STRATEGIC REPORT, REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

FOR

INSPIRED LEARNING GROUP (UK) LIMITED

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INSPIRED LEARNING GROUP (UK) LIMITED

COMPANY INFORMATION FOR THE YEAR ENDED 31 AUGUST 2022

DIRECTORS: A Mehta

Mrs H Lukha

REGISTERED OFFICE: Georgian House

Park Lane Stanmore HA7 3HD

REGISTERED NUMBER: 01550681 (England and Wales)

AUDITORS: DSK Partners LLP

Chartered Accountants and Statutory Auditors

D S House 306 High Street Croydon Surrey CR0 1NG

STRATEGIC REPORT FOR THE YEAR ENDED 31 AUGUST 2022

The directors present their strategic report for the year ended 31 August 2022.

PRINCIPAL ACTIVITY

Inspired learning Group (UK) Limited is the parent company of "Westbury House School Limited", "The Study School Limited", "Grange Park Preparatory School Limited" and "Essendene Lodge School Limited" which provide Early Years Foundation Stage (EYFS) and Primary education to domestic and international students. The principal activities are:

- Primary Education Primary education covering year six preparation.
- Early Years Foundation Stage The Early Years Foundation Stage (EYFS) sets standards for the learning, development and care of children from 3 months to 5 years old.

REVIEW OF BUSINESS

The ILG family of Independent schools and nurseries deliver a rich education, combining passion and innovation to develop and inspire children in a nurturing environment for a vibrant future. We have invested in teachers, IT and infrastructure to create a forward-thinking environment that puts the pupils front and centre in small classes.

Our aim and ethos are to deliver inspired learning, designed to nurture each and every child's talent and help them achieve their full potential. All our preparatory schools are single form entry with capped class sizes of no more than 16 to ensure they are the destination of choice for families who seek engaging, co-educational and friendly learning environments with a holistic approach for every single child.

The Group continues to see strong growth, both organic and by acquisitions.

The Group continues to develop it's management capability across the board. All our schools and Nurseries are awarded good or above by Ofsted and ISI.

FINANCIAL PERFORMANCE AND KEY PERFORMANCE INDICATORS

The results for the period and financial position of the company are as shown below in the annexed financial statements. The company's key financial highlights are as follows:

Key Financial Indicators	Year to 31 August 2022	Year to 31 August 2021	Variance 2022 vs 2021
Turnover	4,149,793	3,750,016	11%
Cost of Sales	2,938,584	2,616,876	12%
Gross Profit	1,211,209	1,133,140	7%
Gross Profit %	29%	30%	(1%)
Administrative Expenses	1,363,007	1,334,744	(5%)
Profit/(Loss) for the			
financial year	447,832	75,959	490%

REVIEW OF ENVIRONMENTAL FACTORS

Current economic uncertainty and steep increase in interest rates continue to affect our business.

PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks facing the business is around continued recruitment of new students, which is influenced by demography and the economy. The continued increase in inflation and interest rates creates uncertainty and we are monitoring and taking steps to mitigate those risks.

FUTURE DEVELOPMENT

The Group continues to seek and develop expansion opportunities across all its academic activities in the UK.

STRATEGIC REPORT FOR THE YEAR ENDED 31 AUGUST 2022

EQUAL OPPORTUNITIES

Inspired Learning Group is committed to ensuring that applicants and employees from all sections of the community are treated equally and not discriminated against on the grounds of gender, colour, race, nationality, marital or civil partnership status, religion or belief, sexual orientation, disability or age.

This form assists us in monitoring who is applying for employment with us, our adherence to equal opportunities best practice and our progress towards identifying any barriers to diversity among our workforces. These objectives comply with the requirements of the Equality Act 2010.

ON BEHALF OF THE BOARD:

A Mehta - Director

30 August 2023

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 AUGUST 2022

The directors present their report with the financial statements of the company for the year ended 31 August 2022.

DIVIDENDS

The total distribution of dividends for the year ended 31 August 2022 will be £ 100,000.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 September 2021 to the date of this report.

A Mehta Mrs H Lukha

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

AUDITORS

The auditors, DSK Partners LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

A Mehta - Director

30 August 2023

Opinion

We have audited the financial statements of Inspired Learning Group (UK) Limited (the 'company') for the year ended 31 August 2022 which comprise the Income Statement, Other Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and Notes to the Statement of Cash Flows, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 August 2022 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The key laws and regulations we have considered in this context included the Companies Act 2006, pension and tax legislation. In addition, we have considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- o Using our general commercial and sector experience and through discussions with the directors and management, we identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements as well as those arising from management's own assessment of the risks that irregularities may occur either as a result of fraud or error.
- o We examined the company's regulatory and legal correspondence and discussed with the directors and management any known or suspected instances of fraud or non-compliance with laws and regulations.
- o We communicated identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.
- o In addressing the risk of management override of controls, we tested the appropriateness of journal entries. We also challenged assumptions and judgements made by management in their significant accounting estimates and judgements.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentation, or through collusion."

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Dhiraj Shah FCA (Senior Statutory Auditor) for and on behalf of DSK Partners LLP Chartered Accountants and Statutory Auditors D S House 306 High Street Croydon Surrey CR0 ING

30 August 2023

INCOME STATEMENT FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	2022 £	2021 £
TURNOVER		4,149,793	3,750,015
Cost of sales GROSS PROFIT		<u>2,938,584</u> 1,211,209	2,616,878 1,133,137
Administrative expenses		<u>1,273,126</u> (61,917)	1,334,743 (201,606)
Other operating income OPERATING (LOSS)/PROFIT	4	(61,917)	229,359 27,753
Income from shares in group undertakings		<u>670,000</u> 608,083	450,000 477,753
Interest payable and similar expenses PROFIT BEFORE TAXATION	5	<u>296,268</u> 311,815	247,841 229,912
Tax on profit PROFIT FOR THE FINANCIAL YEAR	6	(136,017) 447,832	153,953 75,959

OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 AUGUST 2022

Notes	2022 £	2021 £
PROFIT FOR THE YEAR	447,832	75,959
OTHER COMPREHENSIVE INCOME Gain on property revaluations Deferred tax on revaluations Income tax relating to other comprehensive		
income OTHER COMPREHENSIVE INCOME FOR THE YEAR, NET OF INCOME TAX	-	-
TOTAL COMPREHENSIVE INCOME FOR THE YEAR	447,832	75,959

The notes form part of these financial statements

STATEMENT OF FINANCIAL POSITION 31 AUGUST 2022

		202	22	202	1
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	8		494,017		483,936
Tangible assets	9		8,384,769		8,131,474
Investments	10		2,290,924		2,290,924
			11,169,710		10,906,334
CURRENT ASSETS					
Debtors	11	3,644,775		3,707,286	
Cash at bank and in hand		89,866		47,413	
		3,734,641	•	3,754,699	
CREDITORS		•		, ,	
Amounts falling due within one year	12	3,358,922		2,725,337	
NET CURRENT ASSETS			375,719		1,029,362
TOTAL ASSETS LESS CURRENT					
LIABILITIES			11,545,429		11,935,696
CREDITORS					
Amounts falling due after more than one					
year	13		(6,457,063)		(7,059,145)
			, , , , , ,		
PROVISIONS FOR LIABILITIES	16		(1,070,690)		(1,206,707)
NET ASSETS			4,017,676		3,669,844
CAPITAL AND RESERVES					
Called up share capital	17		1,100		1,100
Non-distributable reserve	18		3,642,084		3,642,084
Retained earnings	18		374,492		26,660
SHAREHOLDERS' FUNDS			4,017,676		3,669,844
			-1		

The financial statements were approved by the Board of Directors and authorised for issue on 30 August 2023 and were signed on its behalf by:

A Mehta - Director

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 AUGUST 2022

	Called up share capital £	Retained earnings £	Non-distributable reserve	Total equity £
Balance at 1 September 2020	1,100	10,701	3,642,084	3,653,885
Changes in equity Dividends Total comprehensive income	- -	(60,000) 75,959	-	(60,000) 75,959
Balance at 31 August 2021	1,100	26,660	3,642,084	3,669,844
Changes in equity Dividends Total comprehensive income	<u>-</u>	(100,000) 447,832	- -	(100,000) 447,832
Balance at 31 August 2022	1,100	374,492	3,642,084	4,017,676

The notes form part of these financial statements

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2022

		2022	2021
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	1	948,680	251,705
Interest paid		(296,268)	(247,841)
Tax paid			(30)
Net cash from operating activities		652,412	3,834
Cash flows from investing activities			
Purchase of intangible fixed assets		(48,274)	(2,608)
Purchase of tangible fixed assets		(541,377)	(302,589)
Dividends received		670,000	450,000
Net cash from investing activities		80,349	144,803
Cash flows from financing activities			
New loans in year and loan repayments		-	(179,503)
Loan repayments in year		(488,496)	<u>-</u>
Capital repayments in year		(101,812)	(113,147)
Equity dividends paid		(100,000)	(60,000)
Net cash from financing activities		(690,308)	(352,650)
Increase/(decrease) in cash and cash equivale	nts	42,453	(204,013)
Cash and cash equivalents at beginning of year	2	47,413	251,426
Cash and cash equivalents at end of year	2	89,866	47,413

NOTES TO THE STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2022

1.	RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM
	OPERATIONS

	2022	2021
	£	£
Profit before taxation	311,815	229,912
Depreciation charges	326,275	310,923
Finance costs	296,268	247,841
Finance income	<u>(670,000</u>)	(450,000)
	264,358	338,676
Decrease in trade and other debtors	624,812	380,613
Increase/(decrease) in trade and other creditors	59,510	(467,584)
Cash generated from operations	948,680	251,705

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Statement of Cash Flows in respect of eash and eash equivalents are in respect of these Statement of Financial Position amounts:

Year ended 31 August 2022

	31.8.22	1.9.21
	£	£
Cash and cash equivalents	<u>89,866</u>	47,413
Year ended 31 August 2021		
	31.8.21	1.9.20
	£	£
Cash and cash equivalents	<u>47,413</u>	<u>251,426</u>

3. ANALYSIS OF CHANGES IN NET DEBT

	At 1.9.21	Cash flow £	At 31.8.22
Net cash		~	
Cash at bank and in hand	47,413	42,453	89,866
	47,413	42,453	<u>89,866</u>
Debt			
Finance leases	(173,459)	101,812	(71,647)
Debts falling due within 1 year	(710,791)	(43,929)	(754,720)
Debts falling due after 1 year	<u>(6,954,326)</u>	532,425	<u>(6,421,901</u>)
	<u>(7,838,576)</u>	590,308	<u>(7,248,268</u>)
Total	<u>(7,791,163</u>)	632,761	<u>(7,158,402</u>)

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1. STATUTORY INFORMATION

The presentation currency of the financial statements is the Pound Sterling (£) rounded to the nearest Pound.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

Preparation of consolidated financial statements

The financial statements contain information about Inspired Learning Group (UK) Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company is exempt under Section 400 of the Companies Act 2006 from the requirements to prepare consolidated financial statements as it and its subsidiary undertakings are included by full consolidation in the consolidated financial statements of its parent, Oakseal Ltd., 75 Park Lane, Croydon, Surrey, CR9 1XS.

Related party exemption

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Going concern

As part of the directors' assessment of going concern, they have prepared detailed cash flow and profit and loss forecasts for the next 12 months. The forecasts have been prepared on an appropriate basis, taking into account the current economic conditions that exist.

After making appropriate enquires, the directors have a reasonable expectation that the company has adequate resources to enable it to continue in operational existence for the foreseeable future. They believe it is appropriate to prepare the accounts on a going concern basis.

Turnover

Turnover is measured at the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes.

Goodwill

Goodwill is measured at cost less accumulated amortisation and any accumulated impairment losses.

Amortisation is charged so as to allocate the cost of goodwill less its residual values over its estimated useful life, using the straight-line method. The Goodwill is amortised over the following useful economic lives:

Goodwill - 20 years

Taking into consideration market conditions, the directors have revised their opinion on the estimated useful economic life of goodwill from 10 years to 20 years. They have undertaken an impairment review and are satisfied that this revised adjustment in the life of goodwill is appropriate.

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Development costs are being amortised evenly over their estimated useful life of ten years.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

2. ACCOUNTING POLICIES - continued

Tangible fixed assets

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following basis:

Buildings - 1% per annum
Plant & machinery - 10% reducing balance
Fixtures and fittings - 10% reducing balance
Computer equipment - 20% reducing balance

At each statement of financial position date, the company reviews the carrying amount of its tangible fixed assets to determine whether there is any indication that any items have suffered an impairment loss. If any such indication exists, the recoverable amount of an asset is estimated in order to determine the extent of the impairment loss, if any. Where it is not possible to estimate the recoverable amount of the asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

It is the company's policy to keep the freehold buildings in a good state of repair. The condition of buildings are constantly monitored and repairs are undertaken to ensure that the properties do not fall into a state of disrepair. The estimated depreciation charge on buildings is 1% per annum. As such, this charge is only accounted for, if and when the amount becomes material to the financial statements. The directors are satisfied that this treatment is appropriate for the financial statements.

REVALUATION OF TANGIBLE FIXED ASSETS

Fixed Assets are recognised initially at cost and subsequently at market value based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. Land is not depreciated. Properties are revalued according to market conditions at the year-end. Unrealised gains and losses on revaluation is only realised on disposal of the asset.

Government grants

Government and other grants are recognised as income when there is reasonable assurance that the grants or contributions will be received and the conditions attaching to the grants or contribution have been met. Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors. When conditions are satisfied, the grant or contribution is credited to income.

Investments in subsidiaries

Investments in subsidiary undertakings are recognised at cost.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the statement of financial position date.

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

2. ACCOUNTING POLICIES - continued

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the statement of financial position date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Trade and other debtors

Trade and other debtors that are receivable within one year and do not constitute a financing transaction are recorded at the undiscounted amount expected to be received, net of impairment.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash at bank and in hand, demand deposits with banks and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. In the statement of financial position, bank overdrafts are shown within borrowings or current liabilities.

TRADE AND OTHER CREDITORS

Trade and other creditors are initially recognised at fair value and thereafter stated at amortised cost using the effective interest method unless the effect of discounting would be immaterial, in which case they are stated at cost.

3. EMPLOYEES AND DIRECTORS

LINI EO LES AND DIRECTORS		
	2022	2021
	£	£
Wages and salaries	2,363,920	2,275,623
Social security costs	248,548	170,081
Other pension costs	62,092	34,657
	2,674,560	2,480,361
The average number of employees during the year was as follows:		
	2022	2021
Head Office	21	23
Schools and Nurscries	95	88
Schools and indiscrets		111
	<u> 116</u>	111
	2022	2021
	£	£
Directors' remuneration		
Directors remuneration	<u>60,000</u>	60,000

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

4.	OPERATING (LOSS)/PROFIT		
	The operating loss (2021 - operating profit) is stated after charging:		
		2022	2021
		£	£
	Depreciation - owned assets	288,082	277,382
	Goodwill amortisation Development costs amortisation	33,350	33,350 192
	Auditors' remuneration	4,843 35,400	48,100
	Auditors remuneration	35,400	48,100
5.	INTEREST PAYABLE AND SIMILAR EXPENSES		
		2022	2021
		£	£
	Bank interest	267,112	244,041
	Other interest charges	29,156	3,800
		<u>296,268</u>	<u>247,841</u>
_	TANATION		
6.	TAXATION		
	Analysis of the tax (credit)/charge		
	The tax (credit)/charge on the profit for the year was as follows:		
	, , , ,	2022	2021
		£	£
	Current tax:		
	UK corporation tax	-	30
	Deferred tax	(126.017)	152.022
	Tax on profit	(136,017) (136,017)	153,923 153,953
	Tax on profit	(130,017)	133,933
	Tax effects relating to effects of other comprehensive income		
	There were no tax effects for the year ended 31 August 2022.		
		2021	
	Gross	Tax	Net
	£	£	£
	Gain on property revaluations		
	Deferred tax on revaluations		
_			
7.	DIVIDENDS	2022	2021
		2022	2021
	Final	£ 100,000	£ 60,000
	Ulliqu	100,000	60,000

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

8.	INTANGIBLE FIXED ASSETS			
			Development	
		Goodwill	costs	Totals
		£	£	£
	COST			
	At 1 September 2021	1,232,316	2,608	1,234,924
	Additions	_	48,274	48,274
	At 31 August 2022	1,232,316	50,882	1,283,198
	AMORTISATION			
	At 1 September 2021	750,796	192	750,988
	Amortisation for year	33,350	4,843	38,193
	At 31 August 2022	784,146	5,035	789,181
	NET BOOK VALUE			
	At 31 August 2022	448,170	45,847	494,017
	At 31 August 2021	481,520	2,416	483,936
9.	TANGIBLE FIXED ASSETS			
				Fixtures
		Freehold	Plant and	and
		property	machinery	fittings
		£	£	£
	COST			
	At 1 September 2021	7,620,103	226,050	913,520
	Additions	235,876	6,941	117,477
	At 31 August 2022	7,855,979	232,991	1,030,997
	DEPRECIATION			
	At 1 September 2021	590,197	38,419	354,155
	Charge for year	77,553	18,125	61,314
	At 31 August 2022	667,750	56,544	415,469
	NET BOOK VALUE		<u> </u>	·
	At 31 August 2022	7,188,229	176,447	615,528
	At 31 August 2021	7,029,906	187,631	559,365
	<u> </u>			

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

9. TANGIBLE FIXED ASSETS - continued

	Motor vehicles £	Computer equipment £	Totals £
COST			
At 1 September 2021	23,578	612,241	9,395,492
Additions	113,984	67,099	541,377
At 31 August 2022	137,562	679,340	9,936,869
DEPRECIATION			
At 1 September 2021	6,735	274,512	1,264,018
Charge for year	10,759	120,331	288,082
At 31 August 2022	17,494	394,843	1,552,100
NET BOOK VALUE			
At 31 August 2022	120,068	284,497	8,384,769
At 31 August 2021	16,843	337,729	8,131,474

The freehold properties were valued on an open market basis on 19th June 2017 by professional valuers Davis Coffer Lyon who are members of the Royal Institution of Chartered Surveyors.

Revaluations are shown through the Income Statement and deferred tax is calculated on these as appropriate. Any unrealised gains/losses on the revaluation of properties are shown in a non-distributable reserve on the Statement of Financial Position.

10. FIXED ASSET INVESTMENTS

	Shares in
	group
	undertakings
	£
COST	
At 1 September 2021	
and 31 August 2022	2,290,924
NET BOOK VALUE	
At 31 August 2022	2,290,924
At 31 August 2021	2,290,924

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

10. FIXED ASSET INVESTMENTS - continued

The company's investments at the Statement of Financial Position date in the share capital of companies include the following:

St. Christopher's School (Private) Limited Registered office: See Company Information page for registered Nature of business: Dormant	office %		
Class of shares:	holding		
Ordinary	100.00		
- Cumuly	10000	2022	2021
		£	£
Aggregate capital and reserves		50,000	50,000
Buxlow Preparatory School Limited			
Registered office: See Company Information page for registered	office		
Nature of business: Dormant	2.1		
	%		
Class of shares:	holding		
Ordinary	100.00	2022	2021
		£ 2022	2021 £
Aggregate capital and reserves		2,670	2,670
Aggregate capital and reserves		2,070	2,070
The Study School Limited Registered office: See Company Information page for registered Nature of business: Educational Services	office		
	%		
Class of shares:	holding		
Ordinary	100.00		
		2022	2021
		£	£
Aggregate capital and reserves		554,320	462,867
Profit/(loss) for the year		<u> 191,453</u>	<u>(107,258</u>)
Westbury House School Limited			
Registered office: See Company Information page for registered	office		
Nature of business: Educational Services			
	%		
Class of shares:	holding		
Ordinary	100.00		
		2022	2021
		£	£
Aggregate capital and reserves		1,089,834	1,079,453
Profit for the year		20,381	82,817

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

10.	FIXED ASSET INVESTMENTS - continued			
	Grange Park Preparatory School Limited Registered office: See Company Information page f	For registered office		
	Nature of business: Educational Services	of registered office		
	Turdie of Submess. Educational Services	%		
	Class of shares:	holding		
	Ordinary	100.00		
	•		2022	2021
			£	${f t}$
	Aggregate capital and reserves		1,626,283	1,495,113
	Profit for the year		611,170	508,039
	Essendene Lodge School Limited			
	Registered office: See Company Information page f	or registered office		
	Nature of business: Educational Services	of registered office		
	ratary of outsiness. Educational Sciences	%		
	Class of shares:	holding		
	Ordinary	100.00		
	•		2022	2021
			£	£
	Aggregate capital and reserves		355,700	319,197
	Profit for the year		<u>116,503</u>	92,901
		THE CONTENTS OF		
11.	DEBTORS: AMOUNTS FALLING DUE WITH	IN ONE YEAR	2022	2021
			2022	2021
	Trade debtors		£ 470,216	£ 100,224
	Other debtors		144,148	172,056
	Deferred tax asset		178,129	178,129
	Amounts owed by related		176,127	170,129
	parties		2,617,150	3,189,548
	Prepayments and accrued income		235,132	67,329
			3,644,775	3,707,286
12.	CREDITORS: AMOUNTS FALLING DUE WIT	ΓHIN ONE YEAR		
			2022	2021
			£	${\mathfrak L}$
	Bank loans and overdrafts (see note 14)		754,720	710,791
	Finance leases (see note 15)		36,485	68,640
	Trade creditors		504,798	285,719
	Social security & other taxes		244,180	431,250
	Other creditors		1,212,458	861,256
	Amounts owed to group		670 201	222 461
	undertakings		562,301	323,461
	Accruals and deferred income		43,980	44,220
			3,358,922	2,725,337

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

13.	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR		
		2022	2021
		£	£
	Bank loans (see note 14)	6,421,901	6,954,326
	Finance leases (see note 15)	35,162	104,819
	<u>-</u>	6,457,063	7,059,145
14.	LOANS		
	An analysis of the maturity of loans is given below:		
		2022 £	2021 £
Amounts falling d	Amounts falling due within one year or on demand:	~	<i>&</i> -
	Bank loans	<u>754,720</u>	710,791
	Amounts falling due between two and five years:		
	Bank loans - 2-5 years	2,506,624	2,796,496
	Amounts falling due in more than five years:		
	Repayable by instalments		
	Bank loans more 5 yr by instal	3,915,277	4,157,830
	The capital repayment during the year is amounting to £490,626.		

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

15. LEASING AGREEMEN	NIX
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Minimum lease payments under finance leases fall due as follows:

		, J			
				Finance	e leases
				2022	2021
				£	£
	Gross obligation	s repayable:			
	Within one year	1 1		44,923	87,514
	Between one and	l five years		39,748	116,618
		•		84,671	204,132
	Finance charges	repayable:			
	Within one year			8,438	18,874
	Between one and	l five years		4,586	11,799
				13,024	30,673
	Net obligations r	epayable:			
	Within one year			36,485	68,640
	Between one and	l five years		35,162	104,819
				<u>71,647</u>	<u>173,459</u>
16.	PROVISIONS I	FOR LIABILITIES			
				2022	2021
	T. 0			£	£
	Deferred tax	1. 1 11		(127,017)	1.50.000
		pital allowances		(136,017)	153,922
	Other timing di	Tierences		1,206,707	1,052,785
				1,070,690	1,206,707
					D - 6 d
					Deferred
					tax £
	Balance at 1 Sep	tambar 2021			1,206,707
	Provided during				(136,017)
	Balance at 31 Au			_	1,070,690
	Dalance at 51 710	igust 2022		_	1,070,020
17.	CALLED UP S	HARE CAPITAL			
	A 11 - 44 - 4 - 1 1	J C.II			
	Allotted, issued a Number:	and fully paid: Class:	Nominal	2022	2021
	number:	Class.	Nominai value:	£ 2022	2021 £
	1,100	Ordinary	value: £1	1,100	1,100
	1,100	Orumary	Ý.1		

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 AUGUST 2022

RESERVES	Retained carnings	Non-distributable reserve	Totals £
At 1 September 2021	26,660	3,642,084	3,668,744
Profit for the year	447,832	-	447,832
Dividends	(100,000)	<u>-</u>	(100,000)
At 31 August 2022	374,492	3,642,084	4,016,576

19. ULTIMATE PARENT COMPANY

18.

The ultimate parent company is Oakseal Ltd., a limited company incorporated in England & Wales which holds 100% shareholding of Inspired Learning Group (UK) Limited. The parent undertaking's registered address is D S House, 306 High Street, Croydon, Surrey, CR0 1NG.

The consolidated financial statements for the group are available to the public and may be obtained from Companies House (England and Wales) as well as from the address of the parent undertaking above.

20. ULTIMATE CONTROLLING PARTY

The ultimate controlling party for the period was Mr A Mehta.

Mr A Mehta owns 100% share capital of Oakseal Ltd. which in turn owns 100% share capital of Inspired Learning Group (UK) Limited.

21. RELATED PARTY TRANSACTIONS

Warlingham Park School Limited, Walton Montessori Limited, The Orchard Kew Day Nursery Limited, Collingwood School Limited, Gidea Park College Limited, Saint Felix School Limited, Park Hill School Limited, First Steps (London) Limited, Trade Tower Limited and Inspired Learning Group (London) Limited are considered related parties by virtue of Mr A Mehta's interest in these entities. The amounts owed by the company by these related parties amount to £447,937 (was owed 2021: £3,189,548).

22. CHARGES

There exists charges over the company's assets as follows:

- Fixed and floating charge over all undertaking and property as per debenture dated 8th August 2019
- Charge over Essendene Lodge School and land adjoining with title numbers SY464861, SY507348 and SY481784 as per debenture dated 5th February 2019
- Fixed and floating charge over all undertaking and property as per debenture dated 22nd January 2019
- Charge over Freehold Property with title number MX402538 as per debenture dated 30th October 2015
- Fixed charge over all property or undertaking of the company as per debenture dated 29th May 2015
- Charge over property of St. Christopher's Preparatory School as per debenture dated 18th June 2014
- Charge over property of St. Nicholas's School as per debenture dated 18th June 2014
- Charge over property of Buxlow Preparatory School as per debenture dated 18th June 2014
- Fixed and floating charge over all undertaking and property as per debenture dated 12th October 2012
- Charge over property of Buxlow Preparatory School as per debenture dated 12th October 2012

There exists various cross guarantees amongst various group companies in favour of its bankers.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.