# **COMPANY REGISTRATION NUMBER 2116013**

**COLLICUTT MEATS LIMITED** 

**FINANCIAL STATEMENTS** 

YEAR ENDED 30 SEPTEMBER 2000

KINGSCOTT DIX CHARTERED ACCOUNTANTS 60 KINGS WALK GLOUCESTER

> A11 COMPANIES HOUSE

0700 10/03/01

## **GENERAL INFORMATION**

## **DIRECTORS**

P.A. Collicutt A.R. Lewis R.R. Hughes G. Short

# **SECRETARY**

R.R. Hughes

## REGISTERED OFFICE

Unit 2 Church Road Leckhampton Cheltenham Glos. GL53 0QJ

# **AUDITORS**

Kingscott Dix Chartered Accountants 60 Kings Walk Gloucester GL1 1LA

# **BANKERS**

National Westminster Bank PLC PO Box 9 31 Promenade Cheltenham Glos.

## **SOLICITORS**

Bretherton, Price & Elgoods St. James House St. James Square Cheltenham Glos. GL50 3PR

# FINANCIAL STATEMENTS

# YEAR ENDED 30 SEPTEMBER 2000

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# The following pages do not form part of the statutory accounts

13	Detailed Trading and Profit and Loss Account
14 & 15	Schedule to the Detailed Trading and Profit and Loss Account

#### **DIRECTORS' REPORT**

The Directors present their report and the financial statements for the year ended 30 September 2000.

#### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the Company throughout the year was that of wholesale meat sales. There has been no significant change in this activity during the year.

The Company has had a successful year and generated a profit after tax £86,890 (1999 : £125,253). A dividend of £80,000 has been proposed and the residue has been transferred to reserves.

## **DIRECTORS**

The Directors of the Company who served during the year and their beneficial interests in the shares of the Company were as follows:

	Ordinary Shares of £1 each		Preferred Ordinary Shares of £1 each	
	2000	1999	2000	1999
P.A. Collicutt	6,400	6,400	375	375
A.R. Lewis	4,400	4,400	275	275
R.R. Hughes	4,400	4,400	275	275
G. Short	800	800	75	75

## DIRECTORS RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue to operate.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **AUDITORS**

The Auditors, Messrs. Kingscott Dix have expressed their willingness to continue in office and a resolution to re-appoint them will be submitted to the Annual General Meeting.

For and on behalf of the Board

Segretary

# KINGSCOTT DIX

CHARTERED ACCOUNTANTS 60 KINGS WALK, GLOUCESTER. GL1 1LA

**AUDITORS' REPORT** 

TO THE SHAREHOLDERS OF

COLLICUTT MEATS LIMITED

We have audited the financial statements on pages 3 to 12, which have been prepared under the accounting policies set out on page 6.

## RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 1 the Company's Directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### BASIS OF OPINION

We conducted our audit in accordance with the Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## **OPINION**

In our opinion the financial statements give a true and fair view of the state of the affairs of the Company as at 30 September 2000 and of the Company's profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

KINGSCOTT DIX CHARTERED ACCOUNTANTS

AND REGISTERED AUDITORS

~~~~ Di

7 FEBRUARY 2001

# PROFIT AND LOSS ACCOUNT

# YEAR ENDED 30 SEPTEMBER 2000

|                                                                           |      |                              | 2000       |                             | 1999       |
|---------------------------------------------------------------------------|------|------------------------------|------------|-----------------------------|------------|
|                                                                           | Note | £                            | £          | £                           | £          |
| TURNOVER                                                                  |      |                              | 12,539,878 |                             | 11,482,725 |
| Cost of Sales                                                             |      |                              | 11,243,488 |                             | 10,209,279 |
| GROSS PROFIT                                                              |      |                              | 1,296,390  |                             | 1,273,446  |
| Distribution Costs<br>Administrative Expenses<br>Bad Debts                |      | 185,858<br>937,953<br>27,323 |            | 171,700<br>906,539<br>8,335 |            |
|                                                                           |      |                              | 1,151,134  | <del></del>                 | 1,086,574  |
| OPERATING PROFIT                                                          |      |                              | 145,256    |                             | 186,872    |
| Interest Receivable and Similar<br>Income<br>Interest Payable and Similar |      | 878                          |            | 1,662                       |            |
| Charges                                                                   | 4    | 35,419                       |            | 36,596                      |            |
|                                                                           |      |                              | 34,541     |                             | 34,934     |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION                             | 2    |                              | 110,715    |                             | 151,938    |
| Taxation on Profit on Ordinary<br>Activities                              | 5    |                              | 23,825     |                             | 26,685     |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION RETAINED                     |      |                              | 00.000     |                             | 105.050    |
| FOR THE YEAR                                                              |      |                              | 86,890     |                             | 125,253    |
| Dividend Proposed                                                         |      |                              | 80,000     |                             | 120,000    |
| RETAINED PROFIT TRANSFERRED<br>TO RESERVES                                | 11   |                              | 6,890      |                             | 5,253      |

All the Company's activities are continuing.

There were no recognised gains or losses other than those included in the profit and loss account above.

The notes on pages 6 to 12 form part of these accounts.

# BALANCE SHEET

# AS AT 30 SEPTEMBER 2000

|                                                         |          |                               | 2000              |                              | 1999              |
|---------------------------------------------------------|----------|-------------------------------|-------------------|------------------------------|-------------------|
|                                                         | Note     | £                             | £                 | £                            | £                 |
| TANGIBLE FIXED ASSETS                                   | 5        |                               | 632,520           |                              | 630,668           |
| CURRENT ASSETS                                          |          |                               |                   |                              |                   |
| Stock<br>Debtors<br>Cash at Bank and in Hand            | 6<br>7   | 150,149<br>1,041,924<br>6,216 |                   | 109,638<br>874,215<br>19,054 |                   |
| CDEDITORS: Amounto folling due                          |          | 1,198,289                     |                   | 1,002,907                    |                   |
| CREDITORS: Amounts falling due within one year          | 8        | 1,379,498                     |                   | 1,152,350                    |                   |
| NET CURRENT LIABILITIES                                 |          |                               | ( 181,209)        |                              | ( 149,443)        |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES                |          |                               | 451,311           |                              | 481,225           |
| CREDITORS: Amounts falling due after more than one year | 9        |                               | 228,397           |                              | 265,201           |
|                                                         |          |                               | 222,914           |                              | 216,024           |
| CAPITAL AND RESERVES                                    |          |                               |                   |                              | ,                 |
| Called Up Share Capital<br>Profit and Loss Account      | 10<br>11 |                               | 17,000<br>205,914 |                              | 17,000<br>199,024 |
| SHAREHOLDERS' FUNDS                                     |          |                               | 222,914           |                              | 216,024           |

A.R. LEWIS DIRECTOR
6 FEBRUARY 2001

DATE

The notes on pages 6 to 12 form part of these accounts.

# CASH FLOW STATEMENT

# YEAR ENDED 30 SEPTEMBER 2000

| £                            |                                                                   |                                                                                                                                              |                                                                                                                                                                                                                               |
|------------------------------|-------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                              | £                                                                 | £                                                                                                                                            | £                                                                                                                                                                                                                             |
|                              | 301,131                                                           |                                                                                                                                              | 79,095                                                                                                                                                                                                                        |
|                              |                                                                   |                                                                                                                                              |                                                                                                                                                                                                                               |
| ( 32,375)<br>878<br>( 3,044) |                                                                   | ( 35,808)<br>1,662<br>( 788)                                                                                                                 |                                                                                                                                                                                                                               |
|                              | ( 34 541)                                                         |                                                                                                                                              | ( 34,934)                                                                                                                                                                                                                     |
|                              |                                                                   |                                                                                                                                              |                                                                                                                                                                                                                               |
|                              | 266,590                                                           |                                                                                                                                              | 44,161                                                                                                                                                                                                                        |
|                              | ( 26,787)                                                         |                                                                                                                                              | ( 1,203)                                                                                                                                                                                                                      |
|                              |                                                                   |                                                                                                                                              |                                                                                                                                                                                                                               |
| (121,304)<br>15,000          |                                                                   | ( 25,862)<br>14,680                                                                                                                          |                                                                                                                                                                                                                               |
|                              | (106,304)                                                         | <del></del>                                                                                                                                  | ( 11,182)                                                                                                                                                                                                                     |
|                              | 133,499                                                           |                                                                                                                                              | 31,776                                                                                                                                                                                                                        |
|                              | (120,000)                                                         |                                                                                                                                              | -                                                                                                                                                                                                                             |
|                              | 13,499                                                            |                                                                                                                                              | 31,776                                                                                                                                                                                                                        |
|                              |                                                                   |                                                                                                                                              |                                                                                                                                                                                                                               |
| 45,000                       |                                                                   | -                                                                                                                                            |                                                                                                                                                                                                                               |
| (117,294)<br>( 5,678)        |                                                                   | (110,960)<br>-                                                                                                                               |                                                                                                                                                                                                                               |
|                              | ( 77,972)                                                         |                                                                                                                                              | (110,960)                                                                                                                                                                                                                     |
|                              | ( 64,473)                                                         |                                                                                                                                              | ( 79,184)                                                                                                                                                                                                                     |
|                              | (32,375)<br>878<br>(3,044)<br>——————————————————————————————————— | (32,375) 878 (3,044)  (34,541)  266,590 (26,787)  (121,304) 15,000  (106,304)  133,499 (120,000)  13,499  45,000 (117,294) (5,678)  (77,972) | (32,375) (35,808)<br>878 (1,662)<br>(788)<br>(34,541)<br>266,590<br>(26,787)<br>(121,304)<br>15,000 (25,862)<br>14,680<br>(106,304)<br>133,499<br>(120,000)<br>13,499<br>45,000 -<br>(117,294) (110,960)<br>(5,678) (110,960) |

#### NOTES TO THE ACCOUNTS

#### 30 SEPTEMBER 2000

### [1] ACCOUNTING POLICIES

# [a] BASIS OF ACCOUNTING

The financial statements have been prepared under the historical cost convention.

## [b] TURNOVER

Turnover represents the amounts received or receivable for goods and services provided to customers during the year excluding value added tax.

# [c] TANGIBLE FIXED ASSETS

Depreciation of fixed assets is calculated to write off their cost or valuation less any residual value over their estimated useful lives, as follows:

Plant and Equipment

10% on Cost

Motor Vehicles:

- Cars

20% on Cost

- Commercial Vehicles

Over 6 years on Cost

Fixtures and Fittings Computer Equipment 10% on Cost 25% on Cost

Leasehold Property Improvements

Over remaining term of lease

## [d] STOCKS

Stocks and work in progress are valued at the lower of cost, and net realisable value. Cost is calculated on a first in first out basis. Net realisable value is based on the estimated selling price less estimated cost of disposal.

## [e] HIRE PURCHASE AND OTHER LEASES

Assets acquired under hire purchase and finance leases have been recorded in the balance sheet as tangible fixed assets at their equivalent capital value. The corresponding liability has been included under creditors. The interest element is charged to profit and loss account at the rate inherent in the contract. Operating lease rentals are charged to the profit and loss account as they fall due.

## [f] PENSION COSTS

The Company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the Scheme.

# NOTES TO THE ACCOUNTS

# 30 SEPTEMBER 2000

| [2] | PROFIT ON ORDINARY ACTIVITIES                                                 | 2000                        | 1999                        |
|-----|-------------------------------------------------------------------------------|-----------------------------|-----------------------------|
|     | The profit on ordinary activities is stated after charging:                   | £                           | £                           |
|     | Depreciation: - Assets Owned by the Company - Assets Held Under Hire Purchase | 63,043                      | 50,806                      |
|     | Agreements or Finance Leases Auditors' Remuneration                           | 92,677<br>6,000             | 90,969<br>6,000             |
|     | Hire Purchase Interest and Finance Lease Charges                              | 32,375                      | 35,808                      |
|     | Operating Lease Rentals: - Motor Vehicles - Land and Buildings                | 45,000                      | 1,730<br>40,726             |
|     |                                                                               |                             |                             |
| [3] | STAFF COSTS                                                                   | 2000                        | 1999                        |
|     |                                                                               | £                           | £                           |
|     | Wages and Salaries<br>Social Security Costs<br>Pension Costs                  | 485,772<br>42,937<br>22,014 | 481,168<br>44,097<br>37,838 |
|     |                                                                               | 550,723                     | 563,103                     |
|     | The average number of employees during the year was:                          | 2000                        | 1999                        |
|     | Administration and Production                                                 | 34                          | 33                          |
|     |                                                                               |                             |                             |
|     | DIRECTORS' REMUNERATION                                                       | 2000                        | 1999                        |
|     |                                                                               | £                           | £                           |
|     | Emoluments Personal Insurances Pension Contributions                          | 69,658<br>12,351<br>20,000  | 71,175<br>12,403<br>36,000  |
|     |                                                                               | 102,009                     | 119,578                     |
|     |                                                                               |                             |                             |

Benefits in kind (not included in emoluments above) amounting to £38,311 (1999: £34,501) were received by the Directors during the year.

# NOTES TO THE ACCOUNTS 30 SEPTEMBER 2000

| [4] | INTEREST PAYABLE AND SIMIL CHARGES                                                          | _AR                               |                                 | 2000                         |                                | 1999                              |
|-----|---------------------------------------------------------------------------------------------|-----------------------------------|---------------------------------|------------------------------|--------------------------------|-----------------------------------|
|     |                                                                                             |                                   |                                 | £                            |                                | £                                 |
|     | Hire Purchase Interest<br>Other Interest                                                    |                                   |                                 | 32,375<br>3,044              |                                | 35,808<br>788                     |
|     |                                                                                             |                                   | -                               | 35,419                       |                                | 36,596                            |
| [5] | TAXATION                                                                                    |                                   |                                 | 2000                         |                                | 1999                              |
|     |                                                                                             |                                   |                                 | £                            |                                | £                                 |
|     | Corporation Tax Charge for the Y<br>@ 20% (1999 : 20%)<br>Under Provision in Respect of Pri |                                   | 23,690<br>135                   |                              | 26,652<br>33                   |                                   |
|     |                                                                                             |                                   | •                               | 23,825                       | _                              | 26,685                            |
| [6] | TANGIBLE FIXED ASSETS                                                                       | Improve-<br>ments to<br>Leasehold | Motor                           | Fixtures,<br>Fittings<br>and | Plant and                      | <b>T</b> 4-1                      |
|     | •                                                                                           | Premises                          | Vehicles                        | Equipment                    | Equipment                      | Total                             |
|     | COST                                                                                        | £                                 | £                               | £                            | £                              | £                                 |
|     | As at 1 October 1999<br>Additions<br>Disposals                                              | 63,450<br>11,478<br>( 5,571)      | 574,734<br>45,334<br>( 41,432)  | 61,733<br>9,205<br>( 6,413)  | 372,385<br>110,621<br>( 4,560) | 1,072,302<br>176,638<br>( 57,976) |
|     | As at 30 September 2000                                                                     | 69,357                            | 578,636                         | 64,525                       | 478,446                        | 1,190,964                         |
|     | ACCUMULATED DEPRECIATIO                                                                     | N                                 |                                 |                              |                                |                                   |
|     | As at 1 October 1999<br>Charge for the Year<br>Eliminated on Disposals                      | 27,034<br>3,131<br>( 5,571)       | 170,467<br>101,697<br>( 24,167) | 32,913<br>11,311<br>( 6,112) | 211,220<br>39,561<br>( 3,060)  | 441,634<br>155,720<br>( 38,910)   |
|     | As at 30 September 2000                                                                     | 24,594                            | 247,997                         | 38,132                       | 247,721                        | 558,444                           |
|     | NET BOOK VALUE                                                                              |                                   |                                 |                              |                                |                                   |
|     | As at 30 September 2000                                                                     | 44,763                            | 330,639                         | 26,393                       | 230,725                        | 632,520                           |
|     | As at 30 September 1999                                                                     | 36,416                            | 404,267                         | 28,820                       | 161,165                        | 630,668                           |
|     |                                                                                             | <del></del>                       |                                 |                              |                                |                                   |

The net book value above includes amounts attributable to assets subject to hire purchase and finance lease agreements at 30 September 2000 of £351,038 (1999 : £415,997).

# COLLICUTT MEATS LIMITED NOTES TO THE ACCOUNTS 30 SEPTEMBER 2000

| [7] | STOCK                                                                                                                                                                                                                                                        | 2000                                                                                         | 1999                                                                                 |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
|     | Goods for Resale                                                                                                                                                                                                                                             | £<br>150,149                                                                                 | £<br>109,638                                                                         |
| [8] | DEBTORS                                                                                                                                                                                                                                                      | 2000<br>£                                                                                    | 1999<br>£                                                                            |
|     | Trade Debtors<br>VAT<br>Prepayments                                                                                                                                                                                                                          | 1,022,879<br>13,818<br>5,227<br>                                                             | 854,868<br>13,274<br>6,073<br>————————————————————————————————————                   |
| [9] | CREDITORS: Amounts falling due within one year  Bank Loans and Overdrafts (See Note Below) Trade Creditors Corporation Tax Social Security and Other Taxes, Directors Current Accounts Proposed Dividend Hire Purchase Creditor Accruals and Deferred Income | 2000<br>£<br>59,268<br>1,066,809<br>23,690<br>13,065<br>11,000<br>80,000<br>118,946<br>6,720 | 1999<br>£<br>874,158<br>26,652<br>12,747<br>120,000<br>112,413<br>6,380<br>1,152,350 |

The bank overdraft facility is secured by an unscheduled fixed and floating charge over all the Company's assets.

| [10] | CREDITORS: Amounts falling due after more than one year | 2000              | 1999    |
|------|---------------------------------------------------------|-------------------|---------|
|      | and more than one year                                  | £                 | £       |
|      | Bank Loan<br>Hire Purchase Creditor                     | 31,689<br>196,708 | 265,201 |
|      |                                                         | 228,397           | 265,201 |

The hire purchase creditor and bank loan are fully repayable within five years.

# NOTES TO THE ACCOUNTS

# 30 SEPTEMBER 2000

| [11] | SHARE CAPITAL                                                                                   | 2000                     | 1999             |
|------|-------------------------------------------------------------------------------------------------|--------------------------|------------------|
|      |                                                                                                 | £                        | £                |
|      | Authorised: Ordinary Shares of £1 each Preferred Ordinary Shares of £1 each                     | 16,000<br>1,000          | 16,000<br>1,000  |
|      |                                                                                                 | 17,000                   | 17,000           |
|      | Called Up and Fully Paid:<br>Ordinary Shares of £1 each<br>Preferred Ordinary Shares of £1 each | 16,000<br>1,000          | 16,000<br>1,000  |
|      |                                                                                                 | 17,000                   | 17,000           |
|      |                                                                                                 |                          |                  |
| [12] | RESERVES                                                                                        | 2000                     | 1999             |
|      |                                                                                                 | £                        | £                |
|      | Balance at beginning of the Year<br>Profit for the Year                                         | 199,024<br>6,890         | 193,771<br>5,253 |
|      | Balance at the end of the Year                                                                  | 205,914                  | 199,024          |
|      |                                                                                                 | <del></del>              |                  |
| [13] | RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS                                               | 2000                     | 1999             |
|      | ., 6.,                                                                                          | £                        | £                |
|      | Balance at the beginning of the Year Profit for the Year                                        | 216, <b>024</b><br>6,890 | 210,771<br>5,253 |
|      | Balance at the end of the Year                                                                  | 222,914                  | 216,024          |
|      |                                                                                                 | <del></del>              | <del></del>      |

Shareholders' Funds all relate to equity interests.

# NOTES TO THE ACCOUNTS

# 30 SEPTEMBER 2000

# [14] RELATED PARTY TRANSACTIONS

# **DIRECTORS INTERESTS IN TRANSACTIONS**

Amounts owing to Directors (included in creditors amounts falling due within one year) at the beginning and end of the year were as follows:

|                    | 2000   | 1999 |
|--------------------|--------|------|
|                    | £      | £    |
| Mr. P.A. Collicutt | 11,000 | -    |

# **CONTROLLING PARTY**

The Company is under the common control of all the Directors with no one Director considered as having more of a controlling influence than the others.

| [15] | CAPITAL COMMITMENTS                                                                   | 2000                       | 1999             |
|------|---------------------------------------------------------------------------------------|----------------------------|------------------|
|      | OPERATING LEASE COMMITMENTS                                                           | £                          | £                |
|      | Amounts payable within one year in respect of leases expiring as follows:             |                            |                  |
|      | Land and Buildings After more than five years                                         | 45,000                     | 45,000           |
|      | OTHER CAPITAL COMMITMENTS                                                             |                            |                  |
| ٠    | Authorised by the Directors but not yet Contracted for:                               |                            |                  |
|      | Motor Vehicles<br>Computer Equipment<br>Plant and Machinery<br>Leasehold Improvements | 56,956<br>23,739<br>-<br>- | 94,000<br>14,000 |

# NOTES TO THE ACCOUNTS

# YEAR ENDED 30 SEPTEMBER 2000

| [16]  | NOTES TO THE CASH FLOW STATEME!                                                                                                                 | NT                            |                                                                  |                          |                                                                     |
|-------|-------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|------------------------------------------------------------------|--------------------------|---------------------------------------------------------------------|
| [16a] | RECONCILIATION OF OPERATING PROFIT<br>TO CASH FLOW FROM OPERATING<br>ACTIVITIES                                                                 |                               | 2000<br>£                                                        |                          | 1999<br>£                                                           |
|       | Operating Profit Depreciation Loss/(Profit) on Sale of Fixed Assets (Increase) in Stocks (Increase) in Debtors Increase/(Decrease) in Creditors |                               | 145,256<br>155,720<br>4,066<br>( 40,511)<br>(167,709)<br>204,309 |                          | 186,872<br>141,775<br>( 11,792)<br>( 583)<br>(150,156)<br>( 87,021) |
|       | NET CASH INFLOW FROM OPERATING ACTIVITIES                                                                                                       |                               | 301,131                                                          |                          | 79,095                                                              |
| [16b] | RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT (See C Below)                                                                           |                               | 2000<br>£                                                        |                          | 1999<br>£                                                           |
|       | (Decrease) in Cash in the Year<br>Cash Outflow from Decrease in Debt and<br>Lease Financing<br>Other Changes in Net Debt                        |                               | ( 64,473)<br>77,972<br>( 55,334)                                 |                          | ( 79,184)<br>110,960<br>(216,383)                                   |
|       | Change in Net Debt Net Debt at Beginning of the Year Net Debt at the End of the Year                                                            |                               | ( 41,835)<br>(358,560)                                           |                          | (184,607)<br>(173,953)                                              |
|       |                                                                                                                                                 |                               | (400,395)                                                        |                          | (358,560)                                                           |
| [16c] | ANALYSIS OF CHANGES IN<br>NET DEBT                                                                                                              | At<br>01.10.99                | Cash Flows                                                       | Other<br>Changes         | At<br>30.09.00                                                      |
|       | Cash at Bank and in Hand<br>Overdrafts                                                                                                          | £<br>19,054<br>-              | £<br>( 12,838)<br>( 51,635)                                      | £<br>-<br>-              | £<br>6,216<br>( 51,635)                                             |
|       | Debt Due Within One Year<br>Debt Due After One Year<br>Hire Purchase and Finance Leases                                                         | 19,054<br>-<br>-<br>(377,614) | ( 64,473)<br>( 7,633)<br>( 31,689)<br>117,294                    | -<br>-<br>-<br>( 55,334) | ( 45,419)<br>( 7,633)<br>( 31,689)<br>(315,654)                     |
|       | Total                                                                                                                                           | (358,560)                     | 13,499                                                           | ( 55,334)                | (400,395)                                                           |