

CRENDON TIMBER ENGINEERING LIMITED
DIRECTORS' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 APRIL 2013

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CRENDON TIMBER ENGINEERING LIMITED**FINANCIAL STATEMENTS****FOR THE YEAR ENDED 30 APRIL 2013**

COMPANY INFORMATION

Directors	A W K Merriam A P Haughton J R Peryer P Bell P H Simpson D J Moore
Company number	01992573
Registered office	98 Hendford Hill Yeovil Somerset BA20 2QR
Auditor	Nexia Smith & Williamson Portwall Place Portwall Lane Bristol BS1 6NA
Bankers	HSBC Bank plc Yeovil Branch 1 Middle Street Yeovil Somerset BA20 1LR

CRENDON TIMBER ENGINEERING LIMITED
DIRECTORS' REPORT

The directors present their annual report and the audited financial statements for the year ended 30 April 2013

PRINCIPAL ACTIVITY AND BUSINESS REVIEW

The principal activity of the company continues to be the manufacture and erection of timber roof and floor products

TRADING REVIEW

Revenues ended the year 4% lower than the prior year due in large part to the poor weather experienced during the spring and summer of 2012 which delayed building progress in many areas. Sales to the house building market increased over the year by 10% but the Commercial market was 6% weaker than last year in terms of production and sales although the rate of orders received was in fact stronger than this. During the year the company reorganised production in the South West region by creating a dedicated floor plant at Glastonbury and focussing Truss production in the Piddlehinton plant. This will allow us to further improve our operational efficiency and together with the strong forward order book is expected to produce improved results in 2013-14.

The following are the principal key financial performance indicators relating to the year's trading

	2013	2012
Gross margin	22.7%	23.6%
Operating Margin (adjusted)	0.6%	2.5%
Pre-tax return on average shareholders equity	6.5%	38.7%
Shareholders equity (£'000s)	1,623	1,727
Sales per Employee (£'000s)	118	125

Development of the Business

In the financial year, shareholders equity decreased from £1,726,904 to £1,640,373. This is accounted for as follows:

	2013 £'000	2012 £'000
Opening shareholders equity	1,727	1,450
Net profit for the year after tax	91	472
	<u>1,818</u>	<u>1,922</u>
Dividends paid	(195)	(195)
Closing shareholders equity	<u>1,623</u>	<u>1,727</u>

Position of the company at year end

Net assets at the year end were £1,623,204 (2012: £1,726,904) and net current assets were £1,016,981 (2012: £1,163,195).

Capital expenditure

During the year the company spent £267,376 (2012: £363,815) on purchases of fixed assets.

DIVIDENDS

A final dividend of £120,000 was proposed for the year (2012: £120,000). An interim dividend of £75,000 was paid (2012: £105,000).

DIRECTORS

The directors who held office during the year and at the date of this report are as follows:

A W K Merriam
A P Haughton
J R Peryer
P Bell
P H Simpson
D J Moore

FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

We maintain a register of operational, financial and external risks that is regularly reviewed by the Board. The significant risks and uncertainties are

Market Risk

Our business depends on the general health of the house-building and repairs market. Consequently demand for our products fluctuates with conditions in those markets. In order to minimise risk, we conduct market research and risk analysis in assessing investments and we review stock and customer credit levels in the light of current and anticipated trading conditions.

Information Technology

Our information technology systems are an integral part of our operations. In order to ensure continuity and reliability, we continuously maintain our systems, have off-site back-up facilities, and a disaster recovery plan in place that is regularly tested for efficiency and reliability.

Personnel

We recognise that staff recruitment, training and retention are fundamental to the success of the business. Training programmes are in place to ensure adequate and relevant training is available to all members of staff. The performance of all personnel is reviewed by line management and job progression is actively encouraged. Staff retention is continuously monitored and reported to the Board on a monthly basis.

Liquidity

Banking arrangements are made through the parent company. The company undertakes regular cash-flow forecasting to ensure that bank and other borrowing facilities are sufficient to meet working capital requirements.

AUDITORS

Pursuant to a shareholders resolution, the company is not obliged to re-appoint its auditors annually and Nexia Smith&Williamson will therefore continue in office. In the case of each person who was a director at the time this report was approved:

- so far as that director was aware there was no relevant available information of which the company's auditors were unaware and
- that director had taken all steps that the director ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditors were aware of that information.

This confirmation is given and should be interpreted in accordance with the provision of s418 of the Companies Act 2006.

By order of the Board



A P Haughton

Director

Date 4 September 2013

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

In so far as each of the directors are aware:

- there is no relevant audit information of which the company's auditors are unaware, and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

CRENDON TIMBER ENGINEERING LIMITED

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF CRENDON TIMBER ENGINEERING LIMITED

We have audited the financial statements of Crendon Timber Engineering Limited for the year ended 30 April 2013 which comprise the Profit & Loss Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the FRC's website at www.frc.org.uk/apb/scope/private.cfm.

Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 30 April 2013 and of the company's profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

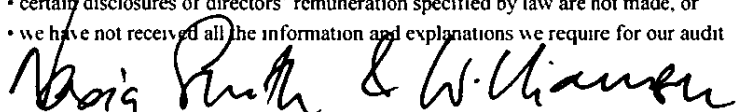
Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion,

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit.



Carl Deane

Senior Statutory Auditor, for and on behalf of

NEXIA SMITH & WILLIAMSON

Chartered Accountants and Statutory Auditor

Portwall Place

Portwall Lane

Bristol

BS1 6NA

Date 4 September 2013

CRENDON TIMBER ENGINEERING LIMITED

**PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 30 APRIL 2013**

	Note	2013 £	2012 £
TURNOVER			
Continuing operations	2	21,159,658	22,029,784
Cost of sales		<u>(16,357,316)</u>	<u>(16,833,060)</u>
GROSS PROFIT		4,802,342	5,196,724
Administrative expenses		<u>(4,685,124)</u>	<u>(4,641,433)</u>
OPERATING PROFIT			
Adjusted Operating Profit		117,218	555,291
Restructuring Costs	3	(71,609)	-
	3	45,609	555,291
Dividends received	8	70,000	70,000
Net interest	6	(7,140)	(10,227)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		<u>108,469</u>	<u>615,064</u>
Tax on profit on ordinary activities	7	(17,169)	(143,030)
PROFIT FOR THE YEAR AFTER TAXATION		<u>91,300</u>	<u>472,034</u>

All of the activities are continuing

All recognised gains and losses are included in the profit and loss account

The notes on pages 9 to 16 form part of these financial statements

CRENDON TIMBER ENGINEERING LIMITED**BALANCE SHEET
AS AT 30 APRIL 2013**

	Note	2013 £	2012 £
FIXED ASSETS			
Tangible assets	9	872,813	813,130
Investments	10	<u>2</u>	<u>2</u>
		872,815	813,132
CURRENT ASSETS			
Stocks	11	998,886	1,160,034
Debtors	12	4,911,190	3,998,766
Cash at bank and in hand		<u>853</u>	<u>316,243</u>
		5,910,929	5,475,043
CREDITORS Amounts falling due within one year	13	<u>(4,893,396)</u>	<u>(4,311,848)</u>
NET CURRENT ASSETS		<u>1,017,533</u>	<u>1,163,195</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		1,890,348	1,976,327
CREDITORS Amounts falling due after more than one year	14	(246,614)	(246,614)
Provisions for liabilities and charges	15	<u>(20,530)</u>	<u>(2,809)</u>
		<u>1,623,204</u>	<u>1,726,904</u>
CAPITAL AND RESERVES			
Share capital	16	2	2
Profit and loss account	17	<u>1,623,202</u>	<u>1,726,902</u>
SHAREHOLDERS' FUNDS	18	<u>1,623,204</u>	<u>1,726,904</u>

These financial statements were approved by the directors and authorised for issue on 4 September 2013 and are signed on their behalf by

APH

A P Haughton
Director

Company Registered Number 1992573

The notes on pages 9 to 16 form part of these financial statements

1 ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements

Basis of accounting

The financial statements have been prepared under the historical cost convention in accordance with applicable accounting standards

The directors have taken advantage of the exemption in Financial Reporting Standard 1 from including a cash flow statement in the financial statements on the grounds that the company is wholly owned and its parent publishes a consolidated cash flow statement

Consolidation

The company has taken exemption from preparing group financial statements in accordance with the Companies Act 2006 as it is a wholly owned subsidiary of a company incorporated within the EEA. Accordingly the financial statements present information about the company as an individual undertaking and not about the group

Turnover

Turnover is based on amounts receivable excluding Value Added Tax, for goods and services supplied to customers during the year

Depreciation

Depreciation is calculated so as to write off the cost/valuation of an asset, less its estimated residual value, over the useful economic life of that asset as follows

Leasehold improvements	Over the duration of the lease on a straight line basis
Plant and machinery	5 to 10 years on a straight line basis
Motor vehicles	4 to 5 years on a straight line basis
Fixtures and fittings	3 to 10 years on a straight line basis
Computer and office equipment	3 to 10 years on a straight line basis

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

Taxation

The charge for taxation is based on the results for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax provision is not discounted

Pension costs defined contribution scheme

Contributions are charged to the profit and loss account for the year as they become payable to the scheme

Hire Purchase and finance lease agreements

Assets held under hire purchase and finance lease agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the profit and loss account in equal proportions over the period of the lease

CRENDON TIMBER ENGINEERING LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2013 (continued)

1 ACCOUNTING POLICIES (continued)

Operating lease commitments

Rentals applicable to operating leases where substantially all the benefits and risks of ownership remain with the lessor are charged against profit on a straight line basis over the period of the lease

Investments

Investments are stated at cost less provision for any impairment in value

Related party transactions

Advantage has been taken in these financial statements of the exemption under Financial Reporting Standard 8 from providing details of related party transactions with group companies

2 TURNOVER

Turnover, which all arises in the UK, represents sales to customers (excluding value added tax) in respect of the company's principal activity

3 OPERATING PROFIT/(LOSS)

Operating profit is stated after charging

	2013	2012
	£	£
Depreciation charge for		
Owned assets	206,359	171,978
Operating lease rental - Hire of plant and machinery	260,728	282,017
Operating lease rental - Other	219,860	248,626
Auditors' remuneration (including expenses)		
Audit services	16,100	15,500
Non audit services	5,750	5,550

Restructuring costs in the year totalling £71,609 (2012 £Nil) relate to redundancy and reorganisation costs

CRENDON TIMBER ENGINEERING LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2013 (continued)

4 STAFF NUMBERS AND COSTS

The average number of persons (including directors) employed by the company during the financial year, analysed by activity amounted to

	2013	2012
	No	No
Sales and administration	77	75
Production	102	100
	<u>179</u>	<u>175</u>

The aggregate payroll costs of the above were

	2013	2012
	£	£
Wages and salaries	4,253,453	4,214,459
Social security costs	404,377	410,734
Other pension costs	186,462	153,542
	<u>4,844,292</u>	<u>4,778,735</u>

5 EMOLUMENTS OF DIRECTORS

The directors' aggregate emoluments in respect of qualifying services were

	2013	2012
	£	£
Emoluments receivable	268,995	235,139
Value of company pension contributions to money purchase schemes	36,430	26,230
	<u>305,425</u>	<u>261,369</u>

The emoluments excluding pension contributions of the highest paid director were £94,860 (2012 £92,538) and the company's contribution to the money purchase scheme in respect of this director was £13,939 (2012 £9,803)

The emoluments of three of the directors were not paid through Crendon Timber Engineering Limited during 2013, as they were paid through other companies within the Bradford & Sons Limited group of companies. One of the directors was paid through Bradford Timber Supplies Limited, whilst the remaining two were paid through Bradford & Sons Limited

6 NET INTEREST

	2013	2012
	£	£
a) Interest payable		
Bank loans and overdrafts	8,719	10,297
Other interest	357	-
	<u>9,076</u>	<u>10,297</u>

	2013	2012
	£	£
b) Interest receivable		
Other finance income	1,936	70
	<u>1,936</u>	<u>70</u>

CRENDON TIMBER ENGINEERING LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2013 (continued)

7 TAXATION ON ORDINARY ACTIVITIES

a) UK corporation tax on profits for the year

	2013	2012
	£	£
Current tax		
UK corporation tax at 23.9% (2012 - 25.8%)	-	141,271
Adjustments relating to earlier years	(552)	(10)
	<u>(552)</u>	<u>141,261</u>
Deferred tax (note 15)		
Origination and reversal of timing differences	17,545	1,808
Adjustments relating to earlier years	176	(39)
	<u>17,169</u>	<u>143,030</u>

b) Tax charge reconciliation

	2013	2012
	%	%
Standard rate of corporation tax	23.9	25.8
Effects of		
Capital allowances in excess of depreciation	(35.1)	(0.6)
Adjustment to tax charge in respect of prior periods	(1.4)	-
Income not taxable for tax purposes	-	(2.9)
Expenses not deductible for tax purposes	4.0	0.7
Group relief surrendered	14.0	-
Other short term timing differences	(6.8)	-
	<u>(1.4)</u>	<u>23.0</u>

8 DIVIDENDS

	2013	2012
	£	£
Dividends received	<u>70,000</u>	<u>70,000</u>
Dividends paid (£97,500 per share (2012 £97,500 per share))	<u>195,000</u>	<u>195,000</u>

CRENDON TIMBER ENGINEERING LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2013 (continued)

9 TANGIBLE FIXED ASSETS

	Leasehold improvements	Plant and machinery	Computer and office equipment	Fixtures and fittings	Motor vehicles	Total
	£	£	£	£	£	£
Cost or valuation						
At 1 May 2012	414,133	1,932,909	328,703	380,558	474,222	3,530,525
Additions	25,471	135,538	33,089	4,897	68,381	267,376
Transfers from group	-	20,000	-	-	-	20,000
Disposals	-	-	-	-	(87,693)	(87,693)
At 30 April 2013	439,604	2,088,447	361,792	385,455	454,910	3,730,208
Depreciation						
At 1 May 2012	303,476	1,503,486	255,505	336,647	318,281	2,717,395
Charge for the year	10,439	87,501	45,434	10,434	52,551	206,359
On transfers from group	-	20,000	-	-	-	20,000
On disposals	-	-	-	-	(86,359)	(86,359)
At 30 April 2013	313,915	1,610,987	300,939	347,081	284,473	2,857,395
Net book value						
At 30 April 2013	125,689	477,460	60,853	38,374	170,437	872,813
At 30 April 2012	110,657	429,423	73,198	43,911	155,941	813,130

10 FIXED ASSET INVESTMENTS

	2013	2012
	£	£
Net book value		
At 30 April 2013	2	2

Details of the subsidiary undertakings at 30 April 2013, all of which are incorporated in England and Wales and 100% owned, are as follows

Company	Nature of Business	Status
Crendon Roofing Services Limited	Specialist roofing contractor	Active
Crendon Timber Engineering (Bristol) Limited	Dormant	Dormant
Crendon Timber Engineering (South West) Limited	Dormant	Dormant
H Y Arnold (Castleford) Limited	Dormant	Dormant
Structural Timbers Limited	Dormant	Dormant

The aggregate amount of capital and reserves and the results of these undertakings for the last relevant financial period were as follows

	Capital and reserves	Profit for the period
	£	£
Crendon Roofing Services Limited	302,552	(166,423)

11 STOCK

	2013	2012
	£	£
Raw materials and consumables	752,697	902,211
Work in progress	36,543	35,720
Finished goods	209,646	222,103
	<u>998,886</u>	<u>1,160,034</u>

CRENDON TIMBER ENGINEERING LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2013 (continued)

12 DEBTORS

	2013	2012
	£	£
Amounts falling due within one year		
Trade debtors	4,313,632	3,656,889
Amounts owed by group undertakings	83,877	69,241
Other debtors	4,590	5,541
Prepayments and accrued income	421,698	174,289
	<u>4,823,797</u>	<u>3,905,960</u>
Amounts falling due after more than one year		
Trade debtors	87,393	92,806
	<u>4,911,190</u>	<u>3,998,766</u>

13 CREDITORS Amounts falling due within one year

	2013	2012
	£	£
Bank overdraft	131,761	-
Trade creditors	3,607,795	3,369,095
Amounts owed to group undertakings	215,173	127,532
Corporation tax	-	141,261
Other tax and social security	280,327	212,262
Other creditors and accruals	658,340	461,698
	<u>4,893,396</u>	<u>4,311,848</u>

14 CREDITORS Amounts falling due after more than one year

	2013	2012
	£	£
Amounts due to group undertakings	<u>246,614</u>	<u>246,614</u>

15 PROVISIONS FOR LIABILITIES AND CHARGES

Deferred taxation

	2013	2012
	£	£
Accelerated capital allowances	20,530	5,449
Other timing differences	0	(2,640)
Full provision	<u>20,530</u>	<u>2,809</u>

	2013	2012
	£	£
Provision at 1 May	2,809	1,040
Deferred tax charge in the profit and loss	17,721	1,769
Provision at 30 April	<u>20,530</u>	<u>2,809</u>

Finance Act 2012 included legislation to reduce main rate of corporation tax from 24% to 23% from 1 April 2013, and its impact is reflected above

Finance Bill 2013 includes clauses to reduce the rate of tax to 21% from 1 April 2014 and to 20% from 1 April 2015. The full anticipated effect of these changes is not considered material

CRENDON TIMBER ENGINEERING LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2013 (continued)

16 CALLED UP SHARE CAPITAL

	2013	2012
	£	£
Allotted, called up and fully paid		
2 ordinary shares of £1 each	<u>2</u>	<u>2</u>

17 PROFIT AND LOSS ACCOUNT

	2013	2012
	£	£
As at 1 May	1,726,902	1,449,868
Retained profit/(loss) for the year	91,300	472,034
Dividends paid	(195,000)	(195,000)
As at 30 April	<u>1,623,202</u>	<u>1,726,902</u>

18 RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2013	2012
	£	£
Profit/(loss) for the year	91,300	472,034
Dividends (note 8)	(195,000)	(195,000)
	<u>(103,700)</u>	<u>277,034</u>
Opening shareholders' funds	1,726,904	1,449,870
Closing shareholders' funds	<u>1,623,204</u>	<u>1,726,904</u>

19 OPERATING LEASES COMMITMENTS

Annual commitments under operating leases are as follows

Land and buildings	2013	2012
	£	£
Expiring		
In one year or less	7,500	-
Between one and five years	215,000	222,500
In five years or more	-	-
	<u>222,500</u>	<u>222,500</u>
Other	2013	2012
	£	£
Expiring		
In one year or less	65,003	25,865
Between one and five years	125,411	188,288
In five years or more	-	-
	<u>190,414</u>	<u>214,153</u>

20 CONTINGENT LIABILITIES

There is a cross guarantee in place between the company and its fellow group companies to secure the bank overdrafts. The contingent liability to the company at 30 April 2013 amounted to £Nil (2012: £Nil).

There is a cross guarantee in place between the company and its fellow group companies in respect of the bank loan. The maximum potential liability at 30 April 2013 is £10,117,000 (2012: £5,667,000).

CRENDON TIMBER ENGINEERING LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2013 (continued)

21 RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemption available under Financial Reporting Standard 8 from providing details of related party transactions with group companies as they are incorporated within the financial statements of its parent company, Bradford and Sons Limited. Copies of that company's financial statements are available from the Registrar of Companies, Companies House, Crown Way, Cardiff, CF4 3UZ.

22 ULTIMATE PARENT COMPANY

The company is a wholly owned subsidiary of Bradford and Sons Limited, which is registered in England and Wales and is the immediate controlling party.

The largest and smallest group of companies for which the financial statements are drawn up is that headed by Bradford and Sons Limited. Consolidated accounts for Bradford and Sons Limited are available from Companies House.