similar charges	6	(64,724)	(134,967)
		(850.84/)	(1.249.152)
Loss on ordinary activities before taxation  Tax on loss on ordinary activities	7	(558,726) 59,000	(1,348,152) 14,000
1 ax on loss on ordinary activities	,		
Loss on ordinary activities after taxation and loss		(499,726)	(1,334,152)
for the financial year	17		

There have been no recognised profits and losses in either the current or preceding year, other than those noted above, and therefore no separate statement of total recognised gains and losses has been presented

# Balance sheet

at 31 December 2010	Note	2	2010	2	:009
		£	£	£	£
Fixed assets					
Tangible assets	8		62,770		206,838
Current assets					
Stocks	9			1,679,880	
Debtors	10	1,085,888		513,321	
Cash at bank and in hand		-		1,496	
Deferred taxation	13	84,048		25,048	
		1,169,936		2,219,745	
Creditors amounts falling due within one year	11	(6,952,040)		(7,646,444)	
Net current liabilities			(5,782,104)		(5,426,699)
Total assets less current habilities			(5,782,104)		(5,426,699)
Creditors amounts falling due after more than one year	12		(4,690,000)		(4,690,000)
Net liabilities			(10,409,334)		(9,909,861)
Capital and reserves					
Called up equity share capital	15		2		2 761
Capital contribution reserve	16		1,014		(9,910,624)
Profit and loss account	16		(10,410,350)		(9,910,024)
Shareholders' deficit	17		(10,409,334)		(9,909,861)

There were no other

These financial statements were approved by the board of directors on 20<sup>th</sup> September 2011 and were signed on its behalf by

C Rinn Director

#### **Notes**

(forming part of the financial statements)

#### 1. Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements

#### Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards under the historical cost convention

#### Going concern

The company is dependent on ongoing financial support from Grafton Group plc, the company's parent undertaking, The financial statements have been prepared on a going concern basis which assumes adequate finance will be available for the foreseeable future. Grafton Group plc has given an undertaking to provide sufficient finance to the company to enable it to continue trading for the foreseeable future.

#### Fixed assets and depreciation

Tangible fixed assets are stated at historical cost less accumulated depreciation. Depreciation is calculated to write-off the cost of tangible fixed assets in equal annual instalments over their estimated useful economic lives as follows.

Plant and machinery - 15% on cost Fixtures, fittings and equipment - 15-20 % on cost Motor vehicles - 20% on cost

#### Stocks

Stocks are valued at the lower of cost and net realisable value. In the case of finished goods and work in progress cost includes direct materials, direct labour and attributable overheads. Net realisable value is based on the estimated selling price less all further costs expected to be incurred.

#### Leases

Assets acquired under finance leases are capitalised and the outstanding future finance lease obligations are shown in creditors. Operating lease rentals are charged to the profit and loss account on a straight line basis over the period of the lease.

#### Post retirement benefits

The company operates a defined contribution scheme The assets of the scheme are held separately from those of the company in an independently administered fund. The amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

#### 1. Accounting policies (continued)

#### Equity settled share based payment transactions

The Grafton Group share schemes allow employees to acquire shares in Grafton Group plc. They are all equity settled. The fair value of share entitlements granted is recognised as an employee expense in the profit and loss account with a corresponding increase in a capital contribution reserve. The fair value is determined by an external valuer using a binomial model. Share entitlements granted by the Company are subject to certain non-market based vesting conditions. Non-market vesting conditions are not taken into account when estimating the fair value of entitlements as at the grant date. The expense for the share entitlements shown in the profit and loss account is based on the fair value of the total number of entitlements expected to vest and is allocated to accounting periods on a straight line basis over the vesting period. The cumulative charge to the profit and loss account is only reversed where entitlements do not vest because all non-market performance conditions have not been met or where an employee in receipt of share entitlements leaves the company before the end of the vesting period.

#### Taxation

The charge for taxation is based on the result for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by Financial Reporting Standard (FRS) 19

#### Cash flow statement

Under FRS 1 the company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the company in its own published consolidated financial statements

#### Related party transactions

As the company is consolidated within Grafton Group plc, the company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group. The consolidated financial statements of Grafton Group plc, within which this company is included, can be obtained from Heron House, Corrig Road, Sandyford Industrial Estate, Dublin 18, Ireland

#### Foreign currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date. Gains or losses on translation are included in the profit and loss account for the year.

#### Turnover

Turnover represents the fair value of goods, excluding value added tax, delivered to or collected by customers in the year. Goods are deemed to have been delivered to customers when the customer has access to the significant benefits inherent in the goods and exposure to the risks inherent in those benefits.

#### 2. Turnover and loss on ordinary activities before taxation

Turnover and loss on ordinary activities before taxation relate to the principal activity of the company, and arises wholly within the UK

#### 3. Loss on ordinary activities before taxation

	2010	2009
	£	£
Loss on ordinary activities before taxation is stated after charging/(crediting)		
Auditors' remuneration		
Audit of these financial statements	8,000	14,000
Depreciation and other amounts written off tangible fixed assets		
Owned	34,680	110,383
Loss on foreign exchange transactions	9,444	15,576
Loss/(Profit) on disposal of tangible fixed assets	5,964	(2,946)
Operating lease costs		
Land and buildings	38,703	266,196

#### 4. Remuneration of directors

Directors remuneration for the financial year was £nil (2009 £Nil)

#### 5. Staff numbers and costs

6.

The average number of persons employed by the company (including directors) during the year, analysed by category, was as follows

	Number 2010	
		2009
Administrative and management	2	6
Sales and distribution	6	22
	8	28
The aggregate payroll costs of these persons were as follows		
	2010	2009
	£	£
Wages and salaries	253,467	878,817
Social security costs	25,472	86,959
Share based payments	253	1,167
Other pension costs (see note 21)	1,062	6,928
	280,254	973,871
Interest payable and similar charges		
	2010	2009
	£	£
Interest payable on bank loans and overdrafts	64,724	134,967
	64,724	134,967

### 7. Taxation

Analysis of charge/(credit) in the year	2010	'n		2009
	£	£	£	£
UK corporation tax Current tax on income for the period Adjustment in respect of prior periods	- -		<u>-</u>	
Total current tax		-		•
Deferred tax (see note 13) Origination/reversal of timing differences Adjustment in respect of prior periods	(59,000) -		(14,000)	
Total deferred tax		(59,000)		(14,000)
Tax on loss on ordinary activities		(59,000)		(14,000)
The current tax charge for the year is higher (2	009 <i>higher</i> ) thai	n the standard ra	te of corporation	tax in the UK
	009 <i>higher</i> ) thai	n the standard ra	te of corporation 2010 £	n tax in the UK 2009 £
The current tax charge for the year is higher (2	009 <i>higher</i> ) thai	n the standard ra	2010	2009
The current tax charge for the year is higher (2 28 0%, (2009 28 0%) The differences are explanation.	009 <i>higher</i> ) thai	n the standard ra	2010 £	2009 £
The current tax charge for the year is higher (2 28 0%, (2009 28 0%) The differences are explicitly to the current tax charge for the year is higher (2 28 0%, (2009 28 0%)). The differences are explicitly tax or ordinary activities before tax.	009 higher) than	n the standard ra	2010 £ (558,726)	2009 £ (1,348,152)

### 8. Tangible fixed assets

	Plant and machinery	Fixtures, fittings and equipment	Motor vehicles	Total
	£	£	£	£
Cost or valuation				
At beginning of year	244,596	450,431	205,916	900,943
Additions	(100.034)	(201.077)	(155,000)	(736.010)
Disposals	(189,834)	(381,977)	(155,099)	(726,910)
At end of year	54,762	68,454	50,817	174,033
Depreciation				
At beginning of year	168,513	419,803	105,789	694,105
Charge for year	10,901	10,022	13,757	34,680
On disposals	(162,151)	(363,077)	(92,294)	(617,522)
At end of year	17,263	66,748	27,252	111,263
Net book value				
At 31 December 2010	37,499	1,706	23,565	62,770
At 31 December 2009	76,083	30,628	100,127	206,838

#### 9. Stocks

٠.	Stocks		
		2010	2009
		£	£
	Finished goods and goods for resale	-	1,617,387
	Consumables	-	62,493
		<del></del>	
		•	1,679,880
10.	Debtors		
		2010	2009
		£	£
	Trade debtors	265,597	360,716
	Amounts owed to group undertakings	776,015	37,794
	Other debtors	12,946	39,195
	Prepayments and accrued income	31,330	75,616
		1,085,888	513,321

11.	Creditors:	amounts	falling o	lue with	hin one y	ear
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		2010 £	2009 £
	Bank loans and overdrafts Trade creditors Accruals and deferred income	6,560,150 95,729 56,856	6,795,521 357,779 251,007
	Amounts owed to group undertakings Other taxes and social security	176,790 62,515	188,033 54,104
		6,952,040	7,646,444
12.	Creditors: amounts falling due within one year		
		2010 £	2009 £
	Amounts owed to group undertakings	4,690,000	4,690,000
		4,690,000	4,690,000
13.	Deferred taxation		
	The movement in the deferred taxation provision during the year was	2010 £	2009 £
	Provision brought forward  Credit to profit and loss account during the year	(25,048) (59,000)	(11,048) (14,000)
	Provision carried forward	(84,048)	(25,048)
	The elements of deferred taxation are as follows		
		2010 £	2009 £
	Difference between accumulated depreciation and capital allowances Other timing differences	(84,048)	(25,048)
		(84,048)	(25,048)
		<u> </u>	

#### 14. Share based payments

Up to April 2009 key executives could acquires shares in the Group so as to provide an incentive to perform strongly over an extended period and to align their interests with those of shareholders. Under the terms of the 1999 Grafton Group Share Scheme, two types of share are available subject to the conditions set out below.

- (1) Basic shares which cannot be converted before the expiration of five years, unless the Remuneration Committee agrees to a shorter period which shall not be less than three years, and may be converted any time after that to the end of their contractual life provided the Company's earnings per share has grown at not less than the rate of growth in the Consumer Price Index plus 5 per cent compounded during that period
- (11) Second tier shares which cannot be converted before the expiration of five years and at any time thereafter up to the end of their contractual life, only if over a period of at least five years the growth in the Group's earnings per share would place it in the top 25 per cent of the companies listed on the Irish Stock Exchange Index over the same period and provided that such shares shall be acquired only if the Company's earnings per share growth over the relevant period is greater, by not less than 10 per cent on an annualised basis, than the increase in the Consumer Price Index over that period

The share scheme has a ten year life for the award of entitlements and this period has now expired. The percentage of share capital which may be issued under the scheme and individual grant limits comply with Institutional Guidelines. Basic shares granted after 8 May 2008 cannot be converted before the expiration of three years.

#### **Share Schemes**

The number of Grafton Units issued during the year under the Company's Executive Share Schemes was 668,606 (2009 480,229) and the total consideration received amounted to €1,442,000 (2009 €879,000) Costs relating to the issues were €22,000 No entitlements to acquire Grafton Units, under the 1999 Grafton Group Share Scheme, were granted during the year (2009 3,155,000) Entitlements outstanding at 31 December 2009 amounted to 12,870,047 (2009 14,345,263) Grafton Units may be acquired, in accordance with the terms of the schemes, at prices ranging between €1 66 and €11 50 during the period to 2019

#### **UK SAYE Scheme**

Options over 2,258,093, (2009 2,540,033) Grafton Units were outstanding at 31 December 2010, pursuant to a 2008 three year saving contract under Grafton Group (UK) plc Savings Related Share Option Scheme at a price of €2 96 These options are normally exercisable within a period of six months after the third anniversary of the savings contract, being May 2012 The number of Grafton Units issued during the year under the Company's 2008 SAYE scheme for good leavers was 10,232 (2009 2,399) and the total consideration received amounted to €30,000 (2009 €7,000) Options forfeited in the year were 271,708 (2009 414,808)

#### 14 Share based payments (continued)

No entitlements to acquire Grafton Units, under the 1999 Grafton Group Share Scheme, were granted during the year. The share scheme has a ten year life for the ward of entitlements and this period has now expired. A summary of the share entitlements granted in 2009 is set out below.

	1999
	Grafton Group
	Share Scheme
Grant Date	03 April 2009
Share price at grant date	€1.66
Exercise price	€1.66
Number of employees	161
Shares under option	3,155,100
Vesting period	3 - 5years
Expected volatility	40%
Option life	10 years
Expected life	7 years
Risk free rate	4.16
Expected dividends expressed as dividend yield	5.03
Possibility of ceasing employment before vesting	0%
Valuation model	Binomınal model
Fair value per option	€0.39

This expected volatility is based on historic volatility over the last 5 years. The expected life is the average expected period to exercise. The risk free rate of return is the yield on zero coupon government bonds of a term consistent with the assumed option life. Reconciliation of share entitlements under the Grafton Group Share Option Scheme and the 1999 Grafton Group Share Scheme is as follows.

	2010		2009	<b>)</b>
		Weighted		Weighted
		Average		Average
	Number	exercise price €	Number	exercise price €
Outstanding at 1 January	14,345,263	6.07	11,875,801	7 06
Granted	-	-	3,155,000	1 66
Forfeited	(806,610)	6.96	(205,309)	5 52
Expired	-	-	-	-
Exercised	(668,606)	2.16	(480,229)	1 83
Outstanding at 31 December	12,870,047	6.22	14,345,263	6 07
Exercisable at 31 December	5,757,746	6.11	5,005,862	4 77

Share entitlements under both schemes are exercisable within six months upon change of control of the Company. The weighted average remaining contractual life of the share entitlements is 5 years (2009 6 years).

15.	Share	capital
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	2010 £	2009 £
Authorised: 2 ordinary shares of £1 each	2	2
Allotted, called up and fully paid		
2 ordinary shares of £1 each	2	2

#### 16. Reserves

	Capital contribution reserve	Profit and loss account
Balance at beginning of year	761	(9,910,624)
Retained loss for the year	-	(499,726)
Share based payment expense / credit	253	-
		-
Balance at end of year	1,014	(10,410,350)

#### 17. Reconciliation of movements in shareholders' funds

	2010 £	2009 £
Loss for the financial year Capital contribution	(499,726) 253	(1,334,152) 1,167
Net reduction in shareholders' funds Opening shareholders' funds	(499,473) (9,909,861)	(1,332,985) (8,576,876)
Closing shareholders' funds	(10,409,334)	(9,909,861)
	<del></del>	

#### 18. Commitments

Annual commitments under non-cancellable operating leases are as follows

	2010		2009	
	Land and buildings £	Other £	Land and buildings £	Other £
Operating leases which expire				
Within one year	-	-	-	-
In the second to fifth years inclusive	-	-	-	•
Over five years	328,602	-	328,602	-
	<del></del>			
	328,602	-	328,602	-

#### 19. Pension scheme

The company contributes to the personal pension schemes of certain employees The charge for the year amounted to £1,062 (2009 £6,928)

There were no outstanding or prepaid contributions at either the beginning or end of the financial year

#### 20. Contingent liabilities

Pulsar Direct (UK) Limited acts as a guarantor to Lloyds TSB Bank plc in respect of facilities made available to other group companies which at the balance sheet date amount to £25,000,000 (2009 £25,000,000) In addition Pulsar Direct (UK) Limited, along with other UK subsidiaries of Grafton Group plc, act as guarantor for the group bank borrowings which at the balance sheet date amounted to £430,100,000 (2009 £561,445,000)

## 21. Ultimate parent company and parent undertaking of larger group of which the company is a member

The company is a subsidiary undertaking of Grafton Group plc, which is the ultimate parent company incorporated in Ireland

The largest and smallest group in which the results of the company are consolidated is that headed by Grafton Group plc, incorporated in Ireland No other group financial statements include the results of the company The consolidated financial statements of these groups are available to the public and may be obtained from Grafton Group plc, Heron House, Corrig Road, Sandyford Industrial Estate, Dublin 18, Ireland

#### 22. Events since the year end

There have been no significant events affecting the company since the year end