REGISTRAR'S COPY

COMPANY NUMBER:

2004963

Reading Transport Limited

Report and Financial Statements

Year Ended 31 March 2001



BDO Stoy Hayward

Chartered Accountants

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Annual report and financial statements for the year ended 31 March 2001

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Directors

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Directors

Mr A W Page	Mr I M Fenwick
Mr C Thompson	Mr P Shepherd
Mr J Carney	Mr P Hingley

Mrs J E Orton Ms E Winfield-Chislett

Mr D Downes Mr A Tattersall

Secretary and registered office

Mr J Carney, Great Knollys Street, Reading, Berkshire RG1 7HH

Company number

2004963

Auditors

BDO Stoy Hayward, Kings Wharf, 20-30 Kings Road, Reading, Berkshire, RG1 3EX

Report of the directors for the year ended 31 March 2001

The directors present their report together with the audited financial statements for the year ended 31 March 2001.

Results and dividends

The profit and loss account of the company is set out on page 6 and shows the result for the year.

The directors do not recommend the payment of a dividend

Principal activities

The main activities of the company remain:

- (a) the provision of local bus services within the greater Reading and Newbury areas;
- (b) the sale of coach holidays and operation of an excursion programme;
- (c) the provision of vehicles and drivers for private hire contracts.

Review of business and future developments

Trading conditions in the company's mainstream business and the year end financial position reflected difficulties caused by reduced margins that were the result of increased unit costs and customer resistance to fares' increases.

Unit costs rose steeply in 2000 mainly as a result of Reading increasing demand for labour in a local market where demand exceeded supply. In addition the renewal of contracts to supply fuel was only achieved with a substantial increase in its unit price.

The company reduced the size of its urban network by 6% in terms of registered mileage of bus services. This was done as a response to a period of service unreliability in the summer of 2000. In addition, the London Line express coach service was withdrawn in May 2000 to provide more staff for the Reading network.

The company invested in new vehicles for the Reading network to replace Routemaster buses no longer required.

Important events since year end

The company has introduced zonal fares into the Reading urban area in June 2001 with considerable success. Customer decline is no worse than previous years and the average fare has risen sufficiently to fund a significant pay award to staff. There is ongoing competition from local employers to recruit staff, which is causing retention difficulties.

In September 2001 the company was awarded a contract by Reading Borough Council to operate nine buses on a daytime service to south Reading business parks and a night network of services.

Report of the directors for the year ended 31 March 2001 (Continued)

Difference between Market Value and Book Value of Land and Buildings

In the opinion of the Directors' the written down values of the land and buildings are not materially different from the market values of those assets.

Charitable and political contributions

Contributions made by the company during the year for charitable purposes amounted to £1,837 (2000 - £749). No political contributions were made during the year.

Employees

The company through its management team has an uncompromising commitment to customer service, to involve, develop and reward our employees and to developing a culture within the company to be competitive, modern and outward looking.

In order to achieve these objectives the company is continually evolving a comprehensive communications system, including a quarterly newsletter and monthly briefing notices, to ensure that employees fully understand what is happening in the company, both in general and financial terms and that the views of our employees are taken into account when decisions are made.

The company believes that, in order to secure the future, a substantial investment is needed in training covering management and supervisory skills and customer care competencies. The company employs engineering apprentices at a time when many companies have reduced and even disbanded such schemes.

It has always been company policy to treat job applicants and employees in the same fair way regardless of their sex, race, ethnic origin or disability, and we are keen to ensure that a positive caring approach to good equal opportunities practice is being adopted.

The company's policy is to recruit disabled workers for those vacancies they are able to fill. Should an employee become disabled it is our policy to continue the current employment when possible, or to offer alternatives where feasible, giving re-training as necessary.

European Monetary Union

The company does not envisage any accounting for currency issues arising from the EMU.

Report of the directors for the year ended 31 March 2001 (Continued)

Directors

The directors of the company at 31 March 2001, all of whom, unless stated, served throughout the year then ended, were:

Mr A W Page (Chair)

Mr C Thompson (Managing Director)

Mr J Carney (Financial Director and Company Secretary)

Mrs J E Orton

Mr D Downes

Mr I M Fenwick

Mr R Hughes (resigned 4 May 2000)

Mr P Shepherd

Mr P Hingley

Ms L Winfield-Chislett

Mr A Tattersall

Directors' interests in shares of the company

None of the directors had any interest in the shares of the company.

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departure disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Report of the directors for the year ended 31 March 2001 (Continued)

Auditors

BDO Stoy Hayward have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the annual general meeting.

By order of the Board

Carney Secretary

Date:

22 JANUARY 2002

Report of the auditors

To the shareholders of Reading Transport Limited

We have audited the financial statements on pages 6 to 21 which have been prepared under the accounting policies set out on pages 9 to 10.

Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of the financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 2001 and of its result for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

BDO STOY HAYWARD

Chartered Accountants and Registered Auditors

Reading

Date:

22 January 2002

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Profit and loss account for the year ended 31 March 2001

	Note	2001	2000
		£'000	£'000
Turnover	2	18,073	17,735
Operating costs		18,313	17,695
Operating (loss)/ profit	6	(240)	40
Interest receivable and similar income		77	89
Interest payable and similar charges	7	(187)	(170)
Loss on ordinary activities before and after taxation		(350)	(41)

All amounts relate to continuing activities

All recognised gains and losses are included in the profit and loss account

The notes on pages 9 to 21 form part of these financial statements

Balance sheet at 31 March 2001

	Note	200)1	200	00
	2.000	£'000	£'000	£'000	£'000
Fixed assets					
Intangible assets	8		391		414
Tangible assets	9		11,538		11,874
Investments	10		96		96
			12,025		12,384
Current assets			12,020		12,501
Stocks	11	245		253	
Debtors	12	1,459		1,423	
Cash at bank and in hand		1,649		1,649	
		3,353		3,325	
Creditors: amounts falling due		,		,	
within one year	13	1,984		2,133	
Net current assets			1,369		1,192
Total assets less current liabilities			13,394		13,576
Creditors: amounts falling due after more than one year	14	2,712		2,392	
Provision for liabilities and charges	15	783		935	
			- 40-		
			3,495		3,327
Net assets			9,899		10,249
Capital and reserves					
Called up share capital	17		3,974		3,974
Profit and loss account	18		5,925		6,275
Equity shareholders' funds			9,899		10,249

The financial statements were approved by the Board on 72 | 1 2002

C Thompson

Director

The notes on pages 9 to 21 form part of these financial statements

Cash flow statement for the year ended 31 March 2001

	Note	2001		2000	
Net cash inflow from operating activities	24	£'000	£'000 1,078	£'000	£'000 1,808
Returns on investments and servicing of finance Interest received		77		89	
Interest received Interest element of finance lease rental payments		(187)		(170)	
Taxation			(110)		(81)
UK corporation tax			23		(2)
Capital expenditure and financial investment					
Purchase of tangible fixed assets Sale of tangible fixed assets		(938) 284		(1,648) 147	
			(654)		(1,501)
Cash inflow before use of liquid resources and financing			337		224
Financing Capital element of finance lease rental payments		(337)		(288)	
• •					
			(337)		(288)
Increase/(decrease) in cash	25, 26		-		(64)

The notes on pages 9 to 21 form part of these financial statements

Notes forming part of the financial statements for the year ended 31 March 2001

1 Accounting policies

The financial statements have been prepared under the historical cost convention and are in accordance with applicable accounting standards. The following principal accounting policies have been applied:

Group financial statements

The financial statements contain information about Reading Transport Limited as an individual company and do not contain consolidated information as the parent of a group. The directors have taken the exemption not to include the subsidiary companies within consolidated financial statements because their net assets would not be material to the financial statements.

Goodwill

Goodwill arising on an acquisition of a subsidiary undertaking is the difference between the fair value of the consideration paid and the fair value of the assets and liabilities acquired. It is amortised through the profit and loss account over the directors' estimate of its useful economic life. The amortisation charge for the year is set out in note 8.

Tangible fixed assets

All tangible fixed assets are stated at cost, which is their purchase price together with any incidental expenses of acquisition. The purchase price of assets taken over at 20 October 1986 was established by a valuation in accordance with guidelines issued by the Department of Transport.

Depreciation is calculated so as to write off the cost of tangible fixed assets, less their estimated residual values, on a systematic basis over the expected useful economic lives of the assets concerned. The principal annual rates used for this purpose are:

Long leasehold premium - over the period of the lease
Freehold and long leasehold buildings - 2% - 4% straight line
Plant and machinery - 10%-20% straight line
Buses - 25% reducing balance

Other vehicles - 9½% - 33% straight line

No depreciation is charged on freehold land.

Investments

Investments held as fixed assets are stated at cost less any provision for a permanent diminution in value.

Finance and operating leases

Assets held under finance leases are treated as if they had been purchased outright and are capitalised at an amount equal to the fair value of the asset at the inception of the lease and depreciated on a systematic basis over the shorter of the lease term and its useful life. The capital element of the leasing commitments is shown as obligations under finance leases. Finance charges are allocated to accounting periods so as to produce a constant periodic rate of charge on the remaining balance of the obligation. Costs in respect of operating leases are charged on a straight line basis over the lease term.

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

1 Accounting policies (continued)

Stocks

Stocks are stated at the lower of cost, including transport and handling costs, and net realisable value. In some cases the cost of components is the part exchange value net of allowances for returned, defective parts. Net realisable value is determined by a review of forecast future use. Provision is made where necessary for obsolete, slow moving and defective stocks.

Turnover

Turnover, which excludes value added tax, represents amounts receivable by the company for services provided in the ordinary course of business.

Taxation

The charge for taxation is based on the loss for the year as adjusted for disallowable items. Provision is made for deferred tax, using the liability method, on all material timing differences to the extent that it is probable that a liability or asset will crystallise.

Accident claims

The company maintains insurance cover against third party liability claims for the amount on each claim that exceeds £35,000. Any claims below £35,000 or those disputed by the insurers are charged to the profit and loss account in the year in which they arise subject to an annual aggregated maximum charge.

Pension costs

Employees of the company are eligible to join one of the two defined benefit schemes to which the company contributes, depending upon date of appointment as follows:

- (a) Employees at 20 October 1986 have been deemed to be employees of Reading Borough Council for pension purposes and are members of the local government superannuation scheme, to which the company contributes in accordance with the Local Government Superannuation Regulations.
- (b) Employees who joined the company since 20 October 1986, together with any employees who are eligible for the local government scheme who wish to leave that scheme, are eligible to join the Reading Transport Staff Retirement Scheme.

The funds are valued every three years by independent qualified actuaries, the rates of contribution payable being determined by the actuaries. Pension costs are accounted for on the basis of charging the expected cost of providing pensions over the period during which the company benefits from employees' services. Variations in pension cost are spread over the expected service lives of current employees.

The company provides no other post retirement benefits to its employees.

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

2 Turnover

Turnover is wholly attributable to the principal activity of the company and arises solely within the United Kingdom.

3	Operating costs	2001 £'000	2000 £'000
	Raw materials and consumables	2,345	2,307
	Other external charges	2,761	2,713
	Staff costs (see note 4)	11,335	10,889
	Depreciation	1,849	1,764
	Amortisation	23	22
		18,313	17,695
4	Employees	2001	2000
	Staff costs consist of:	£'000	£'000
	Wages and salaries	10,128	9,716
	Social security costs	786	739
	Other pension costs	421	434
		11,335	10,889
	The average number of employees, including directors, during the year was:	2001 Number	2000 Number
	Traffic	421	455
	Engineering	91	90
	Administration	46	34
		558	579

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

5	Directors	2001 £'000	2000 £'000
	Directors' emoluments consist of:		
	Fees and remuneration for management services	190	192
	Emoluments of the highest paid director:		
	Emoluments	63	64
		Number	Number
	Number of directors in defined benefit schemes	4	4
6	Operating (loss)/profit This has been arrived at after charging/(crediting):	2001 £'000	2000 £'000
	Depreciation Amortisation Hire of plant and machinery - operating leases Other operating lease rentals Auditors' remuneration - audit - other services Loss/(profit) on sale of fixed assets	1,849 23 134 1 19 6 2	1,764 22 51 3 18 5 (107)
7	Interest payable and similar charges	2001 £'000	2000 £'000
	Finance leases	187	170

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

8	Intangible assets	Purchased goodwill £'000
	Cost	
	At 1 April 2000 and at 31 March 2001	436
	Amortisation	
	At 1 April 2000	22
	Provision for the year	23
	At 31 March 2001	45
	Net book value	
	At 31 March 2001	391
	At 31 March 2000	414

During the year ended 31 March 1999 the trade and net assets of The Greater Reading Omnibus Company Limited were transferred to the company at their fair value. Included in the transfer was an amount attributed to goodwill amounting to £436,000, being the directors' best estimate of its fair value. The purchased goodwill is being amortised over the directors' best estimate of its useful economic life of 20 years.

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

9	Tangible assets	Freehold land & buildings £'000	Long leasehold land & buildings £'000	Buses and coaches £'000	Plant and machinery £'000	Capital work-in progress £'000	Total £'000
	Cost						
	At 1 April 2000	435	5,405	15,043	2,694	45	23,622
	Additions	-	1	1,489	189	2	1,681
	Transfer	-	-	29	13	(42)	-
	Disposals	.	-	(418)	(93)	-	(511)
	At 31 March 2001	435	5,406	16,143	2,803	5	24,792
	Depreciation						
	At 1 April 2000	55	171	9,886	1,636	-	11,748
	Provided for the year	9	88	1,536	216	-	1,849
	Disposals	-	-	(254)	(89)	-	(343)
	At 31 March 2001	64	259	11,168	1,763	-	13,254
	Net book value At 31 March 2001	371	5,147	4,975	1,040	5	11,538
	At 31 March 2000	380	5,234	5,157	1,058	45	11,874
							 -

Included within freehold land and buildings is freehold land at a cost of £195,000.

The net book value of buses and coaches includes an amount of £2,023,000 (2000 - £1,931,000) in respect of assets held under finance leases. The related depreciation charge for the year was £617,000 (2000 - £633,000).

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

10	Fixed asset investments	Group undertaking £'000
	Cost	
	At 1 April 2000 and 31 March 2001	208
	Provision for diminution in value	
	At 1 April 2000 and 31 March 2001	112
	Net book value	
	At 31 March 2000 and at 31 March 2001	96

On 1 June 1998 the company acquired 100% of the ordinary and preference share capital of The Greater Reading Omnibus Company Limited. The company is registered in Great Britain and was dormant throughout the year.

The Greater Reading Omnibus Company Limited has a 100% owned dormant subsidiary, Reading Mainline Limited.

On 31 January 1992 the company acquired the whole of the issued share capital of the following dormant companies from its shareholder for no consideration:

Reading Rovers Limited Reading Minibuses Limited Reading Buses Limited Newbury Buses Limited Reading Goldline Limited

All of these companies are registered in Great Britain.

At 31 March 2001 these companies had combined net assets of £96,474.

11 Stocks

	2001 £'000	2000 £'000
Spare parts and consumables	245	253

There is no material difference between the replacement cost of stocks and the amounts stated above.

Notes forming part of the financial statements for the year ended 31 March 2001(Continued)

12	Debtors		
		2001	2000
		£,000	£'000
	Trade debtors	700	706
	Amounts owed from group undertakings	1	67
	Other debtors	257	292
	Corporation tax	28	51
	Prepayments and accrued income	473	307
		1,459	1,423

All amounts shown under debtors fall due for payment within one year.

Other debtors include loans to two directors:

Mr J Carney £1,529 (2000 - £4,148), the loan attracting interest at 4.6% per annum with the maximum amount outstanding during the year of £4,148 (2000 - £6,768).

Mr P Shepherd £6,316 (2000 - £8,871), the loan attracting interest at 4.2% per annum with the maximum amount outstanding during the year of £8,871 (2000 - £11,000).

13	Creditors: amounts falling due within one year	2001 £'000	2000 £'000
	Trade creditors	305	410
	Amounts owed to group undertakings	96	96
	Other creditors	476	586
	Taxation and social security	314	288
	Obligations under finance leases	367	285
	Accruals	426	468
		1,984	2,133

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

14	Creditors: amounts falling due after more than one year	2001 £'000	2000 £'000
	Obligations under finance leases	2,693	2,369
	Accruals and deferred income	19	23
		2,712	2,392
	Obligations under finance leases are due as follows:		=
	In one year or less	367	285
	In more than one year but not more than two years	390	303
	In more than two years but not more than five years	1,315	1,027
	In more than five years	988	1,039
		3,060	2,654

The total value of finance leases repayable by instalments, any part of which falls due after more than five years, is £2,619,000 (2000 - £2,646,000). The finance leases are repayable in instalments at rates of interest ranging between 5.124% and 8.906%.

15	Provision for liabilities and charges		Uninsured		
		Pensions £'000	claims £'000	Total £'000	
	At 1 April 2000	328	607	935	
	Profit and loss account	20	341	361	
	Utilised	(26)	(487)	(513)	
					
	At 31 March 2001	322	461	783	

The pensions provision relates to an estimate of the increased liability of additional benefits provided for certain past employees. The uninsured claims provision represents the estimated amount payable at the year end, by the company, in respect of outstanding insurance claims below the company's excess of £35,000 per claim.

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

16 Deferred taxation		200	2001		2000	
		Unprovided £'000	Provided in accounts £'000	Unprovided £'000	Provided in accounts £'000	
	Accelerated capital allowances Other	361 (107)	-	312 (103)	-	
	Losses available	254 (254)		209 (209)		
				-		
17	Share capital			Allotted, o		
		Autho 2001 £'000	2000 2000 £'000	and full 2001 £'000	y paid 2000 £'000	
	Ordinary shares of £1 each	3,974	3,974	3,974	3,974	
18	Reserves				£'000	
	Profit and loss account					
	At 1 April 2000 Loss for year				6,275 (350)	
	At 31 March 2001				5,925	
19	Reconciliation of movement in shareholder's fund	ds		2001 £'000	2000 £'000	
	Loss for the financial year and net reduction to shareholder's funds Opening shareholder's funds			(350) 10,249	(41) 10,290	
	Closing shareholder's funds			9,899	10,249	

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

20	Capital commitments	2001 £'000	2000 £'000
	Future capital expenditure contracted but not provided for	529	1,261

21 Commitments under operating leases

As at 31 March 2001, the company had annual commitments under non-cancellable operating leases, none of which relate to land and buildings, as set out below:

	2001 £'000	2000 £'000
Operating leases which expire:		
Within two to five years	151	95
	_ 	

22 Pension and similar obligations

The company operates two defined benefit pension schemes funded both by employer's and employees' contributions with assets held in separate, trustee administered funds. These schemes are referred to in note 1.

(a) Reading Transport Staff Retirement Scheme

The latest independent actuarial valuation of the scheme was carried out as at 1 July 1997 using the "Projected Unit" method. The main actuarial assumptions used were:

Rate of return on investments (pre retirement)	8.5% per annum
Rate of return on investments (post retirement)	8.0% per annum
Salary inflation	6.0% per annum
Pension increases (pre 97 service)	3.0% per annum
Pension increases (post 97 service)	4.0% per annum

At the date of the actuarial valuation the market value of the assets was £3,266,904. The actuarial value of these assets represented 101% of the value of benefits accrued to members up to the valuation date after allowing for future salary and pension increases.

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

22 Pension and similar obligations (continued)

(b) Local Government Superannuation Scheme

The latest independent actuarial valuation of the scheme was carried out as at 31 March 1998. For the purposes of the company the Project Unit Method was used. The main actuarial assumptions used were:

Rate of return on investments	7.0% per annum
Salary inflation	5.4% per annum
Rate of pension increases	3.4% per annum
Rate of dividend growth	4.5% per annum

At the date of the actuarial valuation the market value of the assets held for all members of all the participating employers was £784 million. The actuarial value of the assets of the scheme was approximately 14% higher than the actuarial value of the benefits accrued after allowing for expected future salary and pension increases.

At 31 March 2001 contributions totalling £60,906 (2000 - £61,805) were payable to the funds and are included in creditors.

23 Related party transactions and controlling party

The company is wholly owned by Reading Borough Council, which is the company's ultimate controlling party.

During the course of the year the company has traded with its parent. The company has received income of £1,950,000 (2000 - £2,108,000) as its share of a concessionary fares scheme. In addition, the company received £nil (2000 - £89,000) as interest receivable on funds loaned. The company paid its parent £57,000 (2000 - £73,000) for marketing services.

24 Reconciliation of operating (loss)/profit to net cash inflow from operating activities

	2001 £'000	2000 £'000
Operating (loss)/profit	(240)	40
Depreciation	1,849	1,764
Amortisation	23	22
Loss/(profit) on sale of tangible fixed assets	2	(107)
Decrease/(increase) in stocks	8	(10)
(Increase)/decrease in debtors	(179)	120
Decrease in creditors	(385)	(21)
Net cash inflow from operating activities	1,078	1,808

Notes forming part of the financial statements for the year ended 31 March 2001 (Continued)

25	Reconciliation of net cash outflow to movem	nent in net debt		2001 £'000	2000 £'000
	Decrease in cash in the year Cash outflow from decrease in debt and leas	se financing		337	(64) 288
	Change in net debt resulting from cash flow New finance leases	s		337 (743)	224 (566)
	Movement in net debt in the year Opening net debt			(406) (1,005)	(342)
	Closing net debt			(1,411)	(1,005)
26	Analysis of changes in net debt	At 1 April 2000 £'000	Cash flow £'000	Other non-cash changes £'000	At 31 March 2001 £'000
	Cash in hand and at bank	1,649	-	-	1,649
	Finance leases	(2,654)	337	(743)	(3,060)
		(1,005)	337	(743)	(1,411)

27 Major non-cash transactions

During the year the company entered into a finance lease arrangement in respect of fixed assets with a total capital value at the inception of the lease of £743,000 (2000 - £566,000).