# JUPITER ASSET MANAGEMENT LIMITED REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1996

Company Registration No. 2036243



#### DIRECTORS

a. Directors who are also directors of the parent undertaking, Jupiter International Group PLC:

J L Duffield (Chairman)

C W Crowther (Vice Chairman)

M F Heathcoat Amory (Managing Director)

L S Licht (Deputy Chairman, resigned 30.4.96)

PTR Adderson

M R L Astor

R O Bernays (appointed 3.4.96, resigned

12.11.96)

J H D Carey

J N Robinson (resigned 24.1.97)

b. Other directors:

R M A Allison

J C R D'Albiac

S J D Baker

R E M Bland

E H Bonham Carter

P A Butt

JFR Campbell

T A Campbell (appointed 1.5.96)

L Cannon

C Chisholm (appointed 11.1.96)

K S Cliff

M Fone

J Hamilton

J M G Hamilton-Sharp

E Howard Boyd (appointed 1.5.96)

P J Hulse

W J Littlewood

A J R Miller

A G Nutt (appointed 11.1.96)

R P Pease

T C Pilkington

K Pritchard

P R Withers Green

**SECRETARY** 

R H Ridout

**AUDITORS** 

Ernst & Young

Rolls House

7 Rolls Building

Fetter Lane

London EC4A 1NH.

**BANKERS** 

Royal Bank of Scotland PLC

5-10 Great Tower Street

London EC3P 3HX.

Cater Allen Limited

29/33 Princess Victoria Street

Clifton

Bristol BS8 4BY.

REGISTERED OFFICE

Knightsbridge House
197 Knightsbridge

London SW7 1RB.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 1996

The directors present their report and accounts for the year ended 31 December 1996.

# PRINCIPAL ACTIVITY AND REVIEW OF BUSINESS DEVELOPMENTS

The company continues to act as investment managers and is regulated by the Investment Management Regulatory Organisation Limited. No significant change in the business of the company is envisaged at present.

In 1995 Commerz Asset Management (UK) plc ("CAM(UK)"), a subsidiary of Commerzbank AG, acquired the entire share capital of the parent undertaking, Jupiter International Group PLC, the previous ultimate holding company.

During the year the company acquired the management contracts of a new investment trust.

#### RESULTS AND DIVIDENDS

The results for the year are set out in the profit and loss account on page 6.

A dividend of £1,000,000 was paid during the year (1995-nil) which leaves retained profits for the year of £4,854,641.

#### **DIRECTORS AND THEIR INTERESTS**

The directors of the company at the date of this report are shown on page 2.

No director had any interest in the shares of the company. The interests of the directors of the company who are also directors of Jupiter International Group PLC, in the shares of CAM(UK) are disclosed in the accounts of Jupiter International Group PLC. The remaining directors' interests are shown in note 16.

During the year, the company has maintained liability insurance for directors in accordance with Section 310 of the Companies Act 1985.

#### CHARITABLE DONATIONS

The company made charitable donations during the year of £18,100 (1995: £45,160).

#### SUPPLIER POLICY

It is the company's payment policy to obtain the best terms for all business and therefore there is no consistent policy as to the terms used. In general, the company agrees with its suppliers the terms on which business will take place and it is our policy to abide by these terms.

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 1996

#### **AUDITORS**

Ernst & Young have expressed their willingness to continue in office as auditors and a resolution proposing their reappointment will be submitted at the Annual General Meeting.

By order of the board

Secretary R H Ridout

29 April 1997

# DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The directors are required under company law to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

The directors consider that in preparing the financial statements, appropriate accounting policies, consistently applied and supported by reasonable and prudent judgements and estimates, have been applied and that applicable accounting standards have been followed. The financial statements have been prepared on a going concern basis.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. The directors have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent fraud and other irregularities.

#### REPORT OF THE AUDITORS

# To the members of Jupiter Asset Management Limited

We have audited the financial statements on pages 6 to 15 which have been prepared under the historical cost convention and on the basis of the accounting policies set out on page 8.

# Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those financial statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 December 1996 and of the profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Ernst and Young

Chartered Accountants

Registered Auditor

London

Date: 29 April 1997

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1996

	Notes	1996 £	1995 £
TURNOVER	2	16,070,375	11,692,691
Other operating income Dividend received from subsidiary undertaking	2	802,748 1,000,000	575,544
Administrative expenses  OPERATING PROFIT	3	(11,389,175) 6,483,948	(9,087,504) 3,180,731
Interest receivable		136,419	172,488
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION AND EXCEPTIONAL COSTS		6,620,367	3,353,219
Exceptional costs	3	-	(8,585,202)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATIO	N	6,620,367	(5,231,983)
Taxation	6	(765,726)	(128,442)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION	I	5,854,641	(5,360,425)
Dividends paid		(1,000,000)	
RETAINED PROFIT/(LOSS) FOR THE YEAR		4,854,641	(5,360,425)
RETAINED PROFIT/(LOSS) BROUGHT FORWARD		(1,758,513)	3,601,912
RETAINED PROFIT/(LOSS) CARRIED FORWARD		3,096,128	(1,758,513)

All items dealt with in arriving at operating profits for 1996 and 1995 relate to continuing activities.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

There are no recognised gains or losses other than the profit attributable to shareholders of the company of £5,854,641 (1995: loss of £5,360,425).

# BALANCE SHEET AT 31 DECEMBER 1996

Notes	1996	1995
	£	£
FIXED ASSETS Intangible fixed assets 7	9,115,422	9,256,437
Intangible fixed assets 7 Tangible fixed assets 8	458,488	333,469
Investments 9	5,764,678	312,909
Investment in subsidiaries 10	904,759	904,759
myestment in subsidiaries		,
·	16,243,347	10,807,574
•		
CURRENT ASSETS		
Debtors 11	6,930,863	7,855,434
Current asset investments 12	480,150	· ·
Cash at bank and in hand	1,552,149	3,350,186
	0.062.163	10 600 205
	8,963,162	12,690,325
CREDITORS: amounts falling due within one year 13	2,363,567	5,509,598
CREDITORS: amounts falling due within one year 13	2,303,301	3,307,370
NET CURRENT ASSETS	6,599,595	7,180,727
THE COMMENT TRANSPORT		
	22,842,942	17,988,301
CAPITAL AND RESERVES		
Share capital 14	19,000,000	19,000,000
Share premium account	316,665	316,665
Profit and loss account	3,096,128	(1,758,513)
Other reserves	430,149	430,149
	22 042 042	17 000 201
EQUITY SHAREHOLDERS' FUNDS	22,842,942	17,988,301

The financial statements were approved by the board on 29 April 1997

Director

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1996

#### 1. ACCOUNTING POLICIES

#### a. Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

#### b. Intangible fixed assets

Intangible fixed assets represent the excess of the purchase consideration over the fair value of the assets purchased and are being amortised on a straight line basis over a maximum of 20 years.

#### c. Tangible fixed assets

Tangible fixed assets are depreciated on a straight line basis calculated to write off the cost of such assets over their anticipated useful lives. The following deprecition rates are applied:

Short leasehold property

- over the period of the lease

Furniture

- 5 years

Motor vehicles

- 4 years

Computer equipment

- 3 years to 5 years

#### d. Foreign currencies

Foreign currency transactions are translated at the rates of exchange applicable at the dates of the transactions. Foreign currency balances outstanding at the balance sheet date are translated at the rates of exchange ruling on that date. Realised gains and losses are reflected in the profit and loss account.

#### e. Pension scheme

The company operates a defined contribution pension scheme. Contributions are charged to the profit and loss account as they become payable in accordance with the rules of the schemes.

#### f. Deferred taxation

The company makes provision for deferred taxation on the liability basis to the extent that there is reasonable probability that such deferred taxation may be payable in the foreseeable future.

#### g. Investments

#### Fixed asset investments

Fixed asset investments are held at cost unless there has been a permanent diminution in value, in which case they are shown at net realisable value.

#### Current asset investments

Unlisted investments are stated at the lower of cost and directors' valuation. Listed investments are valued at the lower of cost and market valuations.

Investments are valued by the directors on the basis of all information, such as the financial position and operating results relating to these investments, that is available to them at the time of the valuation.

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1996

#### 2. TURNOVER

Turnover is stated exclusive of value added tax and represents fees receivable in respect of investment management and secretarial services, commission receivable and profit on the sale of securities.

Turnover and profit before taxation relate to one class of business activity, namely investment management. In the opinion of the directors it is neither practicable nor in the best interest of the company to analyse turnover and attributable profits between earnings from UK and overseas clients.

Turnover includes management fees receivable from group undertakings of £865,155 (1995: £930,942).

#### 3. ADMINISTRATIVE EXPENSES AND EXCEPTIONAL COSTS

In 1995 the exceptional costs represent shadow option scheme and loyalty bonus payments paid in anticipation of the acquisition of Jupiter International Group PLC by CAM(UK).

	1996	1995
Administrative expenses include:	£	£
Amortisation of goodwill	646,567	467,196
Depreciation	198,866	132,085
Auditor's remuneration – audit	25,000	24,000
Auditors' remuneration - other services	15,000	23,749
Operating lease rentals - motor vehicles	24,094	70,260
EMPLOYEE INFORMATION		
Employee information		
	1996	1995
Employment costs including directors:	ŧ	£

• •	1996	1995
Employment costs, including directors:	£	£
Wages and salaries	5,944,648	4,772,260
Social security costs	614,140	489,788
Employers' pension contributions	620,371	582,555
	7,179,159	5,844,603
	1996	1995
The average number of persons employed by the company		
during the year, including directors	112	90

#### c. Pension arrangements

4.

b.

The company contributes to a defined contribution pension scheme for the benefit of its employees. The contributions are made at the rate of 15% of gross salary into the Jupiter Tyndall Merlin Pension Scheme, whose accounts are available from the trustees at the registered office of the company.

No liability is included in the balance sheet as no obligations were outstanding at the balance sheet date.

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1996

#### 5. DIRECTORS' EMOLUMENTS

#### a. Directors' emoluments

The emoluments of the Chairman and other directors who are also directors of Jupiter International Group PLC are disclosed in the accounts of that company. Other directors' emoluments, including pension contributions, are as follows:

Fees			1996	1995
Other emoluments         2,795,260 2,938,102         2,493,293 2,591,427           b. Highest paid director (excluding pension contributions)         432,374         312,531           c. Number of directors whose emoluments, excluding pension contributions, were within the ranges:         1996         1995           Less than £5,000 £5,001 - £10,000         1         -<			£	£
Other emoluments         2,795,260 2,938,102         2,493,293 2,591,427           b. Highest paid director (excluding pension contributions)         432,374         312,531           c. Number of directors whose emoluments, excluding pension contributions, were within the ranges:         1996         1995           Less than £5,000 £5,001 - £10,000         1         -<				
Other emoluments         2,795,260 2,938,102         2,493,293 2,591,427           b. Highest paid director (excluding pension contributions)         432,374         312,531           c. Number of directors whose emoluments, excluding pension contributions, were within the ranges:         1996         1995           Less than £5,000 £5,001 - £10,000         1         -<		Fees	142,842	98,134
b. Highest paid director (excluding pension contributions)         432,374         312,531           c. Number of directors whose emoluments, excluding pension contributions, were within the ranges:         1996         1995           Less than £5,000         1         - £5,001 - £10,000         1         - £5,001 - £10,000         1         - £5,001 - £10,000         1         - £5,001 - £10,000         1         - £5,001 - £10,000         1         - £5,001 - £20,000         1         - £225,001 - £30,000         1         - £5,001 - £30,000         1         - £45,001 - £30,000         1         - £45,001 - £30,000         1         - £225,001 - £30,000         1         - £25,001 - £30,000         1         - £225,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1         - £30,001 - £30,000         1			=	2,493,293
b. Highest paid director (excluding pension contributions)  c. Number of directors whose emoluments, excluding pension contributions, were within the ranges:    1996   1995   19		- Cutof Onformation		
C. Number of directors whose emoluments, excluding pension contributions, were within the ranges:    1996   1995		<del>-</del>		
C. Number of directors whose emoluments, excluding pension contributions, were within the ranges:    1996   1995	L	Highest mid director (evaluding pension contributions)	432.374	312,531
Less than £5,000	υ.	ringuest part director (excidening pension contributions)	122,211	
Less than £5,000	_	Number of directors whose emoluments, excluding pension		
Less than £5,000 £5,001 - £10,000 1 £10,001 - £15,000 1 £10,001 - £25,000 1 £25,001 - £20,000 1 £35,001 - £40,000 1 £445,001 - £45,000 1 £55,001 - £65,000 1 £60,001 - £65,000 1 £65,001 - £65,000 1 £85,001 - £70,000 1 £85,001 - £90,000 1 £85,001 - £100,000 1 £105,001 - £110,000 1 £105,001 - £110,000 1 £115,001 - £115,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £150,000 1 £115,001 - £145,000 1 £144,001 - £145,000 1 £145,001 - £150,000 1 £150,001 - £150,000 1 £150,001 - £150,000 1 £150,001 - £150,000 1 £150,001 - £150,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £150,001 - £155,000 1 £245,001 - £255,000 1 £245,001 - £255,000 1	U.		1996	1995
£5,001 - £10,000		contributions, were within the ranges.	1330	2330
£5,001 - £10,000		Less than £5.000	1	-
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# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1996

6. TAXATION		
	1996	1995
	£	£
UK Corporation tax @ 33%	765,726	_
Prior year adjustments		128,442
	765,726	128,442

The taxation charge in the current year has been reduced by losses brought forward. The effect of the exceptional costs in 1995 was to reduce the tax charge by £1,259,000.

#### 7. INTANGIBLE FIXED ASSETS

Additions during the year represent the purchase of a management contract of an investment trust and payment of deferred consideration for a prior acquisition.

	Cost	Amortisation
	£	£
Balance brought forward	9,918,298	661,861
Additions/amortisation for the year	505,552	646,567
Balance carried forward	10,423,850	1,308,428
Net book value - 31 December 1996	9,115,422	
Net book value - 31 December 1995	9,256,437	

#### 8. TANGIBLE FIXED ASSETS

	Short leasehold		Computer	Motor	
	property	Furniture	equipment	vehicles	Total
	£	£	£	£	£
Cost:					
Brought forward	44,775	87,406	358,674	310,543	801,398
Additions	_	_	104,130	296,818	400,948
Disposals	_	_		(116,829)	(116,829)
Carried forward	44,775	87,406	462,804	490,532	1,085,517
Depreciation:					
Brought forward	44,775	82,183	215,434	125,537	467,929
Charge for the year	_	1,457	96,371	101,038	198,866
Disposals		<u>-</u>		(39,766)	(39,766)
Carried forward	44,775	83,640	311,805	186,809	627,029
Net book value:					
At 31 December 1996	_	3,766	150,999	303,723	458,488
At 31 December 1995		5,223	143,240	185,006	333,469

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1996

#### 9. FIXED ASSET INVESTMENTS

Movement in investments:

Listed f

1005

1006

At 1 January 1996 312,909
Purchases 5,451,769

At 31 December 1996 5,764,678

The market value of the listed investments as at 31 December 1996 was £5,280,666.

#### 10. INVESTMENT IN SUBSIDIARIES

Investment in subsidiary undertakings are stated at cost. In the opinion of the directors, the aggregate value of the investment in subsidiary undertakings is not less than the amount at which they are stated in the financial statements.

The principal operating wholly owned subsidiary is Jupiter Unit Trust Managers Limited, which is incorporated in England and Wales and operates as a unit trust management company.

#### 11. DEBTORS

£
2
2,473,991
1,133,725
232,900
606,779
3,404,073
3,966
7,855,434
_

#### 12. CURRENT ASSET INVESTMENTS

Current asset investments are listed in the UK with a market value as at 31 December 1996 of £480,312.

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1996

13. CREDITORS		
is. Oldbirond	1996	1995
	£	£
Amounts falling due within one year:		
Trade creditors	27,181	1,545,334
Amounts due to subsidiary undertakings	262,600	262,600
Amounts due to fellow subsidiary undertakings	-	182,971
Corporation tax payable	767,000	7,624
Other creditors	746,534	355,367
Accruals and deferred income	560,252	715,702
Deferred consideration payable	_	2,440,000
• •		
	2,363,567	5,509,598
	<del></del>	
14. CALLED UP SHARE CAPITAL		
	1996	1995
	£	£
Authorised, allotted, called up and fully paid:		
Ordinary shares of £1 each	19,000,000	19,000,000
15. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUN	IDS	
	1995	1994
	£	£
	C 054 C41	(5.260.40 <b>5</b> )
Profit/(loss) after taxation	5,854,641	(5,360,425)
Share capital taken up		9,000,000
Net addition to shareholders' funds	5,854,641	3,639,575
Shareholders' funds brought forward	17,988,301	
The second secon		
Shareholders' funds carried forward	23,842,942	17,988,301

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1996

#### 16. DIRECTORS' INTERESTS

The beneficial interest of the directors, who were not directors of Jupiter International Group PLC, as defined by the Companies Act 1985 in the share capital of CAM(UK) were as follows:

	Ordinary Shares	
	1996	1995
		or subsequent
		date of
		appointment
R M A Allison	25,000	25,000
S J D Baker	20,000	20,000
R E M Bland	13,000	13,000
E H Bonham Carter	65,000	65,000
T A Campbell	8,400	8,400
L Cannon	16,000	16,000
C Chisholm	25,000	25,000
K S Cliff	16,000	16,000
J Hamilton	10,000	10,000
J M G Hamilton-Sharp	15,000	15,000
E Howard Boyd	9,000	9,000
P J Hulse	25,000	25,000
W J Littlewood	80,000	80,000
A J R Miller	50,000	50,000
R P Pease	65,000	65,000
K Pritchard	25,000	25,000

#### 17. FINANCIAL COMMITMENTS

The commitment in respect of operating leases due in the next year is as follows:

	Motor
	Vehicles
Date of lease termination	£
Within one year	_
Between two and five years	17,604
After five years	
	17,604

# NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 1996

#### 18. INVESTMENT MANAGEMENT ARRANGEMENTS

The company manages a number of investment trusts and funds. The company receives a management fee from these entities for managing the assets, and in some instances a performance fee. The precise fee arrangements for the different entities are disclosed within the accounts of each entity or within other information which is publicly available.

Included within listed investments in note 9 are investments in investment trusts and funds managed by the company.

The majority of the directors of these trusts are independent of the company.

#### 19. ULTIMATE HOLDING COMPANY

The company's financial statements present information about the company as a whole and not about its group. The company has taken advantage of the exemption under Section 228 of the Companies Act 1985 not to prepare group accounts.

The ultimate holding company is Commerzbank AG, which is incorporated in Germany. A subsidiary of Commerzbank AG, CAM(UK) acquired the entire share capital of Jupiter International Group PLC in 1995. The results of the company have been included in the consolidated accounts of Jupiter International Group PLC which are available from the Secretary, R H Ridout, Knightsbridge House, 197 Knightsbridge, London SW7 1RB.