AUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

(Registration number: 2036094)



DIRECTORS' RESPONSIBILITY STATEMENT FOR THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

The directors of Ninety One UK Limited ("the Company") are responsible for preparing the directors' report, strategic report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK-adopted international accounting standards and applicable law.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable, relevant and reliable;
- state whether they have been prepared in accordance with UK-adopted international accounting standards:
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

DIRECTORS' REPORT

For the year ended 31 March 2022

The directors present their report and the audited financial statements for the year ended 31 March 2022.

Legal form and domicile

The Company is domiciled in the United Kingdom and its principal place of business is 55 Gresham Street, London, EC2V 7EL, United Kingdom.

Share capital

Share capital and share premium are set out in the financial statements.

Disclosure of information to the auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware; and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Employee arrangements

The Company is an equal opportunities employer. This means that it is the Company's policy that there should be no unlawful discrimination, harassment or less favourable treatment or victimisation of any employee, job applicant, customer or provider of services either directly or indirectly on any unlawful grounds including on the grounds of:

- · race, nationality or ethnic origin;
- sex, gender, gender reassignment, marital, civil partnership or family status;
- · disability;
- · trade union membership or activity;
- · sexual orientation;
- · age; and
- · religion or religious beliefs.

This applies at all stages of the employment relationship, from interview and appointment, to promotion and reward, to termination.

The Company is committed to providing information to employees and discussing with them any issues of concern. This is done in a variety of ways, including regular staff updates from the chief executive officer, offsites and other team, divisional or cross-divisional meetings, all of which provide opportunities for dialogue between management and employees. Members of the organisational development and the human capital teams are also available for employees to discuss any concerns. The Company has a learning and development function to provide relevant training and development opportunities for both staff and clients. This includes the achievement of professional qualifications. The purpose is to enable employees to successfully fulfil their job responsibilities and meet regulatory requirements.

The Company operates an annual discretionary bonus scheme in which all staff are entitled to participate. For senior employees, part of their bonus may be deferred into funds managed by the firm or share award schemes and for portfolio managers, a portion of their bonus will be deferred into funds managed by them. Employees also have the opportunity to participate in the Ninety One group employee share schemes.

Directors

The directors of the Company at year end who, unless otherwise stated, held office throughout the year under review were:

J C Green K M McFarland J T McNab N A S Smith

Holding company

The holding and ultimate holding companies at 31 March 2022 were Ninety One Global Limited and Ninety One plc respectively, both companies incorporated in England & Wales. On 1 April 2022, Ninety One Global Limited sold all its shares in the Company to Ninety One UK Holdings Limited, which then became the Company's new holding company.

DIRECTORS' REPORT

For the year ended 31 March 2022

Events after the reporting date

Refer to note 20 to the financial statements.

By order of the board of directors:

A Dyke Secretary

13 June 2022

STRATEGIC REPORT

For the year ended 31 March 2022

The Company is an asset manager engaged in the business of managing investment portfolios for clients in the United Kingdom ("UK") and foreign countries.

The principal trading activities are the provision of investment management services to onshore and offshore collective investment schemes and institutional clients, and acting as a procurement agent on behalf of other Ninety One group subsidiaries. The Company is authorised and regulated by the Financial Conduct Authority.

There are certain inherent risks from pursuing these activities, but the main risk is market price risk as in many cases the revenue derived from the Company's activities is based on the value of assets under management. To some extent, therefore, the revenue received by the Company is dependent on the collective value of the investment portfolios that it manages which is in turn influenced by the progress of global financial markets.

A further key risk facing the business is regulatory risk. This relates to the risk of censure or any other kind of action from a regulatory body that would have a detrimental impact upon the reputation of the Company and might as a result jeopardise its ability to deliver satisfactory levels of profit over the longer term. This is mitigated by the existence of comprehensive internal controls covering all aspects of the Company's business and operations, including a fully staffed international compliance team, based principally in the UK, which reports directly to the board.

The results and dividends declared for the current and prior years are set out in the financial statements and require no further comment.

The results and dividends paid for the current and previous years are set out in the financial statements. The directors have continued to monitor the impact of the COVID-19 pandemic and have concluded that it is minimal to the operations of the Company. The directors have also considered the events and market conditions arising from the war in Ukraine on the Company's financial performance, and this is set out in note 1, Significant accounting policies (going concern paragraph).

Both the level of business and the year end financial position are satisfactory, and it is intended that the Company will continue to pursue its current activities for the foreseeable future.

Section 172 statement

The directors are aware of their duty under s172(1) of the Companies Act 2006 to promote the success of the Company for the benefit of its stakeholders, and in doing so had regard, amongst other matters, to:

- the likely consequences of any decisions in the long term
- · the interest of its employees
- the need to foster relationships with all of its stakeholders
- · the impact of operations on the community and the environment
- · the desire to maintain a reputation for high standards of business conduct.

The directors understand that the Company's stakeholders, being its clients, people and shareholder, are integral to the success of the Company. The directors conduct stakeholder engagement to aid in the achievement of their strategic objectives. The Company relies on its reputation with its clients for its continued success. The directors prioritise and take a close interest in the Company's ability to deliver consistently for its clients, and to ensure it maintains high standards of ethical conduct. When making decisions, the directors take a long-term view in reaching key decisions, and look to act in the interests of all stakeholders.

Details of engagements with stakeholders by the Ninety One group board are disclosed in the Strategic Report to the Ninety One Integrated Annual Report 2022, which can be found at: https://ninetyone.com/en/investor-relations

By order of the board of directors:

Secretary
13 June 2022

INDEPENDENT AUDITOR'S REPORT

For the year ended 31 March 2022

To the members of Ninety One UK Limited

Opinion

We have audited the financial statements of Ninety One UK Limited ("the Company") for the year ended 31 March 2022 which comprise the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows, and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2022 and of its profit for the year then ended;
- · have been properly prepared in accordance with UK-adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the Company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the Company or to cease its operations, and as they have concluded that the Company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over its ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

In our evaluation of the directors' conclusions, we considered the inherent risks to the Company's business model and analysed how those risks might affect the Company's financial resources or ability to continue operations over the going concern period.

Our conclusions based on this work:

- we consider that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate;
- we have not identified and concur with the directors' assessment that there is not, a material uncertainty related to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for the going concern period.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the above conclusions are not a guarantee that the Company will continue in operation.

Fraud and breaches of laws and regulations - ability to detect

Identifying and responding to risks of material misstatement due to fraud

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

- Enquiring of directors, the Ninety One DLC group audit and risk committee, internal audit and inspection of
 policy documentation as to the Company's high-level policies and procedures to prevent and detect fraud,
 including internal audit findings and the Group's channel for "whistleblowing" as well as whether they have
 knowledge of any actual, suspected or alleged fraud.
- · Reading Board, Ninety One DLC group audit and risk, and remuneration committee minutes.
- · Considering remuneration incentive schemes and performance targets or management.
- Using analytical procedures to identify any unusual or unexpected relationships.

INDEPENDENT AUDITOR'S REPORT

For the year ended 31 March 2022

We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit

As required by auditing standards and taking into account our overall knowledge of the control environment, we perform procedures to address the risk of management override of controls. On this audit we do not believe there is a fraud risk related to revenue recognition because the calculation of the revenue is non-judgmental and straightforward, with limited opportunity for manipulation. We did not identify any additional fraud risks.

We also performed procedures including identifying journal entries to test based on risk criteria and comparing the identified entries to supporting documentation. These included all post year end closing journals.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience, through discussion with the directors and other management (as required by auditing standards), from inspection of the Company's regulatory and legal correspondence and discussed with the directors and other management the policies and procedures regarding compliance with laws and regulations.

As the Company is regulated, our assessment of risks involved gaining an understanding of the control environment including the entity's procedures for complying with regulatory requirements.

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

The potential effect of these laws and regulations on the financial statements varies considerably.

Firstly, the Company is subject to laws and regulations that directly affect the financial statements including financial reporting legislation (including related companies legislation), distributable profits legislation, and taxation legislation and we assessed the extent of compliance with these laws and regulations as part of our procedures on the related financial statement items.

Secondly, the Company is subject to many other laws and regulations where the consequences of non-compliance could have a material effect on amounts or disclosures in the financial statements, for instance through the imposition of fines or litigation or the loss of the Company's authority to operate. We identified the following areas as those most likely to have such an effect: anti-bribery, employment law, data protection, anti-money laundering, market abuse regulations and financial services regulations including Client Assets, and specific areas of regulatory capital and liquidity and certain aspects of company legislation recognising the financial and regulated nature of the Company's activities and its legal form. Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the directors and other management and inspection of regulatory and legal correspondence, if any. Therefore if a breach of operational regulations is not disclosed to us or evident from relevant correspondence, an audit will not detect that breach.

Context of the ability of the audit to detect fraud or breaches of law or regulation

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations

INDEPENDENT AUDITOR'S REPORT

For the year ended 31 March 2022

Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- · we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in their statement set out on page 2, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website:

www.frc.org.uk/auditorsresponsibilities.

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Jatin Patel (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants 15 Canada Square London E14 5GL 13 June 2022

STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31 March 2022

| • | | | |
|---|-------|-----------|-----------|
| | | 2022 | 2021 |
| | Notes | £'000 | £'000 |
| | | | |
| Revenue | 2 | 291,188 | 268,179 |
| Commission expense | _ | (6,796) | (5,956) |
| Net revenue | | 284,392 | 262,223 |
| Other income | | 1,376 | 976 |
| Interest income | | . 257 | 288 |
| Dividend income from subsidiary | | 3,299 | - |
| Investment and administration expenses | | (204,577) | (201,816) |
| Foreign exchange gain/(loss) | | 1,256 | (925) |
| Interest expense | | (2,738) | (2,571) |
| Fair value adjustment on investments at fair value through profit or loss | _ | 1,569 | 8,648 |
| Operating profit | | 84,834 | 66,823 |
| Exceptional items | | | |
| Financial impact of group restructures | | - | (3,479) |
| Profit from operations before tax | 3 - | 84,834 | 63,344 |
| Income tax expense | 4 | (14,695) | (14,289) |
| Profit from operations after tax | - | 70,139 | 49,055 |
| · | | | • |
| Other comprehensive income | | | |
| Revaluation of pension fund asset | 18 | 546 | 1,125 |
| Deferred tax on revaluation of pension fund asset | 8 | (117) | (214) |
| Deferred tax on share options vested | 8 | 1,390 | 81 |
| Total comprehensive income for the year | _ | 71,958 | 50,047 |
| • | = | | |

STATEMENT OF FINANCIAL POSITION

At 31 March 2022

| | | 0000 | 2024 |
|---|--------------|---------------|---------------|
| | Notes | 2022 £'000 | 2021 £'000 |
| Assets | Notes | 2 000 | 2000 |
| 7,000,0 | | | |
| Investment in subsidiary | 6 | 4,000 | 4,000 |
| Property and equipment | 7 | 21,560 | 24,666 |
| Right-of-use assets | 14 | 57,411 | 62,444 |
| Deferred tax asset | 8 _ | 14,558 | 14,101 |
| Total non-current assets | | 97,529 | 105,211 |
| | | | |
| Trade receivables | 19 | 36,019 | 36,658 |
| Other receivables | | 11,277 | 9,280 |
| Investments | 9 | 34,245 | 47,383 |
| Cash and cash equivalents | 10 | 116,447 | 105,264 |
| Loan receivable | 16 | 4,202 | 7,500 |
| Income tax receivable | 40 | 9,118 | 4,867 |
| Amounts receivable from group companies | 16 _ | 15,852 | 14,373 |
| Total current assets | _ | 227,160 | 225,325 |
| | ` - | | |
| Total assets | = | 324,689 | 330,536 |
| Equity | | | |
| Share capital | 11 | 11,860 | 11,860 |
| Share premium | • • | 6,232 | 6,232 |
| Retained earnings | | 89,598 | 74,993 |
| Total equity | - | 107,690 | 93,085 |
| | - | | |
| Liabilities | | | |
| Lease liabilities | 14 | 74,710 | 79,605 |
| Pension fund obligation | 18 | 117 | 748 |
| Other liabilities | 12 | 13,102 | 24,006 |
| Total non-current liabilities | _ | 87,929 | 104,359 |
| | - | | |
| Other liabilities | 12 | 25,593 | 28,972 |
| Lease liabilities | 14 | 5,497 | 84 |
| Trade and other payables | 13 | 92,286 | 95,218 |
| Amounts payable to group companies | 16 | 950 | 3,436 |
| Income tax payable | _ | 4,744 | 5,382 |
| Total current liabilities | _ | 129,070 | 133,092 |
| | | | |
| Total equity and liabilities | <u>=</u> | 324,689 | 330,536 |
| | | | |

The financial statements were approved by the board of directors on 13 June 2022 and signed on its behalf by:

J C Green Director K M McFarland Director

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STATEMENT OF CHANGES IN EQUITY For the year ended 31 March 2022

| 2022 Opening balance Total comprehensive income for the year Foreign currency translation | Share capital £'000 11,860 - | Share premium £'000 | Retained earnings £'000 74,993 71,958 (93) | Total equity £'000 93,085 71,958 (93) |
|---|--|---------------------|--|--|
| Dividends paid | | - | (57,260) | (57,260) |
| Closing balance | 11,860 | 6,232 | 89,598 | 107,690 |
| 2021 Opening balance Total comprehensive income for the year | 11,860 | 6,232 | 42,248 50.047 | 60,340 50,047 |
| Foreign currency translation | _ | _ | 198 | 198 |
| Dividends paid | - | - | (17,500) | (17,500) |
| Closing balance | 11,860 | 6,232 | 74,993 | 93,085 |

STATEMENT OF CASH FLOWS

For the year ended 31 March 2022

| | | 2022 | 2021 |
|---|-------|---------------|----------|
| | Notes | £'000 | £'000 |
| Cash flows from operating activities | | | |
| Profit from operations before tax | | 84,834 | 63,344 |
| Adjusted for: | | | |
| Fair value adjustment on investments at fair value through profit or loss | | (1,569) | (8,648) |
| Depreciation of property and equipment | 7 | 3,519 | 2,599 |
| Depreciation of right-of-use assets | 14 | 4,823 | 5,467 |
| Net return of pension fund | 18 | 105 | 114 |
| Gain from written off lease contracts | | (6) | - |
| Interest income | | (257) | (288) |
| Interest expense | | 2,738 | 2,571 |
| Foreign exchange (gain)/loss | _ | (1,256) | 925 |
| Operating profit before working capital changes | _ | 92,931 | 66,084 |
| Working capital changes: | | | |
| Trade receivables | | 639 | (832) |
| Other receivables | | (1,997) | 3,453 |
| Amounts receivable from group companies | | (1,479) | (5,757) |
| Foreign exchange gain/(loss) related to receivables and payables | | 1,256 | (925) |
| Other liabilities . | | (14,283) | 928 |
| Trade and other payables | | (2,932) | (600) |
| Amounts payable to group companies | _ | (2,486) | (1,918) |
| Cash flows from operations | | 71,649 | 60,433 |
| Interest received | | 257 | 288 |
| Contributions to pension fund obligation | | (190) | - |
| Income tax paid | _ | (18,756) | (12,604) |
| Balance at beginning of year | | (515) | (561) |
| Current tax | 4 | (13,879) | (12,558) |
| Foreign exchange | | 12 | |
| Balance at end of year | L | (4,374) | 515 |
| Net cash flows from operating activities | _ | <u>52,960</u> | 48,117 |
| Cash flows from investing activities | | • | |
| Net disposal of investments | | 14,707 | 7,340 |
| Loan advanced | 16 | (4,202) | (7,500) |
| Loan repaid | 16 | 7,500 | 7,050 |
| Net additions to property and equipment | 7 | (413) | (14,125) |
| Net cash flows from investing activities | _ | 17,592 | (7,235) |
| Cash flows from financing activities | | | |
| Cash flows from financing activities | 15 | (4.044) | (960) |
| Cash paid in respect of lease liabilities | 15 | (1,911) | (860) |
| Dividends paid | - | (57,260) | (17,500) |
| Net cash flows from financing activities | - | (59,171) | (18,360) |
| Net change in cash and cash equivalents | | 11,381 | 22,522 |
| Cash and cash equivalents at beginning of year | | 105,264 | 82,742 |
| Effect of foreign exchange rate changes | _ | (198) | |
| Cash and cash equivalents at end of year | 10 | 116,447 | 105,264 |
| • | = | | |

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

1 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements unless otherwise specified.

Basis of preparation

The financial statements have been prepared on a going concern basis and have been prepared in accordance with UK-adopted international accounting standards.

The financial statements are presented in pound sterling, which is the functional currency of the Company, and are prepared on the historical cost basis with the exception of deferred compensation investments and their related deferred compensation liabilities. All financial information presented has been rounded to the nearest thousand pound sterling, unless otherwise indicated.

There were no judgements or estimates made by management in the application of IFRS that have a significant effect on the financial statements. However, the areas that include estimates are related to the valuation of the pension fund liability. The assumptions and their risk factors are presented in note 18. In addition, judgement is involved in determining the incremental borrowing rate for the lease liabilities. Management do not expect a reasonable possible change in assumptions to have a material impact in future periods.

Going concern

In preparing the financial statements, the directors have considered plausible downside scenarios, including the impact of the events and market conditions arising from the war in Ukraine. These scenarios consider the impact on the financial performance of the Company, and on its ability to settle obligations as they fall due for a period of at least 12 months from the date of the approval of these financial statements. Based on these scenarios, the directors conclude that it is appropriate to prepare the financial statements on a going concern basis.

Forthcoming requirements

There are new or revised Accounting Standards and Interpretations in issue that are not yet effective. These include the following amendments to standards that are applicable to the business of the Company:

• Amendments to IAS 1 Presentation of Financial Statements "Disclosure of Accounting Policies" requires an entity to disclose its material accounting policy information instead of its significant accounting policies. The amendments are effective for annual periods beginning on or after 1 January 2023.

• Amendments to IAS 12 Income Taxes limit the scope of the initial recognition exemption so that it does not apply to transactions that give rise to equal and offsetting temporary differences. As a result, companies will need to recognise a deferred tax asset and a deferred tax liability for temporary differences arising on initial recognition of a lease. The amendments are effective for annual periods beginning on or After 1 January 2023.

The Company is in the process of assessing what the impact of these amendments is expected to be in the period of initial application. So far the Company has concluded that their adoption is unlikely to have a significant impact on the financial statements.

Consolidated financial statements

The Company is exempt by virtue of s400 of the Companies Act 2006 from the requirement to prepare consolidated financial statements. All owners of the Company have been informed about, and do not object to, the Company not presenting consolidated financial statements; therefore these financial statements present information about the Company as an individual undertaking and not about its group. The Company was a subsidiary of Ninety One Global Limited until 1 April 2022, upon which date all its shares were acquired by Ninety One UK Holdings Limited, which in turn is a subsidiary of Ninety One plc, a company incorporated in England and Wales. The global Ninety One business comprises Ninety One Limited (a company incorporated in South Africa) and Ninety One plc and their respective subsidiaries and associates. The global Ninety One business is a dual listed company structure ("DLC") on the Johannesburg Stock Exchange and the London Stock Exchange, and prepares consolidated financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

Investment in subsidiary company

Investment in subsidiary company is shown at cost less any accumulated impairment losses.

Exceptional items

Exceptional items are defined as income or expenses that arise from events or transactions that are clearly distinct from the ordinary activities of the Company and therefore are not expected to recur frequently or regularly. Such items have been separately presented to enable a better understanding of the Company's operating performance. This presentation involves judgement to identify the items that satisfy the requirements in accordance with IFRS. The prior year exceptional item disclosed on the statement of comprehensive income relates to the costs incurred as part of the demerger and separate listing of the Ninety One group.

Revenue

Revenue includes service fees (management fees and performance fees). It excludes value added tax. All components of service fees are revenue from contracts within the scope of IFRS 15 Revenue from contracts with customers.

The Company recognises revenue when or as it satisfies a performance obligation by transferring promised services to customers in an amount to which the Company expects to be entitled in exchange for those services. The Company includes variable considerations in revenue when significant reversal thereof is no longer highly probable. The Company is deemed to be the principal in its contracts with customers because the Company controls the promised services before they are transferred to customers, and accordingly presents the revenue gross of related costs.

The performance obligation for service fees is the provision of investment management services. The performance obligation is satisfied and management fees are recognised over time as services are rendered. In the case of performance fees, revenue is only calculated and recognised on the crystallisation date.

Management fees and performance fees are both forms of variable consideration, however, there is no significant judgement or estimation involved as the transaction price is equal to the amount determined at the end of each measurement period or on the crystallisation date and is equal to the amount billed to the customer as per contractual agreements.

The Company uses the output method to recognise revenue, applying the practical expedient that allows an entity to recognise revenue in the amount to which the entity has a right to invoice if that consideration corresponds directly with the value to the customer of the entity's performance completed to date.

Commission expense

Commission and similar expenses payable to intermediaries are recognised when services are provided.

Other income

Interest income is recognised on an accrual basis using the effective interest method (in accordance with the requirements of IFRS 9 Financial instruments). Dividend income from the subsidiary company is recognised when the Company becomes entitled to receive the dividend (in accordance with the requirements of IFRS 9 Financial instruments).

Leases

The Company leases offices for business purposes. Lease terms are negotiated on an individual basis and contain different terms and conditions. The lease agreements do not impose any covenants, but leased assets may not be used as security for borrowing purposes.

Leases are recognised as a right-of-use asset with a corresponding liability at the date which the leased asset is available for use by the Company. Assets and liabilities arising from a lease are initially measured on a present value basis.

Lease liabilities include the net present value of lease payments. The lease payments are discounted using the Company's incremental borrowing rate, being the rate that the Company would have to pay to borrow the funds necessary to obtain an asset of similar value to the right-of-use asset in a similar economic environment with similar terms, security and conditions. Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liabilities;
- any lease payment made at or before the commencement date less any lease incentives;
- any initial direct costs; and
- restoration costs.

Right-of-use assets are generally depreciated over the lease term on a straight line basis. Payments associated with short-term leases are recognised on a straight line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less.

Property and equipment

Property and equipment is stated at cost less accumulated depreciation and accumulated impairment losses. Depreciation is provided for on a straight line basis over the estimated useful lives of computer equipment, furniture and fittings and leasehold improvements as follows:

Computer equipment

3 years

Fixtures and fittings

5 years

Leasehold improvements

Shorter of term of lease or useful economic life

The residual values, depreciation methods and useful lives are reassessed annually.

Income tax

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years. Deferred tax is provided using the statement of financial position method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the reporting date.

A deferred tax asset is recognised to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realised. Deferred tax assets and liabilities are reflected as a net amount in the statement of financial position.

Financial instruments

Recognition and de-recognition of financial instruments

Financial instruments are recognised on the statement of financial position when, and only when, the Company becomes a party to the contractual provisions of the particular instrument. On initial recognition, financial assets are measured at fair value plus, for financial assets not measured at fair value through profit or loss, transaction costs that are directly attributable to the acquisition or issue of the financial assets. Initial recognition of financial liabilities is at fair value less directly attributable transaction costs. Financial assets are de-recognised when, and only when, the Company transfers substantially all risks and rewards of ownership. Financial liabilities are de-recognised when, and only when, the obligations under the contract are discharged, cancelled or expire.

Classification and measurement of financial instruments

The classification of financial assets is based on the business model under which the financial asset is managed and its contractual cash flow characteristics.

Investments at fair value through profit or loss

Investments at fair value through profit or loss consist of holdings in pooled vehicles as part of the deferred compensation plan (explained further below). These investments are initially recognised at fair value and subsequently measured at fair value through profit or loss. Fair value is deemed to be the quoted net asset value per unit as reported by the managers of such investments.

Financial assets measured at amortised cost

Trade receivables, cash and cash equivalents, loan receivable and amounts receivable from group companies are measured at amortised cost using the effective interest method, less any impairment losses

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

determined using the expected credit loss ("ECL") model. Receivables with a short duration are not discounted.

Impairment of financial assets measured at amortised cost

In measuring ECLs, the Company takes into account reasonable and supportable information that is available without undue cost or effort. This includes information about past events, current conditions and forecasts of future economic conditions.

The ECL loss amount depends on the specific stage that the financial instrument has been allocated to within the ECL model which depends on whether there has been a significant increase in credit risk since initial recognition of the financial instrument, it is in default, or is considered to be credit impaired. Impairment loss allowances are measured on either i) 12-month ECLs: that result from possible default events within the 12 months after the reporting date; or ii) Lifetime ECLs: that result from all possible default events over the expected life of a financial instrument. The Company considers a financial asset to be in default when: i) the borrower is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realising security (if any is held); or ii) the financial asset is more than 90 days past due without reasonable expectation of recovery.

Financial liabilities

Financial liabilities comprise other liabilities, lease liabilies, trade and other payables and amounts payable to group companies. All financial liabilities, excluding deferred compensation, are measured at amortised cost using the effective interest method. Deferred compensation liabilities are held at fair value with movements in fair value recognised in the statement of comprehensive income.

Foreign currencies

Transactions in foreign currencies are recorded at the rate of exchange ruling at the transaction date. Financial assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the reporting date. Gains and losses arising on translation are credited to or charged against profit or loss.

Impairment

The carrying amounts of the Company's other non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated. At the reporting date, there was no indication of impairment of any other non-financial assets.

Pension schemes

The Company contributes to a number of defined contribution pension schemes, the assets of which are held in separate trustee-administrated fund. The amount charged to the statement of comprehensive income represents the contributions payable to the schemes in respect of the accounting period. The Company also operates a pension scheme providing benefits based on final pensionable pay, Ninety One UK Pension Scheme. The assets of the scheme are held separately from those of the Company. Contributions to the scheme are charged to the statement of comprehensive income so as to spread the cost of pensions over employees' working lives in accordance with the recommendations of the actuary. The full value of any net liability is recognised in the statement of financial position. Pension assets are only recognised in the statement of financial position if they are available to the Company as refunds or future reductions in contributions.

Share-based payment arrangements

The Ninety One group and the Investec group operate share award and share option schemes involving share awards and share options in Ninety One Limited and Ninety One plc, and Investec Limited and Investec plc respectively. The share awards and share option schemes, which are on an equity settled basis, allow the Company's employees to acquire shares of Ninety One plc and Investec plc respectively. The fair value of awards and options granted attributable to the Company is recognised as an expense with a corresponding payment to the issuing companies for this expense, over the service vesting period during which the employees become unconditionally entitled to the awards and options. Following the demerger of the Ninety One business from the Investec group, awards over Ninety One plc shares

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

continue to be recognised in terms of IFRS 2 Share-based payments, while awards over Investec plc shares are accounted for as employee benefits within the scope of IAS 19 Employee benefits (refer note 17).

Long-term employee benefits

United Kingdom standard tax rate

The Company's obligation in respect of long-term employee benefits other than retirement benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods. This future benefit relates to deferred compensation provided by the Company to its employees, which the Company invests in pooled vehicles managed by affiliates of the Company. At the end of the specified vesting period, employees are entitled to an amount equal to the value of the investments held by the Company. It is management's view that the most relevant measure of the employee benefit liability is therefore the fair value of the investments held by the Company. The investments do not qualify as plan assets and are presented separately in the statement of financial position. The accounting policy for investments designated at fair value addresses the accounting treatment of these investments. As the substance of the scheme is that of an annual bonus award, the charge is booked in full in profit or loss at the time of the award. The exception to this is in respect of buyout deferred awards which are not in substance like a bonus. These are expensed in profit or loss over the vesting period in accordance with IAS 19 Employee benefits.

| | | 2022 | 2021 |
|---|--|-----------------|---------|
| | | £'000 | £'000 |
| 2 | Revenue | | |
| | comprises: | | |
| | Management fees | 287,281 | 262,161 |
| | Performance fees | 3,907 | 6,018 |
| | | 291,188 | 268,179 |
| 3 | Profit from operations before tax | | |
| | is arrived at after taking into account: | | |
| | Personnel expenses | <u> 150,755</u> | 156,509 |
| | | | |

Auditor's remuneration in respect of the current year audit of the Company's financial statements is £68k (2021: £65k). Amounts receivable by the Company's auditor in respect of services to the Company and its associates, other than the audit of the Company's financial statements, have not been disclosed as the information is required instead to be disclosed on a consolidated basis in the consolidated financial statements of the Company's ultimate holding company

| 4 | Income tax expense | | |
|---|--|------------|--------|
| | Current tax - current year | 13,343 | 11,534 |
| | Current tax - adjustment for prior years | 536 | 1,024 |
| | | 13,879 | 12,558 |
| | Deferred tax - current year | 1,287 | 1,306 |
| | Deferred tax - adjustment for prior years | (471) | 425 |
| | - Start and an | 816 | 1,731 |
| | | | |
| | | 14,695 | 14,289 |
| | Reconciliation of effective tax rate | % | % |
| | Effective rate of taxation | 17.3 | 22.6 |
| | Permanent differences | . (0.1) | |
| | Non-taxable income | 0.7 | _ |
| | Effect of change in deferred tax rates | 2.6 | - |
| | Effect of differences in overseas tax rates | (1.4) | (1.7) |
| | Other adjustments - R&D claims | · <u>-</u> | 0.4 |
| | Adjustment to tax charge in respect of prior year | (0.1) | (2.3) |

19.0

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

| | | 2022 | 2021 |
|---|---|-------|-------------|
| | | £'000 | £'000 |
| 5 | Information regarding directors and employees | | |
| | Directors' remuneration: | , | |
| | Emoluments (including benefits in kind) | 5,572 | 5,028 |
| | Pension contributions | 27 | 20 |
| | | 5,599 | 5,048 |
| | Highest paid director: | | |
| | Emoluments (including benefits in kind) | 1,549 | 1,357 |
| | Pension contributions | · - | , <u>-</u> |
| | | 1,549 | 1,357 |
| | | | |

The above directors' remuneration reflects the proportion of the total emoluments for directors who were accounted for and paid by the Ninety One group to directors of the Company and its subsidiaries which relates to their services to these entities. The emoluments have been allocated on a time apportionment basis across the companies for which each was a director.

The above includes all amounts allocated as remuneration to the directors in relation to the financial year including share awards whereas in Note 16 it represents the allocation of the amounts expensed across the Ninety One group.

| Employee costs | , including | directors, | during the y | ear: |
|----------------|-------------|------------|--------------|------|
|----------------|-------------|------------|--------------|------|

| Emoluments (including benefits in kind) | 128,232 | 136,850 |
|---|---------|---------|
| Social security costs | 17,818 | 15,147 |
| Pension contributions | 4,705 | 4,512 |
| | 150,755 | 156,509 |

The average number of persons employed by the Company, including directors, during the year was 453 (2021: 447).

6 Investment in subsidiary

The subsidiary at cost less impairment at year end, was as follows:

| Name of company | Country of incorporation | | |
|-------------------------------------|--------------------------|-------|-------|
| Ninety One Fund Managers UK Limited | England & Wales | 4,000 | 4,000 |

The Company held 100% of the voting rights of its subsidiary.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

7 Property and equipment

8

| 2022 | Leasehold improvements £'000 | Computer equipment £'000 | Fixtures and fittings £'000 | Total £'000 |
|--|------------------------------------|--------------------------------|--------------------------------|----------------|
| Cost | | | | |
| Opening balance | 21,327 | 5,542 | 2,196 | 29,065 |
| Additions | 349 | 64 | - | 413 |
| Disposals | (115) | - | • | (115) |
| Closing balance | 21,561 | 5,606 | 2,196 | 29,363 |
| Accumulated depreciation | | | | |
| Opening balance | (1,341) | (2,728) | (330) | (4,399) |
| Depreciation | (1,597) | (1,483) | (439) | (3,519) |
| Disposals | 115 | • | . , | Ì 115 |
| Closing balance | (2,823) | (4,211) | (769) | (7,803) |
| Closing net book value | 18,738 | 1,395 | 1,427 | 21,560 |
| 2021 | | | | |
| Cost | | | | |
| Opening balance | 12,312 | 2,628 | | 14,940 |
| Additions | 9,015 | 2,914 | 2,196 | 14,125 |
| Closing balance | 21,327 | 5,542 | 2,196 | 29,065 |
| A communicate of all communications | | | | |
| Accumulated depreciation | (141) | (1,659) | | (1,800) |
| Opening balance Depreciation | (1,200) | (1,069) | (330) | (2,599) |
| • | (1,341) | (2,728) | (330) | |
| Closing balance | (1,341) | (2,726) | (330) | (4,399) |
| Closing net book value | 19,986 | 2,814 | 1,866 | 24,666 |
| | | | 2022 | 2021 |
| | | | £'000 | £'000 |
| Deferred tax asset | | | 440 | 404 |
| Accelerated capital allowances | | | 148 | 161 |
| Employee incentive scheme | | • | 5,420 | 1,236 |
| Deferred compensation payments Pension fund | | | 8,948 | 12,501 |
| IFRS 16 rent | | | 39 3 | 200 3 |
| n Ko To Ten | | | 14,558 | 14,101 |
| | | | | |
| Opening balance | | | 14,101 | 15,965 |
| Deferred tax charge to profit from oper | | | (816) | (1,731) |
| Deferred tax charge to other comprehe | | | (447) | (04.4) |
| Deferred tax on revaluation of pension Deferred tax on share options vested | | | (117) | (214) 81 |
| Closing balance | ı | | 1,390 14,558 | |
| Cicality balance | | | 14,550 | 14,101 |

The UK corporation tax rate for 2022 was 19% (2021: 19%). An increase in the UK corporation tax rate to 25%, from April 2023, was announced by the UK Government in the Spring Budget 2020. The rate increase was substantively enacted in May 2021. Deferred tax balances at 31 March 2022 were therefore revalued using this substantively enacted tax rate.

| or | TES TO THE FINANCIAL STATEMENTS the year ended 31 March 2022 | | |
|----|---|--|--|
| | | 2022 £'000 | 202 £'000 |
|) | Investments Deferred compensation investments | 34,245 | 47,38 |
| | | | |
| 0 | Cash and cash equivalents | | |
| | Cash on hand | - | 24.00 |
| | Current account (Citibank: A+ rated) Ninety One Global Strategy Fund - Sterling Money Fund (AAAf rated) | 64,916 1,001 | 34,88 70,37 |
| | State Street GBP Liquidity LVNAV Fund (AAAm rated) | 50,530 | 70,57 |
| | | 116,447 | 105,26 |
| 1 | Share capital | | |
| • | Issued and fully paid | | |
| | 1,000,000 ordinary shares of £11.86 each (2021: 1,000,000 ordinary shares | | |
| | of £11.86 each) | 11,860 | 11,86 |
| | The holders of ordinary shares are entitled to receive dividends as declared entitled to one vote per share at meetings of the Company. All ordinary share the Company's residual assets. | | |
| | | | |
| 2 | Other liabilities | | |
| 2 | Non-current deferred compensation liabilities | 13,102 | |
| 2 | | 25,593 | 28,97 |
| 2 | Non-current deferred compensation liabilities | ' - | 28,97 |
| 2 | Non-current deferred compensation liabilities | 25,593 | 28,97 |
| | Non-current deferred compensation liabilities Current deferred compensation liabilities | 25,593 | 28,97 |
| | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables | 25,593 38,695 86,322 | 28,97 52,97 89,68 |
| | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables | 25,593 38,695 86,322 5,935 | 28,97 52,97 89,68 |
| | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables | 25,593 38,695 86,322 5,935 29 | 28,97 52,97 89,68 5,53 |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec | 25,593 38,695 86,322 5,935 | 28,97 52,97 89,68 5,53 |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec Leases | 25,593 38,695 86,322 5,935 29 92,286 | 24,00 28,97 52,97 89,68 5,53 95,21 |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec | 25,593 38,695 86,322 5,935 29 92,286 | 28,97 52,97 89,68 5,53 95,21 |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec Leases At the reporting date the Company has an operating lease contract for its office 2034. Right-of-use assets | 25,593 38,695 86,322 5,935 29 92,286 | 28,97 52,97 89,68 5,53 95,21 |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec Leases At the reporting date the Company has an operating lease contract for its office 2034. | 25,593 38,695 86,322 5,935 29 92,286 | 28,97 52,97 89,68 5,53 95,21 |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec Leases At the reporting date the Company has an operating lease contract for its office 2034. Right-of-use assets | 25,593 38,695 86,322 5,935 29 92,286 | 28,97 52,97 89,68 5,53 95,21 |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec Leases At the reporting date the Company has an operating lease contract for its office 2034. Right-of-use assets Office premises There were no additions to right-of-use assets during the year. Lease liabilities | 25,593 38,695 86,322 5,935 29 92,286 ee space that exp | 28,97 52,97 89,68 5,53 95,21 bires in Apr |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec Leases At the reporting date the Company has an operating lease contract for its office 2034. Right-of-use assets Office premises There were no additions to right-of-use assets during the year. Lease liabilities Current | 25,593 38,695 86,322 5,935 29 92,286 ee space that exp | 28,97 52,97 89,68 5,53 95,21 bires in Apr |
| 3 | Non-current deferred compensation liabilities Current deferred compensation liabilities The above liabilities include employer's National Insurance. Trade and other payables Employee related payables Trade payables Amounts payable to Investec Leases At the reporting date the Company has an operating lease contract for its office 2034. Right-of-use assets Office premises There were no additions to right-of-use assets during the year. Lease liabilities | 25,593 38,695 86,322 5,935 29 92,286 ee space that exp | 28,97 52,97 89,68 5,53 95,21 |

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

| | 202 £'00 | _ | 202 £'00 | |
|---|--|--|---|---|
| Within one year Between one and five years Over five years | Present value of minimum lease payments 5,497 23,831 50,879 80,207 | Total minimum lease payments 8,039 32,099 56,987 97,125 | Present value of minimum lease payments 84 16,449 63,156 79,689 | Total minimum lease payments 87 34,260 64,867 99,214 |
| Amounts recognised in the statement of cor Depreciation charge of right-of-use assets Interest expense on lease liabilities | mprehensive in | come | 2022 £'000 4,823 2,645 | 2021 £'000 5,467 2,571 |

Calculation of leased assets and liabilities requires the use of both estimation and judgement. The determination of the lease term for each lease involves the Company assessing any extension and termination options, the enforceability of such options, and judging whether it is reasonably certain that they will be exercised. For each lease, a conclusion was reached on the overall likelihood of the option being exercised.

In addition, the identification of an appropriate discount rate to use in the calculation of the lease liability involves both estimation and judgement. The discount rate used has a direct effect on the size of the lease liability capitalised, however it is assessed that the change in discount rate is unlikely to have an material impact to the Company.

15 Notes to the statement of cash flows

Reconciliation of liabilities arising from financing activities

Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the statement of cash flows as cash flows from financing activities. The table below details changes in the Company's lease liabilities (its only liabilities from financing activities), including both cash and non-cash changes.

| Opening balance | 79,689 | 77,983 |
|---|---------|--------|
| - Cash paid in respect of lease liabilities | (1,911) | (860) |
| - Other non-cash movements: | 2,429 | 2,566 |
| Foreign exchange adjustments | (7) | (5) |
| Additions and remeasurements of lease liabilities | (209) | |
| Interest expense | 2,645 | 2,571 |
| Closing balance | 80,207 | 79,689 |

16 Related parties

Identity of related parties

Investec group ("Investec"), the former parent group, retains significant influence over the Ninety One group by holding 25 percent (2021: 25 percent) of the group's shares, therefore Investec and its directors remained a related party to the Company for the financial years 2022 and 2021. In addition, the Company has a related party relationship with companies in the Ninety One group and with its directors. Apart from those disclosed elsewhere in the financial statements, material transactions for the year are set out below.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

| Transactions with key management personn | Transactions | with key | management | personne |
|--|---------------------|----------|------------|----------|
|--|---------------------|----------|------------|----------|

Directors are considered to be the only key management personnel. Transactions with directors are as follows:

| | 2022 | 2021 |
|------------------------------|-------|-------|
| | £'000 | £'000 |
| Short-term employee benefits | 4,482 | 4,112 |
| Post-employment benefits | 26 | 19 |
| Share-based payment expense | 369 | 209 |
| | 4,877 | 4,340 |

Directors that are not paid directly by the Company receive compensation from other companies within the Ninety One group of companies.

| Transactions with Investec Administration fee expense | 906 | 546 |
|---|----------|----------|
| Transactions with the ultimate holding company Administration fee expense | (1,335) | (1,392) |
| Transactions with the holding company | | |
| Dividend | (57,260) | (17,500) |
| Investment and administration expenses (net of recoveries) | (81) | (83) |
| Transactions with fellow subsidiaries * | | |
| Service fees | 130,333 | 127,460 |
| Investment and administration expenses (net recovered) | 654 | 2,005 |
| Balances with related parties | | |
| Loan receivable ° | 4,202 | 7,500 |
| Amount receivable from /(payable to) ultimate holding company ^ | 196 | (901) |
| Amount payable to holding company ^ | (18) | (4) |
| Amounts receivable from fellow subsidiaries * ^ | 15,656 | 14,373 |
| Amounts payable to fellow subsidiaries * ^ | (932) | (2,531) |

^o The Company has a revolving loan facility with Ninety One plc, to cover the cash requirement for the funding of the EBTs. The loan is repayable 12 months from the date of the advance and charged at interest rates of 2.75 percent above the 6-month LIBOR rate prevailing at the time of the advance per annum. Following to the LIBOR reform, the interest rate was amended to be 2.75% above the Sonia Deposit rate prevailing at the time of the advance per annum effective 1 March 2022.

^o On 26 March 2021 the Company entered into a loan agreement for £7.5m with Ninety One Global Limited which has now been repaid in full.

[^] Amounts outstanding are unsecured, interest free, due on demand and will be settled through the normal operations of the Company.

^{*} With the exception of Investec Bank plc, fellow subsidiaries with which the Company had transactions and balances before the demerger remain fellow subsidiaries after the demerger. Investec Bank plc is no longer a fellow subsidiary after the demerger, but remains a related party. The balance with Investec Bank plc at 31 March 2022 was £28,998 (2021: £0) and is included in trade payables (note 13).

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

17 Share-based payments

Charges related to share-based payments for each share-based payment arrangement are set out below:

| | 2022 | 2021 |
|--|-------|-------|
| | £'000 | £'000 |
| Ninety One plc LTIP (note 17(a)) | 7,190 | 4,397 |
| Ninety One SIP (note 17(b)) | 248 | 316 |
| Investec Share Plans (note 17(c)) | 366 | 456 |
| Expense charged to statement of comprehensive income: Equity settled | 7,804 | 5,169 |

Details of each share-based payment arrangement are presented below.

The Ninety One group established two new long term incentive plans and a UK tax advantaged share incentive plan with effect from listing date. These are the Ninety One plc Long-Term Incentive Plan ("Ninety One plc LTIP"), the Ninety One Limited Long-Term Incentive Plan ("Ninety One Limited LTIP") and the Ninety One Share Incentive Plan ("Ninety One SIP") (collectively known as the "Ninety One Share Plans"). Awards under these Ninety One Share Plans are accounted for as equity-settled share-based payments. The fair value of the awards granted is recognised as an expense over the appropriate performance and vesting period.

a) Ninety One plc LTIP

Employees of the Company are eligible to participate in the Ninety One plc LTIP. Awards are made at the discretion of the Ninety One group's Human Capital and Remuneration Committee and may be granted in the form of options, forfeitable shares or conditional awards. Awards granted under the Ninety One plc LTIP are over shares in Ninety One plc. The awards granted under the Ninety One plc LTIP took the form of forfeitable shares or conditional awards.

| | 2022 Number of ordinary shares | 2021 Number of ordinary shares |
|--|--|---|
| Outstanding at beginning of year Granted during the year Lapsed during the year Vested during the year Transferred in during the year Outstanding at end of year | 5,326,705 3,154,740 (47,936) (74,200) | 2,767,282 2,665,298 (14,407) (42,531) (48,937) 5,326,705 |

The weighted average fair value of shares granted under the Ninety One plc LTIP in the year was £2.236 (2021: £2.281) per share. Fair value is equal to the market value of the shares at grant date.

b) Ninety One SIP

The Ninety One SIP is an all-employee share plan. Free share awards (over approximately £2,000 worth of shares in Ninety One plc) were made under the Ninety One SIP in March 2020. Under the Ninety One SIP, employees may also contribute from pre-tax salary up to the maximum amount permitted under legislation in any tax year, to be used to acquire shares in Ninety One plc at the market price on the relevant date. The free share awards granted in the year ended 31 March 2020 are subject to a three year holding period starting from the grant date.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

| | 2022 Number of ordinary shares | 2021 Number of ordinary shares |
|----------------------------------|---|---|
| Outstanding at beginning of year | 549,952 | 594,900 |
| Granted during the year | - | - |
| Lapsed during the year | (42,304) | (17,186) |
| Vested during the year * | (26,440) | (27,762) |
| Outstanding at end of year | 481,208 | 549,952 |

^{*} Shares that were vested/released during the financial year related to participants who were designated as good leavers under the rules of the Ninety One SIP.

c) Arrangements before the demerger

The Investec group operates a share option scheme involving share options in Investec Limited and Investec plc (the "Investec Share Plans"). The Investec Share Plans, which are on an equity settled basis, allowed the Company's employees to acquire shares of Investec plc ("Investec Ordinary Shares") prior to the demerger. Following the demerger, share awards outstanding at the date of demerger under the Investec Share Plans continue on their vesting schedule, modified such that the awards are over a combination of Investec Ordinary Shares and ordinary shares of the Ninety One group ("Ninety One Ordinary Shares"), in the same ratio as received by the holders of Investec Ordinary Shares on the listing date of the Ninety One group (one Ninety One share for every two Investec shares). As a result of this arrangement, the obligation of settling both Investec Ordinary Shares and ordinary shares of the Ninety One group remains with Investec. Investec continues to recharge the expenses arising from these sharebased payments related to the Company's employees until all the options are vested. As the changes to the Investec Share Plans are not beneficial to the employees of the Company, these changes do not result in accounting for modifications to share-based payment arrangements under IFRS 2 Share-based payments. Awards over Ninety One Ordinary Shares continue to be accounted for as equity-settled sharebased payments within the scope of IFRS 2. Awards over Investec Ordinary Shares are accounted for as employee benefits within the scope of IAS 19 Employee benefits. Details of the awards under the Investec Share Plans are set out below:

Investec Share Plans - Investec Ordinary Shares

Details of options outstanding during the year:

| | 2022 | 2 | 2021 | 1 |
|--|--|-------------------------------------|--|---|
| Outstanding at start of the year Exercised during the year | Number of share options 1,039,679 (61,753) | Weighted average exercise price £ - | Number of share options 1,082,162 (39,190) | Weighted average exercise price £ - £ - |
| Lapsed during the year | (886) | £ - | (3,293) | £ - |
| Outstanding at end of the year | 977,040 | £ - | 1,039,679 | £ - |
| Exercisable at end of year | 3,181 | £ - | 3,362 | £ - |

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

The exercise price range and weighted average remaining contractual life for share options outstanding at year end were as follows:

| | 2022 | 2021 |
|---|------------|------------|
| Exercise price range | £ - | £ - |
| Weighted average remaining contractual life | 2.55 Years | 3.36 years |

Investec Share Plans - Ninety One Ordinary Shares

Details of options outstanding during the year:

| | 2023 | 2 | 202 | 1 |
|---|--------------------------------|---------------------------|--------------------------------|---------------------------|
| | Number of share | Weighted average exercise | Number of share | Weighted average exercise |
| Outstanding at start of the year Exercised during the year | options 519,371 (30,443) | price £ - £ - | options 531,100 (10,082) | price £ - £ - |
| Lapsed during the year Outstanding at end of the year | (440) 488,488 | £ - | (1,647) 519,371 | £ - |
| Exercisable at end of year | 1,589 | £ - | 1,221 | £ - |

The exercise price range and weighted average remaining contractual life for share options outstanding at year end were as follows:

| | 2022 | 2021 |
|---|------------|------------|
| Exercise price range | £ - | £ - |
| Weighted average remaining contractual life | 2.55 Years | 3.36 years |

18 Pension costs

Defined benefit schemes

The Company participates in the Ninety One UK Pension Scheme (the "Scheme"), which is a closed defined benefit scheme. The Scheme is a registered defined benefit final salary scheme subject to the UK regulatory framework for pensions and is administered by the trustees with their assets held separately from those of the Company. The trustees are required by the Trust Deed to act in the best interest of the scheme participants. The Scheme was funded by contributions from the Company in accordance with an independent actuary's recommendation based on actuarial valuations. The latest independent actuarial valuations of the Scheme were at 31 March 2022 by qualified independent actuaries. There is no restriction to the amount of surplus that can be recognised as the Company has the right to a refund of the surpluses assuming the gradual settlement of the Scheme over time until all members have left the Scheme. The Scheme exposes the Company to actuarial risks, such as interest rate risk, investment risk and longevity risk.

| | 2022 | 2021 |
|---|----------|----------|
| | £'000 | £'000 |
| The pension fund obligation in respect of the Scheme is as follows: | | |
| Ninety One Global Multi Asset Sustainable Growth Fund (formerly Ninety | | |
| One Diversified Growth) | 8,670 | 8,989 |
| Ninety One Global Income Opportunities Fund (formerly Ninety One | | |
| Cautious Managed Fund) | 7,815 | 8,210 |
| Trustees bank account | 243 | 47 |
| Total fair value of plan assets | 16,728 | 17,246 |
| Present value of obligation | (16,845) | (17,994) |
| Pension fund obligation recognised in the statement of financial position | (117) | (748) |

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

Ninety One Global Multi Asset Sustainable Growth Fund and Ninety One Global Income Opportunities Fund are managed funds which invest primarily in a globally diversified portfolio of assets, mainly consisting of global equities, bonds issued by governments, physical gold and silver bullion and money market instruments. The funds are quoted in an active market and their underlying investments are either level 1 or level 2 investments.

| Movements in plan assets: | | |
|---|---------|----------|
| Plan assets at the beginning of the year | 17,246 | 14,426 |
| Benefits paid including expenses | (561) | (470) |
| Interest income | 331 | 326 |
| Return on plan assets, excluding interest income | (478) | 2,964 |
| Company contributions | 190 | <u>-</u> |
| Plan assets at the end of the year | 16,728 | 17,246 |
| Movements in the present value of the defined benefit obligation: | | |
| Obligations at the beginning of the year | 17,994 | 16,185 |
| Actuarial losses/(gains) arising from changes in demographic | 234 | (18) |
| Actuarial (gains)/losses arising from changes in financial assumptions | (1,258) | 1,857 |
| Benefits paid including expenses | (561) | (470) |
| Interest cost | 346 | 368 |
| Administration costs | 90 | 72 |
| Obligations at the end of the year | 16,845 | 17,994 |
| Amounts recognised in the statement of comprehensive income are as follows: | ws: | |
| Net return recognised in profit before tax | 105 | 114 |
| Revaluation of pension fund obligation recognised in other comprehensive | | |
| income | 546 | 1,125 |
| Actuarial gains/(losses) on defined benefit obligation | 1,024 | (1,839) |
| Return on plan assets, excluding interest income | (478) | 2,964 |
| Total defined benefit gain | 651 | 1,239 |
| | % | % |
| The major assumptions used were: | 70 | /0 |
| Retail Price inflation | 3.70 | 3.30 |
| Rate of increase in pensions in payment for post 1997 service | 3.70 | 3.20 |
| Rate of increase in pensionable salaries | 3.70 | 3.30 |
| Discount rate | 2.70 | 1.95 |
| Diodount rate | | 1.55 |

The defined benefit obligations are not expected to be materially different as a result of a 0.25% change in the above major assumptions. This sensitivity assessment is based on the assumption that changes in actuarial assumptions are not correlated and therefore it does not take into account the correlations between the actuarial assumptions.

19 Financial instruments

Financial risk management

The Company has exposure to credit risk, liquidity risk and market risk from its financial instruments.

This note presents information about the Company's exposure to each of the above risks and the Company's objectives, policies and processes for measuring and managing risk.

The board of directors has overall responsibility for the establishment and oversight of the Company's risk management framework. The Ninety One Management Risk Committee, which is responsible for developing and monitoring the Company's risk management policies, reports quarterly to the board of directors on its activities.

The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. The Management Risk Committee meets once every two months and risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

The Ninety One DLC Audit and Risk Committee oversees how management monitors compliance with the Company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The Ninety One DLC Audit and Risk Committee receives updates from Internal Audit, the Management Risk Committee and the Management Audit Committee. Material risks are appropriately escalated to the Ninety One DLC Audit and Risk Committee, and all levels of risk are regularly and formally evaluated. The Management Risk Committee oversees how management monitors compliance with the risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The Management Audit Committee reviews and oversees financial, audit and tax-related matters. Internal Audit undertakes both regular and ad hoc reviews of the governance framework, risk management and control environment, the results of which are reported to the Management Audit Committee, as well as the DLC Audit and Risk Committee.

Credit risk

Credit risk is the risk of financial loss to the Company if a client or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the Company's financial assets measured at amortised cost. The maximum exposure to credit risk is represented by the carrying value of financial assets measured at amortised cost.

Trade receivables: Outstanding balances are aged monthly and long outstanding balances are actively followed up. The ageing of trade receivables at year end was:

| | 2022 | 2021 |
|------------------------|--------|--------|
| | £'000 | £'000 |
| Less than 30 days | 35,622 | 34,481 |
| Between 30 and 60 days | 103 | 1,981 |
| More than 60 days | 294 | 196 |
| | 36,019 | 36,658 |

Cash and cash equivalents: Reputable financial institutions are used for investing and cash handling purposes.

Amounts receivable from group companies and loan receivable: In the context of the regulatory environments in which Ninety One group companies operate, the credit risk related to amounts receivable from group companies and loan receivable is not considered to be significant.

Expected credit loss

The Company determines the provision for ECLs by grouping together financial assets at amortised cost with similar credit risks and collectively assessing them for the likelihood of recovery, taking into account prevailing economic conditions. Expected loss rates are based on historical credit loss experience over the past 10 years. These rates are adjusted to reflect differences between economic conditions during the period over which the historic data has been collected, current conditions and the Company's view of economic conditions over the expected lives of the assets. No allowance has been provided for in the current year as the result of the ECL assessment showed no significant impact.

Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due. The maximum exposure to liquidity risk is represented by current financial liabilities. With the exception of lease liabilities, current financial liabilities are contractually due on demand, unsecured and interest free. The remaining contractual maturity of lease liabilities is disclosed in note 14.

Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters.

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 March 2022

Currency risk: The Company is exposed to currency risk on portions of its trade receivables, amounts payable to group companies, cash and cash equivalents and trade payables. Outstanding amounts are regularly monitored and settled to mitigate currency exposures. At year end, exposure to currency risk was £29,112,856 (2021: £28,299,428).

Interest rate risk: The Company adopts a policy of ensuring that its exposure to changes in interest rates is on a floating rate basis as virtually all such exposures are short term in nature. At year end, the Company's interest-bearing financial instruments were cash and cash equivalents and loan receivable, which are variable rate instruments.

Price risk: As the Company's deferred compensation investments are matched by the liability the Company has to its employees for the value of these investments, there is no impact to the statement of comprehensive income for changes in the values of these investments.

Cash flow sensitivity analysis for variable rate instruments:

At year end, if the pound sterling had strengthened by 10%, profit before tax would have decreased by: £2,911,286 (2021: £2,829,943). A 10% weakening would have had the equal but opposite effect. Interest rate:

An increase of 10 basis points in interest rates at year end would have increased profit before tax by: £116,447 (2021: £105,264). A decrease of 10 basis points in interest rates at year end would have had the equal but opposite effect. This assumes that all other variables remain constant and the year end balance has been constant throughout the year. The analysis is performed on the same basis for the prior year.

Capital management

The capital of the Company is considered to be its total equity less investment in subsidiaries, deferred tax assets and the pension fund asset. The Company's policy is to retain sufficient capital on hand to meet the external minimum capital requirements of regulatory authorities, as these are considered relevant levels. The Company has complied with these requirements throughout the year. Surplus capital is returned to shareholders on a regular basis. There were no changes in the Company's approach to capital management during the year.

Fair values

The fair values of all financial instruments are substantially similar to carrying values reflected in the statement of financial position as they are short term in nature, subject to variable, market related interest rates or stated at fair value in the statement of financial position. The fair values of deferred compensation investments and their related deferred compensation liabilities are determined using quoted market prices (IFRS 13 level 1 valuation). There are no investments requiring IFRS 13 level 2 or level 3 disclosure in terms of the fair value hierarchy.

20 Events after the reporting date

During May 2022 the directors proposed and approved a dividend of £44,035,000.

On 1 April 2022, the Company transferred its direct subsidiary, Ninety One Fund Managers UK Limited to its immediate holding company, Ninety One UK Holdings Limited by way of a distribution in specie.