ANNUAL REPORT

YEAR ENDED 31 JANUARY 1995

COMPANY NUMBER - 1957036



ANNUAL REPORT

YEAR ENDED 31 JANUARY 1995

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NOTICE OF MEETING

NOTICE IS HEREBY given that the ninth Annual General Meeting of the Company will be held at Ashby Road, Spilsby on 21st June 1995 at 8.45 a.m. for the following purposes:

- 1. To receive and consider the financial statements and report of the directors for the year ended 31 January 1995.
- 2. To re-appoint directors.
- 3. To re-appoint the auditors for the ensuing year, and to authorise the directors to agree their remuneration.
- 4. To declare a dividend.
- 5. To transact any other business.

By Order of the Board

J. TONG Secretary

Ashby Road, Spilsby, Lincolnshire, PE23 5DW.

DIRECTORS' REPORT

YEAR ENDED 31 JANUARY 1995

The directors submit their annual report and audited financial statements for the year ended 31 January 1995 as follows:

RESULTS AND DIVIDENDS

The profit for the year after taxation amounted to £122,273. The directors propose a final dividend on the 'A' ordinary shares amounting to £7,399.

REVIEW OF THE BUSINESS

The principal activity of the company is manufacturing agricultural machinery and food processing equipment. Sales performance and profit before tax for the year were satisfactory.

DIRECTORS AND THEIR INTERESTS

The directors who served during the year, together with their interests in shares of the company at 31 January 1995 and 31 January 1994, all of which are beneficial, were as follows:

Ordinary Shares of £1 each

	1995	1994
K. Tong	2500	2500
J. Tong	2500	2500
C.E. Tong	90000	90000

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements the directors are required to

- * select suitable accounting policies and then apply them consistently;
- * make judgments and estimates that are reasonable and prudent;
- * prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

<u>DIRECTORS' REPORT</u> <u>YEAR ENDED 31 JANUARY 1995</u> (Continued)

SUBSTANTIAL SHAREHOLDERS

At 31 January 1995, Investors in Industry plc were interested in 50,000 'A' ordinary shares of £1 each. The above shareholder is also beneficially interested in a secured loan of £280,000 to the company.

FIXED ASSETS

Changes in fixed assets are shown in Note 9 to the financial statements.

DONATIONS

During the year the company made charitable donations of £1,005.

AUDITORS

In accordance with Section 385 of the Companies Act 1985, a resolution for the re-appointment of Pannell Kerr Forster as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By Order of the Board

J. TONG Secretary

Ashby Road, Spilsby, Lincolnshire PE23 5DW.

02 May 1995

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AUDITORS' REPORT TO THE SHAREHOLDERS OF TONG ENGINEERING LIMITED

We have audited the financial statements on pages 5 to 7 which have been prepared under the accounting policies set out on pages 9 and 10.

Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group as at 31 January 1995 and of its profit and cash flows of the group for the year then ended and have been properly prepared in accordance with the provisions of the Companies Act 1985.

PANNELL KERR FORSTER
Chartered Accountants

Registered Auditors

Lincoln 2 May 1995

CONSOLIDATED PROFIT AND LOSS ACCOUNT

YEAR ENDED 31 JANUARY 1995

			1995	1	1994
	Note	£	£	£	£
Turnover Cost of sales	2		4,777,894 3,900,276		4,509,163 3,666,133
Gross Profit			877,618		843,030
Distribution costs Administrative Expenses		338,758 367,086		306,879 362,306	
			705,844		669,185
Operating profit	3		171,774		173,845
Interest receivable Interest payable	5 6	7,070 30,861		6,195 38,001 	
			23,791		31,806
Profit on ordinary activities before taxation			147,983		142,039
Taxation on profit on ordinary activities	7		25,710		37,589
Profit on ordinary activities after taxation			122,273		104,450
Dividends	8		7,399		7,102
Retained profit for the year			114,874		97,348

A statement of movements on reserves is given in note 18.

The results for the year arise wholly from continuing operations.

The company had no recognised gains or losses other than the retained profit for the year.

The notes on pages 9 to 17 form part of these financial statements

CONSOLIDATED BALANCE SHEET

AT 31 JANUARY 1995

		1995	1994
	Note	£ £	£ £
FIXED ASSETS			
Tangible Assets	9	767,84	3 691,930
CURRENT ASSETS			
Stocks	11	919,722	693,580
Debtors	12	536,442	632,955
Cash at bank and in hand		288,471	264,597
		1,744,635	1,591,132
Creditors: amounts falling			
due within one year	13	880,170	730,118
NET CURRENT ASSETS		864,46	•
TOTAL ASSETS LESS CURRENT LIABIN	LITIES	1,632,30	8 1,552,944
Creditors: amounts falling		•	
due after more than one year	14	268,85	*
NET ASSETS		1,363,45	-
		=======	
CAPITAL AND RESERVES			
Called up share capital	16	157,50	0 157,500
Capital reserves	17	177,32	•
Capital redemption reserve	18	145,00	
Profit and loss account	18	883,62	9 768,755
SHAREHOLDERS' FUNDS	19	1,363,45	_
		=======	• • • •

Approved by the board on 02 May 1995

C.E. TONG - Director

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The notes on pages 9 to 17 form part of these financial statements

COMPANY BALANCE SHEET AT 31 JANUARY 1995

		1995	1	994
•	Note	£ £	£	£
FIXED ASSETS				
Tangible assets	9	767,8	43	691,930
Investments	10	298,6		298,661
CURRENT ASSETS				
Stocks	11	919,722	693,580	
Debtors	12	536,442	632,955	
Cash at bank and in hand		288,471	264,597	
		1,744,635	1,591,132	
Creditors: amounts falling				
due within one year.	13	1,356,154	1,206,102	
NET CURRENT ASSETS		388,4 	81	385,030
TOTAL ASSETS LESS CURRENT LIABIN	LITIES	1,454,9		1,375,621
Creditors: amounts falling due				
after more than one year	14	268,8 		304,366
NET ASSETS		1,186,1	29	L,071,255
		*=====	== :	======
CAPITAL RESERVES				
Called up share capital	16	157,5	00	157,500
Capital redemption reserve	18	145,0		145,000
Profit and loss account	18	883,6	29	768,755
SHAREHOLDERS' FUNDS	19	1,186,1		,071,255
		======		=======

Approved by the board on 02 May 1995

C.E. TONG - Director

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The notes on pages 9 to 17 form part of these financial statements

CONSOLIDATED CASH FLOW STATEMENT

YEAR ENDED 31 JANUARY 1995

		199	95	19	994
	Note	£	£	£	£
NET CASH INFLOW FROM OPERATING ACTIVITIES	22		207,135		237,636
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE					
Interest received Interest paid Interest element of finance lease rentals Dividends paid		7,119 (27,422) (4,080) (7,102)		6,800 (33,779) (5,752) (5,350)	1
NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE			(31,485)		(38,081)
TAX					
UK Corporation tax paid			(36,181)		(27,089)
INVESTING ACTIVITIES					
Purchase of tangible fixed assets Sales of tangible fixed assets		(147,035) 57,400		(93,094) 21,950	
NET CASH OUTLFOW FROM INVESTING ACTIVITIES			(89,635)		(71,144)
NET CASH INFLOW BEFORE FINANCING			49,834		101,322
FINANCING					
Loans repaid Capital element of finance lease		(25,000)		(25,000)	
rental payments		(32,794)		(46,865)	
NET CASH OUTFLOW FROM FINANCING	23		(57,794)	(71,865)
INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	24		(7,960)		29,457

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

1. ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material to the group's affairs.

(a) Basis of Accounting

These financial statements are prepared under the historical cost convention, and in accordance with applicable accounting standards.

(b) Depreciation

Depreciation of tangible fixed assets has been calculated on the straight line basis at the following rates in order to write the cost or valuation of the assets off over their estimated useful lives:

	% per annum
Buildings	2
Plant and machinery	10
Motor vehicles	25-33
Office equipment	10
Computer	20

No depreciation is provided on freehold land.

(c) Deferred Taxation

Provision for deferred taxation under the liability method is only made when there is a reasonable probability that a liability will arise in the foreseeable future.

(d) Stocks

Stocks and work in progress have been valued at the lower of cost and net realisable value. Cost includes direct material, direct labour and a proportion of works overheads.

(e) Research and Development

Research and development expenditure is written off as incurred.

(f) Pensions

The company operates a pension scheme for certain of its employees. Payments are made to an insurance company according to periodic calculations of the Actuary of the insurance company. The sums paid are charged to the profit and loss account as incurred.

(g) Consolidation

The consolidated financial statements incorporate the financial results of Tong Engineering Limited and its dormant subsidiary. The accounts of both companies are made up for the 52 weeks ending 31 January 1995. A separate profit and loss account dealing with the results of the company only has not been prepared in accordance with S.230 of the Companies Act 1985.

(h) Hire Purchase Agreements

Assets acquired under hire purchase agreements are capitalised in accordance with Statement of Standard Accounting Practice 21. The assets are then depreciated at the appropriate rate. The present value of future rentals is shown as a liability and the interest element of rental obligations is charged to the profit and loss account as incurred.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

1. ACCOUNTING POLICIES (continued)

(i) Foreign Currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

2. TURNOVER

Turnover represents the invoiced value of goods and services provided, excluding value added tax.

An analysis of turnover by geographical market is given below:

1995 £	1994 £
3,939,451 542,429 56,278 239,736	3,884,942 381,447 - 242,774
4,777,894 =======	4,509,163
£	£
112,289 5,600 635 98,680 (30,387)	108,895 5,500 418 99,981 (4,694)
£ 1,254,006 115,325 47,082 1,416,413	£ 1,203,912 114,788 52,130 1,370,830
	£ 3,939,451 542,429 56,278 239,736 4,777,894 £ 112,289 5,600 635 98,680 (30,387) £ 1,254,006 115,325 47,082

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

4. STAFF COSTS (continued)

The averag	e weekly nu	umber of	employees	during	the y	/ear	(including
directors)	was made ı	up as fo	llows:				_

	No.	No.
Production	78	75
Sales and distribution	6	5
Administration	10	9
•	94	89

Included in the above are directors' emoluments as follows:

	1995	1994
	£	£
Chairman	20,849	20,387
	=======	========
Highest paid director	49,419	50,009
•	=======	========

The emoluments, excluding pension contributions, of the directors were within the following bands.

	No.	No.
£20,001 - £25,000	2	2
£45,001 - £50,000	1	_
£50,001 - £55,000	-	1
	=======	=======

5. INTEREST RECEIVABLE

6.

Bank interest receivable on short term	£	£
deposits	7,070	6,195
	=======	========
INTEREST PAYARIE	Ė	c

	=======	=======
	30,861	38,001
Other interest	183	250
five years	26,724	29,238
On loans not wholly repayable within		
On overdrafts	24	3,011
On hire purchase agreements	3,930	5,502

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

	•						
7.	TAXATION			19:	95	1	994
	•			£			£
	Taxation charge on pro	ofit for th	ne year				
	at 25% (1994 - 25%)			25,	656	37	,049
	Under/(Overprovision)	of corpora	tion tax				
	in previous year				54		540
					 710		, 589
				======		=====	*
8.	DIVIDENDS						
				1995		1	994
				£	•		£
	'A' ordinary dividend	- proposed	1	7,399	9	7	,102
				7 300	-		100
				7,399			,102
9.	TANGIBLE FIXED ASSETS	_	Freehold	Plant & Machinery			TOTAL
		£	£	£	£	£	£
Cost							
	st February 1994	75,408	340,484	408,351	221,341	134,931	1,180,515
Addit		-	-	69,959	128,433	16,822	215,214
Dispo	osals	-	-	(23,927)	(111,286)	-	(135,213)
At 3:	lst January 1995	75,408	•	454,383			
							
_	eciation:						
	st February 1994 ge for period	-	59,419	235,266	100,629	93,271	
Dispo				30,874			112,289
Prope	,54±0		_	(23,927)	(84,274)	_	(108,201)

The net book value of vehicles and plant held under hire purchase agreements at 31 January 1995 was £141,370 (1994: £79,383) on which depreciation of £20,123 was charged during the year (1994: £20,676).

75,408 281,065 173,085 120,712

- 66,229 242,213 72,834 111,397 492,673

41,660

75,408 274,255 212,170 165,654 40,356 767,843

At 31st January 1995

At 31st January 1994

Net book value: At 31st January 1995

	=======	
	_	_
Authorised by the directors but not contracted	_	_
Contracted	-	-
	£	£
Capital Commitments:	1995	1994

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

10. INVESTMENTS

				1995	1994
Invect	ment in Subsidiary			£	£
1114696	sment in Substitutary			298,661	•
				=======	=======
The Co	ompany owns the enti	re issued share	canital of R T	Money C. Co	
Limite	ed, which is dormant	. The subsidiar	v company is v	· rong & sons (Engineering
the op	pinion of the Direct	ors is fairly va	y company is r lued.	egiscered in En	gland and i
11. STOCKS	Group and Company	Y		1995	1994
_				£	£
	terials			458,447	375,740
	n progress			169,282	135,468
rinisn	led goods			291,993	182,372
				919,722	603 500
				========	•
12. DEBTOR	S - Group and Compar	лУ			
Amount	s falling due withir	one year:		£	£
Trade	debtors			515,273	
	debtors			-	18,496
Prepay	ments and accrued in	come		19,319	22,965
			•	534,592	631,180
Amount	s falling due after	more than one ye	ar:	·	• •
Advance	e corporation tax re	coverable		1,850	1,775
				536,442	632,955
.3. CREDITO	ORS: AMOUNTS FALLING	DUE WITHIN ONE	YEAR		======
			•		
		1995	mpany 1994	Gro	-
		£	1994 £	1995 £	. 1994
Bank Ov	verdraft	31,834	-	31,834	£
Secured	d Loan	40,000	25,000	40,000	25.000
Obligat	ions under hire	,	25,000	40,000	25,000
	hase agreements	51,822	20,927	E1 011	20 000
	ers' Deposits	74,087	42,323	51,822 74,087	20,927
Trade C	reditors	508,143	415,242	508,143	42,323
Amount	due to group	. ,	.20,242	200,143	415,242
under	takings	475,984	475,984	_	
	tion Tax	26,875	37,271	26,875	27 271
	axes and Social	•		20,075	37,271
	ity Costs	33,947	75,483	33,947	75,483
	reditors	1,719	2,728	1,719	2,728
Accrual		104,344	104,042	104,344	104,042
Propose	d dividend	7,399	7,102	7,399	7,102
		1,356,154	1,206,102	990 170	
		=======	1,200,102	880,170	730,118

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NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR - Group and Company

	1995	1994
	£	£
Secured loan	240,000	280,000
Obligations under hire purchase agreements	28,856	24,366
	268,856	304,366
	========	

The loan is secured by a fixed and floating charge on assets of the company, and is repayable in instalments between 1994 and 2001 (Note 27) and bears interest at 2.5% over LIBOR.

15. PROVISIONS FOR LIABILITIES AND CHARGES

Deferred Taxation

No deferred taxation is provided in the financial statements. However, the maximum potential liability at the rate of 33% is as follows:

	1995	1994
	£	£
Accelerated capital allowances	86,868	73,924
Short term timing difference	330	350
	87,198	74,274
Advance corporation tax recoverable	(1,850)	(1,775)
	85,348	72,499
·	=======	======

The advance corporation tax recoverable is included under debtors falling due after more than one year.

16. SHARE CAPITAL

	1995		1	1994	
Authorised:	No	£	No	£	
Ordinary shares of £1 each	107,500	107,500	107,500	107,500	
'A' Ordinary shares of		•	•	·	
£1 each	50,000	50,000	50,000	50,000	
Preference shares of			•	•	
£1 each	145,000	145,000	145,000	145,000	
	302,500	302,500	302,500	302,500	
	======	======	======	======	

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

16 SHARE CAPITAL (continued)

		19	95		1994
	Allotted, called up and fully paid: Ordinary shares of	No	£	ИО	£
	fl each 'A' ordinary shares of	107,500	107,500	107,500	107,500
	£1 each	50,000	50,000	50,000	50,000
		157,500 ======	157,500 ======		157,500
17	CAPITAL RESERVES				
	Reserve arising on consolidation			1995 £ 177,323	1994 £ 177,323
18	OTHER RESERVES - GROUP AND COMPANY				
	At 1 February 1994 Retained profit for the year			Capital Redemption Reserve £ 145,000	
	At 31 January 1995			145,000	883,629
					========

19 RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

·	Company		Group	
Profit for the financial year Balance at 1 February 1994	1995 £ 114,874 1,071,255	1994 £ 97,348 973,907	1995 £ 114,874 1,248,578	1994 £ 97,348 1,151,230
Balance at 31 January 1995	1,186,129	1,071,255	1,363,452	1,248,578

20 CONTINGENT LIABILITIES

The company has purchased French francs 0.37 million forward to cover the purchase of MAF imports.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

PENSION COSTS 21.

As explained in the accounting policies set out in note 1, the company operates a pension scheme providing benefits based on final pensionable pay. Contributions are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the company. The contributions are determined by a qualified actuary on the basis of triennial valuations using the projected unit method. The most recent valuation was at 31 January 1992. The assumptions which have the most significant effect on the results of the valuation are those relating to the rate of return on investments and the rate of increase in salaries and pensions. It is assumed that investment returns will be 9% per annum, that salary increases will average 7.0% per annum.

The most recent actuarial valuation showed that the market value of the scheme's assets was £638,000 and that the actuarial value of those assets represented 102% of the benefits that had accrued to members, after allowing for expected future increases in earnings. The contributions of the company will be at 10.9% (1994 - 10.9%) and those of members will remain at 5% (staff), 3% (works).

22 RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	1995	1994
One was his to be a first	£	£
Operating Profit	171,774	173,845
Depreciation	112,288	108,895
Profit on Sale of Tangible Fixed Assets Decrease/(Increase) in Stocks (Increase)/Decrease in Debtors (Decrease)/Increase in Creditors	(30,387)	(4,694)
	(226,142)	190,496
	96,539	(162,624)
	83,063	(68,282)
	207,135	237,636

23 ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR

	Loans & Finance Lease Obligations	Bank Loans
	£	£
Beginning of year Cash outflows from financing Inception of hire purchase agreements End of year	45,293 (32,794) 68,179 	305,000 (25,000)
2	80,678	280,000
		======

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 JANUARY 1995

24 ANALYSIS OF CHANGES IN CASH AND CASH EQUIVALENTS DURING THE YEAR

	1995 £	1994 £
Beginning of year Net cash (outflow)/inflow	264,597 (7,960)	235,140 29,457
End of year		
and of year	256,637	264,597
	_ =====	======

25 CASH AND CASH EQUIVALENTS

The balance for cash and cash equivalents is shown in the balance sheet as 'Cash at Bank and in Hand' £288,471 (1994: £264,597), less bank overdraft of £31,834 (1994: Nil) disclosed in creditors due within one year.

HIRE PURCHASE AGREEMENTS	1995 £	1994 £
The company had obligations under hire purchase agreements net of finance charges at the balance sheet date as follows:		
Payable within one year Payable between two and five years	51,822 28,856	20,927 24,366
	80,678	45,293 =====
MATURITY OF DEBT	1995 £	1994 £
The secured loan is repayable as follows:-		
Payable within one year Payable between one and two years Payable between two and five years Payable after five years	40,000 40,000 120,000 80,000 280,000	25,000 40,000 120,000 120,000 305,000
	The company had obligations under hire purchase agreements net of finance charges at the balance sheet date as follows: Payable within one year Payable between two and five years MATURITY OF DEBT The secured loan is repayable as follows:- Payable within one year Payable between one and two years Payable between two and five years	The company had obligations under hire purchase agreements net of finance charges at the balance sheet date as follows: Payable within one year Payable between two and five years MATURITY OF DEBT The secured loan is repayable as follows:- Payable within one year Payable between one and two years Payable between two and five years 40,000 Payable between two and five years 120,000 Payable after five years 80,000