Directors' report and consolidated financial statements

30 June 1998

Registered number 1636530

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Directors' report and consolidated financial statements

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Directors' report

For the year ended 30 June 1998

The directors present their annual report and the audited financial statements for the year ended 30 June 1998.

Principal activities

The principal activities of the group during the year were the manufacture of Warman pumps and the production of machined and unmachined castings.

Business review

The group markets its products both in the UK and overseas with the majority of exports being through the subsidiaries in Italy, Germany, France, Hungary and Finland and through branches in Holland and Belgium.

There are no significant plans to alter the business of the group.

Results and dividends

Profit for the financial year amounted to £681,000 (1997: £993,000). It is recommended that this amount be transferred to reserves with no dividends being declared.

Significant changes in fixed assets

Details of significant changes in fixed assets during the year are given in note 10 to the financial statements.

Market value of land and buildings

In the opinion of the directors, the market value of land and buildings at 30 June 1998 is not less than the net book value as detailed in note 10.

Changes in share capital

During the year 1,800,000 £1 shares were allotted at par to the company's parent company. The funds received were used to repay part of the long-term loan from the parent company.

Directors

The directors who held office during the year were as follows:

Dr PJ White

(Managing Director)

GW Davies

(Australian)

MW Broomhead

(Australian)

RE Harrison

(Chairman) (Australian)

NH Clarke

Directors' report

For the year ended 30 June 1998

Directors' interests in shares of North Limited

Mr MW Broomhead is also a director of the ultimate holding company, North Limited, and Messrs GW Davies and RE Harrison are also directors of Warman Australia Limited. Their interests in the share capital of group companies are shown in the directors' reports of those companies.

The non-Australian directors who held office at the end of the financial year had the following interests in the shares of the ultimate holding company, North Limited:

	Ordin : 30 June 1998	ary shares 30 June 1997
Dr PJ White NH Clarke	4,000 nil	2,000 nil
- / 		

Employment of disabled persons

The company's policy in relation to the employment of disabled persons is:

- a) For employee recruitment, full consideration is given to job applications received from disabled persons on the basis of their ability to perform the duties of the job. Special training is given where appropriate;
- b) Where an employee becomes disabled whilst employed by the company, retraining is given to perform a job identified as appropriate for the individual;
- c) The policy for the training, career development and promotion of the disabled is the same as for other employees.

Employee Relations

Within commercial confidence information continues to be given to employees about the progress of the company and on matters of concern to them as employees. Regular meetings are held to discuss matters affecting employees.

Industrial relations and safety performance during the year continued to be excellent.

Directors' report
For the year ended 30 June 1998

Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and group and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

Auditors

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of KPMG as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the board

NH Clarke Secretary

Halifax Road Todmorden Lancashire OL14 5RT



St James' Square Manchester M2 6DS

Report of the auditors to the members of Warman (UK) Limited

We have audited the financial statements on pages 5 to 25.

Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 30 June 1998 and of the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants Registered Auditors

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Consolidated profit and loss account

for the year ended 30 June 1998

	Note	1998 £000	1997 £000
Turnover	2	42,306	41,535
Net operating expenses	3	(39,475)	(39,117)
Operating profit	3	2,831	2,418
Interest receivable and similar income	6	74	75
Interest payable and similar charges	7	(1,045)	(940)
Profit on ordinary activities before taxation	2-5	1,860	1,553
Tax on profit on ordinary activities	8	(1,179)	(560)
Profit for the financial year		681	993
Profit for the financial year		(642)	(474)
The company Group undertakings		(642) 1,323	1,467
-		681	993
		. ====	

All turnover is derived from continuing activities.

A statement of movements on reserves is given in note 19.

A reconciliation of movements in shareholders' funds is given in note 20.

Consolidated balance sheet

at 30 June 1998

	Note	199	8	199	7
Trimod and		£000	£000	£000	£000
Fixed assets	_				
Intangible assets	9		1,149		1,516
Tangible assets	10		10,348		8,183
			11,497		9,699
Current assets					,
Stocks	12	9,955		8,082	
Debtors	13	13,535		12,627	
Cash at bank and in hand		1,585		1,752	
		25,075		22,461	
Creditors: amounts falling					
due within one year	14	(17,133)		(13,852)	
Net current assets			7,942		8,609
Total assets less current liabilities			19,439		18,308
Creditors: amounts falling					10,500
due after more than one year	15		(7,190)		(9,322)
Provisions for liabilities and charges	16		(1,355)		(558)
Deferred taxation	17		-		(330)
Net assets			10,894		8,428
Capital and masses					
Capital and reserves Called up share capital	••				
Revaluation reserve	18		4,300		2,500
Other reserves	19		446		362
Profit and loss account	19		58		163
A TOTAL GARA 1000 GOODHIL	19		6,090		5,403
Shareholders' funds	20		10,894		8,428
These financial statements were approved by	the board of d	lirectors on	11/8/08	and were sign	ed on its

behalf by:

NH Clarke

Director

Company balance sheet at 30 June 1998

	Note	199	8	10	997
Fixed assets		£000	£000	£000	£000
Investments	11				4000
	11		7,748		7,748
Current assets					
Debtors	13	1,873		1,741	
Creditors: amounts falling					
due within one year	14	(2,998)		(2,224)	
Net current liabilities			(1,125)		(483)
Total assets less current liabilities					
20th assets less current habilities			6,623		7,265
Creditors: amounts falling					
due after more than one year	15		(7,050)		(0.050)
NT . N P			(7,050)		(8,850)
Net liabilities			(427)		(1,585)
Conital and			====		(1,505)
Capital and reserves Called up share capital					
Profit and loss account	18		4,300		2,500
and ross account	19		(4,727)		(4,085)
Shareholders' funds	20				
	20		(427)		(1,585)
These financial statements were approved by on its behalf by:	y the board of dir	ectors on	11/8/98	and were	e signed

NH Clarke Director

Group statement of total recognised gains and losses for the year ended 30 June 1998

	1998	1997
	£000	£000
Profit for the financial year	681	993
Exchange adjustments	(105)	(443)
Unrealised surplus on revaluation of land	90	-
Total recognised gains relating to the year	666	550
Group note of historical cost profits and losses for the year ended 30 June 1998	1998 £000	1997 £000
Reported profit on ordinary activities before taxation Difference between a historical cost depreciation charge and the actual depreciation charge of the year on the revalued amount	1,860 6	1,553
Historical cost profit on ordinary activities before taxation	1,866	1,559
Historical cost profit for the year retained after taxation	699	999

Consolidated cash flow statement for the year ended 30 June 1998

	Note	1998	1997
		£000	£000
Net cash inflow from operating activities	23	2,656	4,174
Return on investments and servicing of finance	24	(1,307)	(525)
Taxation		(487)	(1,026)
Capital expenditure and financial investment	24	(3,408)	(2,145)
Cash(outflow)/inflow before use of liquid resource	s		450
and financing		(2,546)	478
Financing - reduction in debt	24	(2,132)	(482)
Issue of share capital		1,800	-
Decrease in cash in the period		(2,878)	(4)

Notes

(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the group's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules, modified to include the revaluation of certain assets.

Basis of consolidation

The group accounts consolidate the accounts of Warman (UK) Limited and all its subsidiary undertakings. All these accounts are made up to 30 June 1998.

Unless otherwise stated, the acquisition method of accounting has been adopted. Under this method, the results of subsidiary and associated undertakings acquired or disposed of in the year are included in the consolidated profit and loss account from the date of acquisition or up to the date of disposal. Goodwill arising on consolidation (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) is amortised over a period of 10 years. Any excess of the aggregate of the fair value of the separable net assets acquired over the fair value of the consideration given (negative goodwill) is credited direct to reserves.

In the company's accounts, investments in subsidiary and associated undertakings are stated at cost less amounts written off. Dividends received and receivable are credited to the company's profit and loss account to the extent that they represent a realised profit for the company.

In accordance with Section 230(4) of the Companies Act 1985, Warman (UK) Limited is exempt from the requirement to present its own profit and loss account.

Fixed assets and depreciation

Depreciation is provided by the group to write off the cost or valuation less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Freehold buildings - 2 - 10% per annum

Leasehold land

and buildings - 2 - 10% per annum
Plant and machinery - 10% per annum
Fixtures and fittings - 10% per annum
Motor vehicles - 25% per annum

No depreciation is provided on freehold land.

Notes (continued)

1 Accounting policies (continued)

Foreign currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

For consolidation purposes, the assets and liabilities of overseas subsidiary undertakings are translated at the closing exchange rates. Profit and loss accounts of such undertakings are translated at the average rates of exchange during the year. Exchange differences arising on these translations are taken to reserves, net of exchange differences arising on related foreign currency borrowings.

Leases

Where the company enters into a lease which entails taking substantially all the risks and rewards of ownership of an asset, the lease is treated as a 'finance lease'. The asset is recorded in the balance sheet as a tangible fixed asset and is depreciated over its estimated useful life or the term of the lease, whichever is shorter. Future instalments under such leases, net of finance charges, are included within creditors. Rentals payable are apportioned between the finance element, which is charged to the profit and loss account, and the capital element which reduces the outstanding obligation for future instalments.

All other leases are accounted for as 'operating leases' and the rental charges are charged to the profit and loss account on a straight line basis over the life of the lease.

Pension costs

The group operates a pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the group in an independently administered fund. Contributions to the scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the group.

Stocks

Stocks are stated at the lower of cost and net realisable value. For work in progress and finished goods manufactured by the group, cost is taken as production cost, which includes an appropriate proportion of attributable overheads.

Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred tax only to the extent that it is probable that an actual liability will crystallise.

Notes (continued)

1 Accounting policies (continued)

Turnover

Turnover represents the amounts (excluding value added tax) derived from the provision of goods and services to third party customers during the year.

2 Turnover and profit on ordinary activities before taxation

The table below sets out information for each of the group's industry segments and geographic areas of operation.

	Turnover		Profit on activities befo	•
	1998	1997	1998	1997
By activity:	£000	£000	£000	£000
Manufacture of pumps and production of				
machined and unmachined castings	42,306	41,535	1,860	1,553
By geographical market:				
Great Britain	14,613	14,507		
Europe	19,387	18,913		
N America	3,317	2,989		
Other Exports	4,989	5,126		
	42,306	41,535		

In the opinion of the directors any other analysis would be prejudicial to the interests of the group.

Notes (continued)

3 Net operating expenses

	·	1998 £000	1997 £000
	Changes in stocks	(1,819)	474
	Direct materials	17,033	16,548
	Staff costs (see note 5)	11,536	11,113
	Depreciation of tangible fixed assets	1,306	914
	Other operating charges	11,061	9,690
	Amortisation of goodwill	358	378
		39,475	39,117
	Operating profit is stated after charging:		
	Auditors' remuneration:		
	Audit	50	53
	Other services	30	25
	Hire of plant and machinery - operating		
	leases	118	118
4	Remuneration of directors		
		1998	1997
		£000	£000
	Directors' emoluments:	2000	2000
	As directors	140	131
	115 diloctors		
	Retirement benefits accrue to the following number of directors:		
		Number	of directors
		1998	1997
	Defined benefit schemes	2	2
	•		

Notes (continued)

6

7

5 Staff numbers and costs

The average number of persons employed by the group (including directors) during the year analysed by category, was as follows:

analysed by Category, was as follows.	Number of em	ployees
	1998	1997
Sales and administration	218	204
Production	231	214
Overseas sales and administration	64	62
	513	480
The comments were all contract these markets were as follows:		
The aggregate payroll costs of these persons were as follows:	1998	1997
	£000	£000
Wages and salaries	10,089	9,725
Social security costs	975	985
Other pension costs (see note 22)	472	403
	11,536	11,113
Interest receivable and similar income	1998 £000	1997 £000
Bank interest receivable	74	75
Interest payable and similar charges		
	1998	1997
	£000	£000
On overdrafts wholly repayable within 5 years	415	396
Loan from parent company	630	541
Finance charges payable in respect of finance leases and hire purchase contracts	-	3
	1,045	940

Notes (continued)

8	Taxation
U	ı axatıcı

8	Taxation		
		1998 £000	1997 £000
	UK corporation tax at 31% (1997: 33%) on the profit for		
	the year on ordinary activities	600	358
	Deferred taxation	-	(2)
	Overseas taxation	649	318
	Double tax relief	(44)	(34)
	Adjustment relating to prior year charge	(26)	(80)
		1,179	560
9	Intangible fixed assets		
			Goodwill £000
	Group		
	Cost or valuation		
	At beginning of year		3,989
	Exchange adjustments		(52)
	At end of year		3,937
	Amortisation		
	At beginning of year		2,473
	Charged in year		358
	Exchange adjustments		(43)
	At end of year		2,788
	Net book value		
	At 30 June 1998		1,149
	At 30 June 1997		1,516

Notes (continued)

10	Tangible fixed assets	Land & Bu Freehold	iildings Long Leasehold	Plant, Machinery & Vehicles	Total
	Group	£000	£000	£000	£000
	Cost or valuation At beginning of year Additions Disposals Revaluation adjustment	3,469 141 90	1,454 - - -	12,910 3,290 (810)	17,833 3,431 (810) 90
	At end of year	3,700	1,454	15,390	20,544
	Depreciation At beginning of year Charge for year On disposals At end of year	925 72 - - 997	667 56 - 723	8,058 1,178 (760) ————————————————————————————————————	9,650 1,306 (760) ————————————————————————————————————
	Net book value At 30 June 1998	2,703	731	6,914	10,348
	At 30 June 1997	2,544	787	4,852	8,183
	Cost or valuation at 30 June 1998 is represented by: Valuation in 1998 Cost	2,662 1,038 3,700	1,293 161 1,454	15,390	3,955 16,589 20,544

The freehold and long leasehold property was revalued on 30 June 1998 by Rushton International Ltd, independent valuers on the basis of market value for existing use. The revaluation adjustment relates to the valuation of freehold land.

The company holds no fixed assets at the year end (1997: nil).

Notes (continued)

11 Fixed asset investments

Company			Shares in subsidiary undertakings £000
Cost or valuation At beginning and end of year	·		7,748
Calaidian Jan	Country of registration or incorporation	Principal activity	Percentage of ordinary shares held
Subsidiary undertakings Warman International Warman International SRL Warman International GmbH Warman International SA Warman International OY Girdlestone Pumps Limited Warman International Hungary Kft	England Italy Germany France Finland England Hungary	Marketing of pumps and associated equipment	100% 100% 100% 100% 100% 100%

In the opinion of the directors the investments in and amounts due from the company's subsidiary undertakings are worth at least the amounts at which they are stated in the balance sheet.

12 Stocks

	Group		
	1998	1997	
	£000	£000	
Raw materials and consumables	1,588	1,465	
Work in progress	3,289	1,692	
Finished goods and goods for resale	5,078	4,925	
	9,955	8,082	
			

The company holds no stocks at the year end (1997: nil).

There is no material difference between the replacement cost of stocks and their balance sheet amounts.

Notes (continued)

13 Debtors

	Group		Company	
	1998	1997	1998	1997
	£000	£000	£000	£000
Amounts falling due within one year				
Trade debtors	11,774	10,020	-	-
Amounts owed by subsidiary undertakings	-	_	1,873	1,741
Amounts owed by parent and fellow				
subsidiary undertakings	661	1,354		-
Other debtors	413	605	-	-
Prepayments and accrued income	150	254	-	-
	12,998	12,233	1,873	1,741
Amounts falling due after				
more than one year				
Other debtors	537	394	-	-
	13,535	12,627	1,873	1,741

14 Creditors: amounts falling due within one year

	Group	o	Company	
	1998	1997	1998	1997
	£000	£000	£000	£000
Bank loans and overdrafts	6,891	4,180	2,931	1,835
Obligations under finance leases and hire				
purchase contracts	-	-	-	•
Trade creditors	4,202	4,258	-	-
Amounts owed to parent and fellow				
subsidiary undertakings	656	1,247	53	389
Other creditors including taxation and				
social security:				
Corporation tax	836	144	-	-
Other taxes and social security	387	326	-	-
Other creditors	986	1,278	14	-
Accruals and deferred income	1,136	662	-	-
Pension provisions (see note 22)	2,039	1,757	-	-
	17,133	13,852	2,998	2,224
			-	

Notes (continued)

15	Creditors: amounts falling due after more than one ye	ar
10	Steathia amound mind and area more man one je	•••

15	Creditors, amounts taking due after more than	one year			
		Group		Compa	
		1998	1997	1998	1997
		£000	£000	£000	£000
	Amounts owed to parent and fellow subsidiary undertakings (repayable within 5 years)	7,190	9,322	5,450	7,250
	Amounts owed to subsidiary company	-	-	1,600	1,600
		7,190	9,322	7,050	8,850
16	Provisions for liabilities and charges				
			erred	arranty	Total
			£000	£000	£000
	Group At beginning of year Charge for the year in the profit and		189	369	558
	loss account		116	681	797
	At end of year	-	305	1,050	1,355
17	Deferred taxation				
	The movement on the provision is as follows:				Group £000
	At beginning of year Charge to profit and loss account				-
	At end of year				-

Notes (continued)

17 Deferred taxation (continued)

The amounts provided for deferred taxation and the amounts not provided are set out below:

		1998		1997	
		Provided £000	Unprovided £000	Provided £000	Unprovided £000
	Group Difference between accumulated depreciation and amortisation and				
	capital allowances	730	-	568	-
	Other timing differences	(730)	(212)	(568)	(69)
•		-	(212)	-	(69)
18	Called up share capital				
				1998	1997
	Authorised			£000	£000
	Ordinary shares of £1 each			5,000	5,000
	Allotted, called up and fully paid				
	Ordinary shares of £1 each			4,300	2,500

During the year the company issued £1,800,000 of shares at par to its parent company.

19 Reserves

	Revaluation reserve	Other reserves	Profit and loss account
	£000	£000	£000
Group			
At beginning of year	362	163	5,403
Transfers to profit and loss account	(6)	-	6
Retained profit for year	•	_	681
Exchange adjustments	-	(105)	•
Revaluation adjustment	90	· -	-
At end of year	446		
At end of year	446	58	6,090

Notes (continued)

19 Reserves (continued)

	Profit and loss account £000
Company	
At beginning of year	(4,085)
Retained loss for year	(642)
At end of year	(4,727)
	

20 Reconciliation of movements in shareholders' funds

	Group		Company	
	1998	1997	1998	1997
	£000	£000	£000	£000
Increase in issued share capital	1,800	-	1,800	-
Profit/(loss) for the financial year	681	993	(642)	(474)
Exchange adjustment	(105)	(443)	-	-
Revaluation adjustment	90	-	-	-
Net addition/(reduction) to				
shareholders' funds	2,466	550	1,158	(474)
Opening shareholders' funds	8,428	7,878	(1,585)	(1,111)
Closing shareholders' funds	10,894	8,428	(427)	(1,585)

21 Commitments

(i) Capital commitments at the end of the financial year for which no provision has been made are as follows:

	Group		Com	pany
	1998	1997	1998	1997
	£000	£000	£000	£000
Contracted	350	1,003	_	-
Authorised but not contracted	673	725	-	-

Notes (continued)

21 Commitments (continued)

(ii) Annual commitments under non-cancellable operating leases are as follows:

	1998		1997	
	Land and buildings	Other	Land and buildings	Other
Group	£000	£000	£000	£000
Operating leases which expire:				
Within one year	-	_	_	11
In the second to				
fifth years inclusive	-	118	-	107
	-	118	-	118

All operating leases are held by subsidiary companies.

22 Pension scheme

i) Girdlestone Pumps Limited

Contributions to the company's defined benefit pension scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the company. The contributions are determined by a qualified actuary on the basis of triennial valuations using the projected unit method. The most recent valuation was at 30 June 1994. The assumptions which have the most significant effect on the results of the valuation are those relating to the rate of return on investments (8.5%) and the rate of increase in salaries (5.5%).

The pension charge for the period was £183,000 (1997: £148,000).

The most recent actuarial valuation showed that the market value of the scheme's assets was £1.095m and that the actuarial value of those assets represented 90% of the benefits that had accrued to members, after allowing for expected future increases in earnings. The contributions of the company remain at the rate of 12% of earnings (9% of eligible employees with appointment letters dated after 7 April 1994) which is targeted at 100% funding over the average future working lifetime of members currently in service.

There were no prepaid contributions at either the beginning or end of the financial period but there were outstanding contributions of £80,000 at the end of it.

Notes (continued)

22 Pension scheme (continued)

ii) All other Group companies

Contributions to the group's defined benefit pension scheme are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the company. The contributions are determined by a qualified actuary on the basis of triennial valuations using the projected unit method. The most recently completed valuation was at 5 April 1994. The assumptions which have the most significant effect on the results of the valuations are those relating to the rate of return on investments and the rates of increase in salaries and pensions. It was assumed that investment returns would be 9% per annum, that salary increases would average 7% per annum and that present and future pension would increase at the rate of 4% per annum.

The pension charge for the period of £285,000 (1997: £255,000) included £141,000 (1997: £135,000) in respect of the amortisation of surpluses that are being recognised over 16 years, the average remaining service lives of employees.

A provision of £2,039,000 (1997: £1,757,000) is included in creditors, this being the excess of the accumulated pension cost over the amount funded. A deferred tax asset arises on this provision since by definition, the provision is expected to reverse.

The most recently completed actuarial valuation showed that the market value of the scheme's assets was £10,606,000 and that the actuarial value of those assets represented 116% of the benefits that had accrued to members, after allowing for expected future increases in earnings. The contributions of the employee will remain at 5% of earnings.

The preliminary results of the 5 April 1997 actuarial valuation have recently been reported to the company. These showed that the market value of the scheme's assets had increased to £14,138,000, and based on the preliminary results, that the assets represented 125% of the value of the benefits that had accrued to members allowing for expected future increases in earnings. The 5 April 1997 valuation will be finalised shortly, and will be reflected in the 1998/99 company pension costs.

Notes (continued)

23 Reconciliation of operating profit to net cash inflow from operating activities

		1998	1997
		£000	£000
	Operating profit	2,831	2,418
	Profit on disposal of fixed assets	(38)	(37)
	Depreciation	1,306	914
	(Increase)/decrease in stocks	(1,873)	474
	(Increase)/decrease in debtors	(908)	1,033
	(Decrease)/Increase in creditors	(86)	(1,085)
	Increase in pension provision	282	255
	Amortisation of goodwill	358	378
	Increase in provisions	786	194
	Exchange differences	(2)	(370)
	Net cash inflow from operating activities	2,656	4,174
24	Gross cash flows		
		1998	1997
		£000	£000
	Returns on investments and servicing of finance		
	Interest received	74	75
	Interest paid	(1,381)	(597)
	Interest element of finance lease rental payments	-	(3)
	Net cash outflow from returns on investments		
	and servicing of finance	(1,307)	(525)
	Capital expenditure and financial investment		
	Purchase of tangible fixed assets	(3,496)	(2,238)
	Sale of tangible fixed assets	88	93
	Net cash outflow from capital expenditure and		
	financial investment	(3,408)	(2,145)
	Financing		
	Capital elements of finance lease rental payments	<u>.</u>	(5)
	Reduction in long term intercompany loan Issue of share capital	(2,132) 1,800	(477) -
	Net cash outflow from financing	(332)	(482)
	-		