Report and Financial Statements

For the year ended 30 September 2011

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## REPORT AND FINANCIAL STATEMENTS

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## Officers and professional advisers

#### **DIRECTORS**

F S Pullman

S P E Solomon

D Alexander

T A Oldham

I J Smith

J M Boler

D A Watson

I S Ailles

E L Langford

N F Creveul

## **COMPANY SECRETARY**

T A Oldham

#### REGISTERED OFFICE

The Thomas Cook Business Park Coningsby Road Peterborough PE3 8SB

## INDEPENDENT AUDITORS

PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors 1 Embankment Place WC2N 6RH London

#### Directors' report

The directors present their annual report on the affairs of Thomas Cook Airlines Limited (the "Company"), together with the audited financial statements. This annual report covers the year ended 30 September 2011

#### **BUSINESS REVIEW AND ACTIVITIES**

The Company is a wholly owned indirect subsidiary of Thomas Cook Group plc ("the Group") a company that is listed on the London Stock Exchange

The results for the Company show a pre tax profit of £23 7 million (2010 £31 2 million) for the year and sales of £1,070 2 million (2010 £1,027 0 million) The Company has net assets of £131 6 million (2010 £91 3 million) Net cash inflow from operating activities for 2011 was £87 3 million (2010 outflow of £127 3 million)

The Group operates in the UK through a number of subsidiary companies the activities of which include packaged holidays, airline operations, sales channels including retail and online dynamic packaging / component travel businesses and scheduled tour operators

The principal activity of the Company is that of a charter airline operator, providing flights to the Group UK tour operator

#### **BUSINESS ENVIRONMENT**

There are two distinct segments in the UK leisure and travel market direct suppliers and travel intermediaries. Direct suppliers are the airlines, hotels and cruise companies that sell directly to the customer. The Group operates in the travel intermediary segment in the UK, made up of travel agents and tour operators, and the Company provides flights for the Group UK tour operator in mainstream package travel.

Growth in international tourism is closely correlated to economic growth and has enjoyed strong and sustained growth for most of the last three decades. While the global economic crisis in 2008 and subsequent contraction in gross domestic product and employment, combined with fuel and currency volatility, have restrained growth in the recent years, the long term outlook for the industry remains attractive

#### STRATEGY AND FUTURE OUTLOOK

The key objectives in mainstream package travel are to improve product mix and reduce costs, thus driving an improvement in margin

Product mix is a key factor in attracting and retaining mainstream customers and in driving higher margins. The UK mainstream segment of the Group is focused on optimising the proportion of exclusive hotels, differentiated and unique concept holidays and replicating successful formats across a range of destinations. As these products are developed and offered exclusively by the Group, they do not lend themselves to direct price comparison. To the extent that customers value their unique features, these products also tend to encourage earlier booking and higher loyalty. As a result, exclusive and differentiated products attract a higher average selling price and margin than more standard packages. This year, the UK mainstream segment has expanded exclusive and differentiated bookings as a proportion of total package holiday bookings from 35% to 45%

Cost management is another important element in a successful mainstream package holiday operation. In the areas of accommodation and aviation, the Group has taken action to coordinate purchasing across its segments, leveraging its combined scale. The Company delivered a strong operational performance with good on-time statistics and significant operating cost savings.

#### **Directors' report (continued)**

#### PRINCIPAL RISKS AND UNCERTAINTIES

The Group UK tour operator has identified a number of principal risks and uncertainties that could potentially damage the current business model and future growth opportunities

- Downturn in the global economy and in the economies of our source market leading to a reduction in demand for our products and services
- Fall in demand for traditional package tours and competition from internet distributors and low cost airlines
- Failure to implement the UK turnaround plan
- Any significant damage to the Group's UK reputation or brands
- Environmental risks and regulations
- Major health and safety incident
- · Loss of, or difficulty in replacing, senior talent
- Natural catastrophe including closure of airspace
- · Disruption to information technology systems or infrastructure, premises or business processes
- Performance failure by outsourced partners and third party suppliers

For further information on the potential impact of these risks, and the procedures implemented by the Group to mitigate these risks, please refer to pages 28-30 of the Group's annual report

#### KEY PERFORMANCE INDICATORS ("KPI's")

The directors of the Group manage the Group's operations on a segmental basis. For this reason, the Company's directors believe that analysis using key performance indicators for the Company is not necessary or appropriate for an understanding of the development, performance or position of the business of the Company. The development, performance and position of the UK segment of the Group, which include the results of the Company, are discussed in the financial review on pages 16 to 17 of the Group's annual report, which does not form part of this report

#### FINANCIAL RISK MANAGEMENT

The Company's operations expose it to a variety of financial risks, including the effects of changes in currency exchange rates, credit exposure, liquidity and interest rates. The directors manage these risks in accordance with policies that have been agreed with the Group. The main risks arising from the Company's financial instruments can be analysed as follows.

Currency risk

The Company is exposed in its trading operations to the risk of changes in currency exchange rates. Appropriate forward contracts and other instruments are used to hedge this exposure in accordance with policies agreed with the UK Group.

Credit risk

The Company's principal financial assets are bank balances, cash and trade and inter-company debtors which represent the Company's maximum exposure to credit risk in relation to financial assets. Risk is managed through internal monitoring processes

Price risk

The Company is exposed in its trading operations to the risk of changes in fuel prices. Appropriate fuel hedges are established in order to minimise the potential exposure arising from any market fuel price movements following the time that flight schedules are fixed.

#### Directors' report (continued)

#### FINANCIAL RISK MANAGEMENT (continued)

Liquidity risk

The Company has appropriate overdraft facilities at Group level in place with various banks where considered necessary. The Company uses its annual budget and planning process to predict and manage expected future liquidity. The liquidity forecast is reviewed and updated on a regular basis.

Interest rate risk

The Company is subject to risks arising from interest rate movements in connection with the cost of servicing its short-term borrowings and the returns on its liquid assets. The risks associated with this are managed at a Group level in conjunction with the liquidity risk.

#### **EQUAL OPPORTUNITIES**

The Company is committed to employment policies, which follow best practice, based on equal opportunities for all employees, irrespective of sex, race, colour, disability or marital status and offers training and career development for disabled staff. If members of staff become disabled the Company continues employment wherever possible and arranges retraining.

#### EMPLOYEE INVOLVEMENT

The Company is also committed to providing employees with information on matters of concern to them on a regular basis, so that the views of employees can be taken into account when decisions which are likely to affect their interests. In addition, the Company encourages the involvement of employee's by means of regular briefing meetings, supplemented by a range of staff magazines. Surveys are held regularly as a means of measuring the effectiveness of the ways in which staff are managed.

#### DIVIDENDS

The directors do not recommend the payment of a dividend in respect of the year to 30 September 2011 (2010 £nil)

#### DIRECTORS

The directors, who served during the year and up to the date of signing the financial statements except where noted below, were as follows

F S Pullman

S P E Solomon

D Alexander

T A Oldham

I J Smith

J M Boler

I Derbyshire (appointed 1 April 2010, resigned 8 February 2011)

D A Watson (appointed 8 February 2011)

IS Ailles (appointed 8 February 2011)

E L Langford (appointed 10 March 2011)

N F Creveul (appointed 20 April 2011)

#### **COMPANY SECRETARY**

T A Oldham

#### Directors' report (continued)

#### **DIRECTORS' INDEMNITIES**

The Company has made qualifying third party indemnity provisions for the benefit of its directors, which were made during the year and remain in force at the date of this report

## SUPPLIER PAYMENT POLICY

The Group's policy, which is also applied by the Company, is to settle terms of payment with suppliers when agreeing the terms of each transaction, ensure that suppliers are made aware of the terms of payment and abide by the terms of payment. Trade creditors of the Company at 30 September 2011 were equivalent to 34 days (2010) 29 days) purchases, based on the average daily amount invoiced by suppliers during the year.

#### CHARITABLE AND POLITICAL CONTRIBUTIONS

The Company made no charitable or political donations during the year (2010 £nil)

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently.
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable International Financial Reporting Standards (IFRSs) as adopted by the European
  Union have been followed, subject to any material departures disclosed and explained in the financial
  statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Directors' report (continued)**

## PROVISION OF INFORMATION TO AUDITORS

In accordance with Section 418 of the Companies Act 2006, in the case of each director in office at the date the directors' report is approved, the following applies

- (a) so far as the directors are aware, there is no relevant audit information of which the Company's auditors are unaware, and
- (b) they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information

#### INDEPENDENT AUDITORS

PricewaterhouseCoopers LLP have expressed their willingness to be re-appointed as auditors of the Company A resolution will be proposed at the next Annual General Meeting to re-appoint PricewaterhouseCoopers LLP as auditors of the Company

On behalf of the Board,

John Boler Director Theresa Oldham Company Secretary

27 February 2012

Company Registration Number: 2012379

# Independent auditors' report to the members of THOMAS COOK AIRLINES LIMITED

We have audited the financial statements of Thomas Cook Airlines Limited for the year ended 30 September 2011 which comprise the Income statement, the Statement of comprehensive income and expense, the Balance sheet, the Statement of changes in equity, the Cash flow statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

#### Respective responsibilities of directors and auditors

As explained more fully in the statement of directors' responsibilities, set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

#### Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 30 September 2011 and of its profit and cash flows for the year then ended,
- · have been properly prepared in accordance with IFRSs as adopted by the European Union, and
- have been prepared in accordance with the requirements of the Companies Act 2006

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit



John Ellis (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP Chartered Accountants and Statutory Auditors London

27 February 2012

## Income statement for the year ended 30 September 2011

		Year ended 30 September 2011	Year ended 30 September 2010
	Note	£'000	£'000
Revenue	3	1,070,226	1,027,018
Cost of sales		(951,671)	(938,031)
Cost of sales - Exceptional	4	(35,697)	(25,867)
Gross profit		82,858	63,120
Operating expenses	5	(43,126)	(26,032)
Operating expenses – Exceptional	4,5	(9,571)	(187)
Disposal of items of property, plant and equipment		(916)	214
Operating profit		29,245	37,115
Analysed between			
Operating profit before exceptional items		74,513	63,169
Exceptional items	4	(45,268)	(26,054)
Income from investments		-	550
Finance income	6	20,445	19,097
Finance costs	7	(24,166)	(25,518)
Finance costs - Exceptional	4,7	(1,861)	
Profit before tax	8	23,663	31,244
Income tax credit / (charge)	10	8,367	(9,826)
income an ordan (charge)			(7,820)
Profit for the year	26	32,030	21,418
Attributable to:			
Equity holders of the parent		32,030	21,418

All revenues and results arose from continuing operations

## Statement of comprehensive income and expense for the year ended 30 September 2011

	Note	Year ended 30 September 2011 £'000	Year ended 30 September 2010 £'000
Profit for the year		32,030	21,418
Other comprehensive income and expense			
Actuarial gain / (loss) on defined benefit pension scheme	24	13,210	(8,945)
Deferred tax on actuarial gain / (loss) on defined benefit pension			
scheme	22	(3,567)	887
Effect of change in tax rate on defined benefit pension scheme	22	(1,309)	<u>-</u>
Other comprehensive income / (expense) for the year		8,334	(8,058)
		40,364	13,360

## Balance sheet as at 30 September 2011

	Note	30 September 2011 £'000	30 September 2010 £'000
Non-current assets	14010	2 000	1 000
Property, plant and equipment	11	209,252	246,509
Intangible assets	12	37,815	38,078
Investments in subsidiary undertakings	13	48,400	48,400
Other investments – loans and receivables	13	11,316	13,864
Trade and other receivables	15	29,791	35,565
Deferred income tax	22	23,123	24,447
		359,697	406,863
Current assets			
Inventories	14	9,764	8,526
Trade and other receivables	15	158,801	187,122
Derivative financial instruments	20	8,439	9,839
Cash and cash equivalents	17	165,616	116,480
		342,620	321,967
Total assets		702,317	728,830
Current liabilities			
Trade and other payables	16	(327,484)	(344,609)
Borrowings	18	(25,068)	(22,235)
Provisions for other habilities and charges	23	(44,446)	(50,507)
		(396,998)	(417,351)
Net current liabilities		(54,378)	(95,384)
Non-current liabilities		<del></del>	
Trade and other payables	16	(566)	(1,617)
Borrowings	18	(31,716)	(56,084)
Provisions for other liabilities and charges	23	(99,352)	(85,086)
Pension deficit	24	(42,037)	(77,408)
		(173,671)	(220,195)
Total liabilities		(570,669)	(637,546)
Net assets		131,648	91,284
Equity attributable to owners of the parent			
Called up share capital	25	105,438	105,438
Retained reserves / (deficit)	26	26,210	(14,154)
Total equity		131,648	91,284

The financial statements on pages 8 to 47 were approved by the board of directors and authorised for issue on 27 February 2012 They were signed on its behalf by

John Boler, Director

Company Registration Number: 2012379

## Statement of changes in equity for the year ended 30 September 2011

	Share capital £'000	Retained earnings/(deficit) £'000	Total £'000
Opening balance at 1 October 2009	105,438	(27,514)	77,924
Profit for the year Actuarial loss on defined benefit pension scheme Movement on deferred tax in relation to the	-	21,418 (8,945)	21,418 (8,945)
defined benefit pension scheme		887	887
At 30 September 2010	105,438	(14,154)	91,284
Profit for the year Actuarial gain on defined benefit pension scheme Deferred tax on actuarial gain on defined benefit	-	32,030 13,210	32,030 13,210
pension scheme Effect of change in tax rate on defined benefit	-	(3,567)	(3,567)
pension scheme	<u>-</u>	(1,309)	(1,309)
At 30 September 2011	105,438	26,210	131,648

## Cash flow statement for the year ended 30 September 2011

	Note	Year ended 30 September 2011 £'000	Year ended 30 September 2010 £'000
_			
Cash flows from operating activities Cash generated from / (used in) operations Income taxes paid	27	87,287 -	(127,261)
Net cash generated from / (used in) operating activities		87,287	(127,261)
<b>40.0</b> ( ) ( )			
Investing activities			
Interest received		531	101
Proceeds on disposal of property, plant and equipmen	ıt	2,184	1,712
Purchases of property, plant and equipment Purchases of intangible assets		(17,603)	(20,770)
Loan repayments		3,634	(230) 1,075
Dividend from subsidiary		-	550
Net cash used in investing activities		(11,254)	(17,562)
Financing activities			
Interest paid		(392)	(1,476)
Interest paid on finance leases		(4,970)	(5,093)
Capital element of obligations under finance leases Proceeds from new borrowings		(18,810)	(34,723)
Repayment of borrowings		(2,725)	(2,654)
Net cash used in financing activities		(26,897)	(43,946)
Net increase / (decrease) in cash and cash			<del></del>
equivalents		49,136	(188,769)
Cash and cash equivalents at beginning of year		116,480	305,249
Cash and cash equivalents at end of year	17	165,616	116,480
			<del>-</del>

## Notes to the financial statements for the year ended 30 September 2011

#### 1. General information

Thomas Cook Airlines Limited is a company incorporated in the United Kingdom under the Companies Act 2006. The address of the registered office is The Thomas Cook Business Park, Coningsby Road, Peterborough, PE3 8SB. The nature of the Company's operations and its principal activities are set out in the Directors' Report. These financial statements are presented in pounds sterling because that is the currency of the primary economic environment in which the Company operates. At 30 September 2011 the Company was a whollyowned subsidiary company (note 31) and was included within the audited consolidated financial statements of Thomas Cook Group plc, a company incorporated in Great Britain, which were prepared in accordance with International Financial Reporting Standards and filed with the Registrar of Companies. The Company is therefore exempt from the obligation to prepare consolidated financial statements under section 400 of the Companies Act 2006.

#### Adoption of new or amended standards and interpretations in the current year

In the current year, the following new or amended standards have been adopted. Their adoption has not had a significant impact in the amounts reported or the disclosure and presentation in these financial statements, but may impact the accounting or the disclosure and presentation for future transactions and arrangements

IFRS2 Amendment "Share-based payments" is effective for annual reporting periods commencing on or after 1 January 2010. This amendment clarifies the scope and accounting for Group cash-settled share-based payments.

#### New or amended standards and interpretations in issue but not yet effective

The following new standards, amendments to standards and interpretations that are expected to impact the Group, which have not been applied in these financial statements, were in issue, but are not yet effective

IAS 24 Amendment "Related parties" is effective for annual reporting periods commencing on or after 1 January 2011. The amendment clarifies the definition of related parties.

IFRIC 14 Amendment "Prepayments of a minimum funding requirement" is effective for annual reporting periods commencing on or after 1 January 2011. The amendment remedies one of the consequences of IFRIC 14, whereby an entity under certain circumstances is not allowed to recognise an asset for the prepayment of a minimum funding requirement.

Management does not anticipate that the adopting of these new or amended standards and interpretations will have a material impact on the Company

#### New or amended standards and interpretations in issue but not yet effective and not EU endorsed

The following new standards, amendments to standards and interpretations that are expected to impact the Group, which have not been applied in these financial statements, were in issue, but are not yet effective and are not EU endorsed

IFRS9 "Financial Instruments" is effective for annual reporting periods commencing on or after 1 January 2013. The standard will eventually replace IAS39 but currently only details the requirements for recognition and measurement of financial assets.

IFRS 10 "Consolidated financial statements" is effective for annual reporting periods beginning on or after 1 January 2013. This standard builds on existing principles by identifying the concept of control as the determining factor in whether an entity should be included within financial statements.

## Notes to the financial statements for the year ended 30 September 2011

#### 1 General information (continued)

IFRS 11 "Joint arrangements is effective for annual periods beginning on or after 1 January 2013. This standard provides for a more realistic reflection of joint arrangements by focusing on the rights and obligations of the arrangement, rather than its legal form

IFRS12 "Disclosure of interests in other entities" is effective for annual periods beginning on or after 1 January 2013. This standard includes the disclosure requirements for all forms of interest in other entities, including joint arrangements, associates, special purpose vehicles and other off balance sheet vehicles.

IAS19 (revised 2011) "Employee benefits" is effective for annual periods beginning on or after 1 January 2013. This amendment makes significant changes to the recognition and measurement of defined benefit pension expense and termination benefits, and to the disclosures for all employee benefits.

IAS27 (revised) "Separate financial statements" is effective for annual reporting periods beginning on or after 1 January 2013. This standard includes the provisions on separate financial statements that are left after the control provisions of IAS27 have been included in the new IFRS10.

IAS28 (revised) "Investments in associates and joint ventures" is effective for annual periods beginning on or after 1 January 2013. This standard includes the requirements for joint ventures, as well as associates, to be equity accounted following the issue of IFRS11.

Management is currently assessing the impact of adopting these new or amended standards and interpretations

#### 2. Significant accounting policies

The principal accounting policies applied in the preparation of the financial information presented in this document are set out below. These policies have been applied consistently to the periods presented unless otherwise stated.

#### **Basis of preparation**

These financial statements have been prepared in accordance with IFRSs as adopted by the EU and IFRIC interpretations and with those parts of the Companies Act 2006 applicable to Companies reporting under IFRS. The financial statements have also been prepared in accordance with IFRS adopted for use in the European Union and therefore comply with Article 4 of the EU IAS Regulation.

The Company is reliant on the support of its parent company Thomas Cook Group plc. This support has been formally provided and accordingly the directors of Thomas Cook Airlines Limited have prepared these financial statements on a going concern basis.

The financial statements have been prepared under the historical cost convention, except for revaluation of certain financial instruments. The principal accounting policies adopted are set out overleaf. The financial statements are prepared on a going concern basis.

### Notes to the financial statements for the year ended 30 September 2011

### 1. Significant accounting policies (continued)

#### 1 Subsidiary undertakings

Investments in subsidiary undertakings are accounted for at cost less provision for impairment. Dividends received from these investments are recognised in the income statement on the date of receipt and classified as investment income.

#### 2. Intangible assets

Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of the net identifiable assets of the acquired subsidiary at the date of acquisition. Goodwill on acquisitions of subsidiaries is included in intangible assets. Goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). The allocation of goodwill is made to those cash-generating units that are expected to benefit from the business combination in which the goodwill arose. Any impairment is recognised immediately in the Company's income statement Impairment losses on goodwill are not reversed.

#### Licenses

Licenses consist of maximum take off weight licenses acquired to enable aircraft to fly with an increased load. They are carried at cost less accumulated depreciation. The licenses are amortised on a straight line basis over the remaining life of the lease of the aircraft.

#### 3. Property, plant and equipment

Property, plant and equipment are stated at cost, net of straight-line depreciation and any provision for impairment

Where costs are incurred as part of the start-up or commissioning of an item of property, plant or equipment, and that item is available for use but incapable of operating in the manner intended by management without such a start-up or commissioning period, then such costs are included within the cost of the item. Costs that are not directly attributable to bringing an asset to the location and condition necessary for it to be capable of operating in the manner intended by management are charged to the income statement as incurred.

Depreciation on property, plant and equipment, other than freehold land, upon which no depreciation is provided, is calculated on a straightline basis and aims to write down their cost to their estimated residual value over their expected useful lives as follows

Aircraft 18 years (or remaining lease period if shorter) Aircraft spares 5 to 15 years (or remaining lease period if shorter) Other fixed assets 3 to 15 years

Estimated residual values and useful lives are reviewed annually

#### 4. Aircraft overhaul and maintenance costs

The cost of major overhauls of owned and finance leased engines, auxiliary power units and airframes is capitalised and then amortised over between two and ten years until the next scheduled major overhaul, except where the maintenance of engines and auxiliary power units is carried out under fixed rate contracts, in which case the cost is spread over the period of the contract. Provision is made for the future costs of major overhauls of operating leased engines, auxiliary power units and airframes by making appropriate charges to the income statement, calculated by reference to hours flown and/or the expired lease period, as a consequence of obligations placed upon the Group under the terms of certain operating leases

#### Notes to the financial statements for the year ended 30 September 2011

#### 2. Significant accounting policies (continued)

#### 5 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost represents purchase price. Net realisable value represents the estimated selling price less all costs to be incurred in marketing, selling and distribution.

#### 6. Revenue recognition and associated costs

Revenue is the total amount receivable by the Company in the ordinary course of business for goods supplied as principals and for services provided, excluding value added tax. Revenues and expenses relating to charter flight sales are recognised in the income statement on flight departure and include the following revenues seat revenue, passenger taxes, in flight sales, in flight entertainment, insurance surcharges, excess baggage, prebookables and cargo

#### 7 Income statement presentation

Profit or loss from operations includes the results from operating activities of the Company

The Company separately discloses exceptional items in the income statement, Exceptional items, namely items that are material because of their size or their nature, and which are non-recurring, are presented within their relevant income statement category, but highlighted through separate disclosure. The separate reporting of exceptional items helps provide a full understanding of the Company's underlying performance. Items which are included within the exceptional category include.

- profits / (losses) on disposal of assets
- costs of major restructuring programmes
- significant goodwill or other asset impairments
- other material items that are unusual because of their size, nature or incidence

#### 8. Tax

Tax represents the sum of tax currently payable and deferred tax. Tax is recognised in the income statement unless it relates to an item recognised directly in equity, in which case the associated tax is also recognised directly in equity.

Tax currently payable is provided on taxable profits based on the tax rates and laws that have been enacted or substantively enacted at the balance sheet date. Provision is made for deferred tax so as to recognise all temporary differences which have originated but not reversed at the balance sheet date that result in an obligation to pay more tax, or a right to pay less tax, in the future, except as set out below. This is calculated on a non-discounted basis by reference to the average tax rates that are expected to apply in the relevant jurisdictions and for the periods in which the temporary differences are expected to reverse

Deferred tax assets are assessed at each balance sheet date and are only recognised to the extent that their recovery against future taxable profits is probable

#### 9. Pensions

The Company operates a number of defined benefit schemes. The pension liability recognised on the balance sheet in respect of these schemes represents the difference between the present value of the Company's obligations (calculated using the projected unit credit method) under the schemes and the fair value of those schemes' assets. Actuarial gains or losses are recognised in the period in which they arise within the Statement of comprehensive income and expense. Other movements in the pension liability are recognised in the income statement. Past service costs are recognised immediately in the income statement.

Pension costs charged against profits in respect of the Company's defined contribution scheme represent the amount of the contributions payable to the schemes in respect of the accounting period

#### Notes to the financial statements for the year ended 30 September 2011

#### 2. Significant accounting policies (continued)

#### 10. Foreign currency

Transactions in currencies other than the functional currency of the Company are translated at the exchange rate at the date of the transaction. Foreign currency monetary assets and liabilities held at the year end are translated at year end exchange rates. The resulting exchange gain or loss is dealt with in the income statement.

#### 11. Leases

Leases under which substantially all of the risk and rewards of ownership are transferred to the Company are finance leases, all other leases are operating leases

Assets held under finance leases are recognised within property, plant and equipment on the balance sheet and depreciated over the shorter of the lease term or their expected useful lives. The interest element of finance lease payments represents a constant proportion of the capital balance outstanding and is charged to the income statement over the period of the lease.

Operating lease rentals are charged to the income statement on a straight-line basis over the lease term

#### 12. Trade receivables - non derivative financial assets

Trade receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for impairment of trade receivables is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 30 days overdue) are considered indicators that the trade receivable is impaired. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the income statement within 'operating expenses'. When a trade receivable is uncollectible, it is written off against the allowance account for trade receivables. Subsequent recoveries of amounts previously written off are credited against 'operating expenses' in the income statement.

#### 13. Trade payables

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method

## 14. Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost, any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Company has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date

### 15. Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts are shown within borrowings in current liabilities on the balance sheet

#### Notes to the financial statements for the year ended 30 September 2011

#### 2. Significant accounting policies (continued)

#### 16. Provisions

Provisions for restructuring costs and legal claims are recognised when the Company has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated Restructuring provisions comprise lease termination penalties and employee termination payments Provisions are not recognised for future operating losses

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as an interest expense.

A provision for onerous contracts is recognised when the expected benefits to be derived by the Company from a contract are lower than the unavoidable cost of meeting its obligations under the contract

#### 17. Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying value exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

#### 18. Derivative financial instruments

Derivatives are recognised at their fair value. When a derivative does not qualify for hedge accounting as a cash flow hedge, changes in fair value are recognised immediately in the Statement of comprehensive income. When a derivative qualifies for hedge accounting as a cash flow hedge, changes in the fair value that are deemed to be an effective hedge are recognised directly in the hedging reserve. Any ineffective portion of the change in fair value is recognised immediately in the Income statement.

The Company does not designate any of its derivative financial instruments as cash flow hedges and hence takes all changes in fair value through the Income statement

The company documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. The company also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of hedged items.

#### 19. Share-based payments

The Company has applied the requirements of IFRS 2 'Share-based payments' In accordance with the transitional provisions, IFRS 2 has been applied to all grants of equity instruments after 7 November 2002 that were unvested as of 1 November 2004

The parent company issues share options to certain employees of the Company as part of their total remuneration. The fair values of the share options are calculated at the date of grant, using the Black-Scholes option pricing model. These fair values are charged to the income statement on a straight-line basis over the expected vesting period of the options. This amount has been charged to the Company by the Group.

#### Notes to the financial statements for the year ended 30 September 2011

#### 2. Significant accounting policies (continued)

#### 20. Finance income and costs

Finance income comprises interest income on funds invested and expected return on pension plan assets

Finance costs comprise interest costs on borrowings and finance leases, unwind of the discount on provisions and interest cost on pension plan liabilities

#### 21. Critical judgements in applying the Company's accounting policies

In the process of applying the Company's accounting policies, described above, management has made the following judgements that have the most significant effect on the amounts recognised in the financial statements

#### · Residual values of property, plant and equipment

Judgements have been made in respect of the residual values of aircraft included in property, plant and equipment. Those judgements determine the amount of depreciation charged in the income statement.

#### Recoverable amounts of goodwill

Judgements have been made in respect of the amounts of future operating cash flows to be generated in order to assess whether there has been any impairment of the amounts included in the balance sheet for goodwill in the Company

#### 22. Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the balance sheet date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below

#### Aircraft Maintenance Provisions

Provisions for the cost of maintaining leased aircraft and spares are based on forecast aircraft utilisation, estimates of future maintenance costs and planned roll over and renewal of the aircraft fleet

### • Impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the value in use of the cash-generating units to which goodwill has been allocated. The value in use calculation requires the Company to estimate the future cash flows expected to arise from the cash-generating unit at a suitable discount rate in order to calculate present value.

### • Derivative financial instruments

Judgement is required in determining the fair value of derivative financial instruments at each balance sheet date. Where appropriate, external valuations from financial institutions and internal valuations from the Group treasury team are undertaken to support the carrying value of such items.

### 3. Revenue

The Company has only one principal activity which is that of a charter airline operator. All results relate to this activity and originate in the United Kingdom

## Notes to the financial statements for the year ended 30 September 2011

## 4. Exceptional operating items

	Year ended 30 September 2011 £'000	Year ended 30 September 2010 £'000
Exceptional operating items - cost of sales:		
Direct costs of volcanic ash cloud	-	10,275
Aircraft related exceptionals	-	14,500
Restructuring	6,546	292
Costs associated with Skyservice liquidation	-	800
Provision for HMRC settlement	29,151	
	35,697	25,867
Exceptional operating items - operating expenses.		
Aircraft related separately disclosed items	9,464	-
Other exceptional operating items	107	187
	9,571	187
Total exceptional operating items	45,268	26,054
Exceptional finance costs		
Finance costs associated with HMRC settlement	1,861	-
Total exceptional finance costs	1,861	

Restructuring reflects changes made to the underlying business processes and systems to improve efficiency

Aircraft-related separately disclosed items of £9 5m includes a disposal of one aircraft, write down in depreciation of another aircraft, and costs associated with the UK fleet restructure programme

The provision of £31 0m relates to a dispute with HM Revenue and Customs regarding place of business. The remainder of the settlement cost is in subsidiary company Thomas Cook Aircraft Engineering Limited.

## 5. Operating expenses

	Year ended 30 September 2011 £'000	Year ended 30 September 2010 £'000
Operating expenses including exceptional items	52,697	26,219
	52,697	26,219

Included in the above is a £1,400,000 loss relating to the movement in the fair value of hedges (2010 £25,745,000 gain)

## Notes to the financial statements for the year ended 30 September 2011

## 6. Finance income

	Year ended 30 September 2011 £'000	Year ended 30 September 2010 £'000
External bank and other interest receivable	1,628	2,462
Interest receivable from Group companies	531	101
Expected return on pension plan assets (see note 24)	18,286	16,534
	20,445	19,097

## 7 Finance costs

	Year ended 30 September 2011 £'000	Year ended 30 September 2010 £'000
Bank interest payable Interest payable to Group companies	(392)	(516)
Interest costs on pension plan liabilities (see note 24)	(18,804)	(960) (18,949)
Finance costs in respect of finance leases Finance costs associated with HMRC settlement (see note 4)	(4,970) (1,861)	(5,093)
Thanke costs associated with Thanke settlement (see note 4)	(26,027)	(25,518)

## Notes to the financial statements for the year ended 30 September 2011

#### 8. Profit before tax

Profit before tax has been arrived at after charging/ (crediting)

	Year ended	Year ended
	30 September	30 September
	2011	2010
	£'000	£'000
Net foreign exchange loss / (gain)	12,926	(14,843)
Movement on fair value of currency hedges	(14,257)	28,321
Movement on fair value of fuel hedges	16,200	(55,398)
Movement on fair value of interest hedges	(543)	1,332
Depreciation of property, plant and equipment – owned assets	3,407	5,369
Depreciation of property, plant and equipment – held under finance leases	37,852	28,289
Impairment of property, plant and equipment – held under finance leases - exceptional	3,916	-
Amortisation of intangible assets	247	356
Loss / (Profit) on disposal of property, plant and equipment	916	(214)
Loss / (Profit) on disposal of property, plant and equipment - exceptional	6,585	-
Loss on disposal of intangibles	16	-
Operating lease rentals payable – hire of plant and machinery	105,667	100,242
Exceptional operating items excluding items noted above (see note 4)	36,628	26,054
Staff costs (note 9)	3,273	3,777
Auditors' remuneration for audit services (see below)	55	68

Auditors' remuneration is paid centrally Amount payable to PricewaterhouseCoopers LLP by the Company in respect of non-audit services are disclosed in the financial statements of the Group

## Notes to the financial statements for the year ended 30 September 2011

## 9. Staff costs

The average monthly number of employees (including executive directors) was

By Activity	Year ended 30 September 2011	Year ended 30 September 2010
	Number	Number
Management and administration	64	75
Flight Deck and Cabin Crew	1	1
	65	76
	£'000	£,000
Their aggregate remuneration comprised		
Wages and salaries	2,655	3,158
Social security costs	353	386
Other pension costs	265	233
	3,273	3,777

Operational flight deck and cabin crew are employed by a subsidiary company

#### 10. Tax

Analysis of tay (gradit) / shares in the year	Year ended 30 September 2011 £'000	Year ended 30 September 2010 £'000
Analysis of tax (credit) / charge in the year		
Current tax		
UK corporation tax (credit) / charge for the year	-	-
UK corporation tax adjustments in respect of prior years	(4,815)	
Total current tax	(4,815)	-
Deferred tax		
Deferred tax adjustment in respect of current years	2,768	6,898
Deferred tax adjustment in respect of prior years	(6,320)	2,928
Total deferred tax	(3,552)	9,826
Total tax (credit) / charge	(8,367)	9,826

Corporation tax is calculated at 27% (2010  $\,28\%$ ) of the estimated assessable profit for the year. This is the weighted average tax rate applicable for the period following a reduction in the standard rate of UK Corporation Tax from 28% to 26% effective from 1 April 2011

## Notes to the financial statements for the year ended 30 September 2011

#### 10. Tax (continued)

The tax (credit) / charge for the period can be reconciled to the profit per the income statement as follows

2011 £'000	2011 %	2010 £'000	2010 %
23,663	100	31,244	100
6,389	27	8,748	28
8,373	35	27	-
(11,135)	(47)	2,928	9
•	-	-	-
(4,091)	(17)	(718)	(2)
_	•	(154)	-
525	2	90	-
(8,428)	(35)	(1,095)	(4)
(8,367)	(35)	9,826	31
	£'000 23,663 6,389 8,373 (11,135) (4,091) 525 (8,428)	£'000 %  23,663 100  6,389 27 8,373 35 (11,135) (47) (4,091) (17)  525 2 (8,428) (35)	£'000 % £'000  23,663 100 31,244  6,389 27 8,748 8,373 35 27 (11,135) (47) 2,928  (4,091) (17) (718) - (154)  525 2 90 (8,428) (35) (1,095)

The standard rate of Corporation tax in the UK changed from 28% to 26% with effect from 1 April 2011 Accordingly, the company's profits for this accounting period are taxed at an effective rate of 27%

This was amended by Finance Act 2011 which reduced the rate to 26% with effect from 1 April 2011 Finance Act 2011 also included legislation to reduce the main rate of Corporation Tax to 25% with effect from 1 April 2012 The effect of these changes has been to reduce the deferred tax by £1,834,000 as at 30 September 2011(2010 £877,000)

Further reductions to the main rate are proposed to reduce the rate by 1% per annum to 23% by 1 April 2014. These further changes had not been substantively enacted at the balance sheet date and, therefore, are not included in these financial statements. The overall effect of the further changes from 25% to 23% would be to reduce the deferred tax asset by approximately £1,126,000.

## Notes to the financial statements for the year ended 30 September 2011

#### 11. Property, plant and equipment

	Fixtures Fittings and Equipment £'000	Motor Vehicle £'000	Aircraft and Spares £'000	Total £'000
Cost or valuation				
At 1 October 2009	2,691	100	465,161	467,952
Additions	-	-	20,770	20,770
Disposals			(31,807)	(31,807)
At 1 October 2010	2,691	100	454,124	456,915
Additions	-	-	17,603	17,603
Disposals	<u>-</u>		(31,832)	(31,832)
At 30 September 2011	2,691	100	439,895	442,686
Accumulated depreciation and impairment				
At 1 October 2009	1,979	100	204,978	207,057
Charge for the year	202	-	33,456	33,658
Disposals		-	(30,309)	(30,309)
At 1 October 2010	2,181	100	208,125	210,406
Charge for the year	176	-	41,083	41,259
Impairment charge for the year	-	-	3,916	3,916
Disposals			(22,147)	(22,147)
At 30 September 2011	2,357	100	230,977	233,434
Carrying amount				
At 30 September 2011	334		208,918	209,252
At 30 September 2010	510	-	245,999	246,509
At 30 September 2009	712		260,183	260,895

The carrying amount of the Company's aircraft and spares includes an amount of £196 7m (2010 £221 3m) in respect of assets held under finance leases

At 30 September 2011, the Company had entered into contractual commitments for the acquisition of property, plant and equipment amounting to £11 1m (2010 12 5m)

Depreciation of £41 3m has been charged to administrative expenses (2010 £33 7m)

Following a decision to dispose of one of the aircraft, a review of the current residual market value resulted in a further impairment to the carrying value of £3 9m

## Notes to the financial statements for the year ended 30 September 2011

#### 12. Intangible assets

	Goodwill £'000	Licences £'000	Total £'000
Cost			
At 1 October 2009	37,606	774	38,380
Additions	-	230	230
At 1 October 2010	37,606	1,004	38,610
Disposals	-	(16)	(16)
At 30 September 2011	37,606	988	38,594
Accumulated amortisation			
At 1 October 2009	-	176	176
Amortisation charge		356	356
At 1 October 2010		532	532
Amortisation charge	-	247	247
At 30 September 2011	-	779	779
Net book value			
At 30 September 2011	37,606	209	37,815
At 30 September 2010	37,606	472	38,078
At 30 September 2009	37,606	598	38,204

In accordance with the accounting standards, the directors annually test the carrying value of goodwill for impairment At 30 September 2011 the review was undertaken on a value in use basis, assessing whether the carrying value of goodwill was supported by the present value of future cash flows derived from those assets

The review determined that there had been no impairment in the UK airlines and hence the intangible assets in the Company were considered to be unimpaired

The key assumptions used in the value in use calculations are those regarding the discount rates, revenue and cost growth rates and the level of capital expenditure required during the year. The Group prepares cash flow forecasts derived from the most recently approved annual budgets and three year plans of the relevant businesses. The cash flow forecasts reflect the risk associated with each asset. Cash flow forecasts for years beyond the three year plan period are extrapolated based on estimated growth rates which do not exceed the average long-term growth rates for the relevant markets.

Amortisation of £246,978 has been charged to administrative expenses (2010 £356,269)

## Notes to the financial statements for the year ended 30 September 2011

#### 13. Investments

Subsidiary undertakings £'000	Other investments £'000	Total £'000
48,400	13,747	62,147
-	1,192	1,192
	(1,075)	(1,075)
48,400	13,864	62,264
-	1,086	1,086
	(3,634)	(3,634)
48,400	11,316	59,716
-	-	-
48,400	11,316	59,716
48,400	13,864	62,264
48,400	13,747	62,147
	48,400 48,400 48,400 48,400 48,400	undertakings

The directors believe that the carrying value of the investments is supported by their underlying net assets

Following the transfer of the trade and assets of Thomas Cook Airlines UK Limited into the Company on the 31 March 2008, the excess of the investment carrying value of the net assets of Thomas Cook Airlines UK Limited was transferred to goodwill (see note 12)

The Company has the following subsidiaries

Name	ownership of ordinary shares	Country of incorporation	Principal activity
Thomas Cook Aircraft Engineering Limited	100	UK	Aircraft engineering services
Thomas Cook Airline Services Limited	100	Guernsey	Airline management services
Thomas Cook Airlines UK Limited	100	UK	Non-trading

Other investments comprise £11 3m in respect of the Company's investment as a member of Airline Group, in the UK National Air Traffic Services (NATS). The investment comprises ordinary shares and loan notes carrying interest at 8% in the Airline Group.

The directors believe that the carrying value of the investments is supported by their underlying net assets

## Notes to the financial statements for the year ended 30 September 2011

#### 14. Inventories

	30 September 2011 £'000	30 September 2010 £'000
Goods held for resale Consumables	1,449	1,006
Consumaties	8,315	7,520
	9,764	8,526

The cost of inventory recognised as an expense and included in cost of sales amounted to £8,014,000 (2010 £7,637,000)

#### 15 Trade and other receivables

	30 September 2011 £'000	30 September 2010 £'000
Non-current assets		
Aircraft deposits	3,479	3,141
Other receivables and prepayments	26,312	32,424
	29,791	35,565
Current assets	<del> </del>	
Trade receivables	15,196	19,581
Less provision for impairment of trade receivables	(366)	(421)
Trade receivables - net	14,830	19,160
Aircraft deposits	1,825	2,262
Other receivables and prepayments	30,003	33,513
Value Added Tax	17,703	15,919
Amounts owed by Group undertakings	94,440	116,268
	158,801	187,122

The directors consider that the carrying amount of trade and other receivables approximates their fair value Included within other receivables and prepayments, maintenance reserves are aged based on expected reclaims against maintenance events, in line with the ageing of the maintenance provisions

#### Notes to the financial statements for the year ended 30 September 2011

### 15 Trade and other receivables (continued)

	30 September 2011 £'000	30 September 2010 £'000
Movement in allowances for doubtful trade receivables		
At the beginning of the year	(421)	(498)
Additional provision for receivables impairment	(290)	(310)
Utilised	345	387
At the end of the year	(366)	(421)

As of 30 September 2011, trade receivables of £12,410,000 (2010 £17,066,000) were fully performing and therefore considered fully recoverable. No items that are fully performing have been renegotiated in the last year

Trade receivables that are less than three months past due are not considered impaired. As of 30 September 2011, trade receivables of £2,243,000 (2010 £1,854,000) were past due but not impaired. These relate to a number of customers for whom there is no recent history of default, and so are considered fully recoverable. The balance of £1 1m in amounts due over 12 months relates to a balance owed by one customer in liquidation, which is offset against payables owing by the company and its subsidiaries to the same customer and therefore not provided against. The ageing analysis of these trade receivables is as follows.

30 September 2011 £'000	30 September 2010 £'000
1,008	819
178	1,102
2	(86)
1,055	19
2,243	1,854
	2011 £'000 1,008 178 2 1,055

As of 30 September 2011, trade receivables of £543,000 (2010 £661,000) were impaired and provided for The amount of the provision was £366,000 as of 30 September 2011 (2010 £421,000) The individually impaired receivables mainly relate to customers in unexpectedly difficult economic situations or to significantly aged balances. The ageing analysis of these trade receivables is as follows

	30 September 2011 £'000	30 September 2010 £'000
Up to 3 months	-	-
3 to 6 months	136	172
6 to 12 months	101	181
Over 12 months	306	308
	543	661

#### Notes to the financial statements for the year ended 30 September 2011

#### 15. Trade and other receivables (continued)

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivable mentioned above. The Company does not hold any collateral as security

Bank balances and cash comprise cash held by the Company and short-term bank deposits with an original maturity of three months or less. The carrying amount of these assets approximates their fair value

#### Credit risk

The Company's principal financial assets are bank balances and cash, trade and other receivables, aircraft deposits and amounts owed by Group undertakings

The Company's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

The Company has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers

#### 16. Trade and other payables

	30 September	30 September
	2011	2010
	£'000	£'000
Current liabilities		
Trade payables	82,231	70,343
Other taxation and social security	43,209	3,248
Accruals and deferred income	29,126	30,836
Other payables	9,610	9,790
Amounts owed to Group undertakings	125,444	187,713
Amounts owed to Group undertakings – group corporation tax relief	37,864	42,679
	327,484	344,609
Non-current habilities		
Accruals and deferred income	566	1,617
	<del></del>	

Trade creditors and accruals principally comprise amounts outstanding for trade purchases and ongoing costs. The average credit period taken for trade purchases is 34 days (2010 29 days)

The amounts owed to Group undertakings are unsecured and payable on demand

The directors consider that the carrying amount of trade payables approximates to their fair value

## Notes to the financial statements for the year ended 30 September 2011

## 17. Cash and cash equivalents

	30 September 2011 £'000	30 September 2010 £'000
Short term bank deposits Cash at bank and in hand	165,596 20	116,460 20
	165,616	116,480

For the purpose of the cash flow statement, cash and cash equivalents comprise deposits with banks, bank and cash balances and liquid investments. Bank loans are included in financial liabilities in current liabilities (see note 18). The carrying amount of these assets approximates their fair value.

Bank balances and cash comprise cash held by the Company and short-term bank deposits with an original maturity of three months or less. The carrying amount of these assets approximates their fair value

#### 18. Borrowings

	30 September	30 September
	2011 £'000	2010 £'000
Due within one year or on demand:	2 000	2 000
Bank loan	2,089	2,751
Finance lease obligations (note 19)	22,979	19,484
	25,068	22,235
Due after more than one year:	<del></del>	
Bank loan	-	2,063
Finance lease obligations (note 19)	31,716	54,021
	31,716	56,084

The bank loan is repayable in quarterly instalments, due to be fully repaid in February 2012

The Group has £781m (2010 £846m) of undrawn borrowing facilities as at 30 September 2011 under the Group facilities agreement to which the Company is a party

#### Notes to the financial statements for the year ended 30 September 2011

#### 19. Obligations under finance leases

	Minimum lease payments		Present value of lease payments	
	30	30	30	30
	September	September	September	September
	2011	2010	2011	2010
	£'000	£'000	£'000	£'000
Amounts payable under finance leases				
Within one year	25,025	22,325	22,979	19,484
Between one and two years	9,904	24,649	8,667	22,696
Between two and five years	23,041	29,585	21,672	27,245
Greater than five years	1,409	4,295	1,377	4,080
	59,379	80,854	54,695	73,505
Less future finance charges	(4,684)	(7,348)	-	-
Present value of lease obligations	54,695	73,506	54,695	73,505
Less Amount due for settlement within 12 months				
(shown under current liabilities)			(22,979)	(19,484)
Amount due for settlement after 12 months			31,716	54,021

Finance leases principally relate to aircraft and aircraft spares

The average lease term at inception was 12 2 years (2010 12 6 years) and the average remaining lease term is 2 years (2010 2 years). For the year ended 30 September 2011 the average effective borrowing rate was 4 28% (2010 4 30%). There were no lease obligations with fixed interest rates as at 30 September 2011 (in 2010 interest rates on £2 1m of US Dollar lease obligations were fixed at an average of 6 65%). Interest rates on the balance of lease obligations are floating and are fixed quarterly or six-monthly in advance based on US LIBOR. No arrangements have been entered into for contingent rental payments.

The Directors consider that the fair value of the Companies finance lease obligations approximates their carrying amount

The Company's obligations under finance leases are secured by the lessors' right over leased assets

No arrangements have been entered into for contingent rental payments

## Sub Lease rentals receivable

During the year, 2 aircraft (2010 5 aircraft) held under finance leases were sub-let on operating leases for the whole or part of the year Details of income receivable under operating sub-leases are provided in note 29

## Notes to the financial statements for the year ended 30 September 2011

#### 20. Derivative financial instruments

#### Currency and fuel derivatives

The Company utilises currency and fuel derivatives to hedge significant future transactions and cash flows and fuel price risk. The Company is a party to a variety of foreign currency and fuel forward contracts and options in the management of its exchange rate and fuel price exposures. The currency instruments purchased are primarily denominated in the currencies of the Company's principal markets. The contracts are between the Company and Thomas Cook Group Treasury Limited, a fellow Group subsidiary, which manages the interest rate, fuel and currency exposure of the Group. These internal contracts do not qualify as cash flow hedges and hence any gain/loss on the fair value of these contracts is immediately recognised in the Income statement.

All non-derivative financial assets are classed as loans and receivables for the purposes of IFRS 7, "Financial instruments Disclosures", and all non-derivative financial liabilities are classed as financial liabilities at amortised cost

These arrangements are designed to address significant exchange and fuel price exposures for a period of 12 months, and are renewed on a revolving basis as required

The Company's currency derivatives are recorded at their fair value at the balance sheet date as shown below

	Net asset/(hability) 30 September 2011 £'000	Net asset/(hability) 30 September 2010 £'000
Currency hedges Fuel hedges Interest rate hedges	10,633 (1,006) (1,188)	(3,624) 15,194 (1,731)
Asset	8,439	9,839

The net loss of £1,400,000 (2010 £25,745,000 gain) is recognised in the income statement in the year ended 30 September 2011 – see note 8

#### 21. Financial risk

The Company is subject to risks related to changes in interest rates, exchange rates, fuel prices, counterparty credit and liquidity within the framework of its business operations. Details of the nature of these risks and the policies and processes that the Company operates to manage them and mitigate any financial impact are set out in the Directors' Report.

The market risks that the Company is subject to have been identified as interest rate risk, exchange rate risk and fuel price risk. The impact of reasonably possible changes in these risk variables on the Company, based on the year end holdings of financial instruments, have been calculated and are set out in the tables below. In each case it has been assumed that all other variables remain constant. As explained in note 20, fuel price risk is hedged through the use of a combination of derivative instruments. For the purpose of illustrating sensitivity, the price of the underlying commodity in each instrument has been assumed to change by a reasonable amount as illustrated.

## Notes to the financial statements for the year ended 30 September 2011

### 21. Financial risk (continued)

	Year ended 30 September 2011		Year ended 30 September 2010	
Interest rate risk				
	Impact on		Impact on	
	profit before	Impact on	profit before	Impact on
	tax	net equity	tax	net equity
	£,000	£'000	£'000	£'000
1% increase in interest rates	(530)	(530)	(723)	(723)
1% decrease in interest rates	530	530	723	723
	<del></del>			

Exchange rate risk	Year ended 30 September 2011		Year ended 30 September 2010	
	Impact on profit before tax £'000	Impact on net equity £'000	Impact on profit before tax £'000	Impact on net equity £'000
5% strengthening of euro 5% weakening of euro 5% strengthening of US dollar 5% weakening of US dollar	15,933 (15,945) 31,890 (28,856)	15,933 (15,945) 31,890 (28,856)	6,546 (6,546) 40,587 (36,722)	6,546 (6,546) 40,587 (36,722)

Fuel price risk	Year ended 30 September 2011		Year ended 30 September 2010	
	Impact on profit before tax £'000	Impact on net equity £'000	Impact on profit before tax £'000	Impact on net equity £'000
20% increase in fuel price 20% decrease in fuel price	2,825 (7,897)	30,147 (23,830)	53,253 (52,617)	53,253 (52,617)

## Liquidity risk

All financial liabilities apart from obligations under finance leases fall due in less than 12 months and hence there is no difference between their undiscounted future cash flow amount and their carrying value or fair value that they have been presented at within these financial statements

#### Counterparty credit risk

The Company is exposed to credit risk in relation to deposits and trade and other receivables. The maximum exposure in respect of each of these items at the balance sheet date is their carrying value. The Company's approach to credit risk in respect of trade and other receivables is explained in note 15.

# Notes to the financial statements for the year ended 30 September 2011

# 22. Deferred tax

Deferred income tax assets and liabilities are offset where there is a legally enforceable right to offset current tax assets against current tax liabilities and where the deferred income taxes relate to the same fiscal authority. The offset amounts are as follows

	30 September 2011 £'000	30 September 2010 £'000
Deferred tax assets	23,123	24,447
Net deferred tax assets	23,123	24,447
The gross movement on the deferred income tax account is as follows		
	30 September	30 September
	2011	2010
	£'000	£'000
At the beginning of the year	24,447	33,386
Income statement credit / (charge)	3,552	(9,826)
(Debited) / credited direct to equity	(4,876)	887
At the end of the year	23,123	24,447

Movements on the deferred taxation assets and liabilities, without taking into consideration the offsetting of balances within the same tax jurisdiction, are as follows

Deferred tax liabilities	Accelerated tax depreciation £'000	Tax losses £'000	Retirement benefit obligations £'000	Other £'000	Total £'000
At 1 October 2009	-	-	-	-	-
Credited to the income statement			<u> </u>		-
At 1 October 2010	-	-	-	-	-
Credited to the income statement		-	-	-	
At 30 September 2011	<u>-</u>				

# Notes to the financial statements for the year ended 30 September 2011

# 22 Deferred tax (continued)

Deferred tax assets	Accelerated tax deprectation £'000	Tax losses £'000	Retirement benefit obligations £'000	Other £'000	Total £'000
At 1 October 2009 Credited/(charged) to	1,913	10,942	20,350	181	33,386
- income statement - equity	618	(10,198)	(337)	91	(9,826) 887
At 1 October 2010 Credited/(charged) to -	2,531	744	20,900	272	24,447
- income statement	10,015	(744)	(5,515)	(204)	3,552
- equity		•	(4,876)		(4,876)
At 30 September 2011	12,546		10,509	68	23,123

At the balance sheet date, the Company had unused tax losses of £ ml (2010 £2 8m) and other deductible short term timing differences of £92 2m (2010 £118 9m) available for offset against future profits. There are no unrecognised deferred tax assets or liabilities

## 23. Provisions

	Maintenance Provisions £'000	Other Provisions £'000	Total £'000
At 1 October 2010	135,572	21	135,593
Provisions created in the year	40,559	4,514	45,073
Utilisation of provisions	(36,800)		(36,800)
Provisions released	(1,755)	(21)	(1,776)
Foreign exchange gain	1,708		1,708
At 30 September 2011	139,284	4,514	143,798
Included in current liabilities			44,446
Included in non-current liabilities			99,352
			143,798

The maintenance provisions relate to maintenance on leased aircraft and spares used by the Company in respect of leases, which include contractual return conditions. This expenditure arises at different times over the life of the aircraft. The provision is based on planned expenditure using the most current information available.

Other provisions relate to restructuring of operations and amounts are expected to be utilised within 12 months of the balance sheet date

# Notes to the financial statements for the year ended 30 September 2011

#### 1. Pensions

The pension entitlements of certain employees who transferred with the acquisition of Thomas Cook Airlines UK Limited are provided through funded defined benefit schemes where pension contributions are paid over to the schemes and the assets of the schemes are held separately from those of the Company in funds under the control of trustees. Pension costs are assessed in accordance with the advice of qualified actuaries. The fair value of the pension assets in each scheme at the year end is compared with the present value of the retirement benefit obligations and the net difference reported as a pension asset or retirement benefit obligation as appropriate. Pension assets are only recognised to the extent that they will result in reimbursements being made or future payments being reduced.

Scheme members are employed by both the Company and its subsidiaries. As sponsoring company the scheme assets and liabilities are accounted for in the accounts of the Company. The income statement charge in the Company disclosed in note 9 represents the current service cost relating to the employees of the Company.

Funded defined benefit pension obligations have been determined on the basis of assumptions relevant to each scheme and the weighted averages of these were

	2011	2010
Discount rate	5 25%	5 00%
Inflation rate	3.25%	3 25%
Expected return on plan assets	5.93%	6 09%
Future salary increases	4.50%	4 75%
Future pension increases	2.93%	3 50%

The mortality assumptions used in arriving at the present value of obligations at 30 September 2011 are based on the PMA92/PFA92 tables with medium cohort improvements and a minimum future longevity improvement per year of 1%, adjusted for recent mortality experience. The mortality assumptions adopted for the plan habilities indicate a further life expectancy for members currently aged 65 of 22.7 years for men and 25.8 years for women.

On 31 March 2011, the UK defined benefit scheme closed to all active members and pension provision will now be through a defined contribution scheme. The closure of the schemes resulted in a cessation of future pension benefit accrual and a consequent curtailment gain of £11 7m, which has been recognised in the income statement.

Amounts recognised in income in respect of the defined benefit schemes are as follows

	Thomas Cook	Inspirations	Total	Total
	Pension Plan	Pension Plan		
	2011	2011	2011	2010
	£'000	£'000	£'000	£'000
Current service cost	3,938	33	3,971	7,115
Interest cost on scheme liabilities	17,794	1,010	18,804	18,949
Expected return on plan assets	(17,316)	(970)	(18,286)	(16,534)
Curtailment gain	(11,538)	(130)	(11,668)	-
Total	(7,122)	(57)	(7,179)	9,530

# Notes to the financial statements for the year ended 30 September 2011

# 24 Pensions (continued)

The amounts in the balance sheet are determined as follows

	Thomas Cook	Inspirations	Total	Total
	Pension Plan	Pension Plan		
	2011	2011	2011	2010
	£'000	£'000	£'000	£'000
Present value of funded obligations	(275,165)	(19,411)	(294,576)	(313,430)
Fair value of plan assets	236,993	15,546	252,539	236,022
Liability in the balance sheet	(38,172)	(3,865)	(42,037)	(77,408)

Service costs have been included in personnel expenses in the income statement and the unwinding of the discount rate of the expected retirement benefit obligations has been included in finance costs. The expected return on scheme assets has been included in finance income

The actual return on scheme assets attributable to the Company was £8 6m gain (2010 £28 6m gain) Actuarial gains and losses have been reported in the statement of comprehensive income and expense

Changes in the present value of funded defined benefit obligations were as follows

	Thomas Cook	Inspirations	Total	Total
	Pension Plan	Pension Plan		
	2011	2011	<i>2011</i>	2010
	£'000	£'000	£'000	£'000
At 1 October	(293,121)	(20,309)	(313,430)	(272,291)
Current service cost	(3,938)	(33)	(3,971)	(7,115)
Interest cost	(17,794)	(1,010)	(18,804)	(18,949)
Contributions by plan participants	(675)	(4)	(679)	(1,401)
Actuarial gains / (losses)	21,310	1,587	22,897	(20,970)
Benefits paid	6,885	228	7,113	6,621
Expenses paid	630		630	675
Plan curtailments	11,538	130	11,668	
At 30 September	(275,165)	(19,411)	(294,576)	(313,430)

# Notes to the financial statements for the year ended 30 September 2011

# 24. Pensions (continued)

Changes in the fair value of plan assets are as follows

	Thomas Cook	Inspirations	Total	Total
	Pension Plan	Pension Plan		
	2011	2011	2011	2010
	£'000	£'000	£'000	£'000
At 1 October	221,089	14,933	236,022	199,613
Expected return on plan assets	17,316	970	18,286	16,534
Actuarial (losses) / gains	(8,522)	(1,165)	(9,687)	12,025
Employer contributions	13,950	1,032	14,982	13,745
Employee contributions	675	4	679	1,401
Benefits paid	(6,885)	(228)	(7,113)	(6,621)
Expenses paid	(630)		(630)	(675)
At 30 September	236,993	15,546	252,539	236,022

Following the 2008 actuarial valuation of the Thomas Cook UK pension plan, a six-year Recovery Plan was agreed with the pension trustees to fund the actuarial deficit. In line with that agreement, Thomas Cook UK committed to make additional quarterly payments totalling £105.6m through to June 2014. During the year ended 30 September 2011, Thomas Cook UK paid four instalments totalling £21.0m in line with the recovery plan Quarterly payments totalling £22.3m will be made during the year ending 30 September 2012. The Group is expected to make aggregate contributions to its funded defined benefit schemes of £28.7m during the year commencing 1 October 2011.

The fair value of Thomas Cook Pension Plan scheme assets at the balance sheet is analysed as follows

	Expected		Expected		
	Return	2011	Return	2010	
	%	%	%	%	
Equity	7.1	38.5	7 5	41 7	
Debt securities	4.0	29.6	4 2	28 9	
Property	5.6	10.1	5 86	10 2	
Other	6.6	21.8	6 73	19 2	

The fair value of Inspirations Pension Plan scheme assets at the balance sheet is analysed as follows

	Expected			
	Return	2011	Return	2010
	<b>%</b>	%	%	%
Equity	7.1	72.3	7 5	78 9
Debt securities	3.8	25.2	3 5	21 1
Property	-	_	-	-
Other	0.5	2.5	-	-

The scheme assets do not include any of the Group's own financial instruments, nor any property occupied by, or other assets used by, the Group

The expected rates of return on scheme assets have been calculated as the weighted average rate of return on each asset class. The return on each asset class is taken as the market rate of return

# Notes to the financial statements for the year ended 30 September 2011

#### 24. Pensions (continued)

The cumulative net actuarial losses recognised in the Statement of comprehensive income and expense at 30 September 2011 was £68 7m (2010 £81 9m)

#### Defined contribution pension scheme

There are a number of defined contribution schemes in the Company, the principal ones being the MyTravel UK Group scheme which relates to employees of MyTravel Group plc and various of its UK subsidiary companies and the new scheme for Thomas Cook UK Limited employees joining since April 2003

The total charge for the year in respect of these and other defined contribution schemes, including liabilities in respect of insured benefits relating to workers' compensation arrangements, amounted to £265,000 (2010 £233,000)

The assets of these schemes are held separately from those of the Group in funds under the control of trustees

## 25. Called-up share capital

	30 September	30 September
	2011	2010
	£'000	£'000
Authorised, allotted, issued and fully paid		
105,437,500 ordinary shares of £1 each	105,438	105,438

The Company has one class of ordinary shares which carry no right to fixed income

The Company is not subject to any externally imposed capital requirement. The parent company's objectives when managing capital are to safeguard the UK Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the UK Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, sell assets to reduce debt or issue new shares. The capital structure of the UK Group consists of debt, cash and cash equivalents.

# 26. Retained earnings

	£ 000
Balance at 1 October 2009	(27,514)
Profit for the year	21,418
Actuarial loss on defined benefit pension scheme	(8,945)
Movement on deferred tax relating to defined benefit pension	
scheme	887
Balance at 1 October 2010	(14,154)
Profit for the year	32,030
Actuarial gain on defined benefit pension scheme	13,210
Movement on deferred tax relating to defined benefit pension scheme	(3,567)
Effect of change in tax rate on defined benefit pension scheme	(1,309)
Balance at 30 September 2011	26,210

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# Notes to the financial statements for the year ended 30 September 2011

#### 27 Notes to the cash flow statement

	Year ended 30 September 2011 £'000	Year ended 30 September 2010 £'000
Operating profit	29,245	37,115
Adjustments for		
Loss / (gain) on derivatives	1,400	(25,745)
Depreciation of property, plant and equipment	41,259	33,658
Impairment of property, plant and equipment	3,916	-
Amortisation of licences	247	356
Loss / (profit) on disposal of property, plant and equipment		
Operating expenses	916	(214)
Exceptional items	6,585	-
Loss on disposal of intangibles	16	-
Other non-cash items	13,989	5,484
(Decrease) / increase in provisions and pension deficit	(13,956)	4,777
Operating cash flows before movements in working capital	83,617	55,431
Increase in inventories	(1,238)	(1,608)
Decrease / (increase) in receivables	12,267	(17,278)
Increase / (decrease) in payables	48,908	(6,366)
Movements in amounts owed to Group companies	(40,441)	(150,810)
Movements in amounts owed to Group companies - group		
corporation tax relief	(4,815)	-
Difference between pension contributions and current service costs	(11,011)	(6,630)
Net cash inflow / (outflow) from operating activities	87,287	(127,261)

Cash and cash equivalents comprise cash at bank, overdraft, and other short-term highly liquid investments with a maturity of three months or less

## 28. Contingent liabilities

At 30 September 2011 the Company has given guarantees and counter indemnities to banks totalling £57 8m (2010 £70 0m) in respect of bonding, letter of credit and guarantee facilities. The Company is also a guaranter over bonding, letter of credit and guarantee facilities utilised by other UK subsidiaries of the Group Potential liabilities in relation to total bonding, letter of credit and guarantee facilities are £123 1m (2010 £134 0m)

In addition to this, the Company is one of the guarantors of the Group term and revolving credit facilities. Each of the guarantors is jointly liable for the drawn down portion of £269 3m (2010 £204 2m). In addition, the Company is one of the guarantors of the Euro and GBP bonds issued by Thomas Cook Group plc. Each of the guarantors is joint & severally liable for the £646 7m (2010 £646 2m) bond amount

On the 25 November 2011, the Group announced agreement with its banking group to increase financial flexibility for the Group until April 2013 with the provision of an additional £200m facility. This new money facility replaced the £100m backstop facility announced on 21 October 2011. The Company continues to be a guarantor to the Group's amended banking facility arrangements.

# Notes to the financial statements for the year ended 30 September 2011

# 29 Operating lease arrangements

### The Company as lessee

	Year ended	Year ended
	30 September	30 September
	2011	2010
	£'000	£'000
Minimum lease payments under operating leases		
recognised in income for the year	105,667	100,242

At the balance sheet date, the Company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows

	30 September 2011 £'000	30 September 2010 £'000
Within one year In the second to fifth years inclusive After five years	69,576 127,585 171,705	82,149 102,522
	368,866	184,671

Operating lease payments represent rentals payable by the Company for certain of its aircraft spares and office properties

No arrangements have been entered into for contingent rental payments

#### The Company as lessor

At the balance sheet date, the Company had contracted with lessees for the following future minimum lease payments

	30 September 2011 £'000	30 September 2010 £'000
Within one year In the second to fifth years inclusive	-	3,339
	<u> </u>	-
	-	3,339
	<del></del>	

Operating lease payments principally relate to rentals payable for aircraft and spares. Aircraft leases are typically negotiated for an average term of 10 years

The company contracted with lessees for the £3 3m future minimum lease payments following the balance sheet date/

No arrangements have been entered into for contingent rental payments

# Notes to the financial statements for the year ended 30 September 2011

#### 1. Share based payments

#### Equity-settled share option scheme

The Group operates five equity-settled share-based payment schemes, as outlined below. The total expense recognised during the year in respect of equity-settled share-based payment transactions was £64,000 (2010 £314,000). From 1 November 2007 share based payment charges are cash settled by the Company through an intercompany recharge. As such these amounts are no longer credited back through reserves.

# The Thomas Cook Group plc 2007 Performance Share Plan (PSP) and the HM Revenue & Customs Approved Company Share Option Sub-Plan (CSOSP)

Executive Directors and senior executives of the Company are granted options to acquire, or contingent share awards of, the ordinary shares of Thomas Cook Group plc The awards will vest if performance targets for adjusted earnings per share (EPS) and total shareholder return (TSR) are met during the three years following the date of grant Subject to vesting conditions, the options are exercisable up to ten years after the date of grant

### The Thomas Cook Group plc 2008 Co-Investment Plan (COIP)

Executive Directors and senior executives may be required to purchase shares in Thomas Cook Group plc using a proportion of their net bonus (Lodged Shares) For each Lodged Share purchased participants may receive up to 3.5 Matching Shares if performance targets for EPS, return on invested capital (ROIC) and TSR are met during the three years following the date of grant. Subject to vesting conditions, the options or contingent share awards are exercisable up to ten years after the date of grant.

## The Thomas Cook Group plc 2008 Save As You Earn Scheme (SAYE)

Eligible employees were offered options to purchase shares in Thomas Cook Group plc by entering into a three or four -year savings contract. The option exercise price was set at a 10% (2010 grant) or 20% (2008 grant) discount to the market price at the offer date. Options are exercisable during the 6 months after the end of the savings contract.

# The Thomas Cook Group plc 2008 HM Revenue & Customs Approved Buy As You Earn Scheme (BAYE)

Eligible UK tax-paying employees are offered the opportunity to purchase shares in Thomas Cook Group plc by deduction from their monthly gross pay For every ten shares an employee buys in this way, the Company will purchase one matching share on their behalf. At 30 September 2011, 1,113 matching shares had been purchased (2010 630)

# The Thomas Cook Group plc Restricted Share Plan (RSP)

Senior executives of the Company are granted options to acquire, or contingent share awards of, the ordinary shares of the Thomas Cook Group plc Thomas Cook Group plc will determine at the date of award whether the award will be subject to a performance target and the date of vesting Subject to any vesting conditions, the options or contingent share awards are exercisable up to ten years after the date of grant

# Notes to the financial statements for the year ended 30 September 2011

## 1 Share based payments (continued)

The movements in options and awards during the year and prior year were

	2011				
	PSP	RSP	COIP	SAYE	CSOSP
Outstanding at beginning of year	807,190	-	262,750	85,544	92,953
Granted	256,796	42,197	36,977	-	9,584
Exercised	(19,005)	-	-	-	-
Cancelled	-	-	(10,721)	(30,859)	-
Forfeited	(412,008)	-	(147,406)	(8,531)	(27,446)
Outstanding at end of year	632,973	42,197	141,600	46,154	75,091
Exercisable at end of year	3,611	-	-	15,806	
Exercise price	Nıl	Nil	Nil	1.81-	1.8
Average remaining contractual life	8.2	9.5	8.1	1.8	7.5

The weighted average share price at the date of exercise for the options exercised during the year ended 30 September 2011 was £1 78

	2010			
	PSP	COIP	SAYE	CSOSP
Outstanding at beginning of year	681,061	236,112	29,075	97,261
Granted	248,611	26,638	65,578	_
Exercised	(59,902)	-	-	-
Cancelled	-	-	(7,846)	-
Forfeited	(62,580)	<u> </u>	(1,263)	(4,308)
Outstanding at end of year	807,190	262,750	85,544	92,953
Exercisable at end of year	22,616	-	-	
Exercise price	Nil	Nıl	1 81	1 88
Average remaining contractual life	8 4	83	2 8	8 3

The weighted average share price at the date of exercise for the options exercised during the year ended 30 September 2010 was £2 43

The fair value of options and awards subject to EPS and ROIC performance targets was determined by the use of Black-Scholes models and the fair value of options subject to TSR performance targets was determined by the use of Monte Carlo simulations. For options and awards granted during the year the key inputs to the models were

# Notes to the financial statements for the year ended 30 September 2011

# 1. Share based payments (continued)

	2011			
	PSP	COIP	CSOSP	RSP
Share price at measurement date	1.64	1 76	1 65	1 67
Exercise price (£)	Nıl	Nil	1.97	Nil
Expected volatility (%)	48	48	48	31
Expected volatility of comparator group (%)	25-121	25-121	25-121	n/a
Expected correlation with comparator group (%)	35	35	35	n/a
Option life (years)	3	3	3	1
Risk free rate (%)	1.7	1.7	1.7	0.8
Expected dividend yield (%)	7	6	7	7
Weighted average fair value at date of grant	1.10	1.20	0.28	1.56

	2010		
	PSP	COIP	CSOSP
Share price at measurement date	2 33	2 34	2 01
Exercise price (£)	Nıl	Nıl	1 81
Expected volatility (%)	50	50	50
Expected volatility of comparator group (%)	26-121	26-121	n/a
Expected correlation with comparator group (%)	32	32	n/a
Option life (years)	3	3	3 3
Risk free rate (%)	2 0	2 0	1 58
Expected dividend yield (%)	6	6	6
Weighted average fair value at date of grant	1 62	1 63	0 46

Expected volatility has been based on the historic volatility of the shares of Thomas Cook Group plc and the shares of other companies in the same or related sectors

## 31. Ultimate controlling party

The Company is a subsidiary of Thomas Cook Group UK Limited, a company incorporated in England and Wales

Thomas Cook Group plc, incorporated in Great Britain, is the Company's ultimate parent company

The smallest and largest group in which the results of the Company are consolidated is that of which Thomas Cook Group plc is the parent company. The consolidated accounts of Thomas Cook Group plc may be obtained from The Thomas Cook Business Park, Coningsby Road, Peterborough, Cambridgeshire, PE3 8SB.

# Notes to the financial statements for the year ended 30 September 2011

#### 32. Events after the balance sheet date

#### Bank facilities

On 25 November 2011, the Group announced that it had reached agreement with its banking group to amend the terms of its existing bank facilities to widen the financial covenants and increase financial flexibility for the Group until March 2013. In addition a new £200m facility, available until April 2013, was agreed. On 9 January 2012, the shares in The Airline Group Limited held by the Company were pledged as security for the new £200m banking facility agreed between the parent company, Thomas Cook Group plc, and its banking group

# Aircraft operating lease extensions

In the period after the balance sheet date the Company entered into operating lease extension commitments for aircraft in the existing fleet amounting to £23m over the extension period

#### 33. Related party transactions

Transactions between the Company and other members of the Thomas Cook Group are disclosed below

Trading transactions and balances Sale		Sale of goods P		Purchase of goods		Purchase of goods		owed by parties	Amounts related	
	2011 £'000	2010 £'000	2011 £'000	2010 £'000	2011 £'000	2010 £'000	2011 £'000	2010 £'000		
Parent company Subsidiary companies		-	- 288,427	287,645	- 9.444	2,609 10,184	105 45,644	82,877		
Other Group companies	907,016	846,772	6,604	9,553	84,996	103,475	79,695	104,836		
Total	907,016	846,772	295,031	297,198	94,440	116,268	125,444	187,713		

Sales of goods to related parties were made at arms length prices. Purchases were made at market price discounted to reflect the quantity of goods purchased and the relationships between the parties. None of the balances are secured, and balances are settled periodically through further trading and bank transfers.

In addition to the above, there is an amount owed to the parent company in respect of Group corporation tax relief of £37,864,000 (2010 £42,679,000)

The Company also paid a net management charge to the UK segment of the Group of £636,000 (2010 £21,032,000) in respect of services provided by the UK Group, including information technology, legal, human resources, finance and an apportionment of the cost of outsourcing certain support services

Transactions in derivative instruments are at market rates

# Remuneration of key management personnel

## Key management compensation

The aggregate amounts of key management compensation are set out below

	30 September 2011 £'000	30 September 2010 £'000
Salaries and short-term employment benefits Post employment benefits Termination benefits	1,571 146 37	1,932 165
	1,754	2,097

# Notes to the financial statements for the year ended 30 September 2011

## 33. Related party transactions (continued)

For the year ended 30 September 2011, the directors are of the opinion that the key management of the Company comprised the statutory directors of the Company together with those members of the UK Executive team who are not also statutory directors. These persons have authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly. For the prior year, the statutory directors were considered to represent the key management personnel. At 30 September 2011, key management comprised 26 people (2010, 21 people).

#### Directors' emoluments

The aggregate emoluments of the directors of the Company are set out below

	30 September 2011 £'000	30 September 2010 £'000
Aggregate emoluments in respect of qualifying services Post employment benefits	1,195 114	1,336 109
Termination benefits		
	1,308	1,445

Eight directors are included in the defined contribution scheme for 2011, and one in the final salary scheme (2010 six and two respectively)

The amounts in respect of the highest paid director are as follows

	30 September 2011 £'000	30 September 2010 £'000
Aggregate emoluments in respect of qualifying services	242	316
Post employment benefits	23	23
Termination benefits		-
	265	339

#### Directors' transactions

There were no loans, quasi-loans or other transactions with directors (or other key management personnel) which would need to be disclosed under the requirements of Schedule 6 of the Companies Act or IAS 24, "Related party disclosures"