

METRO BUSINESS AVIATION (HEATHROW) LIMITED
DIRECTORS' REPORT AND FINANCIAL STATEMENTS
52 WEEKS ENDED 27 JANUARY 2001



Registered Number: 1993771

METRO BUSINESS AVIATION (HEATHROW) LIMITED

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METRO BUSINESS AVIATION (HEATHROW) LIMITED

DIRECTORS' REPORT

The Directors present their annual report and the unaudited financial statements of the Company for the 52 weeks ended 27 January 2001.

Principal Activity

The Company did not trade or conduct any other activities during the 52 weeks ended 27 January 2001. No changes are expected in the immediate future.

Directors and their Interests

The Directors of the Company who served during the year are:

S Jerman
W C Najdecki
A Tanna

In accordance with the Articles of Association, no Director is required to seek re-election at the forthcoming Annual General Meeting.

No Director in office at 27 January 2001 held any beneficial interest in the shares of Harrods Holdings Limited or any of its subsidiaries at 30 January 2000 or at 27 January 2001.

METRO BUSINESS AVIATION (HEATHROW) LIMITED

DIRECTORS' REPORT (CONTINUED)

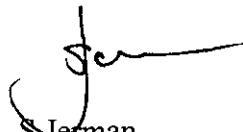
Statement of Directors' Responsibilities

Company law requires the Directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. The Directors are required to prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Directors confirm that suitable accounting policies have been used and applied consistently with the exception of the changes arising on the adoption of new accounting standards in the year as explained on page 4 under Note 1 'Accounting policies'. They also confirm that reasonable and prudent judgements and estimates have been made in preparing the financial statements for the year ended 27 January 2001 and that applicable accounting standards have been followed.

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By Order of the Board



S Jerman
Secretary
15 August 2001

Registered Office
87 -135 Brompton Road
Knightsbridge
London
SW1X 7XL

METRO BUSINESS AVIATION (HEATHROW) LIMITED

**BALANCE SHEET
AT 27 JANUARY 2001**

Note	27/1/01 £	29/1/00 £
Debtors:		
Amounts owed by group undertakings	<u>1,000</u>	<u>1,000</u>
Capital and Reserves		
3 Called up share capital	<u>1,000</u>	<u>1,000</u>

For the 52 weeks ended 27 January 2001 the company was entitled to the exemption under section 249AA(1) of the Companies Act 1985.

Members have not required the company to obtain an audit in accordance with section 249(B)(2) of the Companies Act 1985.

The directors acknowledge their responsibility for:

(i) ensuring the company keeps accounting records which comply with section 221; and

(ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its profit or loss for the financial year, in accordance with section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company.

The notes on pages 4 to 5 form part of these accounts.

Approved by the board on 15 August 2001



A Tanna
DIRECTOR

METRO BUSINESS AVIATION (HEATHROW) LIMITED

NOTES TO THE ACCOUNTS

1 Accounting Policies

Basis of Financial Statements

The financial statements have been prepared under the historical cost convention and comply with applicable accounting standards.

2 Information regarding Directors and Employees

No emoluments were paid to the Directors of the Company during the year (1999/2000 - £nil).

The Company did not employ any persons or incur any staff costs during the year (1999/2000 - £nil).

	27/1/01	29/1/00
	£	£

3 Called Up Share Capital

Authorised:

1,000 ordinary shares of £1 each	<u>1,000</u>	<u>1,000</u>
10,000 redeemable cumulative participating referred shares of £1 each	<u>10,000</u>	<u>10,000</u>

Issued and fully paid:

1,000 ordinary shares of £1 each	<u>1,000</u>	<u>1,000</u>
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4 Reconciliation of movement in shareholders' funds

Opening shareholders' funds	<u>1,000</u>	<u>1,000</u>
Closing shareholders' funds	<u>1,000</u>	<u>1,000</u>

METRO BUSINESS AVIATION (HEATHROW) LIMITED

NOTES TO THE ACCOUNTS (CONTINUED)

5 Parent Undertakings

The Company's immediate parent undertaking is Metro Business Aviation Limited. The ultimate UK parent undertaking of Metro Business Aviation is Harrods Holdings Limited, which is the parent undertaking of the Harrods Holdings Group and which is both the smallest and the largest Group which consolidates the results of the Company. The Group accounts will be filed with the Registrar of Companies in due course.

The ultimate parent undertaking is Alfayed Investment and Trust PVT LP, a partnership based in Bermuda. All interests in the Partnership continue to be under the control and held for the benefit of the Fayed family, the ultimate controlling party.

The company is a wholly owned subsidiary of Harrods Holdings and, as permitted by Financial Reporting Standard 8 "Related Party Disclosures", transactions with other entities in the Harrods Holdings Group are not disclosed.