1967507

WIGGINS WINCHESTER LIMITED
FINANCIAL STATEMENTS
31st December 1996





REPORT OF THE DIRECTORS

PRESENT DIRECTORS

J M Ritchie J R Witt

The directors present their report and the audited financial statements for the year to 31st December 1996.

PRINCIPAL ACTIVITIES

The company was formerly engaged in the retail distribution of motor vehicles and allied activities in the motor trade.

REVIEW OF THE BUSINESS

The company performed satisfactorily during the year.

As at the close of business on 31st December 1996 the company's trade, assets and liabilities were acquired, at book value, by Scotthall Limited, a fellow subsidiary, and the company ceased to trade.

RESULTS AND DIVIDENDS

Details of the results for the period are set out in the profit and loss account on page 4. The directors do not recommend the payment of a dividend (1995 - fnil).

DIRECTORS

Mr J M Ritchie and Mr D Potts served throughout the year under review.

Mr D Potts resigned as a director on 31st January 1997 and Mr J R Witt was appointed a director on 1st February 1997.

DIRECTORS' INTERESTS

None of the directors had any interests in the shares of the company, or of the company's fellow subsidiaries, or holding company, which require notification to the company in accordance with the provisions of Section 324 of the Companies Act 1985.



REPORT OF THE DIRECTORS - CONTINUED

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the period under review and of the profit or loss of the company for that period. In preparing those financial statements the directors are required to:-

- * select suitable accounting policies and then apply them consistently.
- * make judgments and estimates that are reasonable and prudent.
- * state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- * prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

REGISTERED NUMBER

1967507

AUDITORS

Pursuant to the elective resolution passed on 29th March 1995, Price Waterhouse, the present auditors, will continue in office.

3 Lombard Street

London, EC3V 9AQ

By order of the Board

Matheson & Co., Limited

Secretaries

J L Rutherford

Assistant Secretary

9th April 1997

AUDITORS' REPORT TO THE MEMBERS OF WIGGINS WINCHESTER LIMITED

We have audited the financial statements on pages 4 to 11 which have been prepared under the historical cost convention and the accounting policies set out on page 6.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination on a test basis of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

OPINION

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31st December 1996 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Prie Walehure.

Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY

Chartered Accountants and Registered Auditors

9th April 1997



PROFIT AND LOSS ACCOUNT For the year ended 31st December 1996

÷	Note	£	1996 £	£	1995 £
TURNOVER		15,78	36,387	13,8	392,882
Cost of sales		(13,68	31,772)	(12,	129,880)
GROSS PROFIT		2,10	04,615	1,	763,002
Distribution costs Administrative expenses		403,234 1,167,871		47,391 21,657	
		(1,57	71,105)	(1,:	369,048)
OPERATING PROFIT	3	53	33,510		393,954
Interest payable	6	(1	72,279)		(95,010)
PROFIT ON ORDINARY ACTIVIT BEFORE TAXATION	IES	46	51,231	:	298,944
Tax on profit on ordinary activities	.7	(14	10,437)	(119,356)
RETAINED PROFIT FOR THE FINANCIAL YEAR	14		20,794 =====		179,588 ======

All amounts relate to discontinued operations.

The retained profit for the year is equal to the total recognised profit for the year.

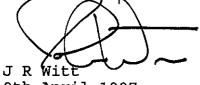
The notes on pages 6 to 11 form an integral part of these financial statements.



BALANCE SHEET 31st December 1996

	Note		1996		1995
		£	£	£	£
FIXED ASSETS					
Tangible assets	8		-		470,070
•		-			
CURRENT ASSETS					
Stock	9	· -		681,409	
Repurchase commitments	10	_		141,750	
Debtors	11	1,044,806		371,408	
Cash at bank and in hand		-		595	
		1,044,806	2,	195,162	
CREDITORS - amounts falli	_				
due within one year	12	501,783	2,	422,654	
NET CURRENT ASSETS/(LIABI	LITIES)	_	543,023		(227,492)
TOTAL ASSETS LESS CURRENT	1				
LIABILITIES			543,023		242,578
PROVISION FOR LIABILITIES					•
AND CHARGES					
Deferred taxation	13		-		(20,349)
			543,023		222,229
			======		
CAPITAL AND RESERVES					
Called up share capital	14		2		2
Profit and loss account	14		543,021		222,227
	. •				
SHAREHOLDERS' FUNDS (Equi	ty inte	rests)	543,023		222,229
			======		======

APPROVED BY THE BOARD OF DIRECTORS



9th April 1997

The notes on pages 6 to 11 form an integral part of these financial statements.



1. ACCOUNTING POLICIES

a) BASIS OF PREPARATION

These financial statements have been prepared in accordance with the historical cost convention, using applicable accounting standards. The principal accounting policies which the directors have adopted within that convention are set out below.

b) TURNOVER

Turnover comprises sales of motor vehicles, spare parts and servicing and repairing income. Value added tax and car tax are excluded.

c) DEFERRED TAXATION

Deferred tax is accounted for under the liability method in respect of timing differences between profit as computed for taxation purposes and profit as stated in the financial statements, only to the extent that a liability or asset is expected to be payable or receivable in the foreseeable future.

d) DEPRECIATION

Depreciation is calculated to write off the cost of each category of fixed assets, using the straight line method, during its expected useful life. The lives used are as follows:

Short leasehold property 25 years; Plant and equipment 5-10 years; Motor vehicles 3-5 years.

e) REPURCHASE COMMITMENTS

Repurchase commitments relate to undertakings to repurchase, at predetermined dates in the future, vehicles sold by the company. These repurchase commitments are included as an asset in the balance sheet at repurchase value with a corresponding liability within creditors.

f) STOCK

Stock is valued at the lower of cost and net realisable value. Cost is actual purchase price.

g) PENSIONS

Lancaster plc has appointed Trustees to administer a contributory pension scheme, based on the cost of providing pensions across all participating Lancaster group companies, whose costs are not individually determined. As a result, contributions allocated to the company are charged against profits for the year in which they become payable. Full details are given in the accounts of the parent company, Lancaster plc.

(h) LEASED ASSETS

Operating lease rentals are charged to the profit and loss account when incurred.



2. STATUS OF THE COMPANY

As of the close of business on 31st December 1996 the company transferred its trade, assets and liabilities to Scotthall Limited, at book value, and from that time the company ceased to trade.

3.	OPERATING PROFIT	1996 £	1995 £
	Operating profit is arrived at after charging:		
	Auditors' remuneration - audit services	5,200	9,950
	Depreciation of owned assets	59,207	57,264
	Operating lease rentals-land & buildings	156,619	158,287
		======	======
4.	EMPLOYEES		
4.	EMPLOI EES	No.	No.
·	The average number employed by the company within each category of		
	persons was:	9	. 8
	Sales staff	33	31
	After-sales staff	4	4
	Administration staff		
		46	43
		==	==
	The costs incurred in respect of these		
	employees were:	£	£
	Wages and salaries	861,903	768,664
	Social security costs	70,994	67,009
	Other pension costs	33,913	27,517
	Other Pension copps		

5. DIRECTORS

No emoluments or fees were paid to the directors during the year (1995 - £nil).

863,190

======

966,810

======

6.	INTEREST PAYABLE		19 £	96	1995 £
	Bank loans and overdrafts Other loans		56,0 16,2	11	80,168 14,842
			72,2 ====	79	95,010
7.	TAX ON PROFIT ON ORDINARY A	CTIVITIES	===-		
, , .	IM ON PROPER ON COMPANY				_
			£		£
	Taxation is based on profit the year and comprises: Group relief/corporation ta		160,7	706	107,483
	Corporation tax movements r to prior periods Deferred tax (see note 13)	relating	(20,3	80 849)	(1,276) 13,149
	Deferred tax (see note 13)				
			140,4		119,356 =====
			=====	===	<u> </u>
8.	FIXED ASSETS	Leasehold Property	equipment	Motor Vehicles	. Total £
1	COST	£	£	£	£
;	At 1st January 1996 Additions	451,138 -	253,365 23,314		719,104 33,189
	Transfers to group undertakings Disposals	(451,138)	(270,479) (6,200)		(736,493) (15,800)
	At 31st December 1996			-	
	DEPRECIATION				
	At 1st January 1996 Provided for the year	90,119 20,254	153,623 33,994	5,292 4,959	249,034 59,207
	Transfers to group undertakings Disposals	(110,373)	(184,367) (3,250)	(7,321) (2,930)	(302,061) (6,180)
	Disposais				
	At 31st December 1996	-	- 	- 	
	NET BOOK AMOUNT	£ -	.	£ -	£ -
	At 31st December 1996		t - =======		
	At 31st December 1995		£99,742		

	/		
9.	STOCK	1996	1995
		£	£
	Vehicles		
	- held on consignment	-	666,468
	- other	_	872,774
	Parts	_	134,886
	Oil and sundries	_	7,281
		•••	1,681,409
		======	=======
	The stock held on consignment show interest bearing and had a corresp included within trade creditors.	n in the balance onding liability	sheet was which was
10.	REPURCHASE COMMITMENTS	£	£
	***************************************		141 750
	Within one year	_	141,750
		======	======
11.	DEBTORS	£	£
	Trade debtors	-	297,697
	Amounts owed by group		
	undertakings	1,044,806	-
	Other debtors	-	6,578
	Prepayments and accrued income	-	67,133
	1 1		
		1,044,806	371,408
		=======	======
12.	CREDITORS: Amounts falling due within one year		
	within one year	£	£
		~	~
	Bank overdraft	241,034	73,201
	Trade creditors		963,306
	Repurchase commitments (see note 10)	***	141,750
	Amounts owed to group undertakings	_	1,010,494
	Other creditors	-	65,026
	Corporation tax	160,706	107,483
	Other taxation and social security	100,703	61,394
	other taxacton and bottat becarity		
		501,783	2,422,654
		======	=======

Trade creditors includes amounts due arising from the purchase of stocks from suppliers who claim that, under the terms of trade, ownership thereof does not pass to the company until sums due to these suppliers are settled.



13. DEFERRED TAXATION

a)	Provision	ns at	year	end
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a)Provisions at year end	1996 Not		1995 Not		
	Provided	provided	Provided	provided	
Capital allowances in	£	£	£	£	
excess of depreciation	-	-	20,349	_	
	=====	======	=====	======	
b)Movement in the year				£	
At 1st January 1996 Credit for the year				20,349	
At 31st December 1996				- =====	

14. SHAREHOLDERS' FUNDS

RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	Share Capital	Revenue Reserves	Total
	£	£	£
Balance at 1st January 1996	2	222,227	222,229
Profit for the year		320,794	320,794
Balance at 31st December 1996	2	543,021	543,023
	=====	======	======

The company has 100 authorised ordinary shares of £1 each and has 2 allotted, issued and fully paid ordinary shares of £1 each.

CONTINGENT LIABILITIES 15.

There were contingent liabilities at 31st December 1996 in respect of cross guarantees covering bank loans and overdrafts in the holding company and fellow subsidiaries. These loans and overdrafts amounted to £17,142,203 at 31st December 1996 (1995 - £14,340,520).



16. FINANCIAL COMMITMENTS

OPERATING LEASES

At 31st December 1996 the company had annual commitments under non-cancellable operating leases which expire as follows:

		1996		1995
	Land and Buildings	Other	Land and Buildings	Other
	£	£	£	£
Within one year	_	-	_	1,104
In the second to fifth years	-		16,000	5,795
After five years	-	-	145,000	-
	_	-	161,000	6,899
	======	=====	======	=====

17. CASH FLOW STATEMENT

The company is a wholly owned subsidiary of Lancaster plc, which prepares a consolidated Cash Flow Statement. The company has therefore elected to make use of the exemption provided in Financial Reporting Standard No. 1 ("Cash Flow Statements") not to produce a Cash Flow Statement.

18. RELATED PARTY TRANSACTIONS

No disclosure has been made of transactions with other group companies in accordance with Paragraph 3(c) of FRS 8 "Related Party Disclosures" as the company is a wholly owned subsidiary of Lancaster plc.

19. ULTIMATE PARENT COMPANY

The parent undertaking is Lancaster Winchester Limited, which is wholly owned by Lancaster plc.

The ultimate parent company, which is also the ultimate controlling interest, is Jardine Matheson Holdings Limited, a company incorporated in Bermuda.

Consolidated accounts for both Lancaster plc and Jardine Matheson Holdings Limited can be obtained from:-

Matheson & Co., Limited Jardine House 6 Crutched Friars London EC3N 2HT



THE PAGES WHICH FOLLOW DO NOT FORM PART OF THE STATUTORY ACCOUNTS.

THEY SHOULD BE DETACHED IF THE PRECEDING PAGES ARE TO BE FILED WITH THE REGISTRAR OF COMPANIES.



TRADING ACCOUNT For the year ended 31st December 1996

_					
		_	1996	_	1995
		£	£	£	£
	TURNOVER		15,786,387		13,892,882
	Cost of sales	(:	13,681,772)	(.	L2,129,880)
	GROSS PROFIT		2,104,615	•	1,763,002
	FIXED EXPENSES		2,101,013		1,700,002
	Salaries	143,903		123,076	
	Advertising	110,593		73,431	
	Demonstration/vehicle expenses	71,253		68,506	
	Training	2,782		2,714	
	Car buying	18,074		12,886	
	Miscellaneous	55,889		65,994	
	Depreciation	740		784	
			(403,234)		(347,391)
	OTHER FIXED EXPENSES				•
	Salaries	335,385		266,259	
	Advertising	16,578		13,968	
	Vehicle expenses	50,184		60,365	
	Training	17,364		14,605	
	Tools and consumables	16,780		-	
	Stock adjustments	1,072		5,297	
	Equipment maintenance	15,718		11,843	
	Equipment depreciation	33,737		31,683	
	Miscellaneous	39,088		58,253	
	Doubtful debts	8,958	(504.064)	-	(460 070)
			(534,864)		(462,273)
	DIRECT PROFIT		1,166,517		953,338
	OVERHEADS		1/100/31/		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Management charge	128,381		80,000	
	Rent and rates	211,533		201,961	
	Heat and light	24,350		20,916	
	Building maintenance	16,501		-	
	Salaries and benefits	66,659		55,563	
	Pension fund	33,913		27,517	
	Training	207		1,471	
	Travel and subsistence	507		460	
	Entertainment	-		393	
	Vehicle expense	9,773		11,641	
	Printing and stationery	9,171		10,603	
	Postage and telephone	23,517		23,767	
	Professional fees	1,270		8,870	
	Bank charges	14,113		13,664	
	Equipment rental/maintenance	14,044		16,695	
	Insurance	15,708		19,029	
	Laundry and cleaning	8,617		5,221	
	Auditors' remuneration	5,200		9,950 23,845	
	Miscellaneous	13,770 4,828		3,494	
	Computer costs Sale of fixed assets	6,215		(473	
	Depreciation	24,730		24,797	
	Dobt correction	24,750	(633,007)		
	Interest payable		(72,279)		(95,010)
	NET PROFIT BEFORE TAXATION		461,231		298,944
			======		======

