Registered Number: 01993278

FINANCIAL ACCOUNTS FOR THE YEAR ENDED 30TH APRIL 2000

PHILIP ROSS & CO
CHARTERED ACCOUNTANTS



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REPORT OF THE DIRECTORS

The directors present their report and audited accounts for the Year ended 30th April 2000.

PRINCIPAL ACTIVITY

The principal activity of the company throughout the year was that of Hoteliers and Golf Course proprietors.

REVIEW OF THE BUSINESS

A summary of the results of the trading for the Year is given on page 4 of the accounts.

The directors consider the state of affairs to be satisfactory.

RESULTS

The retained profit of the company for the Year was £351,668, (1999 - £66,151 profit).

The directors do not recommend the payment of a dividend.

FIXED ASSETS

Changes in Fixed Assets during the year are set out in Note 6 to the accounts.

DIRECTORS

The directors who served during the Year and their beneficial interests in the company's issued ordinary share capital were as follows:

	<u>30th April 2000</u>	30th April 1999
R. D. McGahon	50	50
E. W. McGahon	50	50

AUDITORS

The Auditors Philip Ross & Co. are deemed to be reappointed in accordance with S386 of the Companies Act of 1985.

SMALL COMPANY EXEMPTIONS

This report is prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

Signed on behalf of the Board of Directors:

E.W. McGahon

Secretary

Approved by the Board: 15th December 2000

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial accounts for each financial Year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial accounts, the directors are required to

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.
- to state whether the FRSSE has been followed, subject to any material departures disclosed and explained in the financial statements.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

15th December 2000

By order of the board

AUDITORS' REPORT

AUDITORS' REPORT TO THE SHAREHOLDERS OF

CROWN & LINKS HOTELS LIMITED

We have audited the financial accounts on pages 4 to 6 which have been prepared in accordance with the Financial Reporting Standard for Smaller Entities, under the historical cost convention and the accounting policies set out on page 7.

Respective responsibilities of directors and auditors

As described on page 2, the company's directors are responsible for the preparation of financial accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial accounts are free from material misstatement, whether caused by fraud or error or other irregularity. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial accounts.

Opinion

In our opinion the financial accounts give a true and fair view of the state of the company's affairs as at 30th April 2000 and of its profit for the Year then ended and have been properly prepared in accordance with the Companies Act 1985.

Philip Ross & Co Registered Auditors Chartered Accountants

2a,Knowle Street Mablethorpe Lincs LN12 2BG

15th December 2000

Philip Las 7 Co

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FOR THE YEAR ENDED 30TH APRIL 2000

	Note	<u>2000</u> €	<u>1999</u> £
TURNOVER	2	816,329	1,260,878
COST OF SALES		(265,595)	(406,348)
GROSS PROFIT		550,734	854,530
NET OPERATING EXPENSES			
Profit on Sale of Fixed Assets		396,872	-
Administrative Expenses		(587,514)	(751,738)
OPERATING PROFIT	3	360,092	102,792
Interest Payable		(9,945)	(20,839)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		350,147	81,953
Taxation	5	1,521	(15,802)
RETAINED PROFIT FOR THE YEAR		351,668	66,151
Movements in reserves are shown	in note 13.		

BALANCE SHEET AS AT 30TH APRIL 2000

	Note	£	2000 £	£	<u>1999</u> £
FIXED ASSETS					
Tangible Assets Investments	6 7		516,184 320,000 836,184		562,601 320,000 882,601
CURRENT ASSETS					
Stock Debtors Cash at Bank and in Hand	8 9	22,300 107,117 65,388		25,200 67,027 15,705	
CDEDITORS Amounts Falling		194,805		107,932	
CREDITORS: Amounts Falling Due Within One Year	10	125,955		277,750	
NET CURRENT ASSETS/(LIABILITIES)			68,850		(169,818)
TOTAL ASSETS LESS CURRENT LIABILIT	CIES		905,034		712,783
CREDITORS: Amounts Falling Due After More Than One Year	11		90,000		247,896
PROVISION FOR LIABILITIES AND CHARGES	12		15,164		16,684
			799,870		448,203
CAPITAL AND RESERVES					
Called Up Share Capital Profit and Loss Account	14		100 799,770		100 448,103
TOTAL SHAREHOLDERS' FUNDS	13	£	799,870	£	448,203

These accounts are prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

Signed on behalf of the board of directors

R D McGahon Director

Approved by the board:15th December 2000

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH APRIL 2000

1. ACCOUNTING POLICIES

Basis of Accounting

These financial accounts have been prepared in accordance with applicable accounting standards and under the historical cost convention.

The company has taken advantage of the exemption from preparing a cash flow statement conferred by Financial Reporting Standard No 1 on the grounds that it qualifies as a small company under the Companies Act 1985.

Turnover

Turnover is the amount derived from the provision of goods and services falling within the company's ordinary activities after deduction of trade discounts and value added tax.

Group Accounts

The financial accounts state the position of the company as an individual undertaking and not as a group, as the company has taken advantage of the exemption from preparing group accounts on the grounds that it qualifies as a small company under the Companies Act 1985.

Tangible Fixed Assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Freehold Buildings

and Long Leasehold Property Nil

Fixtures and Fittings 15% on cost Motor Vehicles 25% on cost

No depreciation is provided on freehold buildings on the basis that such a charge would not be material in the context of these accounts.

Stocks and Work in Progress

Stocks and work in progress are valued at the lower of cost and net realisable value, after making allowance for obsolete and slow moving items.

Deferred Taxation

Deferred Taxation is provided using the liability method in respect of the taxation effect of all timing differences to the extent that tax liabilities are likely to crystallise in the foreseeable future.

2. TURNOVER

In the opinion of the Directors, none of the company's turnover is attributable to geographical markets outside the UK. (1999 Nil).

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH APRIL 2000

3.	OPERATING	PROFIT

Operating Profit is stated after charging:	<u>2000</u> €	<u>1999</u> £
Depreciation of Tangible Assets Operating Lease Rentals:	9,611	10,049
Hire of Plant and Equipment Auditors Fee - Non Audit Work Audit Fee	10,891 4,800 3,000	11,366 4,800 3,000
4. <u>DIRECTORS</u>	2000 £	<u>1999</u> £
Directors' Emoluments	10,696	10,241

Defined Contribution Pension Scheme

The Company operates a defined contribution scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost represents contributions payable by the Company to the fund and amounted to £46336 (1999 £10). There were no outstanding contributions payable to the fund at 30th April 2000. (1999 none).

5. TAXATION

	2000	1999
Taxation is based on the Profit for the	3	£
Year and comprises:		
U.K. Corporation Taxation at 20% (1999 21%)	-	15,379
Deferred Taxation	1,521	423
		
	1,521	15,802

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH APRIL 2000

6. TANGIBLE FIXED ASSETS

COST	Motor Vehicles £	Fixtures and Fittings £	Land and Buildings £	Total £
1st May 1999 Additions Disposals	20,761 4,000 (9,500)	245,463 5,984 (67,264)		
30th April 2000	15,261	184,183	402,137	601,581
DEPRECIATION				
1st May 1999 Disposals Charge for the Year	10,059 (7,809) 2,253	138,704 (65,168) 7,358	- - -	148,763 (72,977) 9,611
30th April 2000	4,503	80,894		85,397
NET BOOK VALUE				
30th April 2000	10,758	103,289	402,137	516,184
30th April 1999	10,702	106,759	445,140	562,601
7. FIXED ASSET INVESTMENTS			<u>2000</u> €	1999 £
Cost & Net Book Value			320,000	320,000

This represents a 100% share of Sandilands Golf and Leisure Limited a Company incorporated in England. The shareholders funds of this Company as at 30th April 2000 were £173,488 and the loss for the year £7,569.

8. STOCKS

	2000 £	<u>1999</u> £
Stocks	22,300	25,200
	22,300	25,200

FOR THE YEAR ENDED 30TH APRIL 2000

9.	DEBTORS	<u>2000</u>	<u>1999</u>
	Amounts falling due within one year:	£	£
	Trade Debtors Amount due from subsidiary company Directors Current Account	15,868 54,491 36,758	31,776 35,251
		107,117	67,027
10.	CREDITORS - Amounts Falling Due Within One Year	2000 £	<u>1999</u>
	Bank Loans and Overdrafts Trade Creditors Corporation Tax Other Tax and Social Security Directors Current Account	24,224 40,689 26,313 34,729	42,900 88,054 55,751 63,533 27,512
		125 , 955	277,750 ————
11.	CREDITORS - Amounts Falling Due After More Than One Year	200 <u>1</u>	2000 £
	Loan from Company Pension scheme Bank Loan payable by instalments	90,000	115,000 132,896
		90,000	247,896

The above loans are both secured by a fixed charge on the Company's Land and Buildings.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH APRIL 2000

12. PROVISIONS FOR LIABILITIES AND CHARGES

	<u>2000</u>	<u> 1999</u>
	£	£
Deferred Taxation	15,164 ———	16,685
At Start of Year Charge for the Year	16,685 (1,521)	16,262 423
At End of Year	15,164	16,685

This represents a full provision for timing differences arising from accelerated capital allowances.

13.	RECONCILIATION	OF	MOVEMENTS	IN	SHAREHOLDERS'	FUNDS

PROFIT FOR THE FINANCIAL YEAR representing a NET ADDITION TO SHAREHOLDERS' FUNDS	351,668	66,151
Opening shareholders' funds	448,103	381,952
CLOSING SHAREHOLDERS' FUNDS	799,771	448,103

2000

14. SHARE CAPITAL

	<u>2000</u>	<u> 1999</u>
	£	£
Authorised - Ordinary Shares of £1 each	100	100
Allotted - called up and fully paid		
Ordinary shares of £1 each	100	100

15. FINANCIAL COMMITMENTS

Future Capital Expenditure	<u>2000</u>	<u> 1999</u>
	£	£
Authorised and contracted for	Nil	20,000
	<u> </u>	

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30TH APRIL 2000

16. RELATED PARTIES

The Company was controlled throughout the current and previous period by the Directors on page 1 of these accounts. Included in note 9 & 10 to the accounts are balances due (from)/to the Directors, which do not carry interest, as follows:-

	2000 £	<u>1999</u> £
R D & E W McGahon	(36,758) =====	27,512 =====

17. POST BALANCE SHEET EVENTS

There are no transactions to report under this heading.